

# MAPS4

## Implementation Plan

September 2021

# MAPS 4

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# Executive Summary

**MAPS 4 builds upon the success of previous MAPS programs with a collection of priorities designed to meet the needs of Oklahoma City today and tomorrow.**

Voters approved a package of diverse projects that ensures our success is felt by everyone in our community. With this continued investment, Oklahoma City will be well positioned to meet new challenges, seize new opportunities, and leave a lasting legacy for future generations.

Voters approved the first MAPS (Metropolitan Area Projects) sales tax in 1993 to revitalize our City's core. The evident success of the first MAPS led to the approval of MAPS for Kids in 2001, MAPS 3 in 2009, and MAPS 4 in 2019.



# The MAPS 4 program includes:

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Animal Shelter

Beautification

Diversion Hub

Downtown Arena

Fairgrounds Coliseum

Family Justice Center

Clara Luper

Civil Rights Center

Homelessness

Innovation District

Mental Health and Addiction

Multipurpose Stadium

Parks

Sidewalks, Bike Lanes,  
Trails & Streetlights

Transit

Senior Wellness Center

Youth Centers

The City is now collecting sales tax revenue, and this Implementation Plan will guide the scope, budget, and timing of the projects throughout the duration of the program.

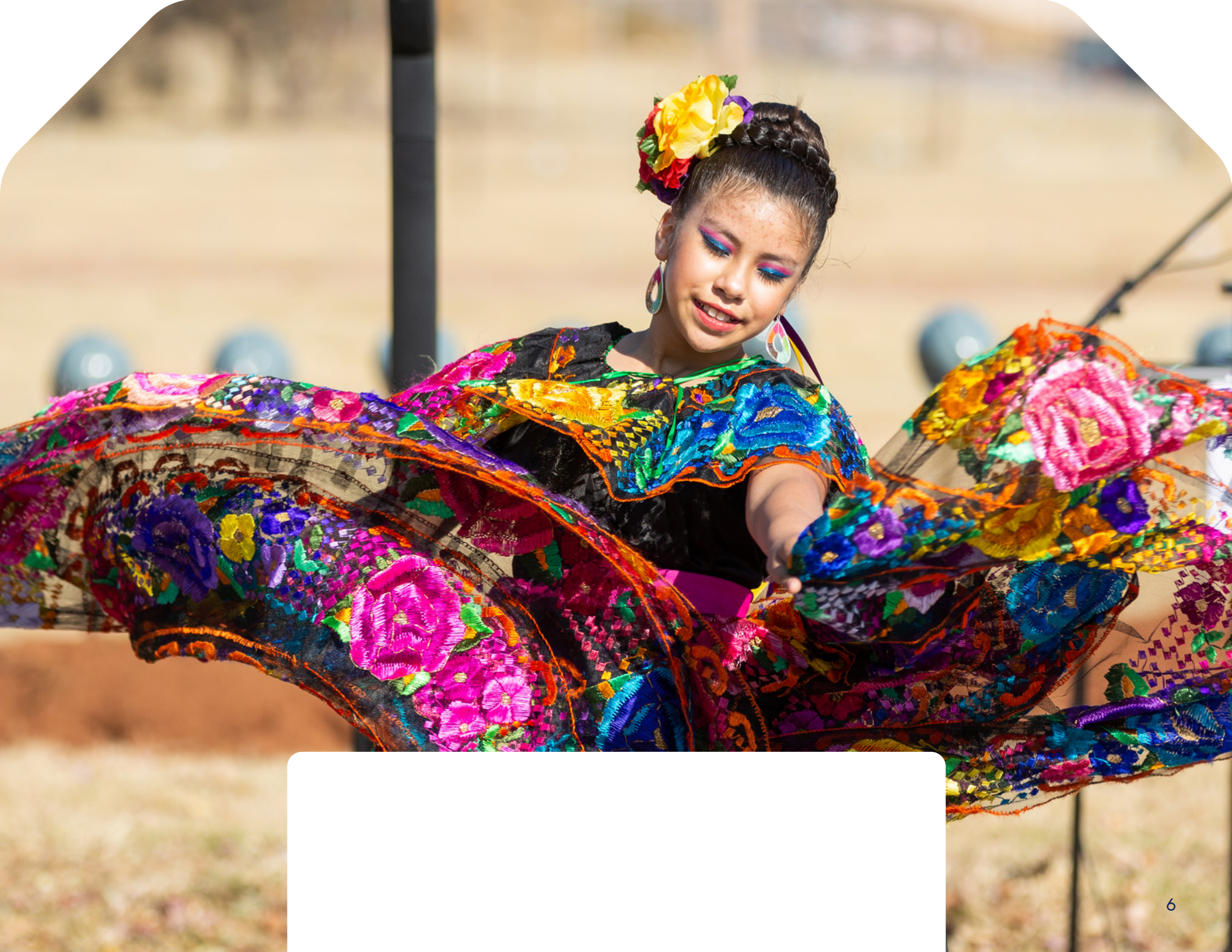
**“The journey of  
a great City  
is never over.”**

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Oklahoma City Mayor David Holt

**MAPS 4 is a public improvement program funded by an eight-year penny sales tax that will raise a projected \$978 million. More than 70 percent of MAPS 4 funding is dedicated to neighborhood and human needs. The remainder addresses quality of life and job-creating initiatives.**

The MAPS 4 Citizens Advisory Board will oversee the program and make recommendations to the City Council based on input from six subcommittees. The MAPS Office, with the support of a program consultant, has developed the Implementation Plan based on the current understanding of each project, as well as prior experience. The Implementation Plan may be amended by City Council as new information arises or other changes occur over the life of the program.





# History of MAPS

**In 1993, Oklahoma City residents voted to invest in themselves to revitalize aging community facilities and a struggling downtown.**

Unable to attract major employers to Oklahoma City, Mayor Ron Norick designed a visionary capital improvements sales tax initiative to improve the quality of life in Oklahoma City. MAPS has had a profound impact on the urban core, leading to more than \$2B in economic impact. The debt-free, one-cent tax collection resulted in \$350M to revitalize downtown, improve Oklahoma City's national image and provide new and upgraded cultural, sports, recreation, entertainment, and convention facilities.

## **Original MAPS projects included:**

- **Bricktown Ballpark**
- **Bricktown Canal**
- **Renovation of the Civic Center Music Hall**
- **Renovation and Expansion of the Cox Convention Center**
- **Downtown Arena**
- **Oklahoma State Fairgrounds Improvements**
- **Ronald J. Norick Downtown Library**
- **Oklahoma River Improvements**
- **Oklahoma Spirit Trolleys**

**“ The progress we have made as a City since the inception of MAPS is immeasurable. The transformational projects we built have changed the landscape of Oklahoma City forever.”**

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**Ron Norick,  
Former Oklahoma City Mayor**

## MAPS for Kids

In 2001, following the overwhelming success of the original MAPS, voters approved MAPS for Kids, a program focused on improving Oklahoma City's struggling public schools.

MAPS for Kids dedicated funding to the construction and renovation of Oklahoma City Public School facilities along with transportation and technology upgrades. Including a \$180-million Oklahoma City Public Schools bond issue, the program generated over \$690M. Seventy percent of the tax collections funded Oklahoma City Public School District projects while 30 percent went to surrounding suburban school districts.

**"MAPS has always been about making strategic investments which will improve our community's quality of life. With MAPS for Kids, we made a major investment in public education that will benefit the students of our city for generations to come."**

---

Kirk Humphreys, Former Oklahoma City Mayor



## MAPS 3

**By 2009, the seeds planted through 15 years of MAPS investment were beginning to bloom.**

Oklahoma City's purposeful vision was coming to fruition. Property values in downtown Oklahoma City were on the rise and approaching a four-fold increase since the start of MAPS. Visitors and residents were pouring into Bricktown, with almost 3 million visitors each year. The Oklahoma City Thunder were beginning their second season in the Downtown Arena, and the 50-story Devon Tower was under construction. In addition, Project 180 was underway, a three-year, \$140-million initiative to renovate 180 acres of streets and sidewalks in downtown Oklahoma City.

Large corporations were once again moving their headquarters to downtown, and Oklahoma City was becoming a top destination for entrepreneurs. The Boathouse District, which runs along the Oklahoma River, was redefining downtown with its development and significant private investment, which included the Chesapeake Boathouse, Devon Boathouse and a National High-Performance Center designated as an official training site for both U.S. Olympic and Paralympic sports.

“MAPS 3 elevated us to a new level and made Oklahoma City the envy of other cities across the country. With transformational downtown projects like Scissortail Park, OKC Streetcar and the convention center to scenic trails, sidewalks and senior wellness centers, MAPS 3 has touched nearly every corner of our city and improved the quality of life in our community — all without debt.”

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**Mick Cornett,  
Former Oklahoma City Mayor**

## The MAPS 3 program included:

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**Downtown Convention Center**

**Oklahoma River Improvements**

**Scissortail Park**

**Fairgrounds Improvements**

**Modern Streetcar**

**Trails**

**Senior Health and Wellness Centers**

**Sidewalks**

The program collected nearly \$833M over the course of its 10-year term, and all projects were built debt-free. The City Council, the MAPS 3 Citizens Advisory Board and its subcommittees played critical oversight roles to ensure the projects were implemented on time and on budget. Many of the projects were unique in their design and complex in their construction.

The Convention Center, Scissortail Park and Modern Streetcar projects were among the largest construction projects in City history and have transformed the identity of Oklahoma City forever.

While these iconic projects were underway, other significant projects were also occurring downtown. Most notable were the realignment of the Oklahoma City Boulevard and the construction of the new 17-story Omni Hotel. From 2018 to 2020, these projects, together with the previous MAPS projects, equated to nearly \$1B of public and private investment within a 16-block area immediately south of downtown.





## Today, the impact of the MAPS 3 program is immeasurable.

The upper section of Scissortail Park is the award-winning crown jewel of our downtown. The Convention Center opened in 2020 and has moved Oklahoma City into a top-tier meeting destination. The 4.6-mile Oklahoma City Streetcar links key districts downtown to spur activity and development.

In addition, Oklahoma City is now home to a world-class whitewater facility as well as the new 279,000-square-foot Bennett Event Center at Oklahoma State Fair Park.

Perhaps most importantly, MAPS 3 addressed the City's growing public health concerns with four new senior health and wellness centers, significant trails improvements, and almost 54 miles of new sidewalks in key pedestrian corridors.

**“ Oklahoma City’s unique formula for success is the collaboration of city government, the business community, world-class consultants and contractors, and a cadre of local volunteers. It is a testament to public teamwork.”**

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**Tom McDaniel,  
MAPS 3 Citizens Advisory Board Chairman**

# What's Next?

**According to a study commissioned by the Greater Oklahoma City Chamber of Commerce, total investment in Oklahoma City, including MAPS, has reached nearly \$7B since 2009.**

Over the past 28 years, the City's \$1.8B direct investment in MAPS has spurred private investment of more than \$3.8B. Other public investment in the downtown area has included \$682M by the City and \$598M by other public entities. Over this same period, Downtown Oklahoma City's population has increased by more than 380,000 people. This investment, and the growth it has spurred, has provided Oklahoma City with an economy that has more than kept pace with other fast-growing peer communities.

The MAPS investments have also helped diversify Oklahoma City's economy and encourage growth in sectors beyond energy. Over the past three decades, technology and aerospace have emerged as notable industries in our state.

Sizeable investments from private companies have underscored this evolution and highlighted the need for Oklahoma City to increase our ability to compete on a new level to attract talent to these growing segments of our economy. These opportunities called for us to unite around a common purpose- to propel our City forward.

## **A Community Approach**

Oklahoma City's renaissance is clearly linked to MAPS. At this extraordinary time in Oklahoma City's history, an ambitious fourth MAPS program will extend our renaissance even further. This next step is a community-based approach that addresses the human and neighborhood-related needs of our City in addition to creating jobs and spurring economic development.



# MAPS4

## Program Overview

### Civil Rights Center

- Clara Luper Civil Rights Center

### Community

- Diversion Hub
- Family Justice Center
- Homelessness
- Mental Health and Addiction

### Connectivity

- Beautification
- Sidewalks, Bike Lanes, Trails, & Streetlights
- Transit

### Innovation District

- Innovation District

### Neighborhoods

- Animal Shelter
- Parks
- Senior Wellness Center
- Youth Centers

### Venues

- Downtown Arena
- Fairgrounds Coliseum
- Multipurpose Stadium

Oklahoma City’s growth during the 2010s propelled conversations among the community and city leaders for another MAPS initiative. In 2018, Mayor David Holt issued an open call for project ideas and received thousands of responses. After several City Council study sessions in the summer of 2019, City Council passed a resolution announcing the 16 unique and ambitious projects to be included in MAPS 4. The newest pay-as-you-go program addresses neighborhood and human needs and funds quality-of-life initiatives that will add more local jobs to the community. On December 10, 2019, residents voted to extend the one-cent sales tax from April 2020 until April 2028. Collections are projected to generate approximately \$978 million.

## MAPS 4 Citizens Advisory Board

In May 2020, the Mayor appointed an eleven-member MAPS 4 Citizens Advisory Board to oversee the program and submit associated recommendations to City Council. This eleven-member board is comprised of: a Board Chair (appointed by the mayor, confirmed by City Council); eight City Council appointees (nominated by each Councilmember and confirmed by the Mayor); and an at-large board member (appointed upon nomination by the Mayor).

Per resolution requirements, a rotating City Councilperson will sit on the Citizens Advisory Board for two years at a time.

## MAPS 4 Subcommittees

Six resident subcommittees will oversee one or more of the 16 projects and provide recommendations to the MAPS 4 Citizens Advisory Board. Members of the Advisory Board serve as the chair and vice chair of each subcommittee. All Advisory Board and subcommittee meetings are open to the public. Meetings are held once a month or as needed.

These subcommittees provide input and recommendations on the MAPS 4 projects:

**Civil Rights Center**

**Community**

**Connectivity**

**Innovation District**

**Neighborhoods**

**Venues**

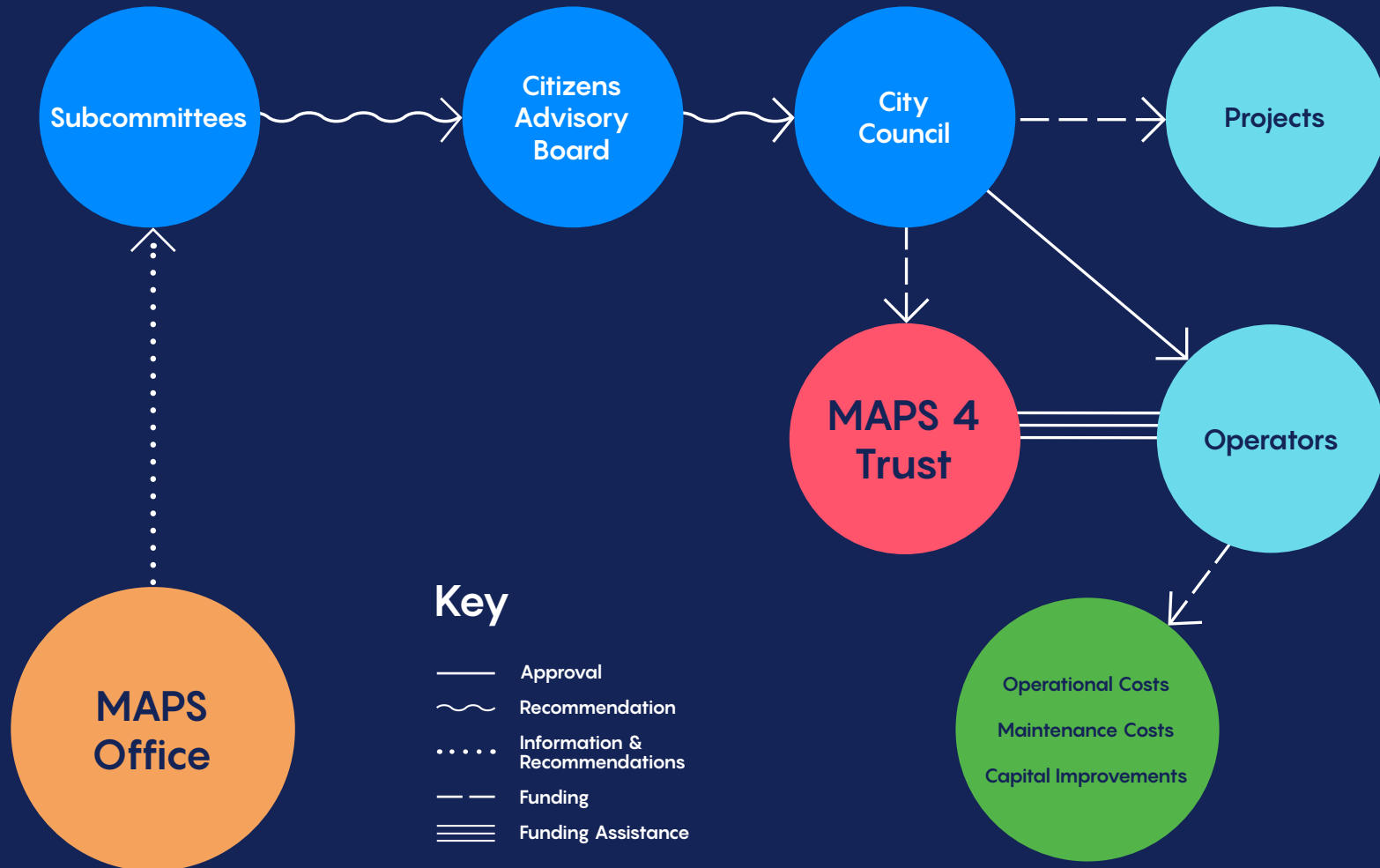
## OKC MAPS 4 Investment Trust

In its 2019 MAPS 4 resolution, City Council included its desire to establish a funding mechanism to assist in the future operation and maintenance costs of certain projects.

In March 2021, City Council established the Oklahoma City MAPS Investment and Operating Trust with five trustees. The City will transfer a portion of some projects' budgets from the MAPS 4 sales tax collections to the Trust for investment. The long-range goal is to maintain the corpus of the investment for at least 40 years and expend the proceeds to fund operational, capital and maintenance requests from eligible project operators.



# The MAPS 4 Process



# The MAPS 4 Implementation Plan is the guiding document for the scope, budget, and schedule of each project included in the program

MAPS 4 projects generally go through the following phases:

**Planning, Pre-design, Design, and Construction.**

## **Planning**

Planning efforts generally include preliminary budget and program development. The MAPS office and other City staff typically lead the planning process. The City may involve a consultant(s) with special knowledge or expertise. When external consultants are necessary, selection of the consultants will be completed per standard City of Oklahoma City processes.

## **Pre-Design**

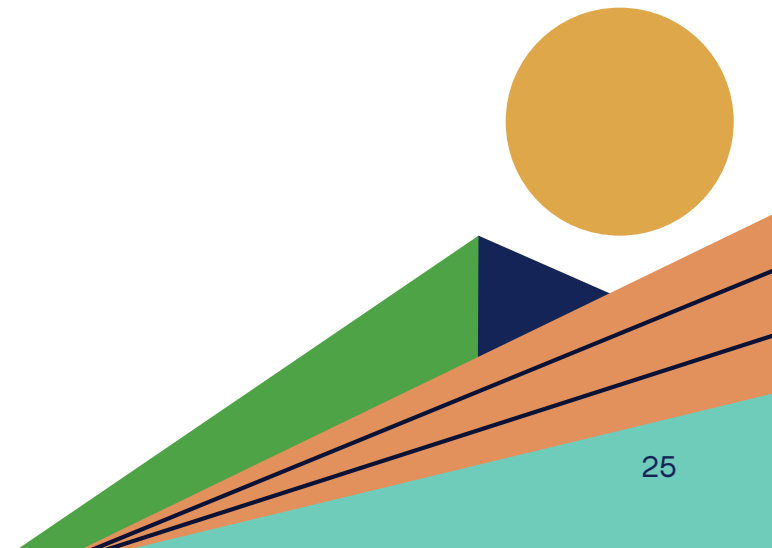
Once the planning phase has been completed, projects move into the Pre-design phase. This phase of work can vary considerably from project to project, but typically involves a formal solicitation for professional services (e.g., architecture and/or engineering). During the Pre-design phase, City staff review qualification statements and conduct interviews of properly qualified consultant teams. Subcommittee and Citizens Advisory Board members are frequently involved in the interview process. Consultant team selections are confirmed at the subcommittee, board, and Council level prior to the start of contract negotiations.

Other activities including operator selection, operating agreement development, and site acquisition may also occur in close proximity to the Pre-Design phase.

## Design

During the Design phase, consultant teams further define and document the scope of construction. An important milestone in the design phase is the Preliminary Report. This report is required by the City of Oklahoma City for the majority of projects and provides preliminary designs as well as cost-estimates and other key information to help confirm the project is moving in the right direction and is consistent with the original intent. The Preliminary Report is presented to the pertinent MAPS 4 subcommittee, the MAPS 4 Citizens Advisory Board, and City Council for review and approval.

For some projects, it will be necessary for the design team to spend considerable time on program development and site selection. In most instances, operators selected during the pre-design phase will also be a part of this process. The design phase typically concludes once Final Plans and Specifications are approved by City Council and the project is advertised for bids.



# Construction

**Once Final Plans and Specifications are approved by City Council, the project is ready to bid. Bidding is a required precursor for construction activities and is completed by the City in strict compliance with Title 61 of Oklahoma State Statutes. The entire bidding process may take up to three months as recommendations from the subcommittee and Citizens Advisory Board make their way to City Council. Upon approval, a Notice to Proceed is issued to the selected bidder, thereby allowing construction to begin.**

As the characteristics and durations of construction may vary considerably from project to project, the involvement of the subcommittee, Citizens Advisory Board, and City Council will also vary to some degree. For longer projects, routine construction updates will be provided by City Staff and/or the design team during routine subcommittee, Citizens Advisory Board, and City Council meetings. These updates may also include presentation of amendments and/or change orders to the construction contract. Approval of these amendments and change orders by City Council is required, and Council relies on the Citizens Advisory Board, and by extension, the subcommittees, for associated recommendations.

Once construction of a project is complete, City staff oversee final closeout items and coordinate the completion of a final punch list developed by the design and construction teams. These efforts are necessary to prepare the project for final acceptance by the City of Oklahoma City. City Council authorizes Final Acceptance — marking the project's conclusion.



# Budgeting

Oklahoma City has completed nearly three decades worth of MAPS projects.

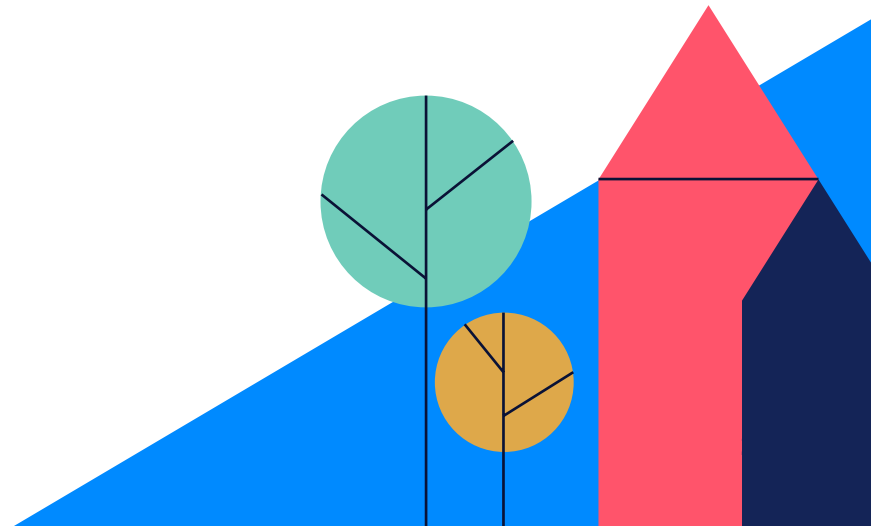
The MAPS Office staff has a thorough understanding of the costs associated with a given project. Budgets for the MAPS 4 projects were developed based on this experience, as well as currently available project information, and generally include the following items:

- Administration
- Art
- Construction
- Contingency
- Design
- Furniture Fixtures & Equipment
- Grant allocations
- Investment funds
- Land acquisition
- Procurement
- Testing

The budgeting process begins with the development of estimates for both direct and soft costs. Calculations are then performed to determine dollars available for construction. In some instances, budgetary amounts are stipulated by City ordinance (i.e., public art) or informed by project estimates completed by others.

While allocations identified in the original MAPS 4 resolution have been preserved, inflationary adjustments to sub-components within some of these allocations have been made. These adjustments have been made to ensure equity between distinct phases of work which occur at different points in the program schedule and may also be organized geographically (e.g, Youth Center Phases 1 - 4).

Sub-projects within the MAPS 4 program that have been adjusted for inflation are identified in the Budget Summary Table provided in the Index. Where inflationary adjustments have been made, these adjustments were calculated at three percent per year on either side of the estimated program midpoint (April 2025).



# Guiding Principles

**Developing a schedule for the entire MAPS 4 program is both art and science.**

While the pay-as-you-go model provides clear guidance on what is possible from a mathematical perspective, determining the appropriate structure and budget for each project, identifying which phases of work will be involved, and ensuring the appropriate sequence of work is based on years of experience with similar programs. In addition to the clear guidance provided by the MAPS 4 Resolution adopted by City Council in August 2019, the MAPS 4 program schedule was developed based on the following key principles:

## **Early Movement**

While MAPS 4 is an eight-year, pay-as-you-go program, there is a desire to see projects move forward as quickly as possible. The program schedule was developed aggressively with almost all 16 projects moving forward within 15 months of plan adoption. Additionally, the more than \$100M of operating/maintenance funds and capital improvement funds included in the program will be transferred to the Oklahoma City MAPS 4 Investment and Operating Trust immediately early in the program. Grants made to project operators and other entities will be a function of the return made on investments from the Trust, thus there is a clear financial benefit to providing the subject investment funds to the Trust early.



## Thoughtful Scope Development

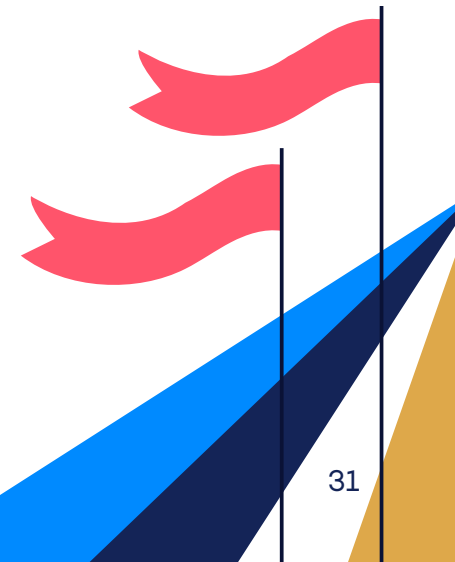
The scope of the program is based on the 2019 MAPS 4 Resolution, and the plans to accomplish each project were thoughtfully developed. Where appropriate, larger projects included in the MAPS 4 program are subdivided into smaller sub-projects. Subdividing the work will enable more participation from across the design and construction community, including smaller companies. This additional participation will also create a more competitive bidding process and ultimately a more efficient use of funds. To mitigate gaps or inefficiencies, the MAPS 4 program will avoid dividing design or construction phases on a single project where possible. For this reason, standalone site preparation packages and utility packages were avoided.

## Operational Considerations

The operation and maintenance of all projects will ultimately become the responsibility of others. The schedule provides time for some operators to accomplish necessary organizational growth and other preparations prior to the completion of construction. Other project operators that do not require this type of allowance will benefit from early phasing to avoid delays and secure events that support Oklahoma City economic activity.

## Schedule Application

The schedule was guided and informed by information collected from various sources throughout the plan development process. While the program schedule will likely not address every eventuality throughout the life of the program, every effort has been made to develop a schedule for the MAPS 4 program that is well-informed and realistic.



# Chair Teresa Rose



## From Chair Teresa Rose

**It is difficult to imagine where Oklahoma City would be without MAPS. Each previous MAPS program has been transformational in different ways. After nearly three decades of pivotal milestones — an NBA team, a revitalized entertainment district, restored public-school facilities and a world-class downtown park, to name a few — we dreamed of more.**

The MAPS program provides a platform for all residents, along with elected officials, to be active decision makers in determining our City's future. After a dynamic public brainstorming process, the 16 projects to be included in MAPS 4 were determined. Oklahoma City created a plan together that embodies the values on which we pride ourselves: caring for our neighbors, creating opportunities and connection, honoring our legacy, investing in our young people, and upholding our unmatched hospitality.

The unique public process gives residents the opportunity to drive the forward progression of our City. Dozens of volunteers will spend countless hours stewarding the implementation of the MAPS 4 projects over the next several years. The most important responsibility of a Citizens Advisory Board member is to foster continued trust in the MAPS program by fulfilling the

commitment that projects are built on time, on budget and meet the expectations of the voters. The volunteers who serve on the Citizens Advisory Board and subcommittees will review plans and make recommendations to the City Council for approval. We take on this role as representatives of the community, with diverse experiences from every corner of our city. The meetings are open to the public, and we rely on public participation throughout the program to ensure the community's vision is carried out.

When we voted yes to MAPS 4, we did so out of trust, optimism and excitement for the future. The 16 projects included tell the story of what kind of city we want to build. Oklahoma City is our home, and the continuation of MAPS will keep our city moving forward.

Sincerely,

A handwritten signature in blue ink that reads "Teresa Rose". The signature is fluid and cursive, with a large, sweeping initial "T" that loops back under the first name.

# Mayor David Holt



# From Mayor David Holt

**As virtually every resident knows, MAPS has changed Oklahoma City forever. Over three decades, it has become a trusted and reliable vehicle for quality of life investments in our community.**

The latest chapter in this story is MAPS 4. Though each MAPS always maintains certain qualities — one-cent temporary sales tax, pay-as-you-go, capital projects, transformational, quality-of-life — each MAPS has also been unique, meeting the needs of the city at the time of its adoption. MAPS 4 is no different. It was the culmination of a year-long, inclusive conversation, and the process of its creation was unquestionably the most deliberative and transparent one yet. It embodied #1OKC, the idea that we set aside the things that divide us and find common purpose, and that we include everyone in that conversation. The MAPS 4 process led to overwhelming passage by the people of Oklahoma City — the highest rate ever, in fact. It can truly be said that on the date of its approval, MAPS 4 was the most broadly-supported initiative that Oklahoma City voters had ever been asked to consider.

As we move forward in implementing MAPS 4, it will be important to always remember that night in December, 2019. On that night, the voters had certain expectations, and those expectations should be met. They wished to see MAPS 4 implemented just as

it was promised to them. Keeping promises has been another hallmark of MAPS through the years, and this implementation plan is certainly intended to keep the promises of MAPS 4. That motivation should be at the core of every decision we make about the implementation of MAPS 4 from now until the last ribbon is cut. If ever in doubt, turn to the resolution adopted by Council in August of 2019. That is the foundational governing document for this initiative. If something is addressed there, it should be followed. If it is not addressed, there may be some leeway. But that flexibility should never extend to any course of action that conflicts with what was presented to the voters in December of 2019. If we hope to continue investing in our community in the decades to come, we must always keep our promises.

MAPS 4 will take a long time to implement, but we're used to that by now. We plant trees so that our grandchildren have shade. MAPS 4 is ambitious. It will change lives and move our city forward dramatically in the areas it touches. It is 16 projects, but within those 16 are hundreds more. Fortunately, our community now has three decades of MAPS experience and extremely knowledgeable people guiding this implementation process. And we have a Citizens Advisory Board that understands the enormous legacy they have been asked to maintain.

I am very grateful to the members of the Citizens Advisory Board for their willingness to dedicate at least a decade of their lives to this task. Their oversight and recommendations will define the ultimate outcome of this endeavor.

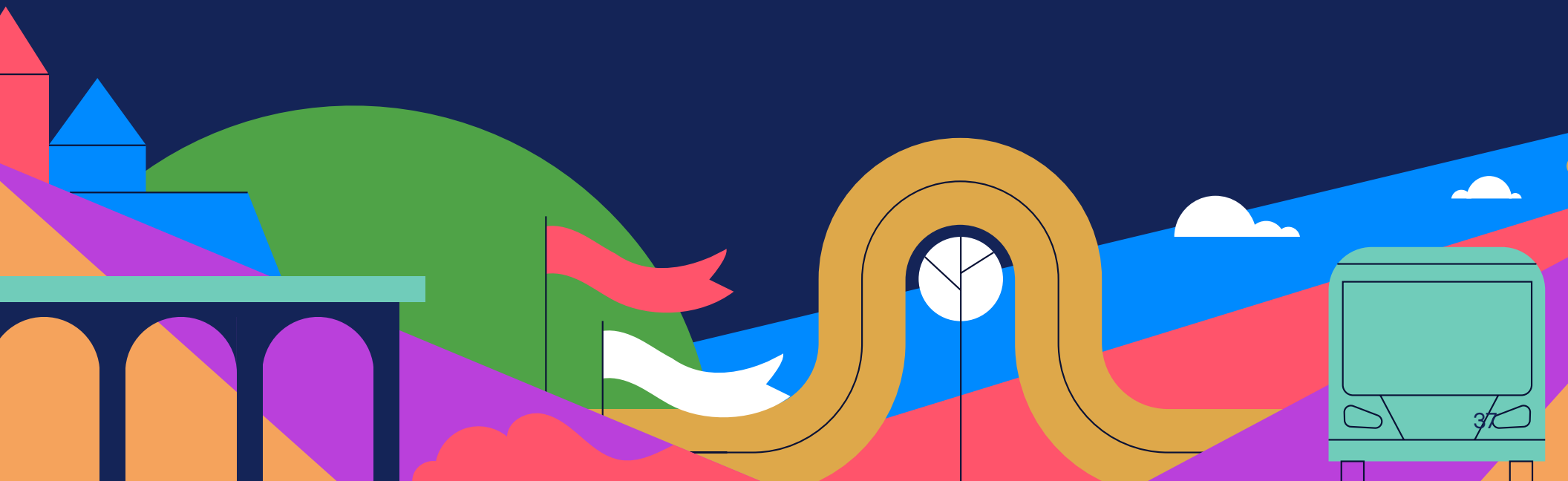
I know MAPS 4 will be a success and that our city's renaissance will continue. I also recognize a lot of work and careful planning must occur for that to happen. This implementation plan is the first major step in that journey. It is thoughtfully done and it sustains the promises of MAPS 4.

When I announced my candidacy for Mayor, I stated my conviction that our city's journey of self-improvement was not finished yet. By passing MAPS 4, the residents of Oklahoma City agreed. Oklahoma City's journey continues, and the best is yet to come.

Sincerely,

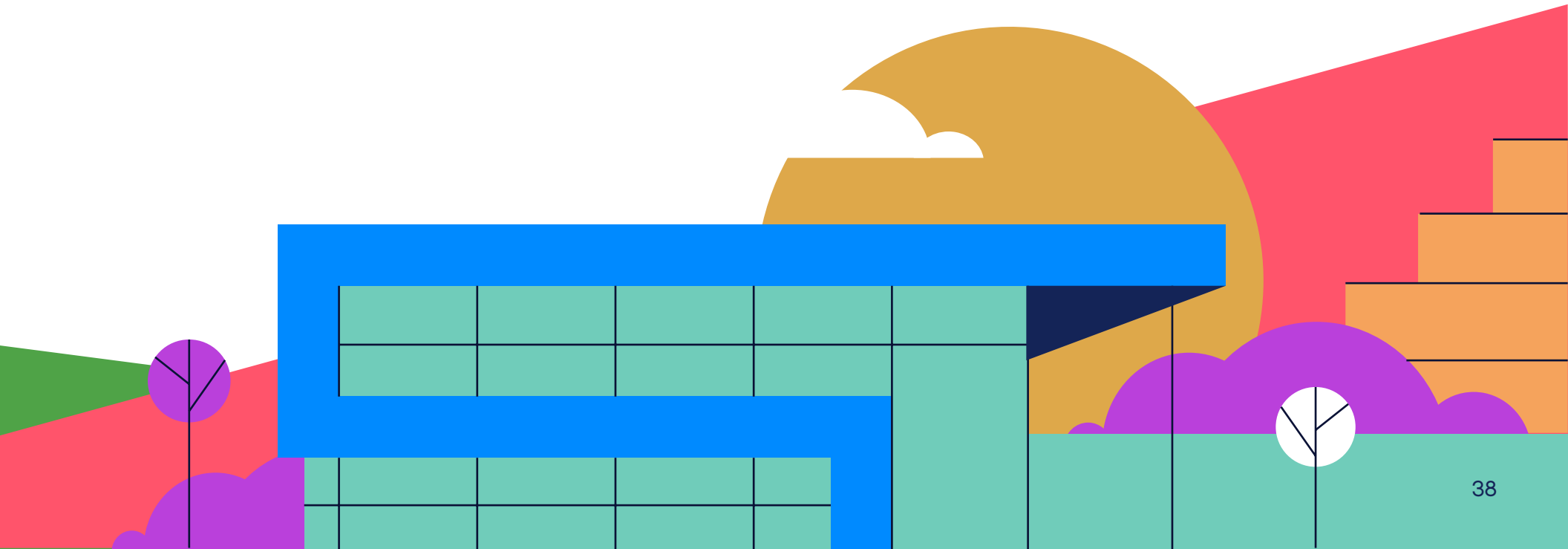
A handwritten signature in black ink that reads "David Holt". The signature is written in a cursive, slightly slanted style.

# MAAPP54



# Civil Rights Center

Clara Luper Civil Rights Center





# Clara Luper Civil Rights Center

## Description

The Oklahoma City Freedom Center, located at NE 25th St. and MLK Blvd., served as the headquarters to the NAACP Youth Council during the civil rights movement's most critical years. Through this group's effort and those of its supervising organizer, Clara Luper, Oklahoma City became one of the earliest sites in the nationwide sit-in movement aimed at ending segregationist policies. This project will honor the importance of this original site and enhance the public's ability to learn about and understand its significance.

## Scope

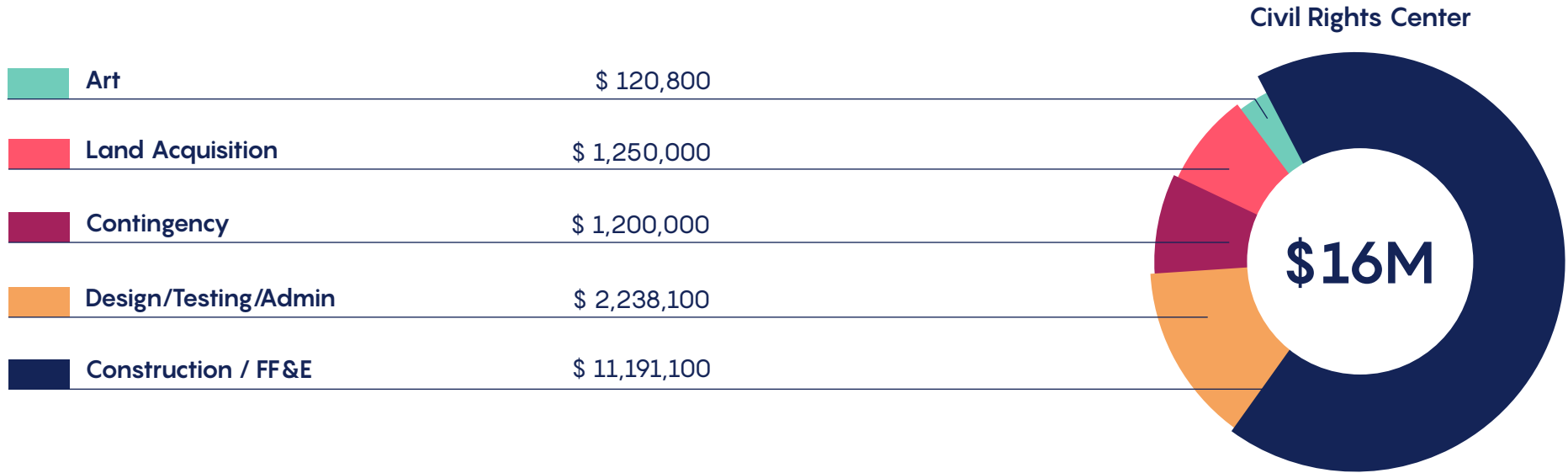
This project will construct a new accompanying Civil Rights interpretive museum and community gathering space, named in honor of Clara Luper. In addition to exhibits, programming for the Civil Rights Center could include a multipurpose education and event center. The project also includes an operating fund to provide for the operations and long-term maintenance of these facilities.

## Timing

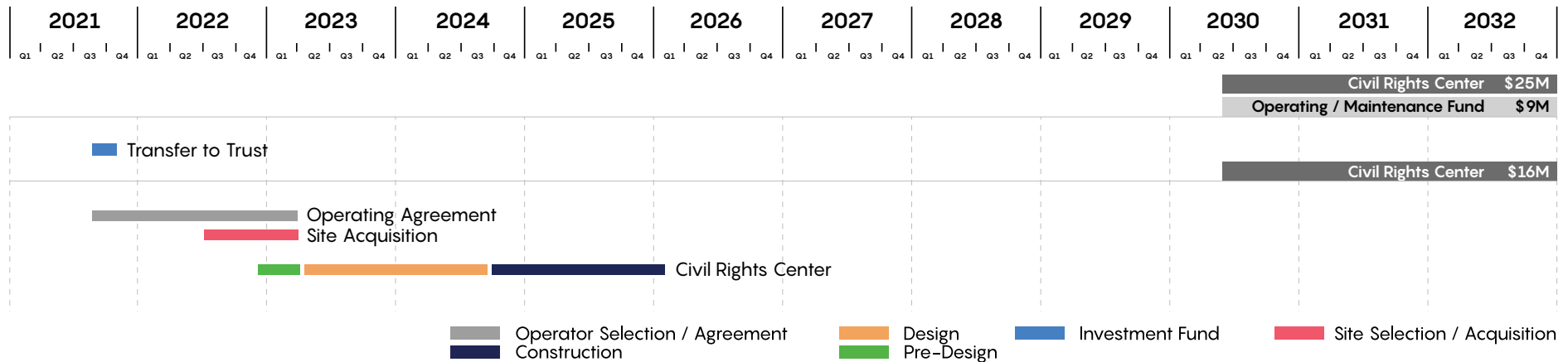
Timing of the project will be conditional upon the approval of an operating agreement. MAPS 4 will transfer funds into the Trust early in the program to allow the operator to pursue operational funds as early as possible.

\*This page was revised to reflect the reallocation of funds from the Freedom Center project to the Clara Luper Civil Rights Center project after City Council approval in August 2021.

# Budget Summary



# Schedule Summary



\*This page was revised to reflect the reallocation of funds from the Freedom Center project to the Clara Luper Civil Rights Center project after City Council approval in August 2021.

# Community

**Diversion Hub**

**Family Justice Center**

**Homelessness**

**Mental Health and Addiction**



# Diversion Hub

## Description

The Diversion Hub is a multi-agency network helping people to receive coordinated, life-stabilizing services as they navigate the criminal justice system. While this work can significantly improve the life of the individual, it also positively impacts the greater community through the mitigation of crime and the reduction of demands on the justice system and the Oklahoma County Detention Center. Operation of the facility will be supported by a \$20M permanent endowment established with the Oklahoma City Community Foundation through a philanthropic donation.

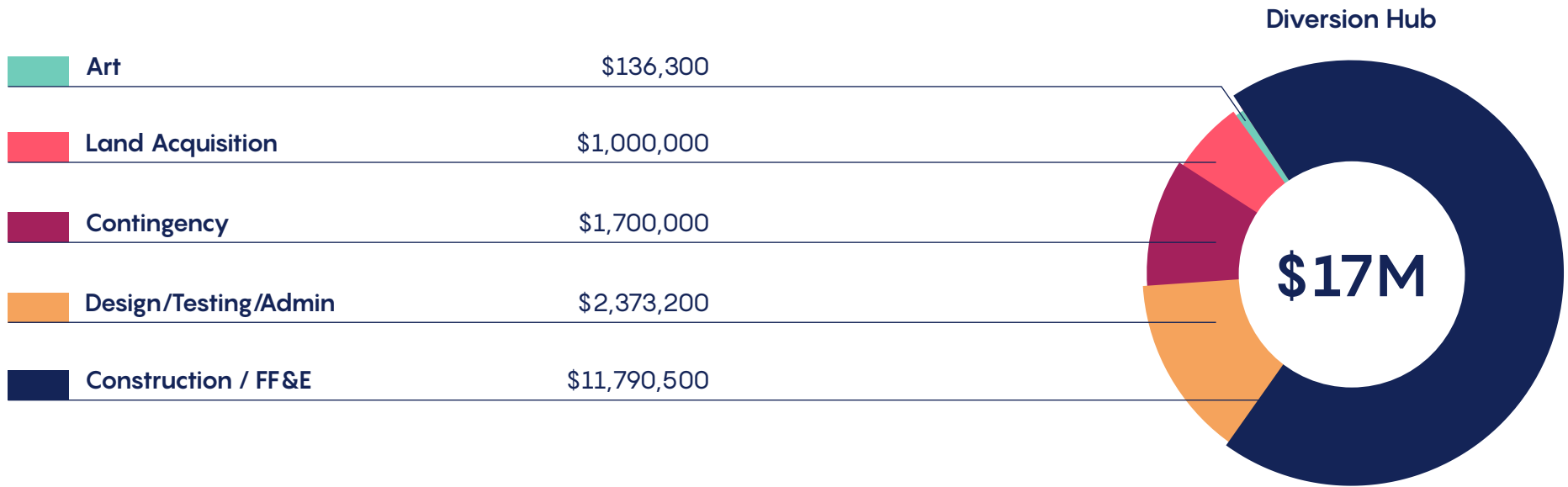
## Scope

The project will establish a purpose-built facility for the Diversion Hub. Site selection of the Diversion Hub will consider proximity to public transportation routes as well as the location of related facilities including the Oklahoma City Municipal Courts Building. Programming for the building will likely include areas for administration, kitchen/dining functions, justice navigation, family services, probationary services, behavioral health/substance abuse, employment services, and client education.

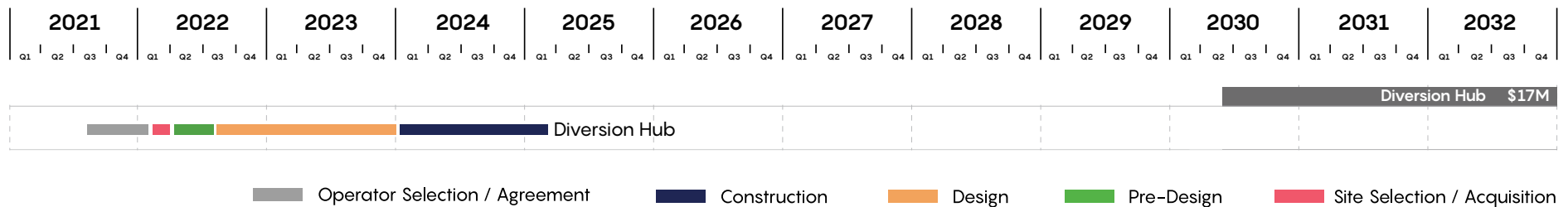
## Timing

The Diversion Hub will begin early in the MAPS 4 program. Timing of the project will be conditional upon the approval of an operating agreement that includes measurable benchmarks.

# Budget Summary



# Schedule Summary



# Family Justice Center

## Description

In 2017, the Oklahoma City Police Department opened the Oklahoma City Family Justice Center, known as Palomar. In an effort to sustain the transformational services provided by Palomar, the Family Justice Center project will dedicate \$38M to the construction of a new, permanent home for the agency. This new facility will enable Palomar to continue its ongoing mission of assisting children exposed to trauma, as well as victims of domestic violence, sexual assault, elder abuse, and human trafficking.

## Scope

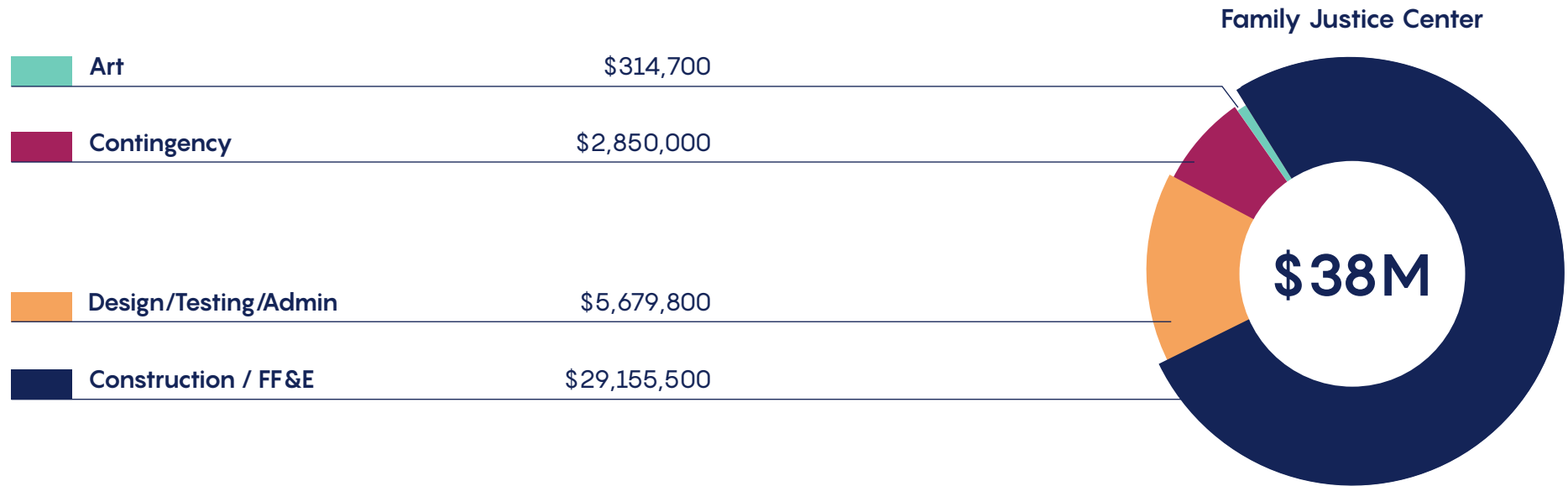
The project will include construction of a new facility which will serve to co-locate and expand comprehensive services including 24-hour victim assistance, therapy and trauma treatment, acute medical services, comprehensive child services, educational services, food pantry, and other related wrap-around services. As envisioned, the project will be located in close proximity to Palomar's current location on land donated for the project. This site, if ultimately chosen, is convenient for a number of reasons including access to public transportation, and could allow for the development of adjoining structured parking.

## Timing

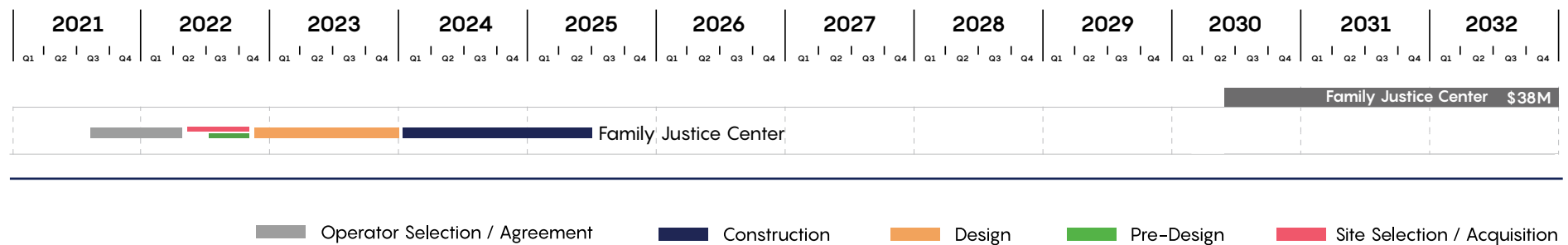
The Family Justice Center project will begin early in the program. Timing of construction will be conditional on the approval of an operating agreement that includes measurable benchmarks.



# Budget Summary



# Schedule Summary



# Homelessness

## Description

The Homelessness project includes funds to provide various types of affordable housing options to the Oklahoma City market. The project is anticipated to help individuals and families needing assistance with affordable housing at all levels. The project will be centered on “Housing First” principles, a recovery-oriented approach to ending homelessness. This approach focuses on quickly moving people experiencing homelessness into independent and permanent housing and then providing additional support and services as needed. The MAPS 4 funds may be leveraged to attract potentially hundreds of millions of dollars in additional investment from other non-municipal sources.

## Scope

The Homelessness project may include both renovation and new construction. As envisioned, the project budget will be divided into five grant allocations. The City will select a grant recipient/operator that meets the requirements of the MAPS 4 Resolution. Following establishment of an agreement between the City and the selected operator, MAPS 4 funds will then be obligated for the purposes identified in the operating agreement and by the resolution. The operator will then execute the identified projects and will report periodically to the MAPS 4 subcommittee, the Citizens Advisory Board, and City Council.

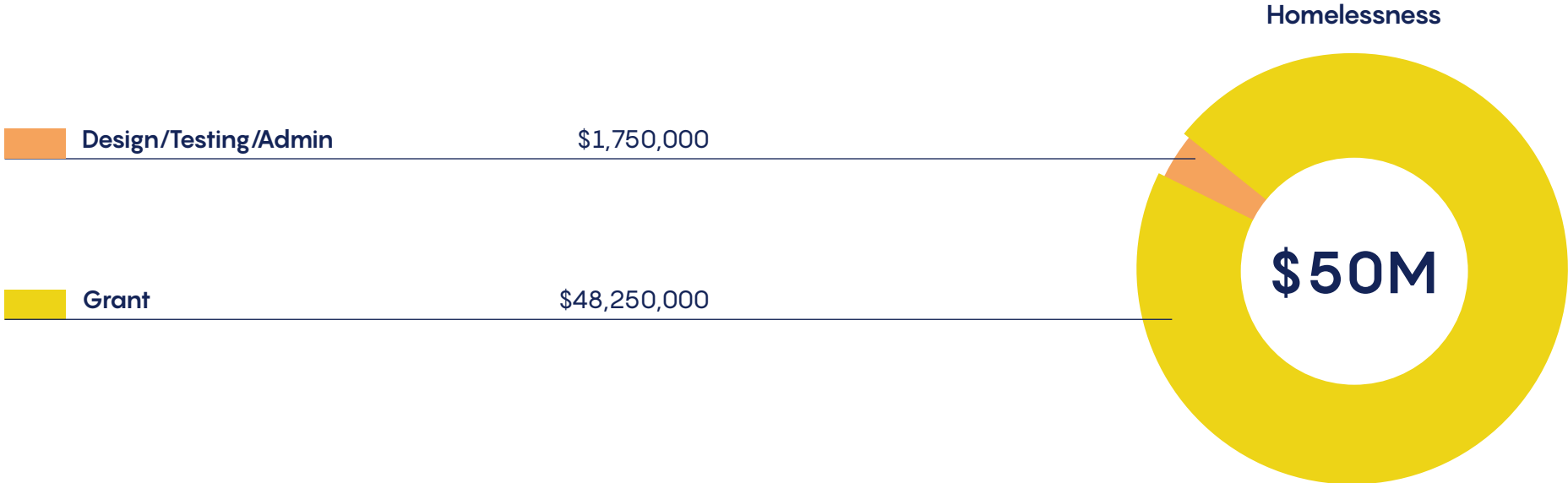
## Timing

The first grant allocation is anticipated to be made available early in the program. Subsequent allocations will be made thereafter on approximately two-year intervals, until all available funds have been obligated. Obligation of MAPS 4 funding will be contingent on establishment of an operating agreement with a government agency that includes measurable benchmarks.



# Budget Summary

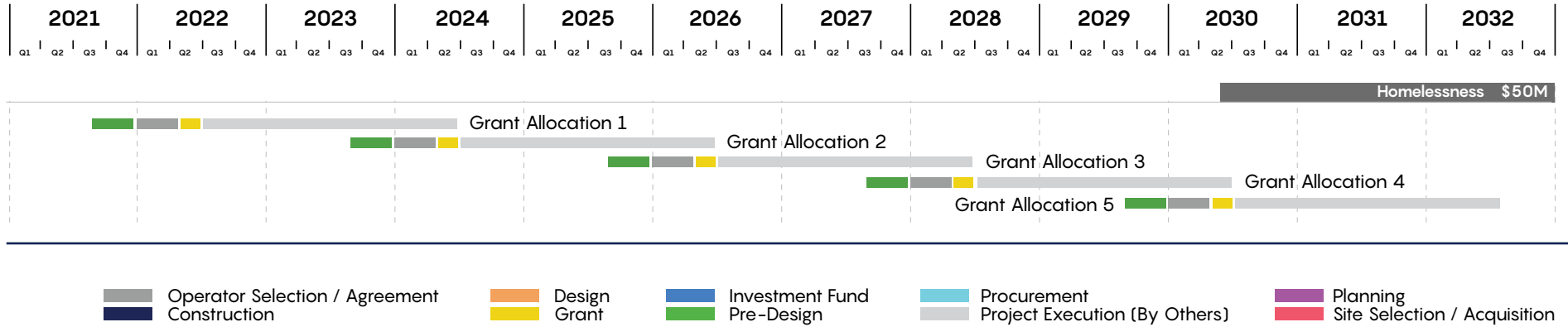
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# Budget Detail

| ID | Inflation Adjusted | Phase/Project             | Art | Construction/FF&E | Contingency | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|--------------------|---------------------------|-----|-------------------|-------------|-------------------|---------------|-----------------|------------------|-------------|---------------|
| 8  |                    | Homelessness              |     |                   |             | \$ 1,750,000      | \$ 48,250,000 |                 |                  |             | \$ 50,000,000 |
| 9  |                    | Homelessness Allocation 1 |     |                   |             | \$ 350,000        | \$ 9,650,000  |                 |                  |             | \$ 10,000,000 |
| 10 |                    | Homelessness Allocation 2 |     |                   |             | \$ 350,000        | \$ 9,650,000  |                 |                  |             | \$ 10,000,000 |
| 11 |                    | Homelessness Allocation 3 |     |                   |             | \$ 350,000        | \$ 9,650,000  |                 |                  |             | \$ 10,000,000 |
| 12 |                    | Homelessness Allocation 4 |     |                   |             | \$ 350,000        | \$ 9,650,000  |                 |                  |             | \$ 10,000,000 |
| 13 |                    | Homelessness Allocation 5 |     |                   |             | \$ 350,000        | \$ 9,650,000  |                 |                  |             | \$ 10,000,000 |

# Schedule Summary



# Mental Health and Addiction

## Description

The Mental Health and Addiction project will serve to improve the mental health system in Oklahoma City. In addition to providing a comprehensive upgrade to mental health facilities and services in Oklahoma City, this effort could have the added benefit of reducing pressures on the Oklahoma County Detention Center. The project will provide for a community-based behavioral health and addiction treatment system that is responsive to individuals with mental health and substance abuse disorders. The goal is to better protect and serve the residents of Oklahoma City.

## Scope

The project will help individuals in the community facing mental health and addiction issues in three ways: building a new Restoration Center, building two new Mental Health Crisis Centers, and funding transitional housing for those individuals who may be between programs and/or a long-term housing solution.

## Timing

The Mental Health and Addiction project will begin early in the MAPS 4 program. Timing of construction for each portion of the project will be conditional on the identification of operational funding from a non-municipal source, as well as operating agreements that include measurable benchmarks.

# Project Detail

## Mental Health Crisis Centers

The Mental Health and Addiction project will build two new Mental Health Crisis Centers. The programming for these centers is anticipated to include space for assessment, detoxification, crisis deescalation, counseling, respite, and adequate sleep. At present, two similar facilities operate near Downtown Oklahoma City. It is anticipated that the new facilities will be located in those areas of the city currently under-served by existing facilities. Budgets of each Crisis Center have been adjusted for inflation to ensure equity is maintained between each phase of work.

## Restoration Center

The Mental Health and Addiction project will build a larger facility preliminarily referred to as the Restoration Center. This project will include many of the services and programmatic elements of the smaller Mental Health Crisis Centers but will also include a much larger focus on addiction. In addition to program elements included in the Mental Health Crisis Centers, the Restoration Center may also include elements such as a public inebriate alternative, medically supervised detox, substance abuse counseling, and medication assisted treatment for opioid addiction. The Restoration Center is anticipated to also include a full suite of wrap-around case management services for clients of the facility.

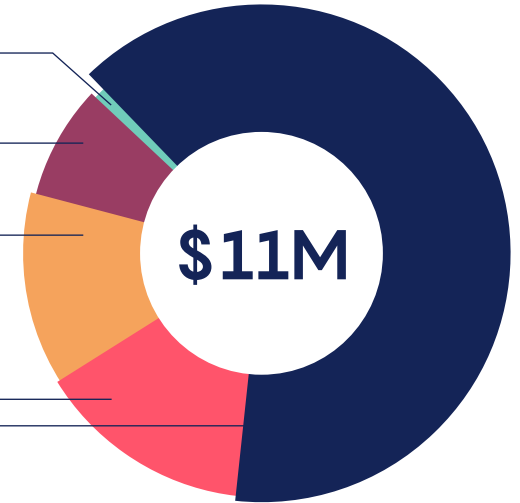
## Transitional Housing

The Mental Health and Addiction project will fund transitional housing services to provide both short and mid-term housing solutions for individuals transitioning out of a Mental Health Crisis Center, the Restoration Center, or other similar facilities in Oklahoma City. Case management and other 24-hour wrap around services are anticipated to be key elements of programs and services provided to residents during their stay. It is anticipated that site selection will consider proximity to the Mental Health Crisis Centers, the Restoration Center, as well as other similar or related facilities in Oklahoma City. Co-location and/or adjacency to other related facilities will help ensure residents have easy access to transitional housing and will also foster synergy and collaboration between operators, programs, and services.

# Budget Summary

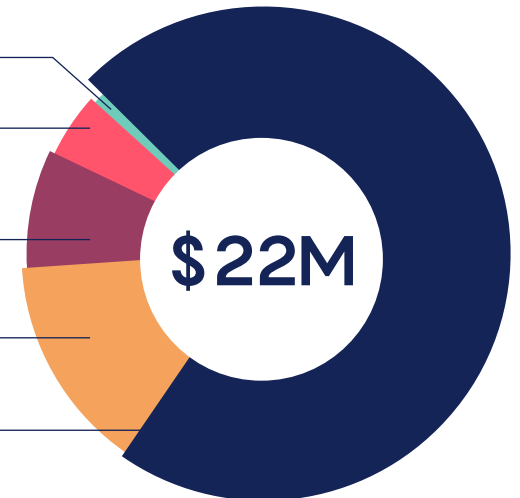
## Mental Health Crisis Centers

|                      |             |
|----------------------|-------------|
| Art                  | \$77,600    |
| Contingency          | \$880,000   |
| Design/Testing/Admin | \$1,443,900 |
| Land Acquisition     | \$1,595,000 |
| Construction / FF&E  | \$7,003,500 |



## Restoration Center

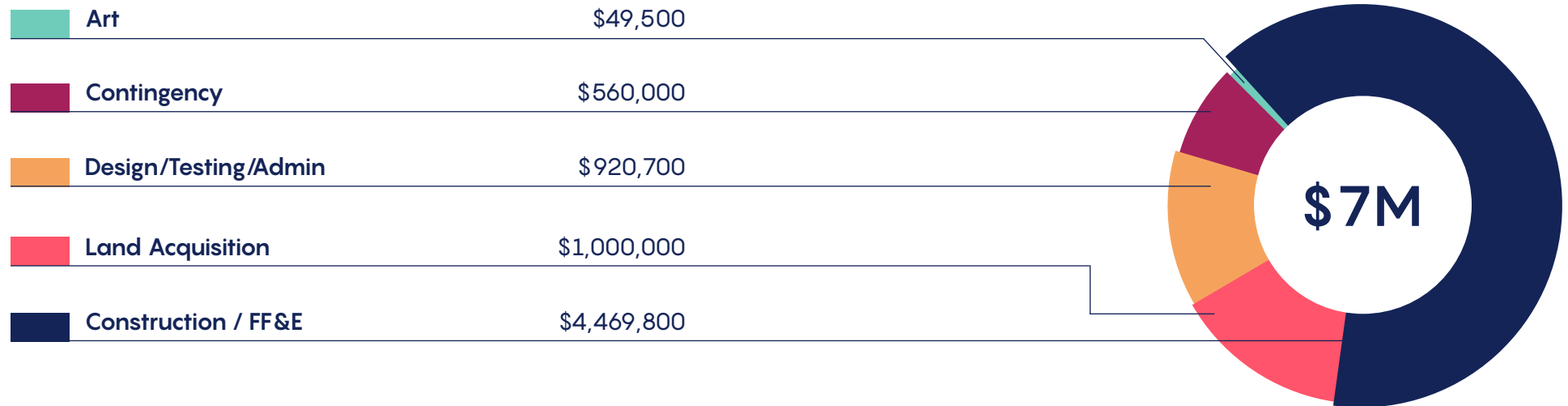
|                      |              |
|----------------------|--------------|
| Art                  | \$173,800    |
| Land Acquisition     | \$1,000,000  |
| Contingency          | \$1,760,000  |
| Design/Testing/Admin | \$3,153,500  |
| Construction / FF&E  | \$15,912,700 |



# Budget Summary

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## Transitional Housing

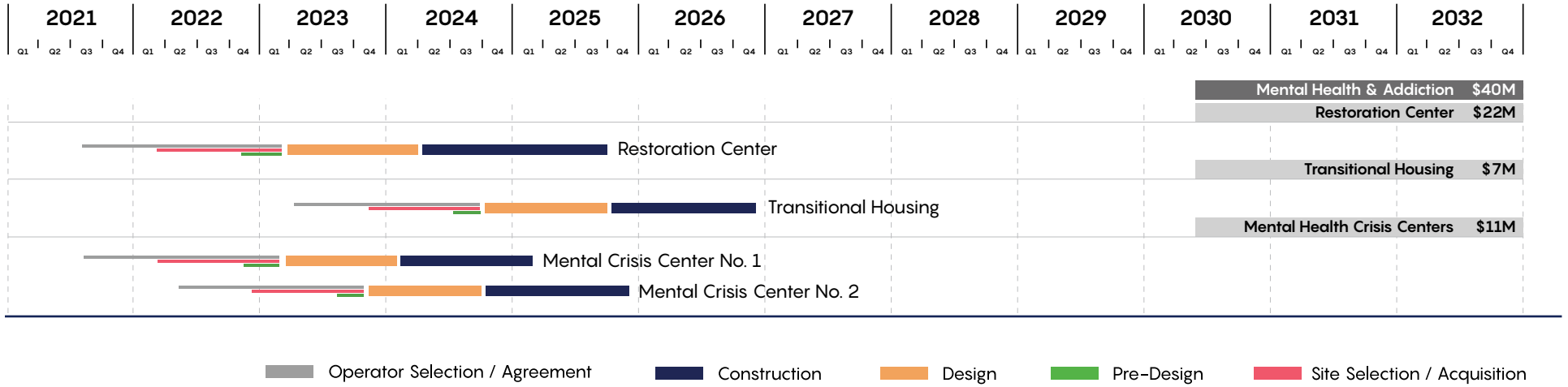


# Budget Detail

| ID | Inflation Adjusted Phase/Project    | Art        | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|-------------------------------------|------------|-------------------|--------------|-------------------|-------|-----------------|------------------|-------------|---------------|
| 14 | Mental Health and Addiction         | \$ 300,900 | \$ 27,386,000     | \$ 3,200,000 | \$ 5,518,100      |       |                 | \$ 3,595,000     |             | \$ 40,000,000 |
| 15 | Restoration Center                  | \$ 173,800 | \$ 15,912,700     | \$ 1,760,000 | \$ 3,153,500      |       |                 | \$ 1,000,000     |             | \$ 22,000,000 |
| 16 | Mental Health Crisis Centers        | \$ 77,600  | \$ 7,003,500      | \$ 880,000   | \$ 1,443,900      |       |                 | \$ 1,595,000     |             | \$ 11,000,000 |
| 17 | • Mental Health Crisis Center No. 1 | \$ 38,400  | \$ 3,466,800      | \$ 435,600   | \$ 714,700        |       |                 | \$ 789,500       |             | \$ 5,445,000  |
| 18 | • Mental Health Crisis Center No. 2 | \$ 39,200  | \$ 3,536,700      | \$ 444,400   | \$ 729,200        |       |                 | \$ 805,500       |             | \$ 5,555,000  |
| 19 | Mental Health Housing               | \$ 49,500  | \$ 4,469,800      | \$ 560,000   | \$ 920,700        |       |                 | \$ 1,000,000     |             | \$ 7,000,000  |



# Schedule Summary



# Connectivity

Beautification

Sidewalks, Bike Lanes,  
Trails and Streetlights

Transit



# Beautification

## Description

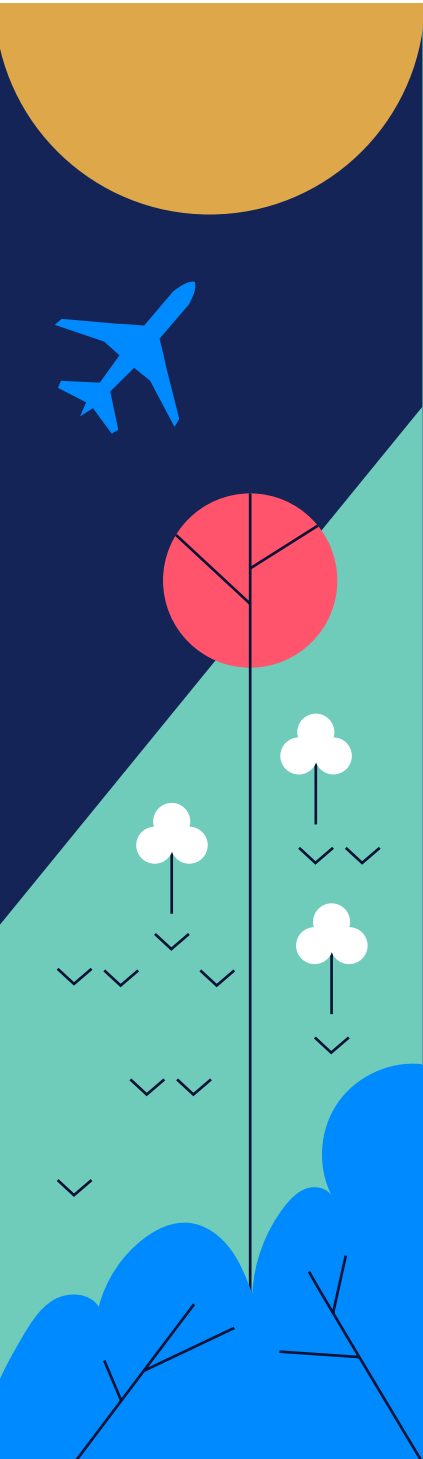
The Beautification project dedicates \$30M to beautification efforts along major corridors across Oklahoma City. The goal is to improve the overall appearance of the City and to transform the first impression we give visitors.

## Scope

An initial list included in the MAPS 4 Resolution identified specific projects including key interstate corridors, gateways, pedestrian bridges, key arterials and intersections. The subcommittee will review plans and make recommendations on how to allocate the \$25M project budget across five phases of work. \$5M will be transferred to the MAPS 4 Trust for operations and maintenance.

## Timing

Operating funds will be transferred early to the MAPS 4 Trust to allow for the hiring of staff to support beautification efforts. The Beautification project will be completed across five phases, with the first phase occurring early in the program. Timing of the projects will be informed by the approval of agreements with relevant entities.

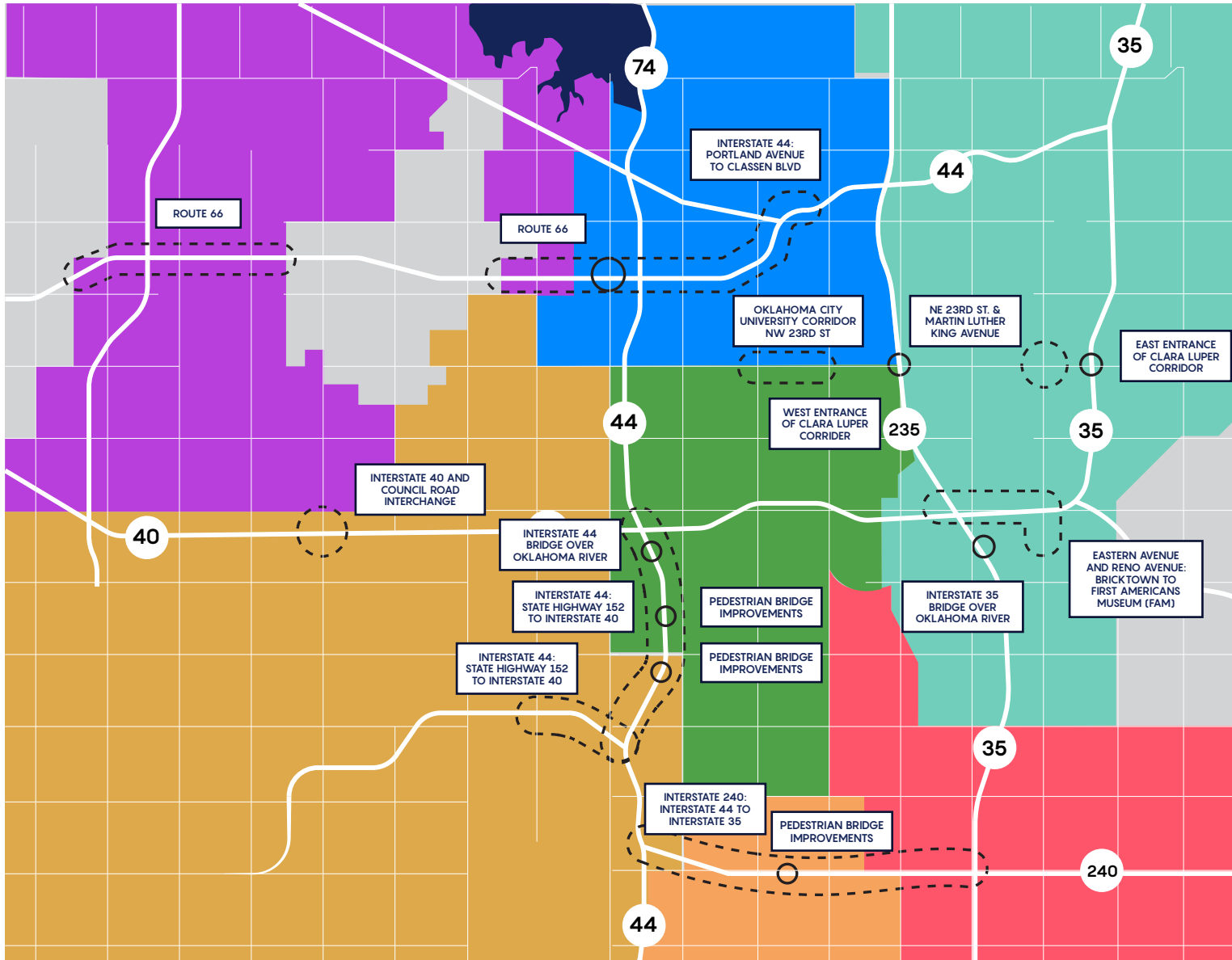


# Beautification Projects

Per language included in the MAPS 4 Resolution,  
Beautification projects may include, but are not limited to:

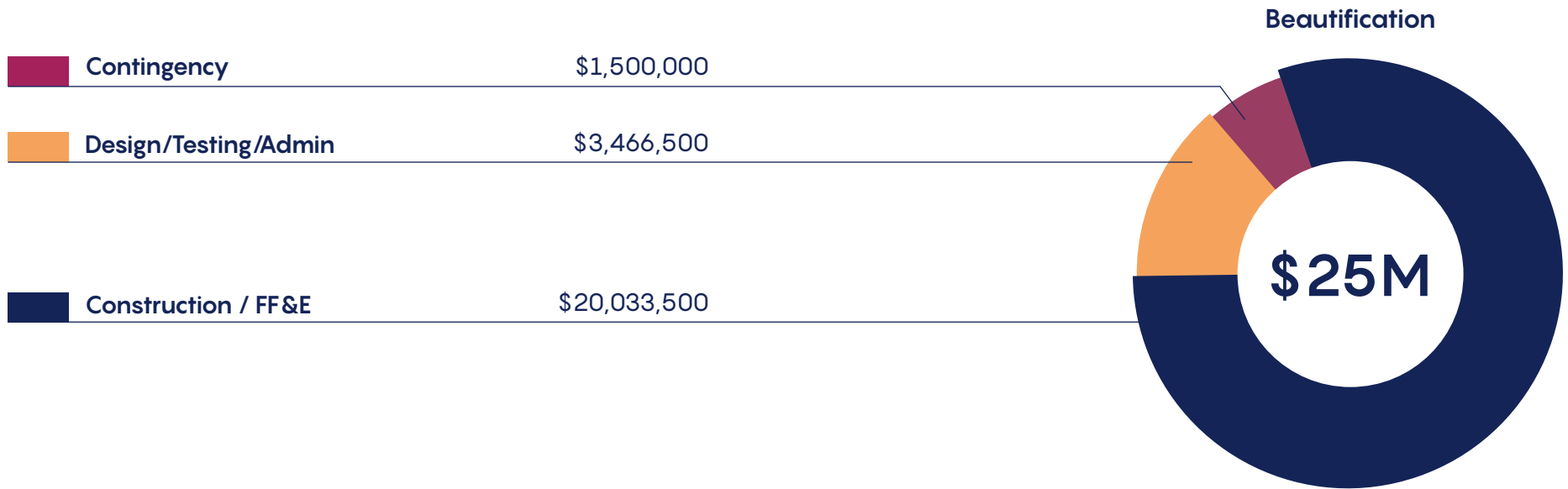
- City entrance gateways along the interstates
- Approaches to Will Rogers World Airport including:
  - Creation of a Bessie Coleman Garden near the airport
  - State Highway 152 from Meridian Avenue to Interstate 44
  - Interstate 44 from State Highway 152 to Interstate 40
- Enhancement of the three pedestrian bridges over the interstates in south Oklahoma City
- Interstate 240 from Interstate 44 to Interstate 35
- East and west entrances to the Clara Luper Corridor
- Intersection of Northeast 23rd and Martin Luther King Avenue, including up to \$5 million for potential land acquisition and remediation of the northeast corner
- Oklahoma City University corridor along Northwest 23rd Street
- Reno Avenue and Eastern Avenue corridor between Bricktown and the American Indian Cultural Center
- Interstate 35 bridge over Oklahoma River
- Interstate 44 bridge over Oklahoma River
- Interstate 44 from Portland Avenue to Classen Boulevard
- Interstate 40 and Council Road interchange
- Route 66
- Public art and/or monuments at key intersections around city, including a stature of Ralph Ellison
- Updated and low maintenance landscaping along key arterials
- Trees (a minimum of a \$1million allocation)

# Beautification Projects (2019 Resolution)



# Budget Summary

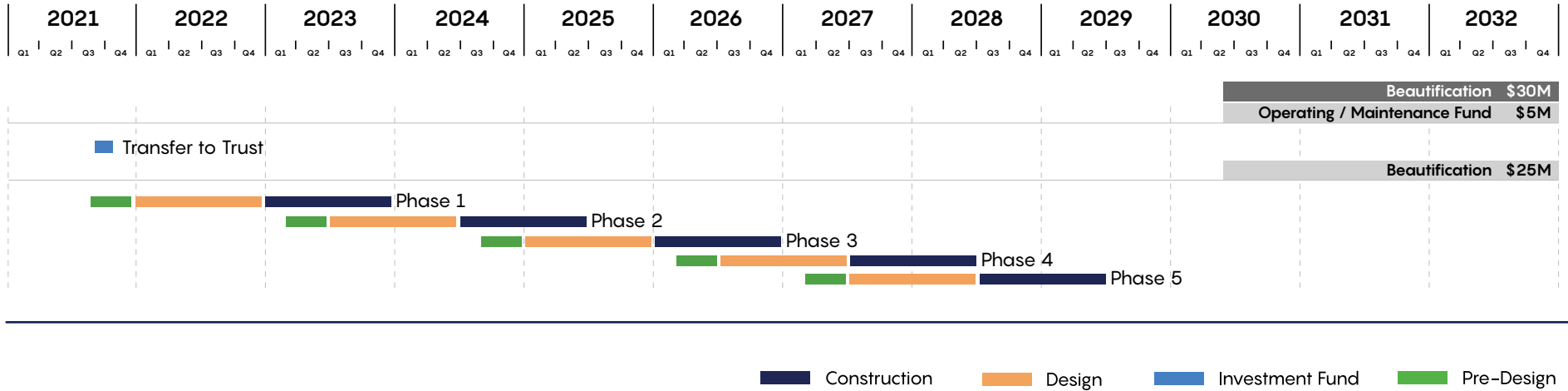
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# Budget Detail

| ID | Inflation Adjusted | Phase/Project              | Art | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|--------------------|----------------------------|-----|-------------------|--------------|-------------------|-------|-----------------|------------------|-------------|---------------|
| 22 |                    | Beautification             |     | \$ 20,033,500     | \$ 1,500,000 | \$ 3,466,500      |       | \$ 5,000,000    |                  |             | \$ 30,000,000 |
| 23 |                    | Operating/Maintenance Fund |     |                   |              |                   |       | \$ 5,000,000    |                  |             | \$ 5,000,000  |
| 24 |                    | Beautification             |     | \$ 20,033,500     | \$ 1,500,000 | \$ 3,466,500      |       |                 |                  |             | \$ 25,000,000 |
| 25 |                    | Beautification - Phase 1   |     | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |             | \$ 5,000,000  |
| 26 |                    | Beautification - Phase 2   |     | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |             | \$ 5,000,000  |
| 27 |                    | Beautification - Phase 3   |     | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |             | \$ 5,000,000  |
| 28 |                    | Beautification - Phase 4   |     | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |             | \$ 5,000,000  |
| 29 |                    | Beautification - Phase 5   |     | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |             | \$ 5,000,000  |

# Schedule Summary







# Sidewalks, Bike Lanes, Trails & Streetlights

## Description

The Sidewalks, Bike Lanes, Trails, and Streetlights project will dedicate \$87M to pursue continued efforts related to pedestrian and bicycle related projects throughout Oklahoma City. Use of MAPS 4 funding will be guided by subcommittee input, as well as recent updates to BikeWalkOKC and recent improvements completed by City bond programs, MAPS 3, and Better Streets, Safer City. This project will also take into consideration updated priorities and areas of focus across the City.

## Scope

The project includes four components:

- 1. Sidewalks & Related Amenities**
- 2. Bike Lanes**
- 3. Trails**
- 4. Streetlights**

In addition to sidewalk construction, sidewalk projects may include sidewalk amenities as well as place-making improvements such as trees, sustainable infrastructure, landscaping, drainage improvements, and public art. Bike lane and trail improvements will be prioritized based on subcommittee input and guidance provided by BikeWalkOKC. Funding for streetlight improvements will be provided to the MAPS 4 Trust to help maximize the impact of this investment. Priorities and locations of new streetlight installations will be based on guidance provided by the subcommittee, Advisory Board, and City Council.

## Timing

Funds allocated for new streetlights will be transferred to the MAPS 4 Trust early in the program similar to other investment fund allocations. Sidewalks, Bike Lanes, and Trails projects will be completed in multiple phases throughout the life of the MAPS 4 program. As packages of work associated with both Sidewalks and Bike Lanes may be organized geographically, inflationary adjustments have been made in each work package to maintain equity.

## Sidewalks and Related Amenities

The Sidewalks and Related Amenities package includes various improvements intended to improve the pedestrian experience in key areas across Oklahoma City. Amenities could include trees, sustainable infrastructure, landscaping, drainage, and public art. The project will be informed by the current BikeWalkOKC plan, which identifies several Pedestrian Priority Areas and key corridors for their connections to community schools, transit, and other walkable resources. Per the resolution, priority will also be placed on other districts and community assets including the Clara Luper Corridor, Capitol Hill, Stockyards, Windsor District, and Old Britton. In addition, the Sidewalk and Related Amenities package will take into consideration community assets completed through MAPS 3, as well as MAPS 4 projects.

## Bike Lanes

The Bike Lanes package will dedicate \$20M to bike lane improvements across Oklahoma City. These improvements will largely be guided by subcommittee guidance regarding priorities, as well as BikeWalkOKC. MAPS 4 projects will assist the overarching goal of providing a city-wide network of on-street biking facilities to complement the City's now sizeable off-street trail network. Projects will take into consideration bike-related improvements recently constructed in conjunction with other bond programs, MAPS 3, and Better Streets, Safer City.

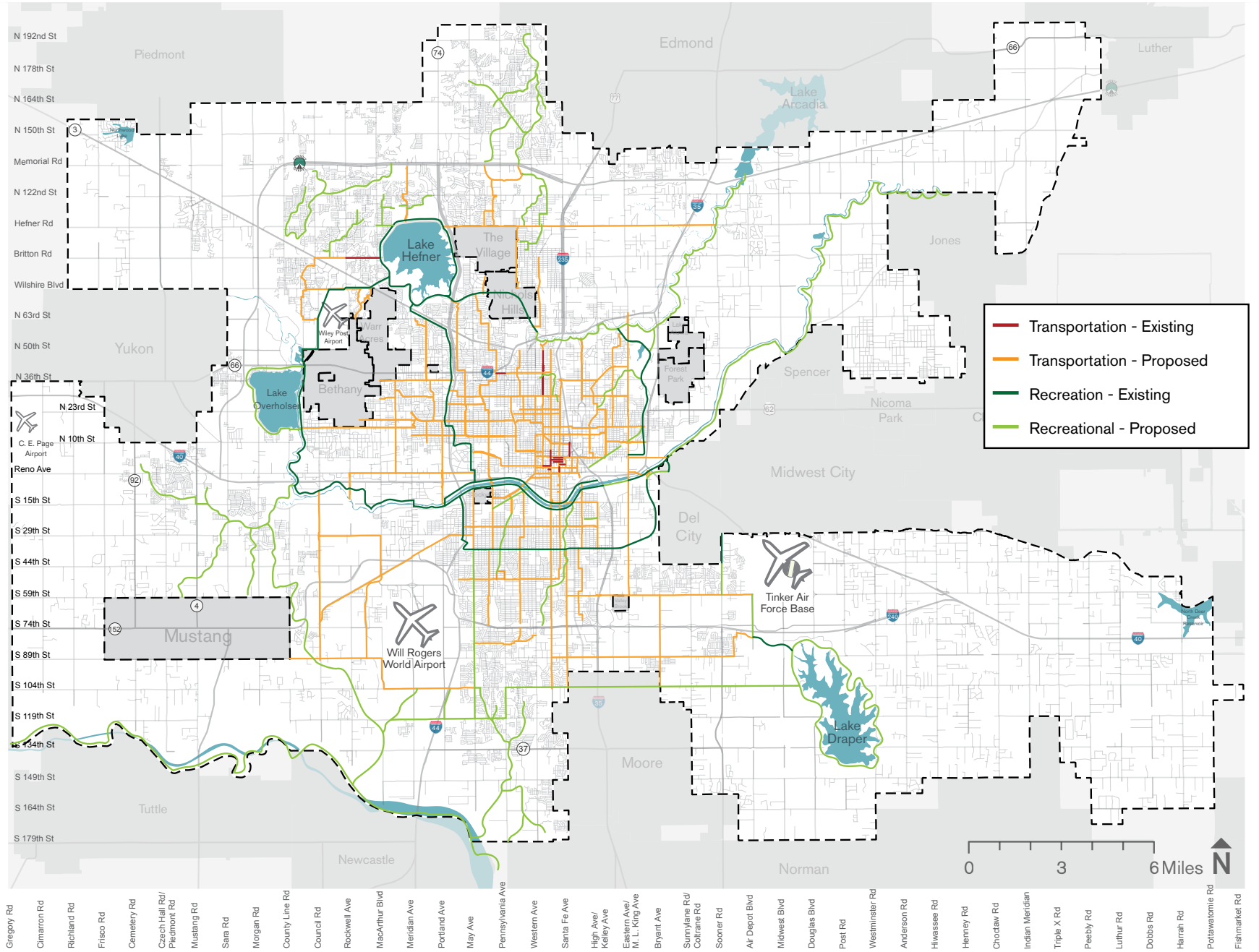
## Trails

Building upon the significant progress MAPS 3 achieved on the City's overall Trails Master Plan, MAPS 4 includes \$8M for trail connectivity in south Oklahoma City to Lake Stanley Draper and the Oklahoma River. Additional funds have been designated for trail amenities throughout the entire Oklahoma City trail system. These improvements may include features such as restrooms, fountains, and signage.

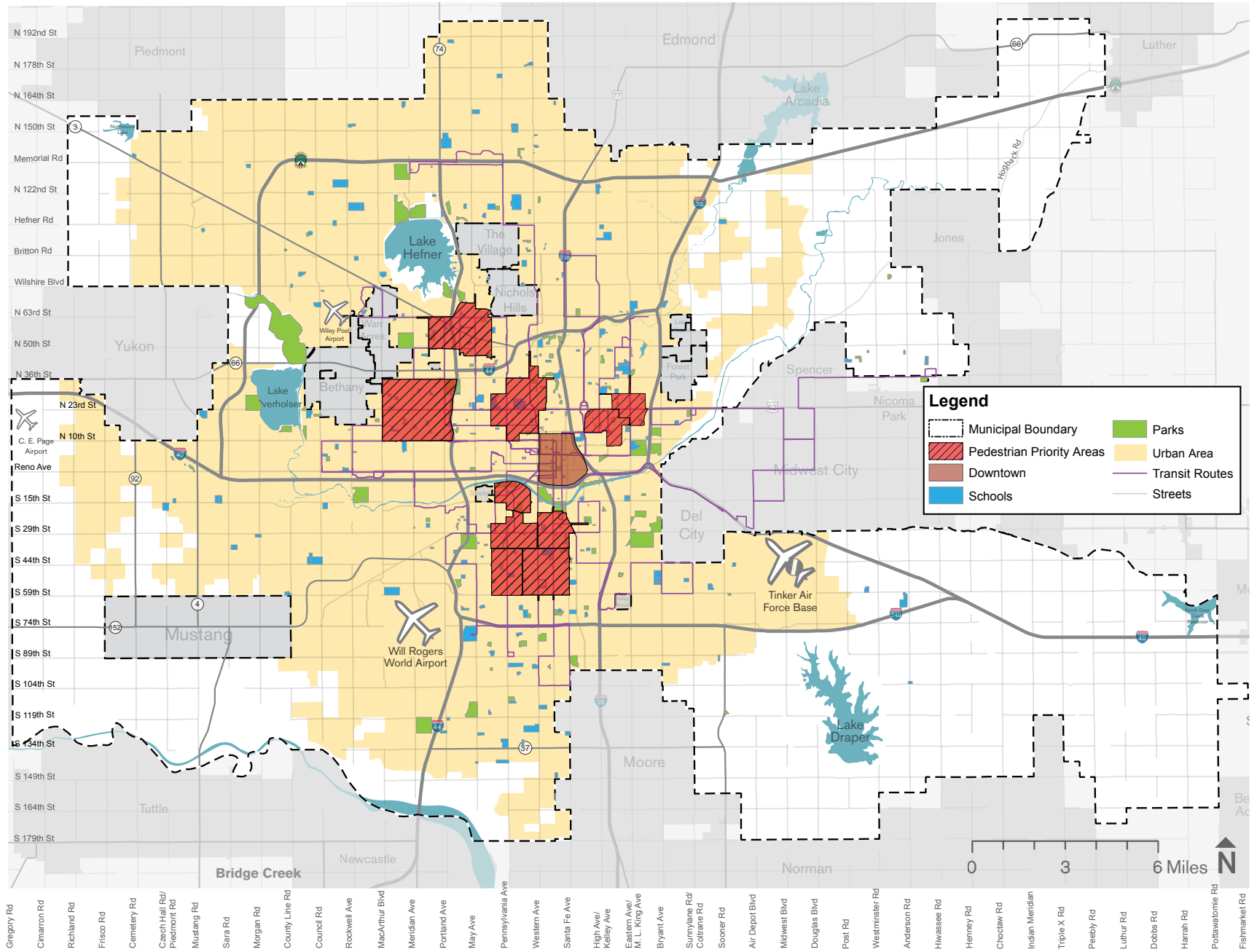
## Streetlights

The Streetlights package dedicates \$4M to operational and construction costs associated with approximately 1,000 new streetlights. In an effort to maximize the impact of this funding, the MAPS 4 program will transfer this total allocation to the MAPS 4 Trust early in the program. Funding for the construction of new streetlights will be as identified and recommended by the Connectivity subcommittee. It is anticipated that the MAPS 4 Trust will review and approve such funding requests provided that the requests are consistent with the original goal of the Streetlights package.

Bicycle Network Plan Map 2.3: BikeWalkOKC (2018)

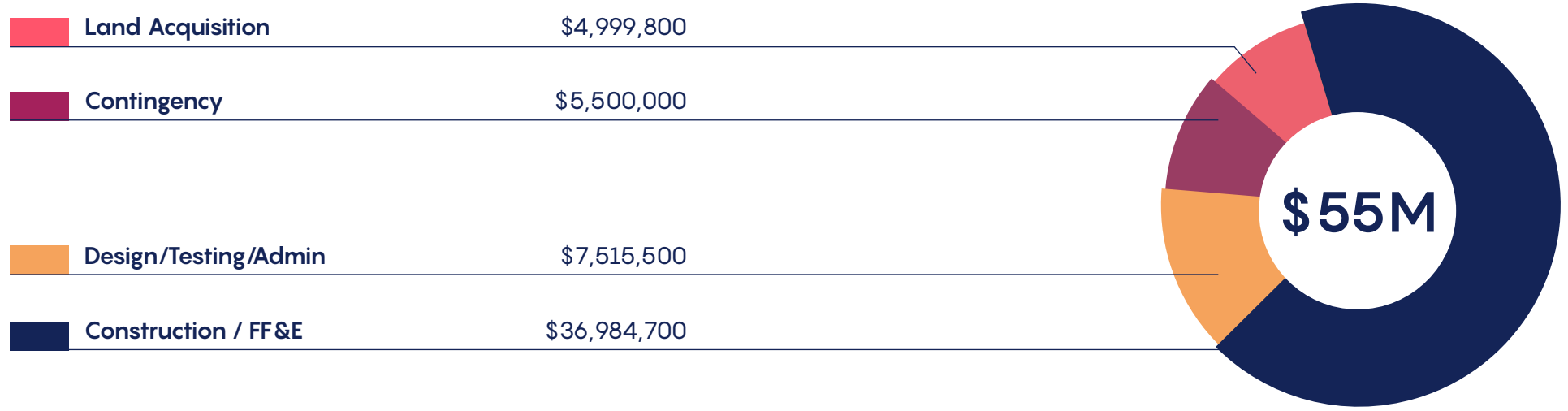


Pedestrian Plan Map 3.3: BikeWalkOKC (2018)

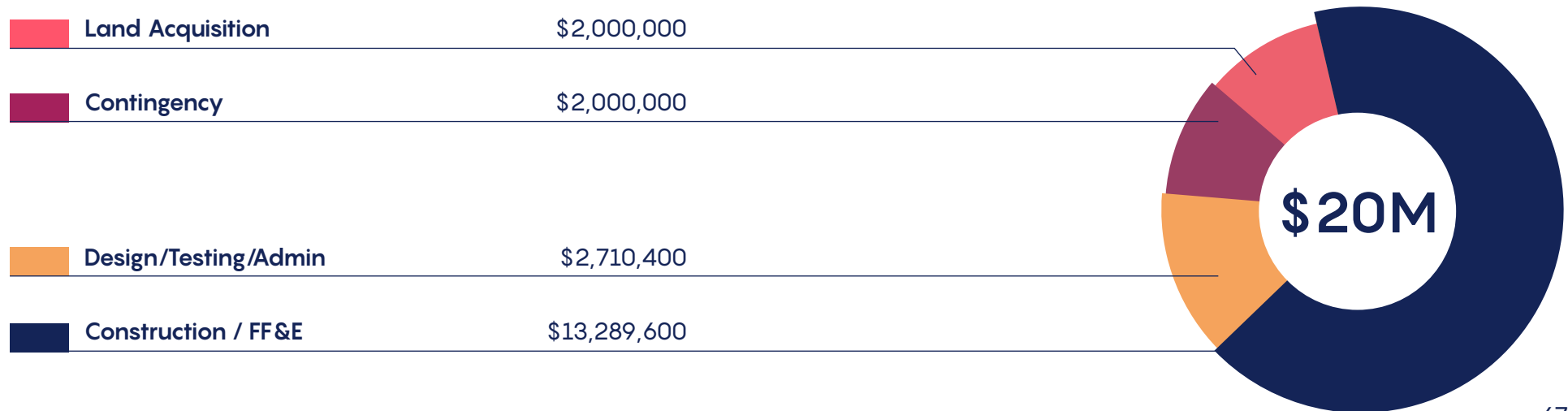


# Budget Summary

## Sidewalks and Related Amenities

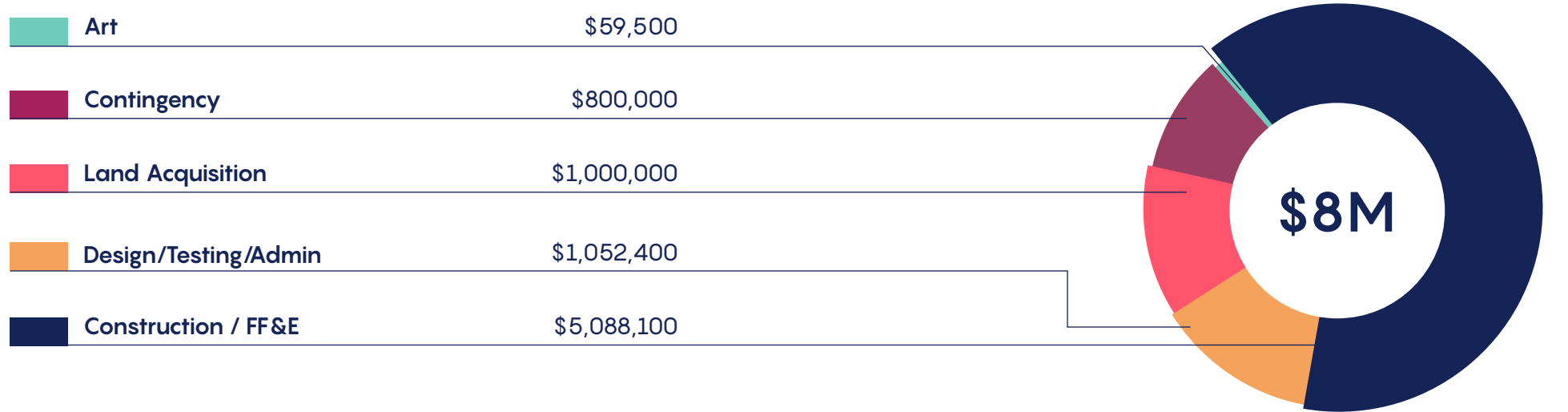


## Bike Lanes



# Budget Summary

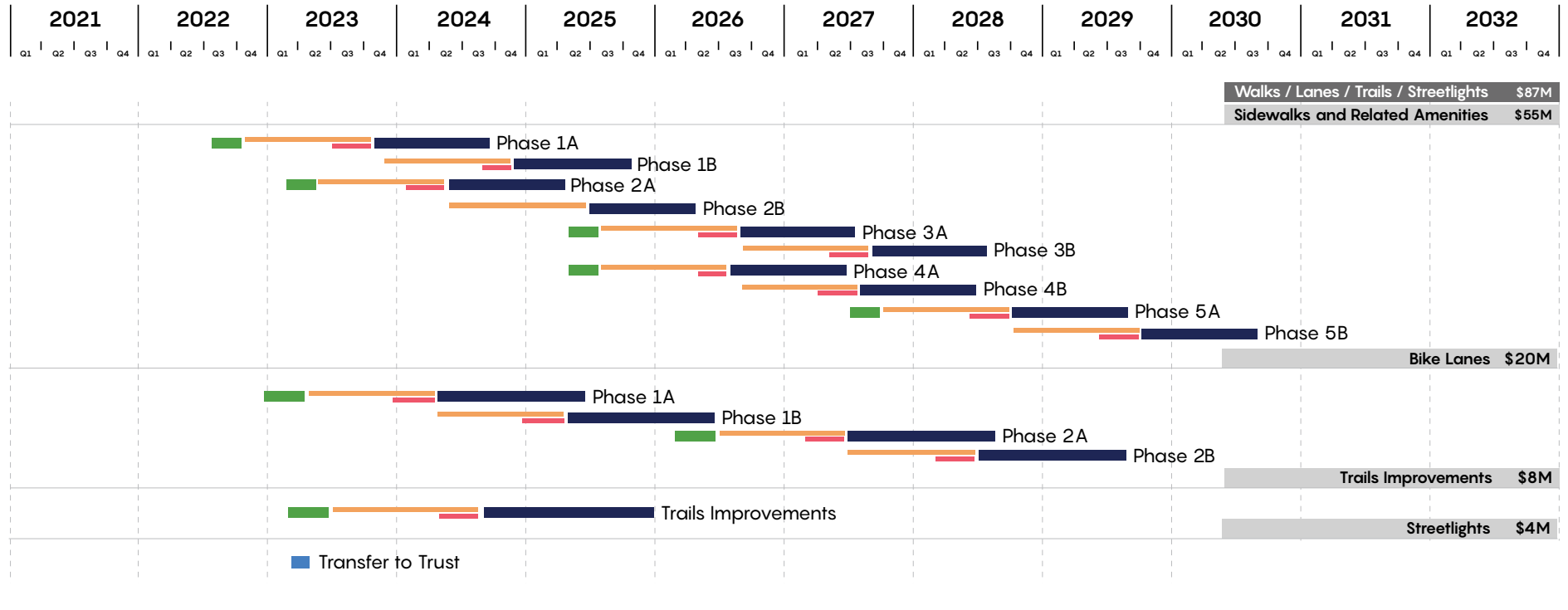
## Trails



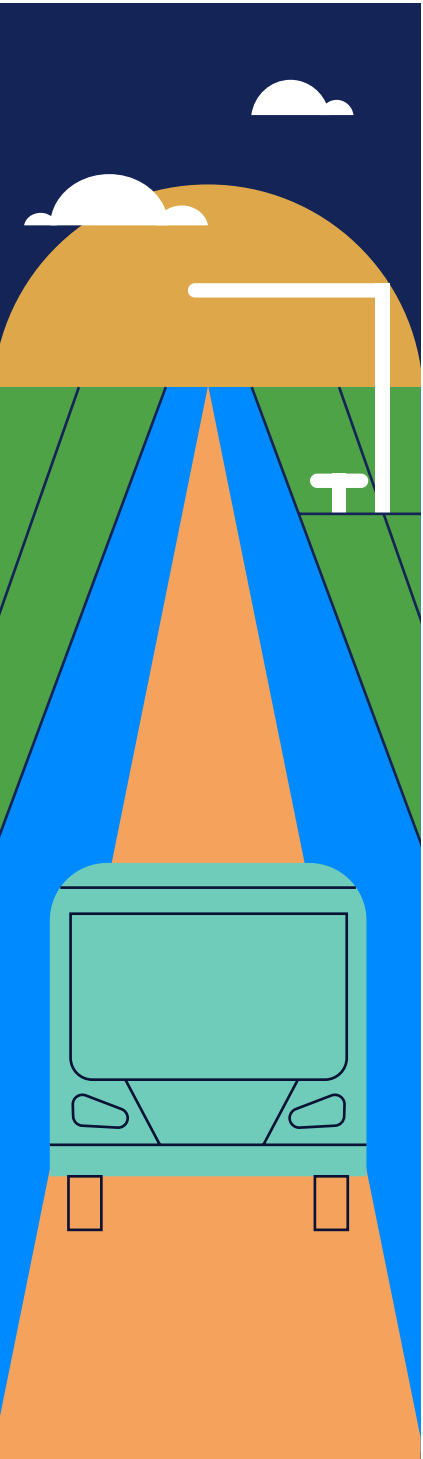
# Budget Detail

| ID | Inflation Adjusted Phase/Project             | Art       | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|--|-----------|-------------------|--------------|-------------------|-------|-----------------|------------------|-------------|---------------|
| 48 | Walks Lanes Trails Streetlights              | \$ 59,500 | \$ 55,362,400     | \$ 8,300,000 | \$ 11,278,300     |       | \$ 4,000,000    | \$ 7,999,800     |             | \$ 87,000,000 |
| 49 | Bike Lanes                                   |           | \$ 13,289,600     | \$ 2,000,000 | \$ 2,710,400      |       |                 | \$ 2,000,000     |             | \$ 20,000,000 |
| 50 | Phase 1                                      |           | \$ 6,335,800      | \$ 953,500   | \$ 1,292,200      |       |                 | \$ 953,500       |             | \$ 9,535,000  |
| 51 | • Bike Lanes - Phase 1A                      |           | \$ 3,104,600      | \$ 467,200   | \$ 633,200        |       |                 | \$ 467,200       |             | \$ 4,672,200  |
| 52 | • Bike Lanes - Phase 1B                      |           | \$ 3,231,200      | \$ 486,300   | \$ 659,000        |       |                 | \$ 486,300       |             | \$ 4,862,800  |
| 53 | Phase 2                                      |           | \$ 6,953,800      | \$ 1,046,500 | \$ 1,418,200      |       |                 | \$ 1,046,500     |             | \$ 10,465,000 |
| 54 | • Bike Lanes - Phase 2A                      |           | \$ 3,407,500      | \$ 512,800   | \$ 694,900        |       |                 | \$ 512,800       |             | \$ 5,128,000  |
| 55 | • Bike Lanes - Phase 2B                      |           | \$ 3,546,300      | \$ 533,700   | \$ 723,300        |       |                 | \$ 533,700       |             | \$ 5,337,000  |
| 56 | Sidewalks and Related Amenities              |           | \$ 36,984,700     | \$ 5,500,000 | \$ 7,515,500      |       |                 | \$ 4,999,800     |             | \$ 55,000,000 |
| 57 | Phase 1                                      |           | \$ 6,926,200      | \$ 1,030,000 | \$ 1,407,500      |       |                 | \$ 936,300       |             | \$ 10,300,000 |
| 58 | • Sidewalks and Related Amenities - Phase 1A |           | \$ 3,393,900      | \$ 504,700   | \$ 689,700        |       |                 | \$ 458,800       |             | \$ 5,047,100  |
| 59 | • Sidewalks and Related Amenities - Phase 1B |           | \$ 3,532,300      | \$ 525,300   | \$ 717,800        |       |                 | \$ 477,500       |             | \$ 5,252,900  |
| 60 | Phase 2                                      |           | \$ 7,047,200      | \$ 1,048,000 | \$ 1,432,100      |       |                 | \$ 952,700       |             | \$ 10,480,000 |
| 61 | • Sidewalks and Related Amenities - Phase 2A |           | \$ 3,453,000      | \$ 513,500   | \$ 701,700        |       |                 | \$ 466,800       |             | \$ 5,135,000  |
| 62 | • Sidewalks and Related Amenities - Phase 2B |           | \$ 3,594,200      | \$ 534,500   | \$ 730,400        |       |                 | \$ 485,900       |             | \$ 5,345,000  |
| 63 | Phase 3                                      |           | \$ 7,497,800      | \$ 1,115,000 | \$ 1,523,600      |       |                 | \$ 1,013,600     |             | \$ 11,150,000 |
| 64 | • Sidewalks and Related Amenities - Phase 3A |           | \$ 3,674,100      | \$ 546,400   | \$ 746,600        |       |                 | \$ 496,700       |             | \$ 5,463,800  |
| 65 | • Sidewalks and Related Amenities - Phase 3B |           | \$ 3,823,700      | \$ 568,600   | \$ 777,000        |       |                 | \$ 516,900       |             | \$ 5,686,200  |
| 66 | Phase 4                                      |           | \$ 7,504,600      | \$ 1,116,000 | \$ 1,524,900      |       |                 | \$ 1,014,500     |             | \$ 11,160,000 |
| 67 | • Sidewalks and Related Amenities - Phase 4A |           | \$ 3,677,400      | \$ 546,900   | \$ 747,200        |       |                 | \$ 497,100       |             | \$ 5,468,600  |
| 68 | • Sidewalks and Related Amenities - Phase 4B |           | \$ 3,827,200      | \$ 569,100   | \$ 777,700        |       |                 | \$ 517,400       |             | \$ 5,691,400  |
| 69 | Phase 5                                      |           | \$ 8,008,900      | \$ 1,191,000 | \$ 1,627,400      |       |                 | \$ 1,082,700     |             | \$ 11,910,000 |
| 70 | • Sidewalks and Related Amenities - Phase 5A |           | \$ 3,924,300      | \$ 583,600   | \$ 797,400        |       |                 | \$ 530,500       |             | \$ 5,835,800  |
| 71 | • Sidewalks and Related Amenities - Phase 5B |           | \$ 4,084,600      | \$ 607,400   | \$ 830,000        |       |                 | \$ 552,200       |             | \$ 6,074,200  |
| 72 | Streetlights                                 |           |                   |              |                   |       | \$ 4,000,000    |                  |             | \$ 4,000,000  |
| 73 | Trail Improvements                           | \$ 59,500 | \$ 5,088,100      | \$ 800,000   | \$ 1,052,400      |       |                 | \$ 1,000,000     |             | \$ 8,000,000  |

# Schedule Summary







# Transit

## Description

Since the 2005 adoption of its Fixed Guideway Study, Oklahoma City has witnessed a period of unparalleled growth in its transit operations. Some of the more notable accomplishments include the addition of a modern streetcar through MAPS 3, ongoing work to establish the community’s first Bus Rapid Transit (BRT) line along Classen and Northwest Expressway, and continued progress towards a Regional Transit Authority. MAPS 4 continues this progress by dedicating \$87M towards a host of transformative projects across the Oklahoma City transit system.

## Scope

The MAPS 4 Transit project includes four components:

- 1. Planned Growth
- 2. Bus Stop Improvements
- 3. Advanced Transit
- 4. Enhanced Bus Service

## Timing

Items included in the Planned Growth component of the Transit project will occur early in the program, as will improvements to existing bus stops. Initiatives included in the Advanced Transit package will begin near the middle of the program, thereby allowing EMBARK to build operational capacity necessary to support these improvements.

## Planned Growth

To continue the tremendous growth of Oklahoma City transit services achieved through MAPS 3 and now envisioned as a part of MAPS 4, it is necessary to plan accordingly for future operations. MAPS 4 will dedicate funding to two initiatives which will be key to Oklahoma City's long-term transit plans.

First, the Planned Growth package will dedicate \$2M to the acquisition of land adjacent to the existing EMBARK Operations Center on South May Avenue. This land acquisition will serve to provide much needed space for the future expansion of operations and fleet maintenance.

Second, the package will dedicate \$3M to planning studies necessary to continue to build the Oklahoma City public transit system in a thoughtful and deliberate way. Studies completed in conjunction with this effort will serve as an update to the last major long-term plan developed by the City, the 2005 Fixed Guideway Study.

## Bus Stop Improvements

The Bus Stop Improvements package will provide \$10M to fund improvements to 500 of the system's 1,400 stops. Improvements at the stops will include new ADA-accessible shelters, bicycle racks, and lighting. Currently, only 200 stops within the system have these facilities.

## Advanced Transit

The Advanced Transit package includes \$60M for the addition or expansion of several new technologies to Oklahoma City's existing transit system.

First, the project includes \$55M for two additional Bus Rapid Transit (BRT) lines to join the Northwest BRT route scheduled to open in the Fall of 2023. These new lines will service key community assets in Oklahoma City's south and northeast regions. While the general location of each of the planned BRT lines is known, it is anticipated that work done under Planned Growth will serve to further define the specific location of these new routes.

Second, the Advanced Transit package will construct new park-and-ride facilities near the fringes of the bus and BRT network. The goal is to attract new ridership to the system by providing geographically convenient facilities for users to park and leave their cars while using the system for the majority of their commute.

Lastly, the Advanced Transit package will add micro-transit options to Oklahoma City's already robust public transit system. These improvements will effectively add a publicly owned and operated ride-share program that users can use within key geographic areas around the City. The goal is to expand ridership of the public transit system by providing yet another way for riders to connect to the core of Oklahoma City's public transit system.

## Enhanced Bus Service

The bus network is the foundation of the Oklahoma City public transit system. The Enhanced Bus Service package will dedicate \$12M to further enhance this foundation in two specific areas.

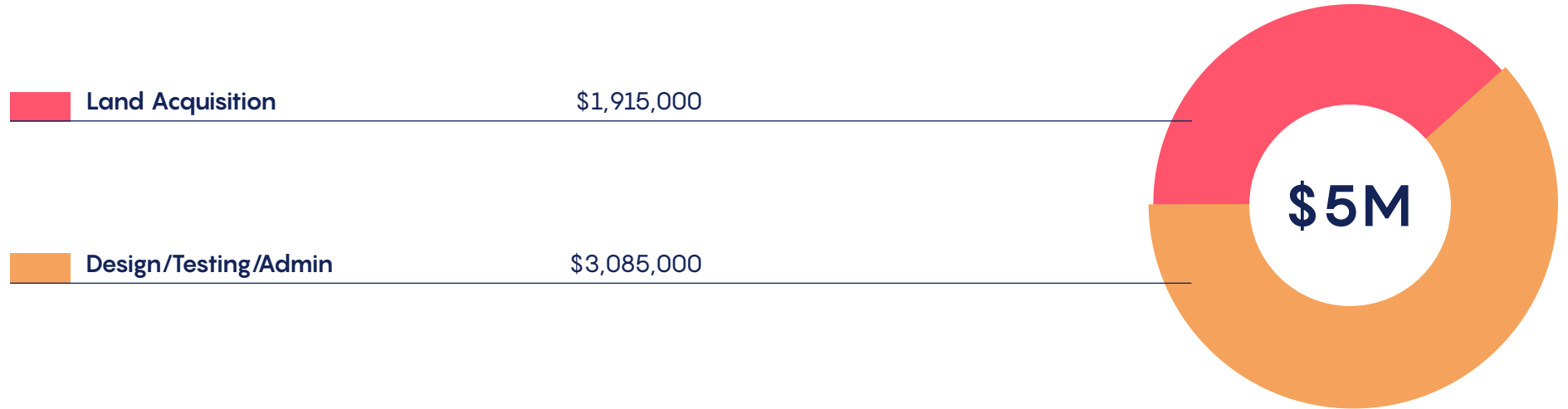
First, the Enhanced Bus Service package will further expand Traffic Signal Prioritization (TSP) across approximately 250 additional intersections. This technology, first utilized in Oklahoma City along the Oklahoma City Streetcar routes, effectively triggers signalization in the intersection as necessary to allow public transit vehicles to quickly pass through the intersection. The result being increased safety, more dependable route times, and reduced wait times between vehicles.

Second, the Enhanced Bus Service package will dedicate \$6M to the procurement of busses. Bus procurement will be timed to ensure EMBARK has the necessary operational and financial capacity to support an expanded fleet.

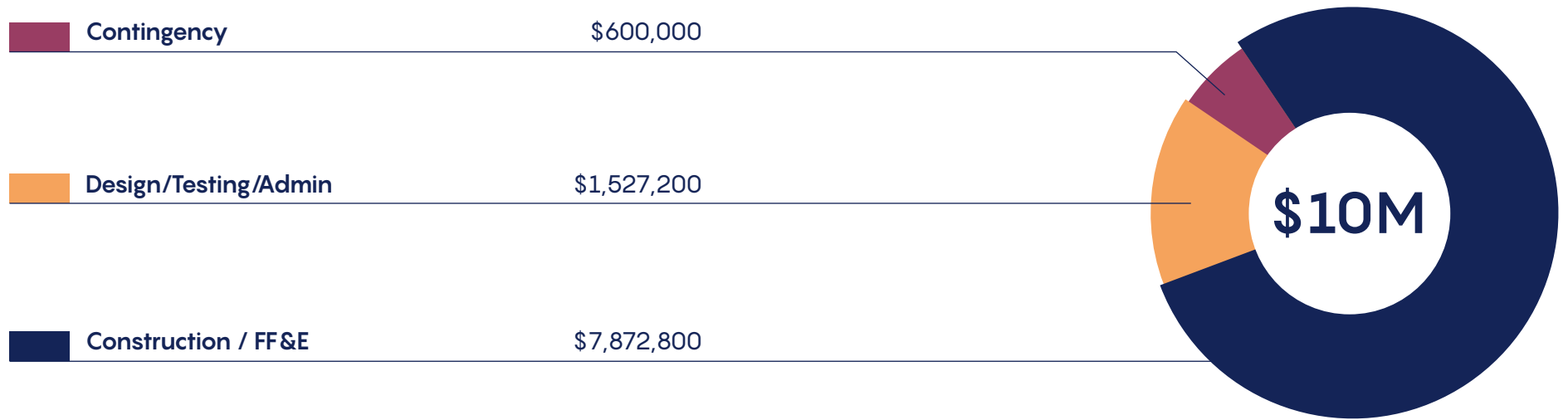
# Budget Summary

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## Planned Growth

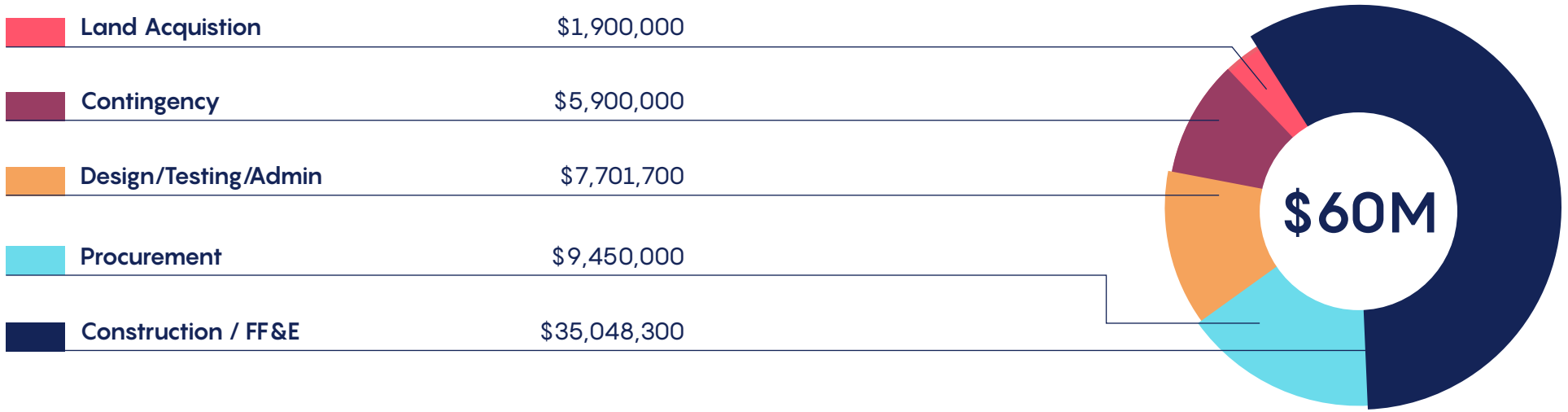


## Bus Stop Improvements

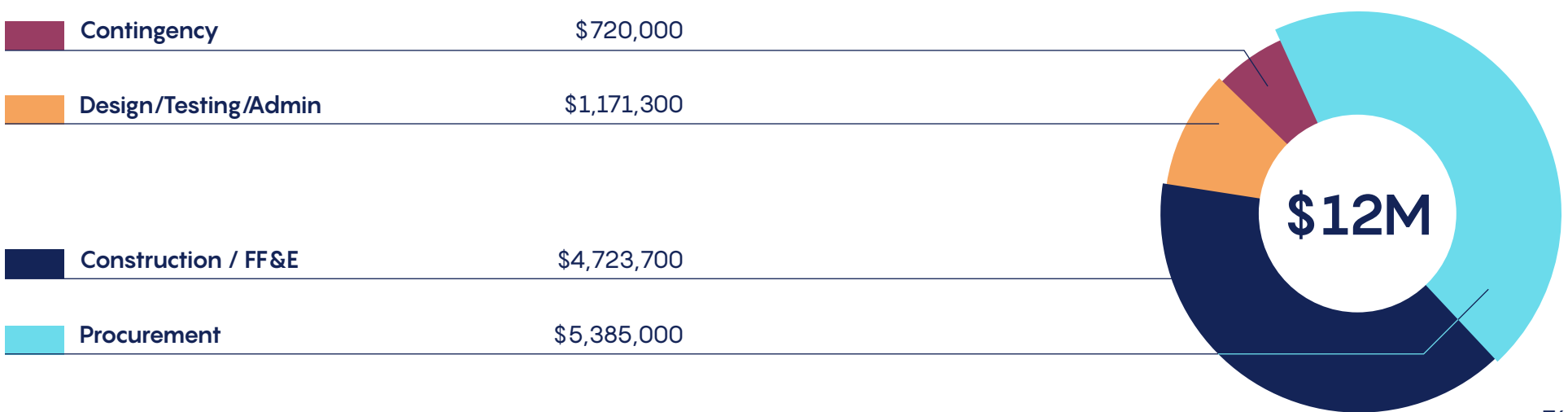


# Budget Summary

## Advanced Transit



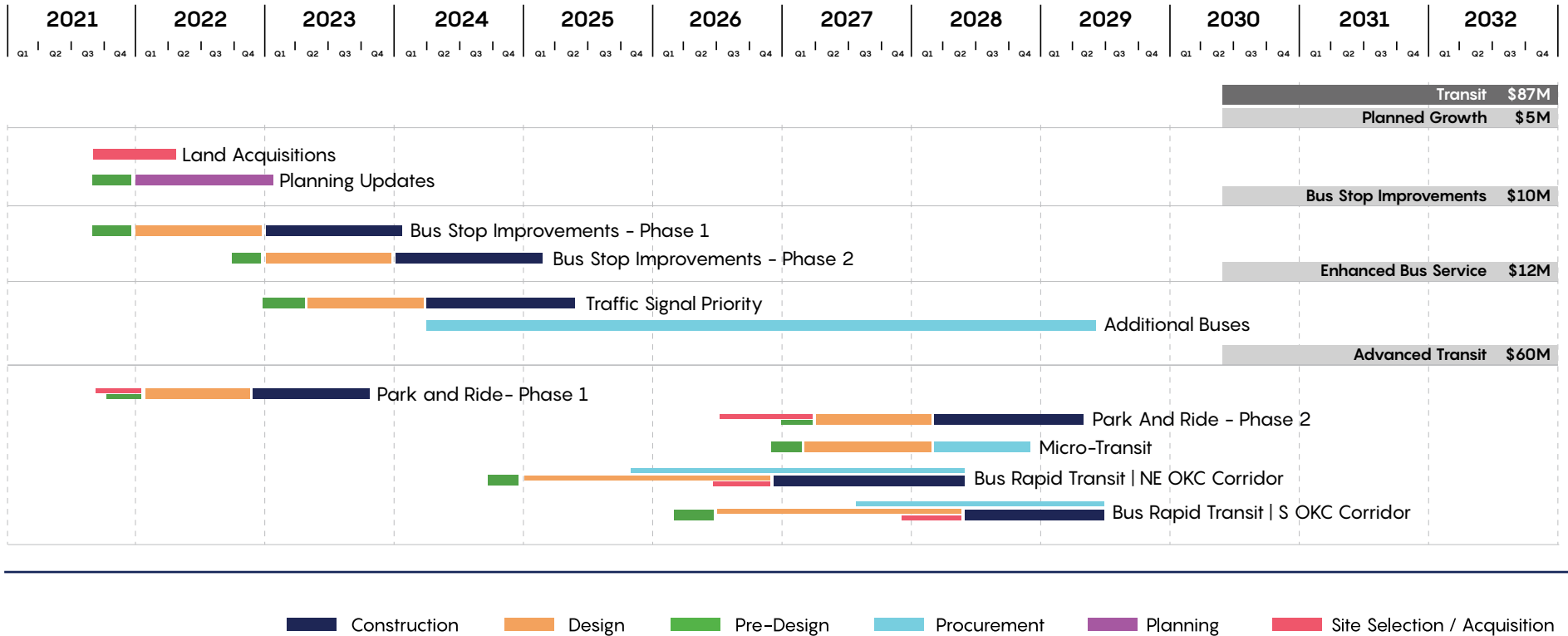
## Enhanced Bus Service



# Budget Detail

| ID | Inflation Adjusted | Phase/Project  | Art | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement   | Grand Total   |
|----|--------------------|--|-----|-------------------|--------------|-------------------|-------|-----------------|------------------|---------------|---------------|
| 30 |                    | Transit  |     | \$ 47,644,800     | \$ 7,220,000 | \$ 13,485,200     |       |                 | \$ 3,815,000     | \$ 14,835,000 | \$ 87,000,000 |
| 31 |                    | Advanced Transit Options                                 |     | \$ 35,048,300     | \$ 5,900,000 | \$ 7,701,700      |       |                 | \$ 1,900,000     | \$ 9,450,000  | \$ 60,000,000 |
| 32 |                    | Bus Rapid Transit  |     | \$ 32,741,200     | \$ 5,500,000 | \$ 7,058,800      |       |                 | \$ 1,100,000     | \$ 8,600,000  | \$ 55,000,000 |
| 33 |                    | Advanced Transit Options – Bus Rapid Transit – NE OKC    |     | \$ 20,723,700     | \$ 3,500,000 | \$ 4,476,300      |       |                 | \$ 700,000       | \$ 5,600,000  | \$ 35,000,000 |
| 34 |                    | Advanced Transit Options – Bus Rapid Transit – South OKC |     | \$ 12,017,500     | \$ 2,000,000 | \$ 2,582,500      |       |                 | \$ 400,000       | \$ 3,000,000  | \$ 20,000,000 |
| 35 |                    | Micro-Transit  |     |                   |              | \$ 150,000        |       |                 |                  | \$ 850,000    | \$ 1,000,000  |
| 36 |                    | Park and Ride  |     | \$ 2,307,100      | \$ 400,000   | \$ 492,900        |       |                 | \$ 800,000       |               | \$ 4,000,000  |
| 37 |                    | Advanced Transit Options – Park and Ride – Phase 1       |     | \$ 576,800        | \$ 100,000   | \$ 123,200        |       |                 | \$ 200,000       |               | \$ 1,000,000  |
| 38 |                    | Advanced Transit Options – Park and Ride – Phase 2       |     | \$ 1,730,300      | \$ 300,000   | \$ 369,700        |       |                 | \$ 600,000       |               | \$ 3,000,000  |
| 39 |                    | Enhanced Bus Service                                     |     | \$ 4,723,700      | \$ 720,000   | \$ 1,171,300      |       |                 |                  | \$ 5,385,000  | \$ 12,000,000 |
| 40 |                    | Traffic Signal Priority                                  |     | \$ 4,723,700      | \$ 360,000   | \$ 916,300        |       |                 |                  |               | \$ 6,000,000  |
| 41 |                    | Additional Busses  |     |                   | \$ 360,000   | \$ 255,000        |       |                 |                  | \$ 5,385,000  | \$ 6,000,000  |
| 42 |                    | Planned Growth   |     |                   |              | \$ 3,085,000      |       |                 | \$ 1,915,000     |               | \$ 5,000,000  |
| 43 |                    | Planned Growth – Land Acquisitions                       |     |                   |              | \$ 85,000         |       |                 | \$ 1,915,000     |               | \$ 2,000,000  |
| 44 |                    | Planned Growth – Planning Updates                        |     |                   |              | \$ 3,000,000      |       |                 |                  |               | \$ 3,000,000  |
| 45 |                    | Bus Stop Improvements                                    |     | \$ 7,872,800      | \$ 600,000   | \$ 1,527,200      |       |                 |                  |               | \$ 10,000,000 |
| 46 |                    | Bus Stop Improvements – Phase 1                          |     | \$ 3,936,400      | \$ 300,000   | \$ 763,600        |       |                 |                  |               | \$ 5,000,000  |
| 47 |                    | Bus Stop Improvements – Phase 2                          |     | \$ 3,936,400      | \$ 300,000   | \$ 763,600        |       |                 |                  |               | \$ 5,000,000  |

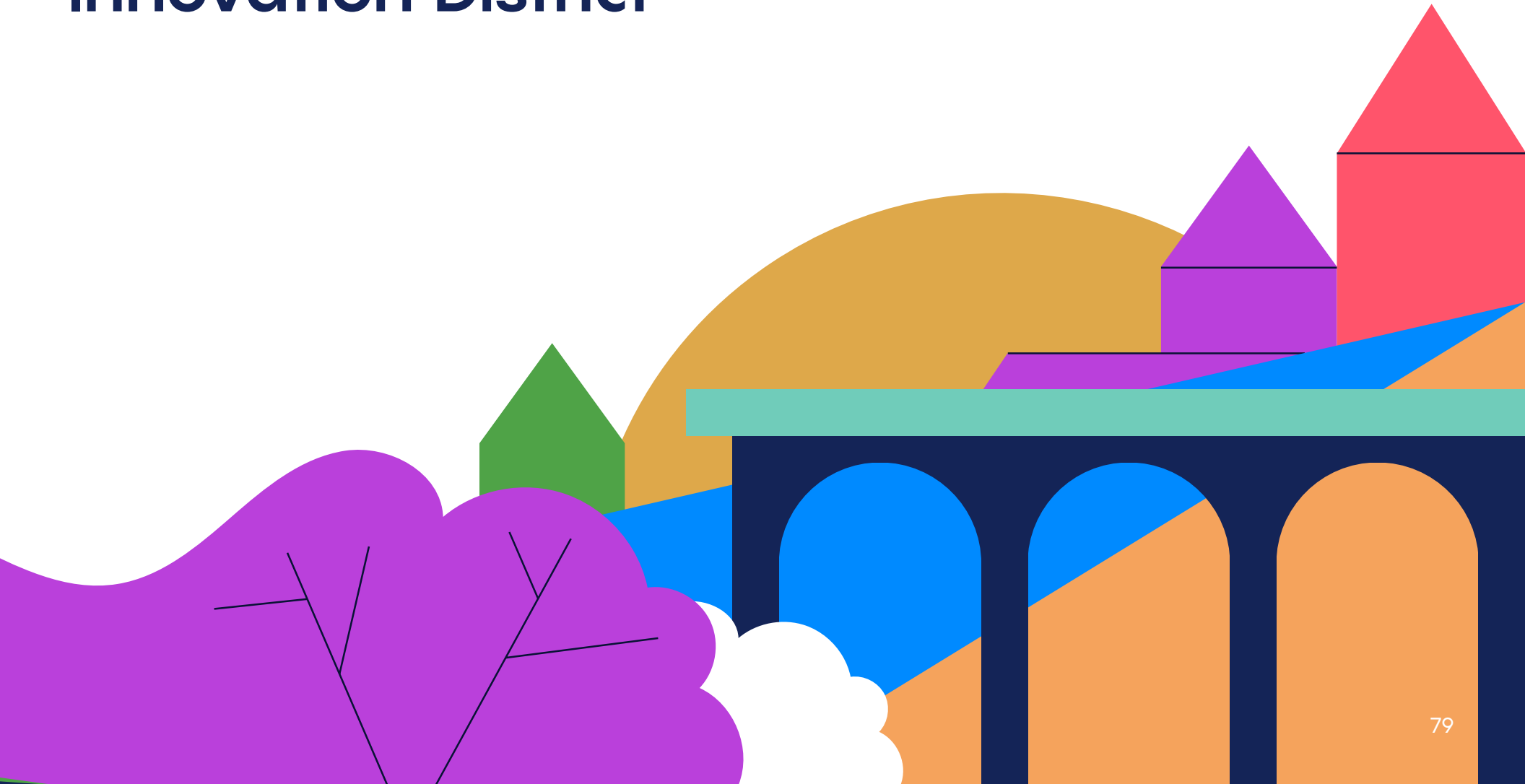
# Schedule Summary





# Innovation District

## Innovation District



# Innovation District

## Description

Since 2015, the Oklahoma City Innovation District has continued to establish itself around the idea of harnessing existing high-tech and medical institutions to create greater collaboration and economic diversification. This project will address specific recommendations from a 2017 Brookings Institute report by creating physical spaces to incubate this collaboration and to improve physical and communal connections between the District's existing institutions and surrounding residential areas.

## Scope

The scope of the Innovation District project will include four components:

1. Connectivity
2. Henrietta B. Foster Center
- 3 Innovation Hall
4. Operating / Maintenance Fund

## Timing

Phases of work associated with Connectivity, HB Foster Center, and the Innovation Hall will start near the beginning of the program. Timing of both the Innovation Hall and the HB Foster Center will be conditional upon the approval of operating agreements that include measurable benchmarks. Funds will be transferred to the MAPS 4 Trust early in the program to assist with operations of the HB Foster Center and Innovation Hall.

## Connectivity

The Connectivity Project will not only change the physical landscape of the Innovation District to better encourage interaction between existing institutions, but will also to improve bike and pedestrian linkages to surrounding areas for the benefit of both employees and nearby residents. Specific corridors to be addressed as a part of this sub-project include North Lincoln Boulevard, NE 4th Street, NE 8th Street, as well as the NE 10th Street bridge at I-235. Other corridors may also be addressed, including other bridges over I-235, should funds allow.

## Henrietta B. Foster Center

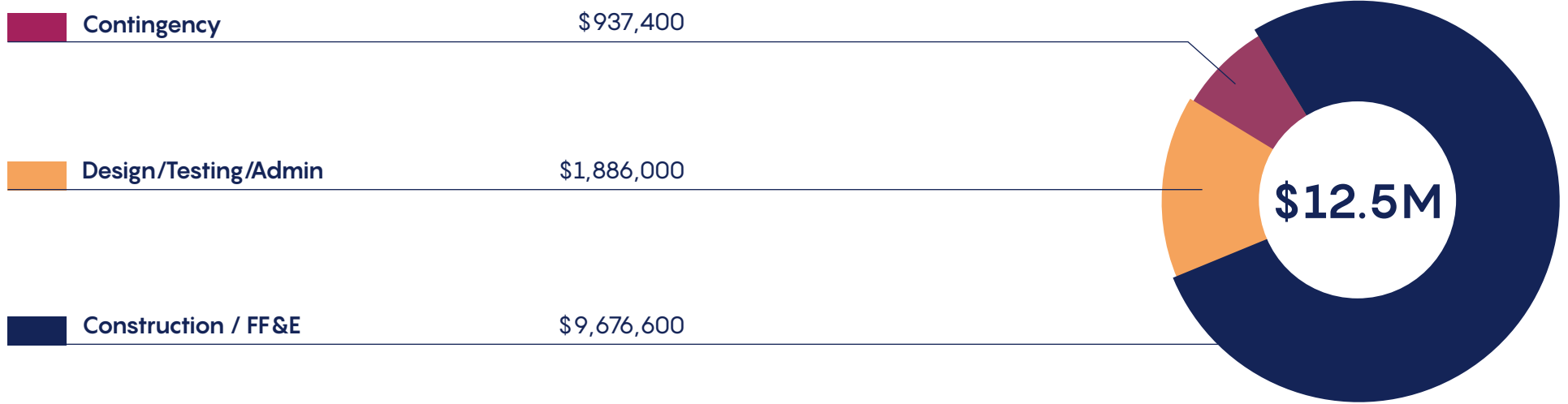
The Henrietta B. Foster Center is an existing city-owned recreational building located on the southeast corner of North Lincoln Boulevard and NE 4th Street. This project will renovate the building into a center focused on the development of new and existing small businesses and entrepreneurship opportunities for surrounding residents. Programmatic elements could include co-working space, flex workspaces, and shared common amenities, such as conference rooms and administrative services. While a single operator will likely be selected to oversee the facility, it is anticipated that programs and services will likely be provided from a consortium of local business, agencies, and other organizations.

## Innovation Hall

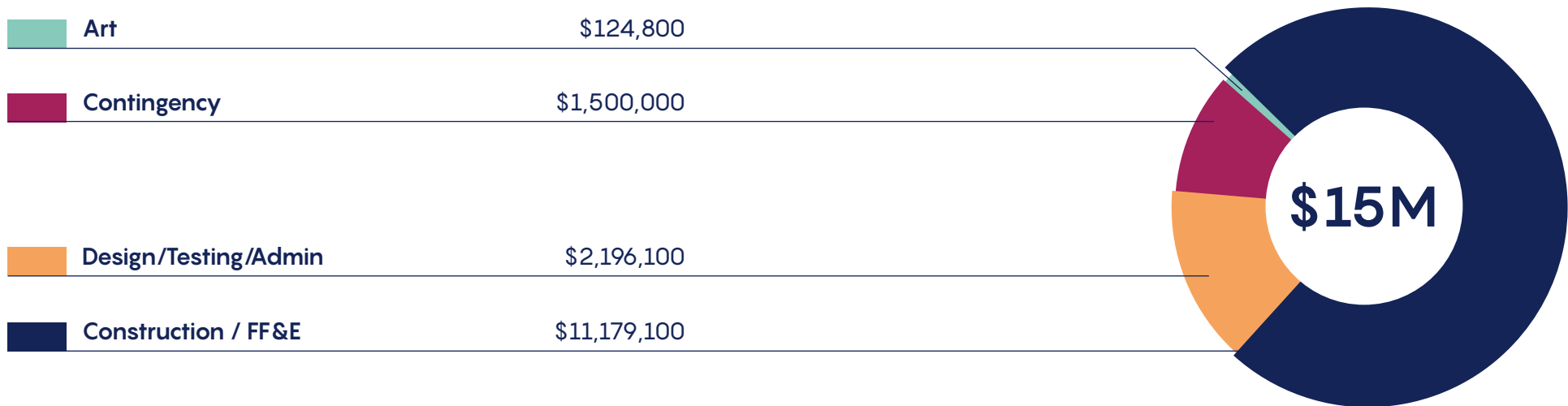
MAPS 4 includes \$10M to construct an Innovation Hall that will encourage collaboration among the various stakeholder groups and entities in and around the Innovation District. This \$10M investment will be matched by up to \$10M raised from non-MAPS sources. As envisioned, the Innovation Hall will anchor a larger effort that is anticipated to bring hundreds of millions of dollars in private sector development while also adding needed land uses to the District. Programming could include learning academies like coding training for all ages, versatile space for meetings and events related to innovation and entrepreneurship, and pop-up spaces for entrepreneurs to showcase new ideas and build connections.

# Budget Summary

## Neighborhood Connectivity



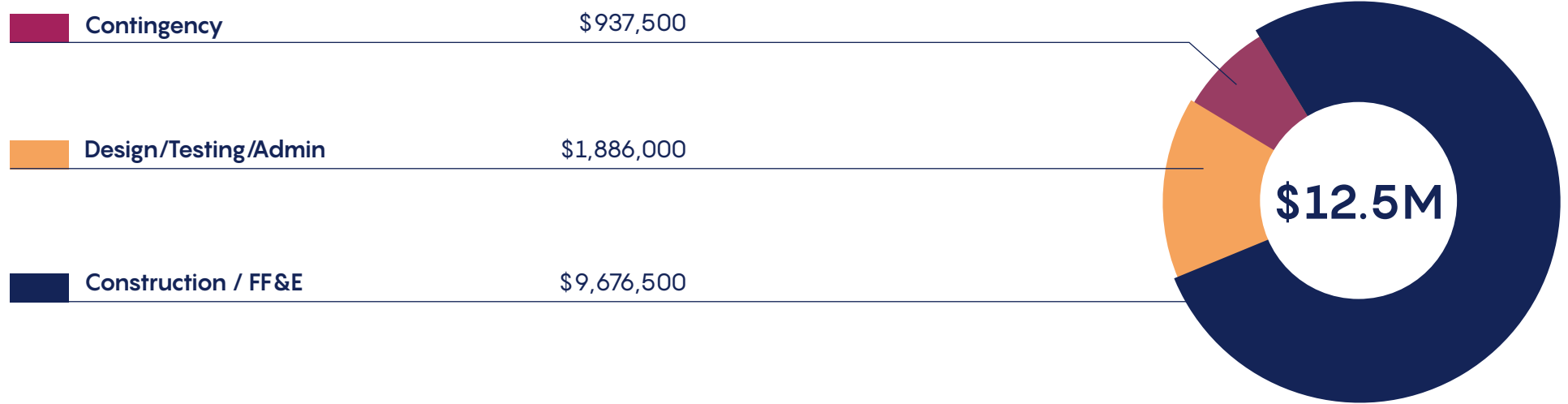
## Henrietta B. Foster Center



# Budget Summary

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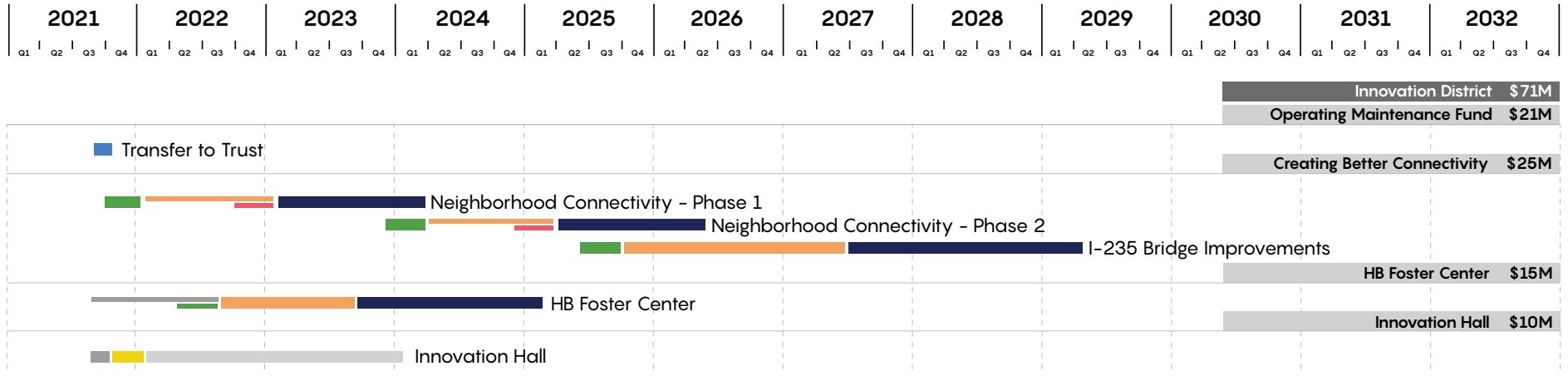
## Connectivity I-235 Bridges



# Budget Detail

| ID | Inflation Adjusted Phase/Project                                   | Art        | Construction/FF&E | Contingency  | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|--|------------|-------------------|--------------|-------------------|---------------|-----------------|------------------|-------------|---------------|
| 74 | Innovation District  | \$ 124,800 | \$ 30,532,200     | \$ 3,374,900 | \$ 5,968,100      | \$10,000,000  | \$ 21,000,000   |                  |             | \$ 71,000,000 |
| 75 | Operating/Maintenance Fund   |            |                   |              |                   |               | \$ 21,000,000   |                  |             | \$ 21,000,000 |
| 76 | Connectivity   |            | \$ 19,353,100     | \$ 1,874,900 | \$ 3,772,000      |               |                 |                  |             | \$ 25,000,000 |
| 77 | I-235 Bridges  |            | \$ 9,676,500      | \$ 937,500   | \$ 1,886,000      |               |                 |                  |             | \$ 12,500,000 |
| 78 | Neighborhood Connectivity  |            | \$ 9,676,600      | \$ 937,400   | \$ 1,886,000      |               |                 |                  |             | \$ 12,500,000 |
| 79 | Creating Better Connectivity – Neighborhood Connectivity – Phase 1 |            | \$ 4,838,300      | \$ 468,700   | \$ 943,000        |               |                 |                  |             | \$ 6,250,000  |
| 80 | Creating Better Connectivity – Neighborhood Connectivity – Phase 2 |            | \$ 4,838,300      | \$ 468,700   | \$ 943,000        |               |                 |                  |             | \$ 6,250,000  |
| 81 | Henrietta B. Foster Center   | 124,800    | \$ 11,179,100     | \$ 1,500,000 | \$ 2,196,100      |               |                 |                  |             | \$ 15,000,000 |
| 82 | Innovation Hall  |            |                   |              |                   | \$ 10,000,000 |                 |                  |             | \$ 10,000,000 |

# Schedule Summary



- Operator Selection / Agreement
- Construction
- Design
- Investment Fund
- Grant
- Pre-Design
- Site Selection / Acquisition
- Project Execution (By Others)

# Neighborhoods

Animal Shelter

Parks

Senior Wellness Center

Youth Centers





# Animal Shelter

## Description

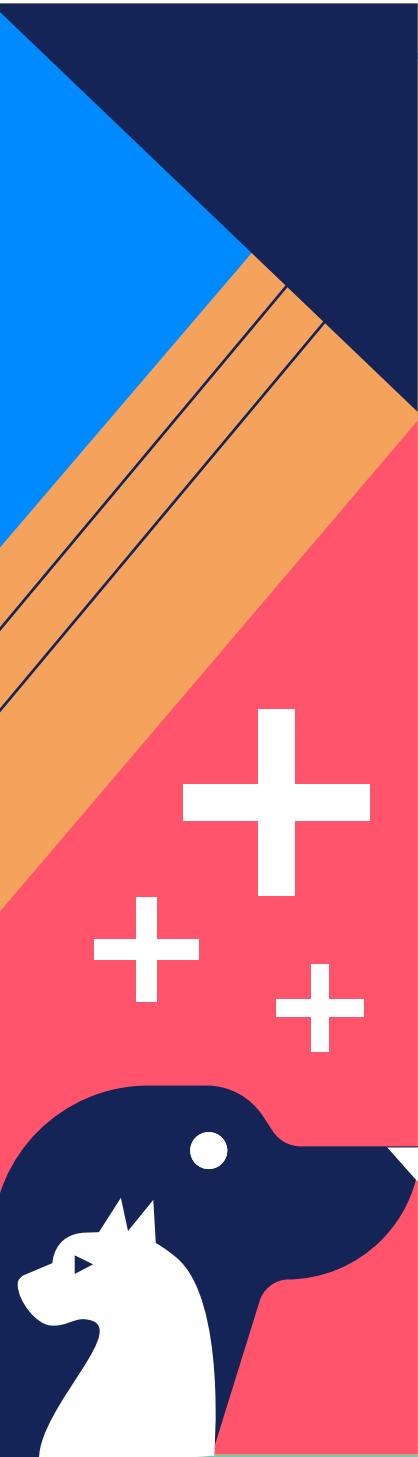
MAPS 4 includes funds to build a new animal shelter for the intake, care and adoption of animals in Oklahoma City. The existing animal shelter was constructed in 1995 and has been expanded and renovated in several phases throughout its history. The City needs additional capacity as well as new and expanded programmatic spaces. The new facility will address operational inefficiencies in the current location, while improving humane outcomes and live-release goals.

## Scope

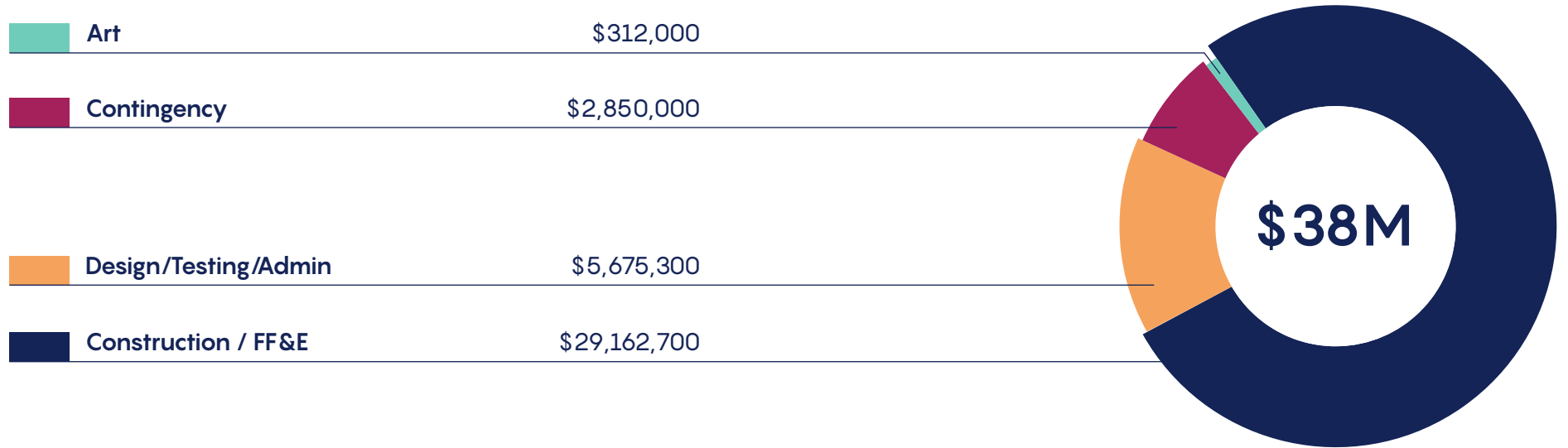
The new state-of-the-art shelter will emulate similar facilities from peer communities across the country. Programmatic elements of the new facility could include larger, more comfortable common areas for the public, dedicated workspace and meeting areas for animal control officers, larger facilities for veterinary and lab services, and larger, more durable and public-friendly animal holding areas. The project will likely be located in close proximity to the existing Oklahoma City Animal Shelter. The project will include park-like improvements to the surrounding land to (1) improve the quality of life of animals housed at the shelter and (2) provide additional ways for would-be pet owners to interact with their potential future pets.

## Timing

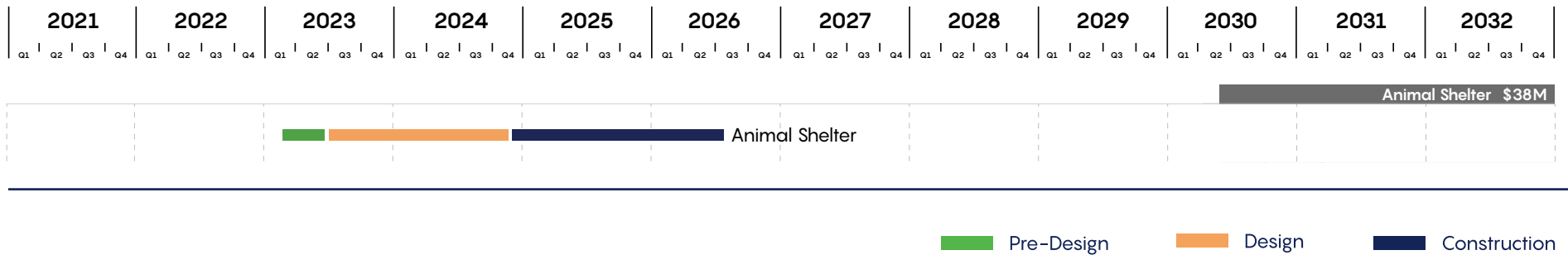
The Animal Shelter project will occur near the middle of the MAPS 4 program. Timing of specific construction activities will be coordinated with operations and activities occurring at the existing facility.



# Budget Summary



# Schedule Summary



Pre-Design    Design    Construction

# Parks

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## Description

The Parks project will continue ongoing efforts to upgrade and expand City parks across Oklahoma City. Guided by the 2020 Update to the Oklahoma City Parks Master Plan, as well as community input, the Parks project will provide comprehensive improvements addressing current needs, as well as allowing the City's park system to support the continued growth of Oklahoma City's population.

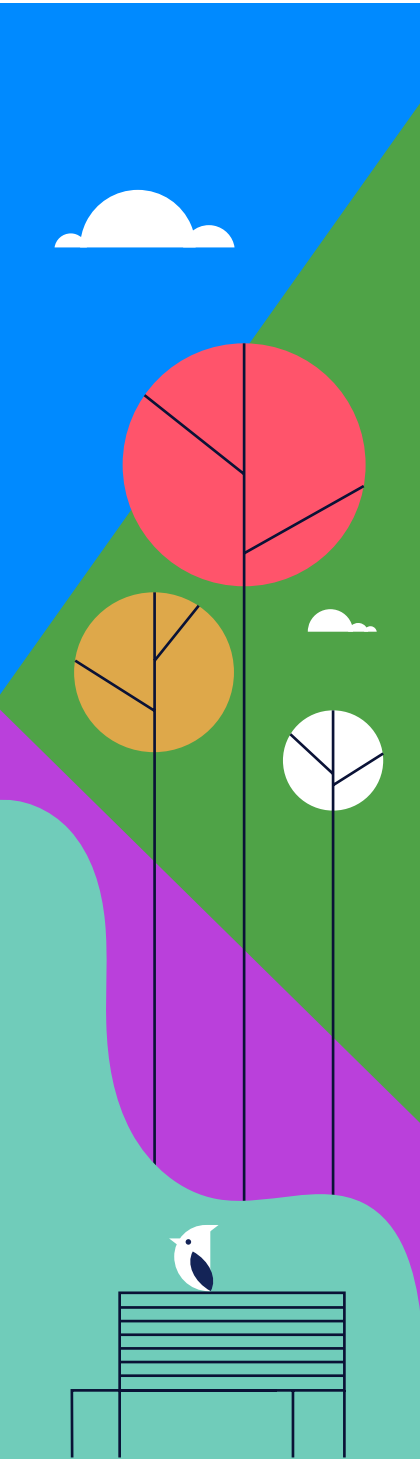
## Scope

The scope of the Parks project will include five components:

1. Neighborhood and Community Park Upgrades
2. Public Space Transformation: Soccer
3. Public Space Transformation: Parks
4. Public Space Transformation: River
5. Operating and Maintenance Fund

## Timing

Park, trail, and river improvements associated with the Parks project will be subdivided into several phases of work and executed throughout the majority of the MAPS 4 program. Operating funds will be transferred early to the MAPS 4 Trust to allow for the hiring of staff members to support maintenance of the projects.



## Neighborhood and Community Park Upgrades

The largest component of the Parks project will fund upgrades to 107 municipal neighborhood and community parks outside of the Central Business District. The scope of these upgrades will be informed by the 2020 Update to the Oklahoma City Parks Master Plan, inventories of existing park amenities completed by the Oklahoma City Parks Department, as well as additional resident feedback collected in conjunction with the design process. The package will build upon the improvements funded by other recent municipal funding packages. Improvements could include restrooms, playground equipment, shade structures, splash-pads, furnishings, trees, paths, activity facilities, and signage. Funds will be allocated through a park-by-park analysis considering need and funding history among other factors. As packages of work may be organized geographically, inflationary adjustments have been made in each work package so as to maintain equity.

### Public Space Transformation: Soccer

In response to the growing interest in soccer, the project includes \$29M to improve existing soccer facilities at C.B. Cameron Park and South Lakes Park to benefit both youth and adult players. The facilities will be designed to lessen the need for Oklahoma City families to travel to other communities for tournaments, while also attracting new visitors for Oklahoma City-hosted tournaments. Improvements at C.B. Cameron Park will be guided by the Master Plan completed in 2019 by the Oklahoma City Parks Department and may include additional regulation-size pitches and ancillary amenities. Improvements at South Lakes Park could include additional regulation-size pitches, an artificial turf system, additional parking facilities, as well as new restroom facilities.

### Public Space Transformation: Parks

In addition to upgrades to the 107 municipal neighborhood and community parks previously mentioned, several specific park improvements projects are included in the MAPS 4 Resolution to further expand the transformative effect of the Parks project. In addition to increasing the number of community gardens and outdoor basketball and pickleball courts across the City, the project will also provide for placemaking efforts at Lake Stanley Draper, renovations at Booker T. Washington Park, improvements at Minnis Lakeview Park, and enhancements at the Northeast Community Center. Finally, as identified in the Oklahoma City Parks Master Plan, the continued growth of Oklahoma City warrants the creation of four entirely new parks, specifically identified for Canadian County, Cleveland County, the far northeast, and the southeast portions of Oklahoma City.

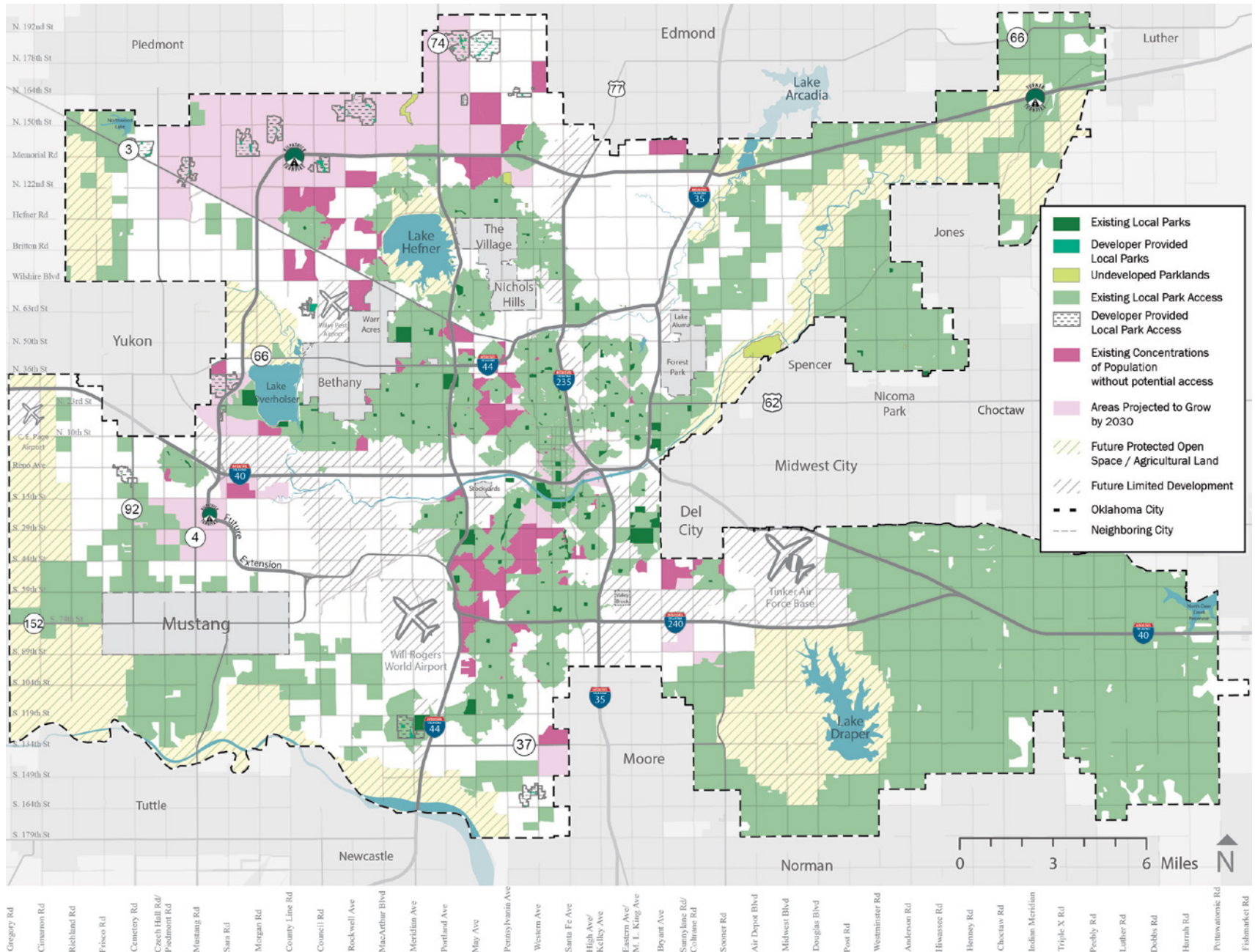
## Public Space Transformation: River

Building upon previous MAPS and private sector investment, the Parks project includes \$11.5M for improvements along the Oklahoma River. The project includes a host of improvements in and around the First Americans Museum (FAM) including a new pedestrian bridge and boat landing, a community stage, and a low water dam to retain water east of the existing Eastern Avenue Dam. Also included are improvements to the riverbank and other public lands along the river. The subject improvements will be delivered across four packages of work throughout the middle of the program. Project priorities and budgets for each component will be recommended by the MAPS 4 Neighborhoods subcommittee and the MAPS 4 Citizen Advisory Board.

## Operating / Maintenance

Improvements made to the Oklahoma City Park System in conjunction with MAPS 4 will place additional operational and maintenance demands on the Oklahoma City Parks Department. To address this additional demand, a \$16.5M Operation and Maintenance Fund will be transferred to the MAPS 4 Trust early in the program. It is anticipated that annual funding requests will be made to the Oklahoma City Parks Department based on forecasted operation and maintenance needs. Review of these requests and subsequent award of grants from the MAPS 4 fund will be the responsibility of the MAPS 4 Trust.

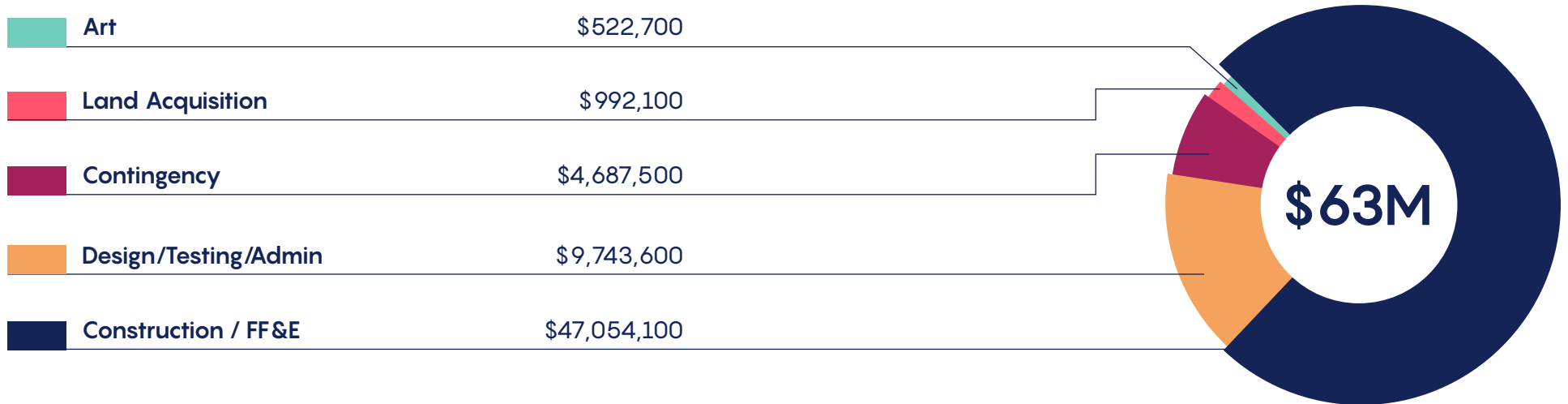
Map 5.7: OKC Parks Master Plan (2020)  
**Areas Currently Served by Local Parks**



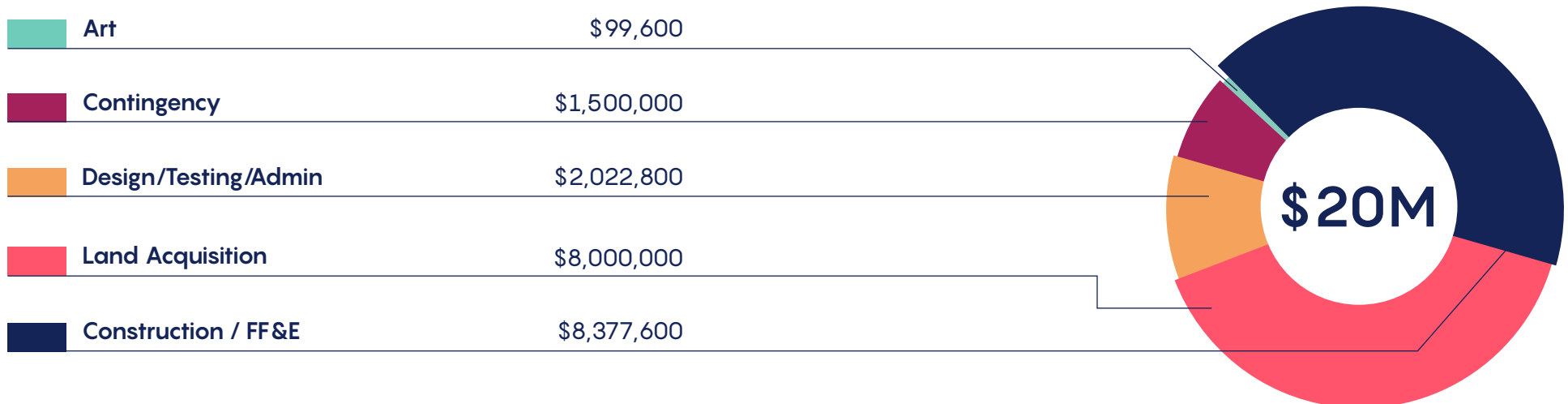
Public parks that are undeveloped are included on this map for reference but are categorized as green spaces and therefore do not currently have a service area.

# Budget Summary

## Neighborhood & Community Parks

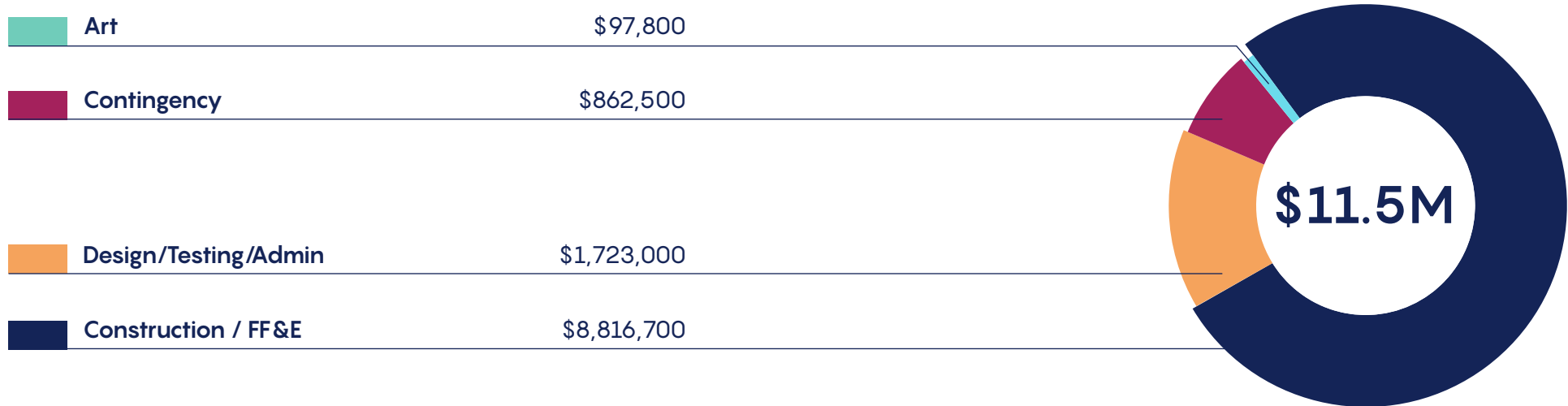


## Public Space Transformation: Parks

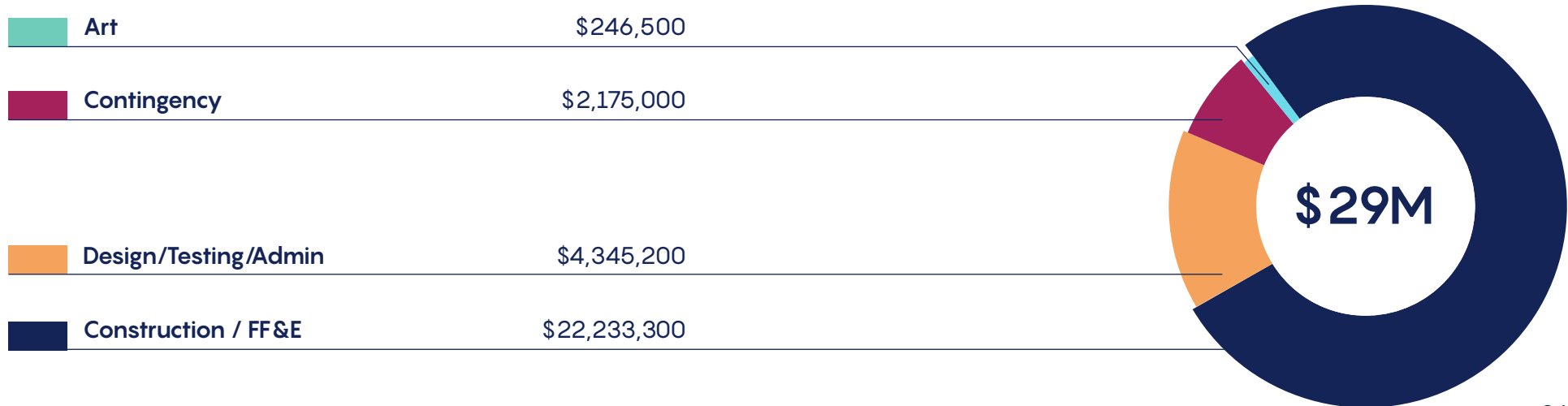


# Budget Summary

## Public Space Transformation: River



## Public Space Transformation: Soccer

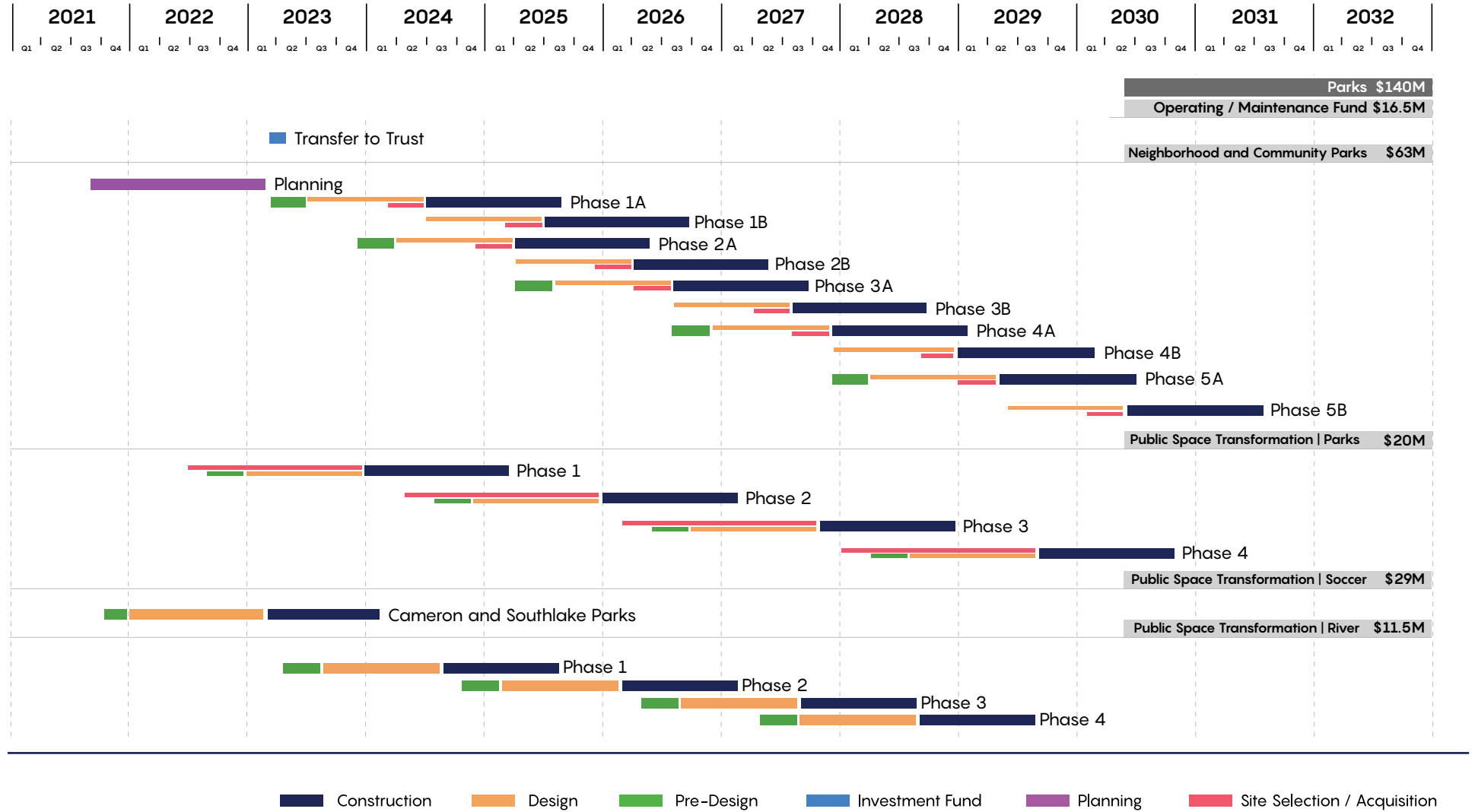




# Budget Detail

| ID  | Inflation Adjusted Phase/Project                                  | Art        | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total    |
|-----|---|------------|-------------------|--------------|-------------------|-------|-----------------|------------------|-------------|----------------|
| 85  | Parks   | \$ 966,600 | \$ 86,481,700     | \$ 9,225,000 | \$ 17,834,600     |       | \$ 16,500,000   | \$ 8,992,100     |             | \$ 140,000,000 |
| 86  | Parks - Operating/Maintenance Fund                                |            |                   |              |                   |       | \$ 16,500,000   |                  |             | \$ 16,500,000  |
| 87  | Neighborhood and Community Park Upgrades                          | \$ 522,700 | \$ 47,054,100     | \$ 4,687,500 | \$ 9,743,600      |       |                 | \$ 992,100       |             | \$ 63,000,000  |
| 88  | Phase 1   | \$ 97,900  | \$ 8,808,400      | \$ 877,500   | \$ 1,730,500      |       |                 | \$ 185,700       |             | \$ 11,700,000  |
| 89  | • Neighborhood and Community Parks - Phase 1A                     | \$ 48,000  | \$ 4,318,200      | \$ 430,200   | \$ 848,400        |       |                 | \$ 91,000        |             | \$ 5,735,800   |
| 90  | • Neighborhood and Community Parks - Phase 1B                     | \$ 49,900  | \$ 4,490,200      | \$ 447,300   | \$ 882,100        |       |                 | \$ 94,700        |             | \$ 5,964,200   |
| 91  | Phase 2   | \$ 100,300 | \$ 9,034,400      | \$ 900,000   | \$ 1,774,800      |       |                 | \$ 190,500       |             | \$ 12,000,000  |
| 92  | • Neighborhood and Community Parks - Phase 2A                     | \$ 49,300  | \$ 4,441,900      | \$ 442,500   | \$ 872,600        |       |                 | \$ 93,700        |             | \$ 5,900,000   |
| 93  | • Neighborhood and Community Parks - Phase 2B                     | \$ 51,000  | \$ 4,592,500      | \$ 457,500   | \$ 902,200        |       |                 | \$ 96,800        |             | \$ 6,100,000   |
| 94  | Phase 3   | \$ 103,700 | \$ 9,335,500      | \$ 930,000   | \$ 1,833,900      |       |                 | \$ 196,900       |             | \$ 12,400,000  |
| 95  | • Neighborhood and Community Parks - Phase 3A                     | \$ 50,800  | \$ 4,575,400      | \$ 455,800   | \$ 898,800        |       |                 | \$ 96,500        |             | \$ 6,077,300   |
| 96  | • Neighborhood and Community Parks - Phase 3B                     | \$ 52,900  | \$ 4,760,100      | \$ 474,200   | \$ 935,100        |       |                 | \$ 100,400       |             | \$ 6,322,700   |
| 97  | Phase 4   | \$ 107,900 | \$ 9,712,000      | \$ 967,500   | \$ 1,907,800      |       |                 | \$ 204,800       |             | \$ 12,900,000  |
| 98  | • Neighborhood and Community Parks - Phase 4A                     | \$ 52,900  | \$ 4,760,100      | \$ 474,200   | \$ 935,100        |       |                 | \$ 100,400       |             | \$ 6,322,700   |
| 99  | • Neighborhood and Community Parks - Phase 4B                     | \$ 55,000  | \$ 4,951,900      | \$ 493,300   | \$ 972,700        |       |                 | \$ 104,400       |             | \$ 6,577,300   |
| 100 | Phase 5   | \$ 112,900 | \$ 10,163,800     | \$ 1,012,500 | \$ 1,996,600      |       |                 | \$ 214,200       |             | \$ 13,500,000  |
| 101 | • Neighborhood and Community Parks - Phase 5A                     | \$ 55,300  | \$ 4,982,100      | \$ 496,300   | \$ 978,700        |       |                 | \$ 105,000       |             | \$ 6,617,400   |
| 102 | • Neighborhood and Community Parks - Phase 5B                     | \$ 57,600  | \$ 5,181,700      | \$ 516,200   | \$ 1,017,900      |       |                 | \$ 109,200       |             | \$ 6,882,600   |
| 103 | Parks Programming   |            |                   |              | \$ 500,000        |       |                 |                  |             | \$ 500,000     |
| 104 | Public Space Transformation - Parks                               | \$ 99,600  | \$ 8,377,600      | \$ 1,500,000 | \$ 2,022,800      |       |                 | \$ 8,000,000     |             | \$ 20,000,000  |
| 105 | Park Enhancements - Public Space Transformation - Parks - Phase 1 | \$ 24,900  | \$ 2,094,400      | \$ 375,000   | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 106 | Park Enhancements - Public Space Transformation - Parks - Phase 2 | \$ 24,900  | \$ 2,094,400      | \$ 375,000   | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 107 | Park Enhancements - Public Space Transformation - Parks - Phase 3 | \$ 24,900  | \$ 2,094,400      | \$ 375,000   | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 108 | Park Enhancements - Public Space Transformation - Parks - Phase 4 | \$ 24,900  | \$ 2,094,400      | \$ 375,000   | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 109 | Public Space Transformation - River                               | \$ 97,800  | \$ 8,816,700      | \$ 862,500   | \$ 1,723,000      |       |                 |                  |             | \$ 11,500,000  |
| 110 | Park Enhancements - Public Space Transformation - River - Phase 1 | \$ 25,500  | \$ 2,300,000      | \$ 225,000   | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 111 | Park Enhancements - Public Space Transformation - River - Phase 2 | \$ 25,500  | \$ 2,300,000      | \$ 225,000   | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 112 | Park Enhancements - Public Space Transformation - River - Phase 3 | \$ 25,500  | \$ 2,300,000      | \$ 225,000   | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 113 | Park Enhancements - Public Space Transformation - River - Phase 4 | \$ 21,300  | \$ 1,916,700      | \$ 187,500   | \$ 374,500        |       |                 |                  |             | \$ 2,500,000   |

# Schedule Summary



# Senior Wellness Center

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## Description

The Senior Wellness Center project will continue the momentous effects of the MAPS 3 Senior Health and Wellness Centers by funding the construction of a fifth center to connect seniors to health, wellness, recreational, and social opportunities. The project will also establish funding to provide financial assistance for low-income seniors and sustain the operations of both the MAPS 3 and MAPS 4 Senior Health and Wellness Centers.

## Scope

Programmatic elements may include, but are not limited to, multi-purpose gymnasium space, a walking track, fitness and exercise rooms, classrooms, lap/therapy pool, social lounge spaces, as well as areas for art, games, and computer access.

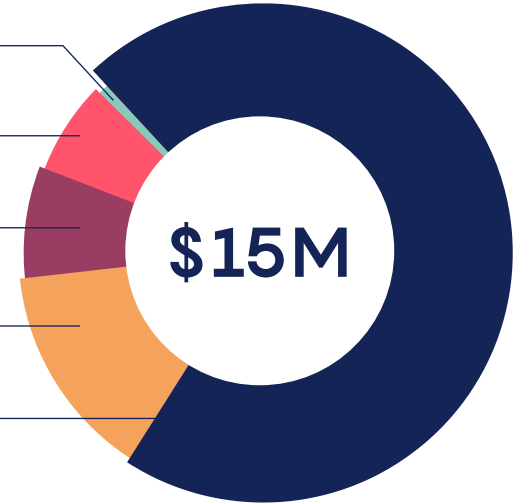
## Timing

Timing of construction will be conditional upon the selection of an operator and development of an operating agreement. The operator shall offer a self-sustaining model similar to the MAPS 3 Senior Health and Wellness Centers. Operating and maintenance funds will be transferred to the MAPS 4 Trust early in the program.

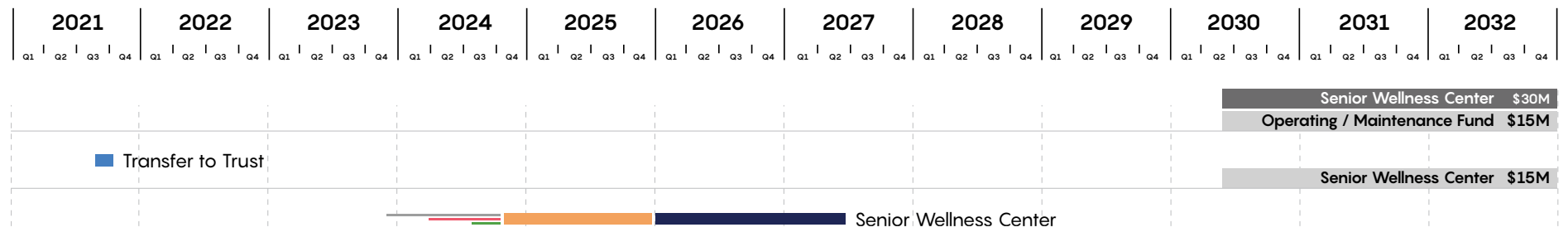


# Budget Summary

|                      |              |
|----------------------|--------------|
| Art                  | \$115,900    |
| Land Acquisition     | \$975,000    |
| Contingency          | \$1,125,000  |
| Design/Testing/Admin | \$2,123,700  |
| Construction / FF&E  | \$10,660,400 |



# Schedule Summary



Operator Selection / Agreement    
  Construction    
  Design    
  Pre-Design    
  Investment Fund    
  Site Selection / Acquisition

# Youth Centers

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## Description

The Youth Center project will dedicate \$110M to the construction and operation of at least four new state-of-the-art youth centers. The new facilities will provide afterschool and summer programming for youth across the City. Youth centers serve to provide new learning and social opportunities for children of all ages, and provide meaningful support and intervention for children in need. The centers will be located throughout the City.

## Scope

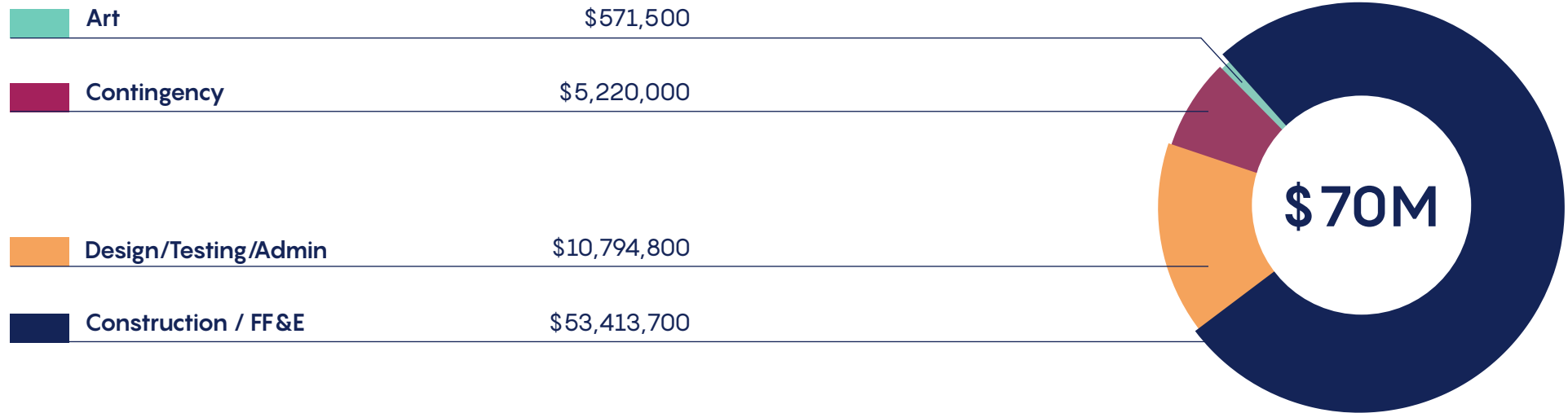
Programming at these facilities will include, but is not limited to athletics, arts, family, health, and educational resources. The core offerings of these facilities will be similar, but each center may include supplementary programming reflective of its surrounding community. The development of these centers will facilitate partnerships with existing community groups that serve young people. Capital and operational partnerships with existing community organizations will be considered during implementation.

## Timing

Transfer of the Operating/Maintenance Fund and the Capital Improvement Fund to the MAPS 4 Trust will occur early in the program. Project execution will begin near the beginning of the MAPS 4 program with the selection of an operator and establishment of an operating agreement. Projects will then be executed sequentially in four phases across the remainder of the program. Budgets for each phase have been adjusted for inflation to ensure equity is maintained between each phase of work.

# Budget Summary

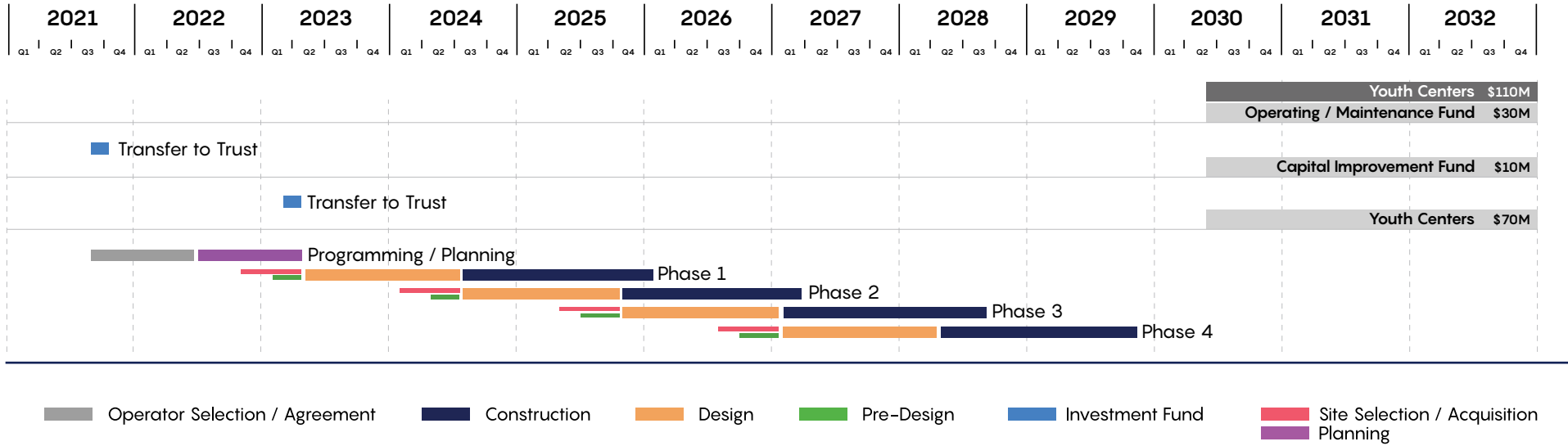
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# Budget Detail

| ID  | Inflation Adjusted Phase/Project           | Art        | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total    |
|-----|--|------------|-------------------|--------------|-------------------|-------|-----------------|------------------|-------------|----------------|
| 118 | Youth Centers                              | \$ 571,500 | \$ 53,413,700     | \$ 5,220,000 | \$ 10,794,800     |       | \$ 40,000,000   |                  |             | \$ 110,000,000 |
| 119 | Youth Centers - Operating/Maintenance Fund |            |                   |              |                   |       | \$ 30,000,000   |                  |             | \$ 30,000,000  |
| 120 | Youth Centers - Capital Improvement Fund   |            |                   |              |                   |       | \$ 10,000,000   |                  |             | \$ 10,000,000  |
| 121 | Youth Centers                              | \$ 571,500 | \$ 53,413,700     | \$ 5,220,000 | \$ 10,794,800     |       |                 |                  |             | \$ 70,000,000  |
| 122 | Youth Centers Programming                  |            |                   |              | \$ 400,000        |       |                 |                  |             | \$ 400,000     |
| 123 | • Youth Centers - Phase 1                  | \$ 134,900 | \$ 12,611,400     | \$ 1,232,500 | \$ 2,454,300      |       |                 |                  |             | \$ 16,433,100  |
| 124 | • Youth Centers - Phase 2                  | \$ 140,100 | \$ 13,093,900     | \$ 1,279,600 | \$ 2,548,200      |       |                 |                  |             | \$ 17,061,800  |
| 125 | • Youth Centers - Phase 3                  | \$ 145,500 | \$ 13,594,800     | \$ 1,328,600 | \$ 2,645,700      |       |                 |                  |             | \$ 17,714,600  |
| 126 | • Youth Centers - Phase 4                  | \$ 151,000 | \$ 14,113,600     | \$ 1,379,300 | \$ 2,746,600      |       |                 |                  |             | \$ 18,390,500  |

# Schedule Summary



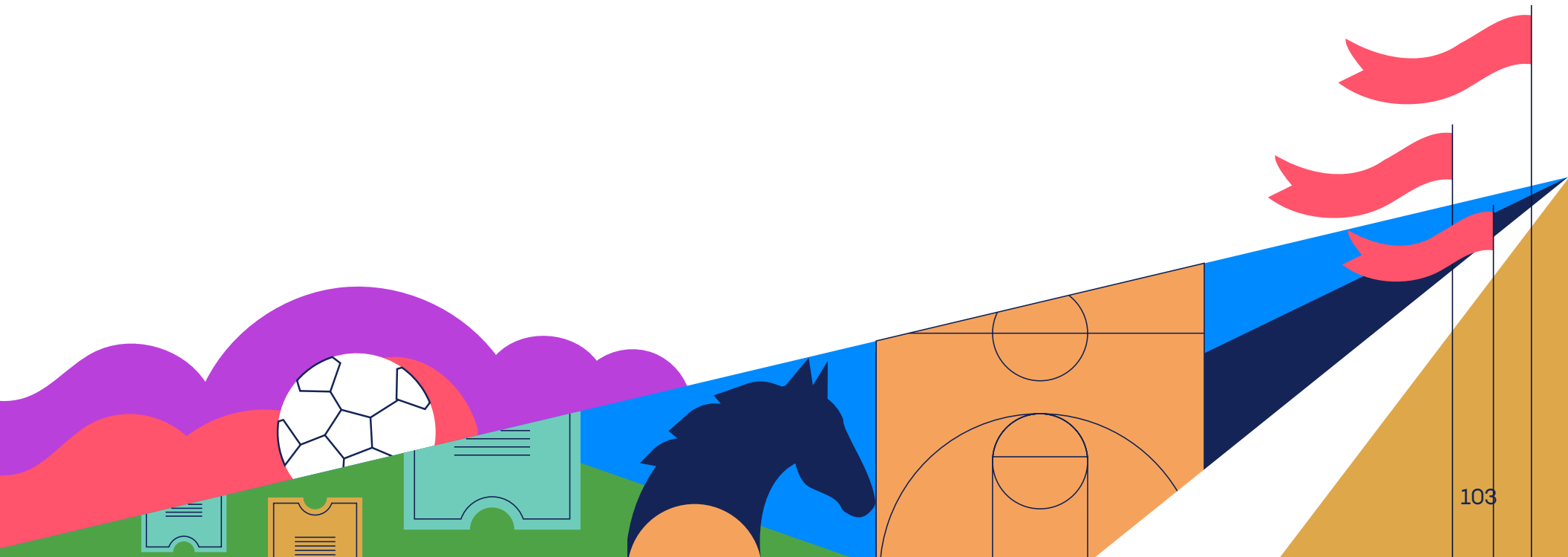


# Venues

**Downtown Arena**

**Fairgrounds Coliseum**

**Multipurpose Stadium**



# Downtown Arena

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## Description

Building the Downtown Arena as a part of the original MAPS was pivotal in attracting major league professional sports to Oklahoma City. MAPS 4 will dedicate \$115M to the expansion and renovation of this important venue. The goal is to provide transformative improvements that will enable Oklahoma City to continue to attract professional sporting events, as well as top-tier concerts and other entertainment offerings.

## Scope

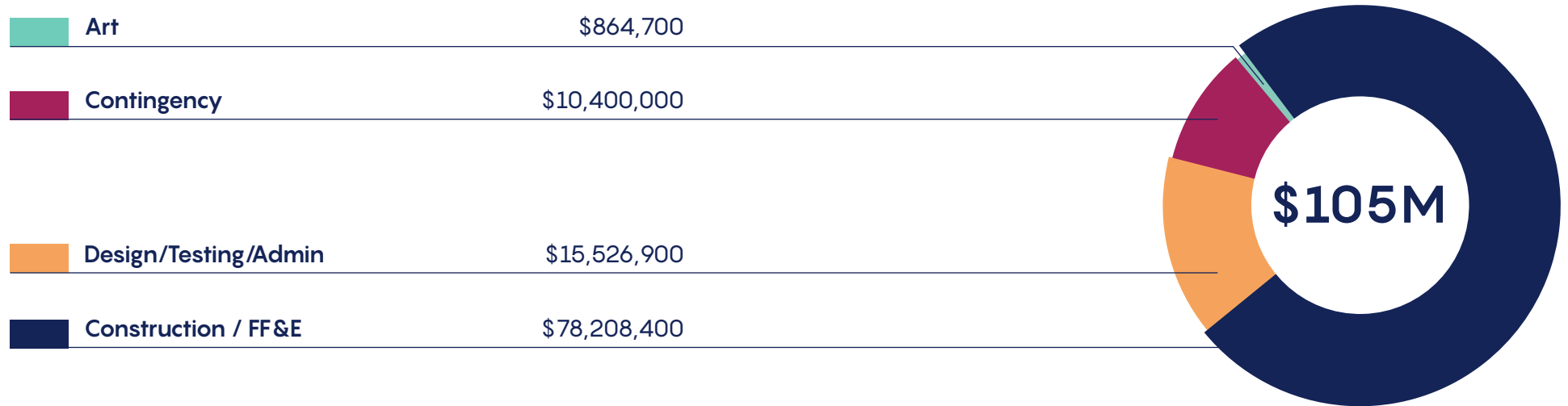
The Downtown Arena project includes improvements to the Downtown Arena as well as improvements to a practice facility on North Oklahoma Avenue. Improvements to the Downtown Arena will include an expanded and improved northeast entry, an expanded food court and main concourse, expanded south entrances (including a new south tower), Loud City upgrades, technology upgrades, additional renovations, and arena maintenance projects. Improvements to the practice facility at 9600 N. Oklahoma Avenue will be focused on capital investments and building maintenance.

## Timing

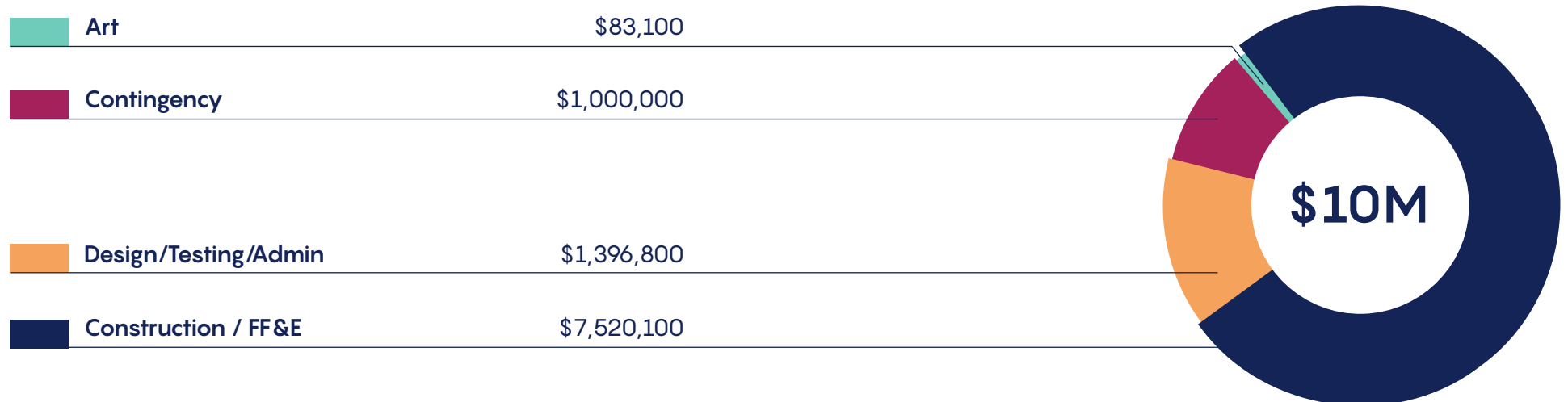
The Downtown Arena improvements will start early in the program. A flexible, multi-year approach will be used to help ensure minimal disruptions to major Downtown Arena events and the NBA schedule.

# Budget Summary

## Downtown Arena



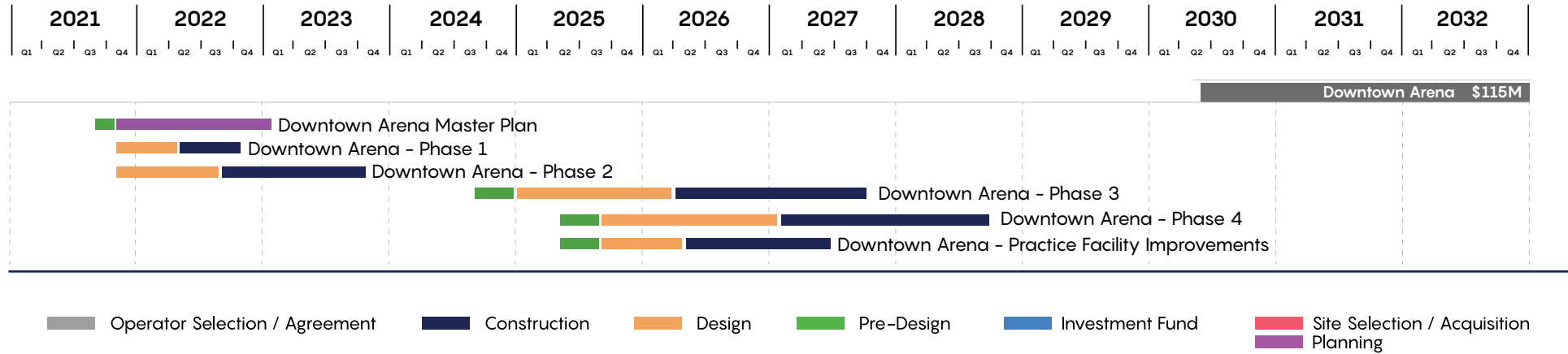
## Practice Facility



# Budget Detail

| ID  | Inflation Adjusted | Phase/Project                  | Art        | Construction/FF&E | Contingency   | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total    |
|-----|--------------------|--------------------------------|------------|-------------------|---------------|-------------------|-------|-----------------|------------------|-------------|----------------|
| 130 |                    | Downtown Arena                 | \$ 947,700 | \$ 85,728,500     | \$ 11,400,000 | \$ 16,923,800     |       |                 |                  |             | \$ 115,000,000 |
| 131 |                    | Downtown Arena Improvements    | \$ 864,600 | \$ 78,208,400     | \$ 10,400,000 | \$ 15,527,000     |       |                 |                  |             | \$ 105,000,000 |
| 132 |                    | Downtown Arena - Master Plan   |            |                   |               | \$ 1,000,000      |       |                 |                  |             | \$ 1,000,000   |
| 133 |                    | Downtown Arena - Phase 1       | \$ 137,200 | \$ 12,408,000     | \$ 1,650,000  | \$ 2,304,800      |       |                 |                  |             | \$ 16,500,000  |
| 134 |                    | Downtown Arena - Phase 2       | \$ 174,600 | \$ 15,792,100     | \$ 2,100,000  | \$ 2,933,300      |       |                 |                  |             | \$ 21,000,000  |
| 135 |                    | Downtown Arena - Phase 3       | \$ 199,500 | \$ 18,048,100     | \$ 2,400,000  | \$ 3,352,400      |       |                 |                  |             | \$ 24,000,000  |
| 136 |                    | Downtown Arena - Phase 4       | \$ 353,300 | \$ 31,960,200     | \$ 4,250,000  | \$ 5,936,500      |       |                 |                  |             | \$ 42,500,000  |
| 137 |                    | Practice Facility Improvements | \$ 83,100  | \$ 7,520,100      | \$ 1,000,000  | \$ 1,396,800      |       |                 |                  |             | \$ 10,000,000  |

# Schedule Summary



# Fairgrounds Coliseum

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## Description

This project will replace the aging Norick Arena at the Oklahoma State Fairgrounds. The current arena is approaching the 60th anniversary of its 1964 opening and has taken full advantage of its practical life. The venue has historically had the largest economic impact of all publicly owned facilities in Oklahoma City. The new venue will continue the Oklahoma State Fairgrounds' ability to attract local, state, and national events.

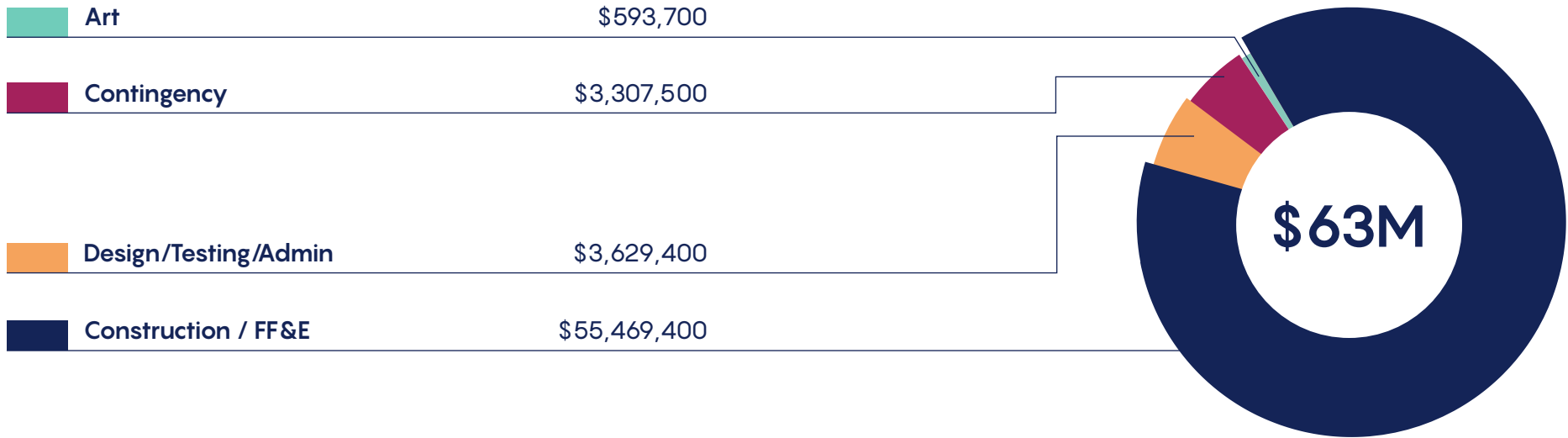
## Scope

MAPS 4 will provide \$63M to build the new Coliseum. Additional funding sources include at least \$25M in funds from Oklahoma City's Hotel Tax, \$9M from MAPS 3 excess tax collections, naming rights and other sources. The Coliseum will include a mix of both fixed and retractable seats, first-class patron amenities and a modern, wide concourse. As envisioned, the project will construct a new facility south of the existing Norick Arena. Upon completion, the Norick Arena will be demolished and removed. A connection between the new Coliseum and the adjacent Super Barn will be constructed as funds allow.

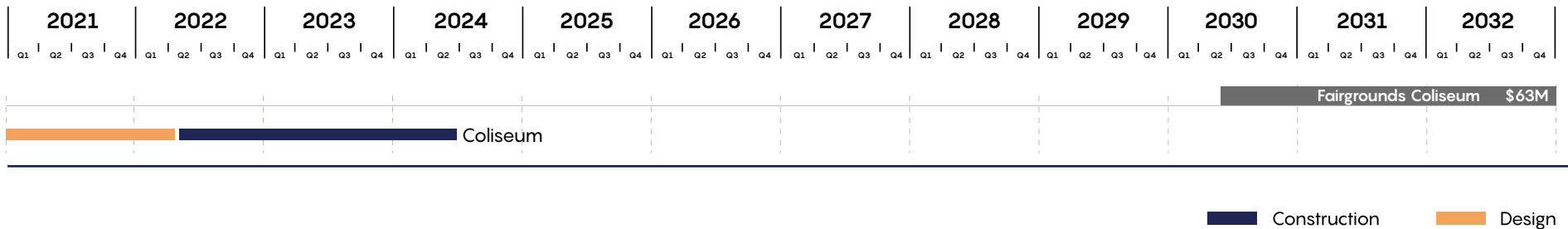
## Timing

Design of the Coliseum is underway with funding from excess MAPS 3 sales tax collections. Due to the condition of the aging Norick Arena, the importance of this venue in supporting the Oklahoma City economy, and pandemic-related impacts to 2020-21 Hotel Tax revenue, \$25M in MAPS 4 sales tax collections will be advanced to the Coliseum project. This advance will allow the project to move into construction upon completion of the design phase during the first half of 2022. It is anticipated that this \$25M advance will return to the MAPS 4 program from Hotel Tax revenues in the first half of 2024. The construction schedule will be coordinated with major Oklahoma State Fair events.

# Budget Summary



# Schedule Summary



# Multipurpose Stadium

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## Description

The Multipurpose Stadium project will dedicate \$37M to construct a new venue capable of hosting high school, collegiate, and professional sporting competitions, as well as concerts and other similar events. The proposed venue is anticipated to be similar in concept to multi-purpose stadiums and venues found in other peer markets. The new Multipurpose Stadium will further demonstrate the transformational power evidenced by other large-scale venue projects completed by the MAPS program over the past 30 years in downtown Oklahoma City.

## Scope

The Multipurpose Stadium project will build a regulation-sized playing surface capable of accommodating high school, collegiate, and professional soccer competitions, as well as concerts, festivals, and other similar events. The venue will include approximately 8,000 seats. The goal is for the Multipurpose Stadium to serve as a catalyst for development.

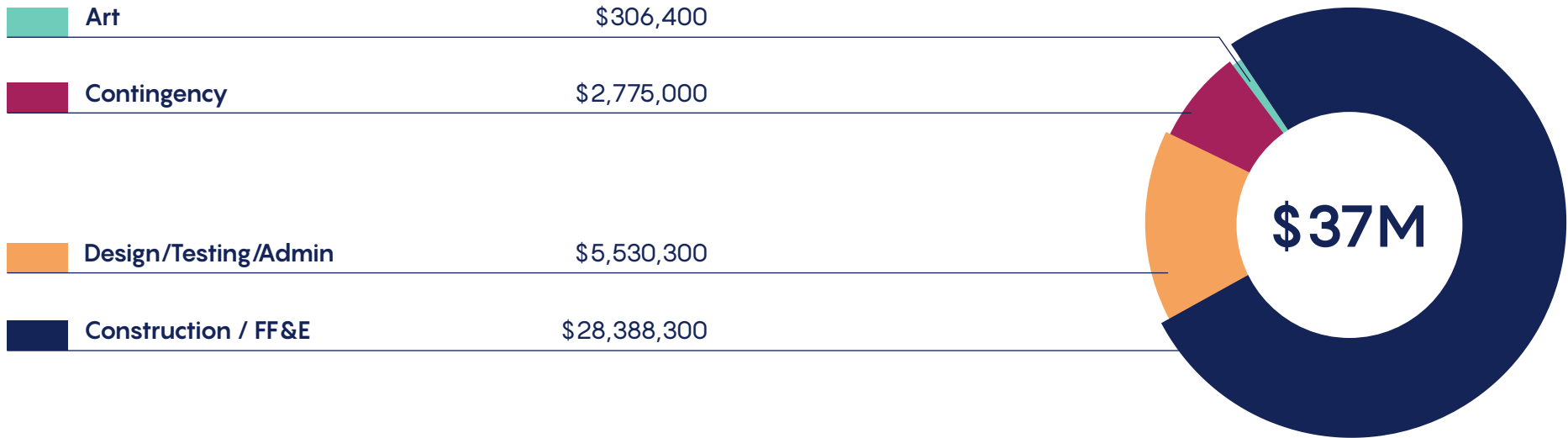
## Timing

Timing of construction will be conditional on the approval of operating agreements with an operator/lessee that can offer a self-sustaining operational model.

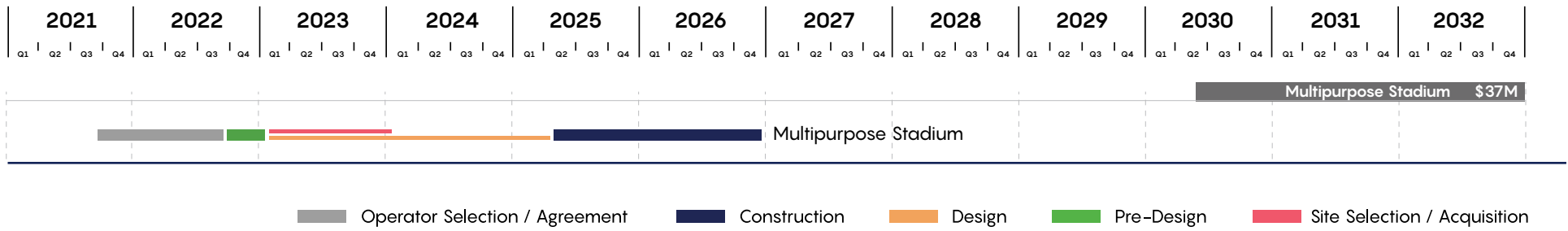




# Budget Summary



# Schedule Summary



Operator Selection / Agreement    Construction    Design    Pre-Design    Site Selection / Acquisition

# Index

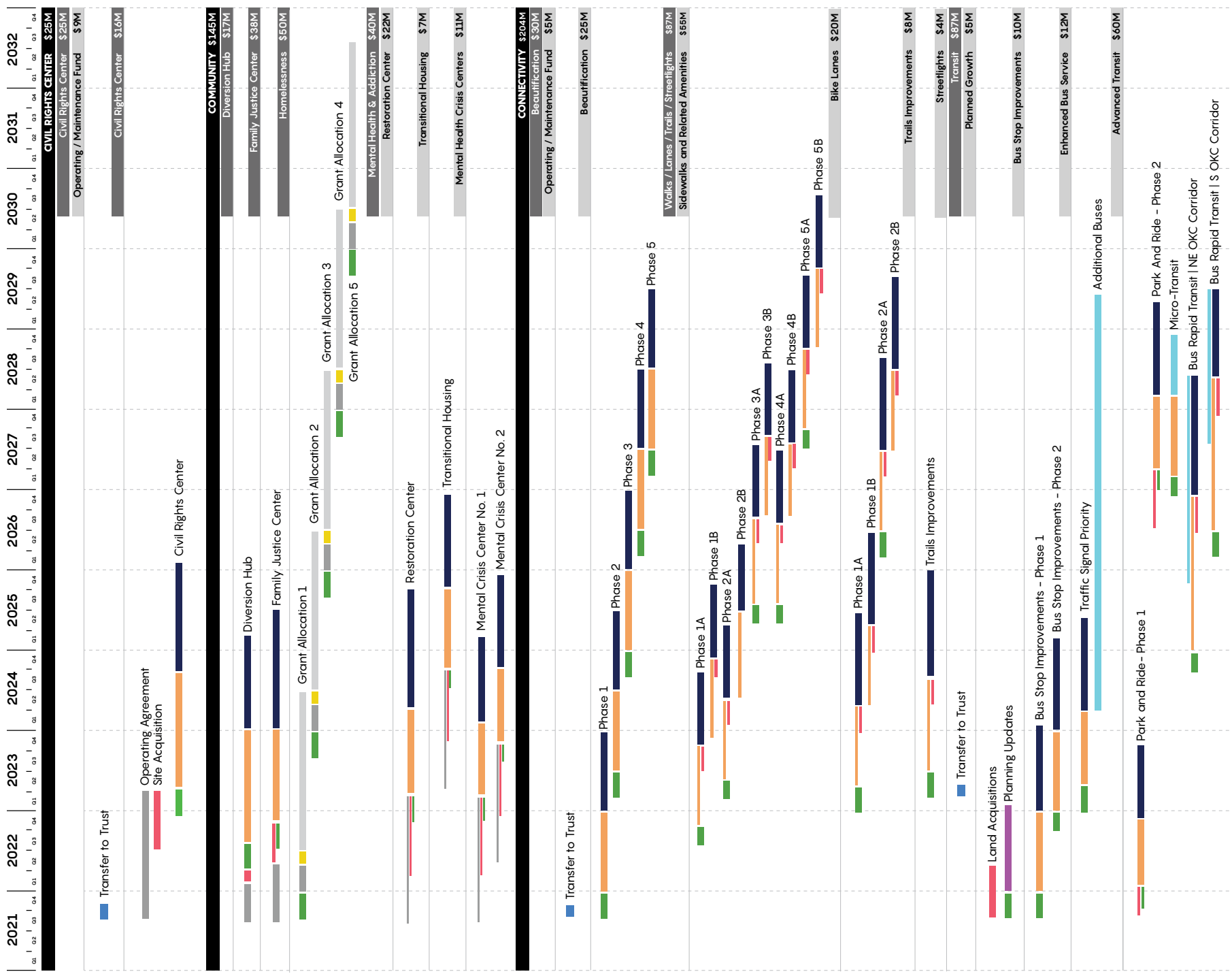
Program Schedule

Budget Summary Table

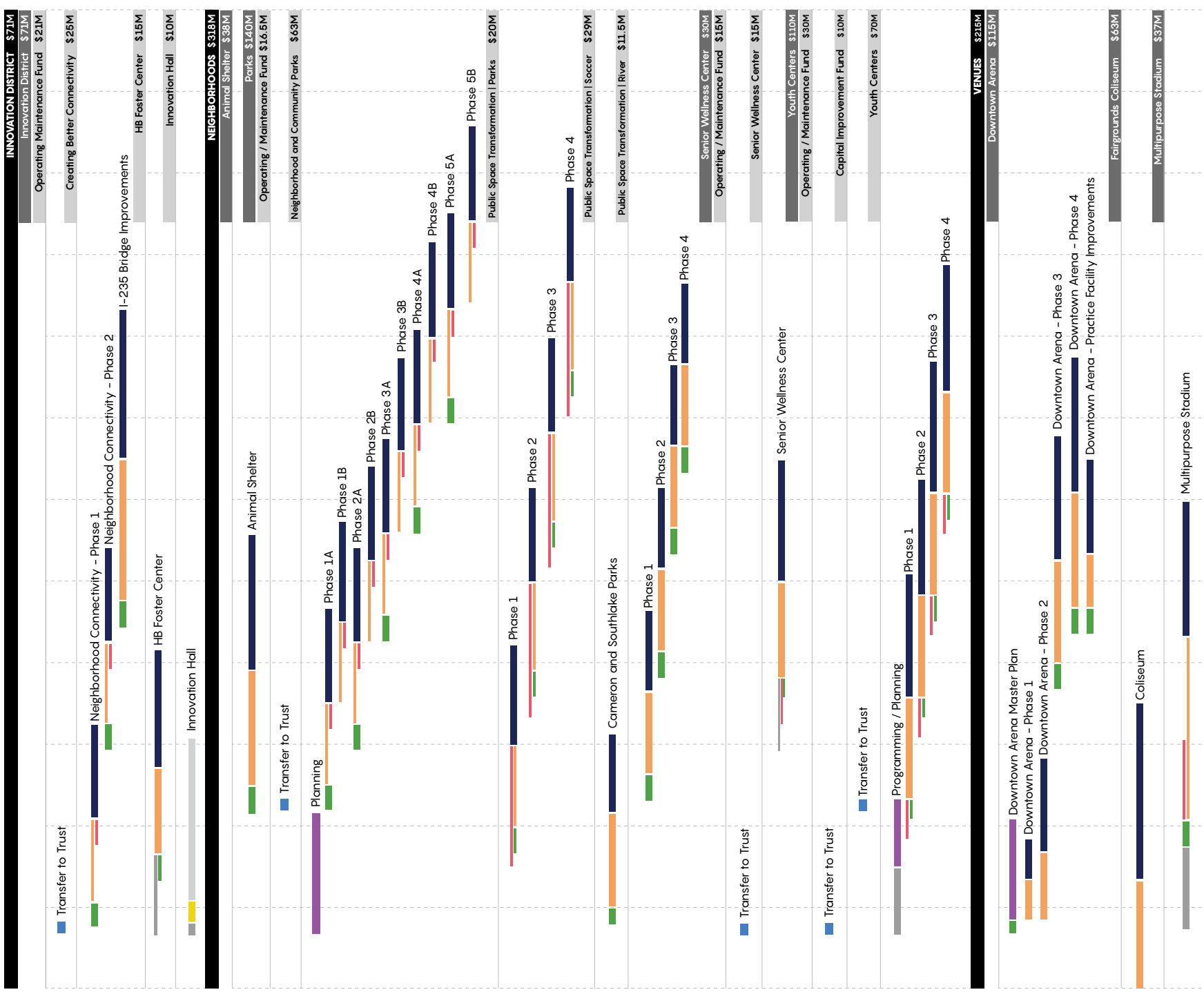
MAPS 4 Resolution

The logo for MAPS 4 is displayed in a large, bold, sans-serif font. Each letter is a different color: 'M' is blue, 'A' is purple, 'P' is red, 'S' is gold, and '4' is dark blue. The letters are closely spaced and have a slight shadow effect.

**MAPS 4**



2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032



**Key**

- Operator Selection / Agreement
- Construction
- Design Grant
- Investment Fund Pre-Design
- Procurement Project Execution (By Others)
- Planning
- Site Selection / Acquisition

# Budget Summary Table

| ID | Inflation Adjusted Phase/Project    | Art        | Construction/FF&E | Contingency   | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement   | Grand Total    |
|----|-------------------------------------|------------|-------------------|---------------|-------------------|---------------|-----------------|------------------|---------------|----------------|
| 1  | Civil Rights Center                 | \$ 120,800 | \$ 11,191,100     | \$ 1,200,000  | \$ 2,238,100      |               | \$ 9,000,000    | \$ 1,250,000     |               | \$ 25,000,000  |
| 2  | Civil Rights Center                 | \$ 120,800 | \$ 11,191,100     | \$ 1,200,000  | \$ 2,238,100      |               | \$ 9,000,000    | \$ 1,250,000     |               | \$ 25,000,000  |
| 3  | Operating/Maintenance Fund          |            |                   |               |                   |               | \$ 9,000,000    |                  |               | \$ 9,000,000   |
| 4  | Civil Rights Center                 | \$ 120,800 | \$ 11,191,100     | \$ 1,200,000  | \$ 2,238,100      |               |                 | \$ 1,250,000     |               | \$ 16,000,000  |
| 5  | Community                           | \$ 751,900 | \$ 68,332,000     | \$ 7,750,000  | \$ 15,321,100     | \$ 48,250,000 |                 | \$ 4,595,000     |               | \$ 145,000,000 |
| 6  | Diversion Hub                       | \$ 136,300 | \$ 11,790,500     | \$ 1,700,000  | \$ 2,373,200      |               |                 | \$ 1,000,000     |               | \$ 17,000,000  |
| 7  | Homelessness                        |            |                   |               | \$ 1,750,000      | \$ 48,250,000 |                 |                  |               | \$ 50,000,000  |
| 8  | Homelessness Allocation 1           |            |                   |               | \$ 350,000        | \$ 9,650,000  |                 |                  |               | \$ 10,000,000  |
| 9  | Homelessness Allocation 2           |            |                   |               | \$ 350,000        | \$ 9,650,000  |                 |                  |               | \$ 10,000,000  |
| 10 | Homelessness Allocation 3           |            |                   |               | \$ 350,000        | \$ 9,650,000  |                 |                  |               | \$ 10,000,000  |
| 11 | Homelessness Allocation 4           |            |                   |               | \$ 350,000        | \$ 9,650,000  |                 |                  |               | \$ 10,000,000  |
| 12 | Homelessness Allocation 5           |            |                   |               | \$ 350,000        | \$ 9,650,000  |                 |                  |               | \$ 10,000,000  |
| 13 | Mental Health and Addiction         | \$ 300,900 | \$ 27,386,000     | \$ 3,200,000  | \$ 5,518,100      |               |                 | \$ 3,595,000     |               | \$ 40,000,000  |
| 14 | Restoration Center                  | \$ 173,800 | \$ 15,912,700     | \$ 1,760,000  | \$ 3,153,500      |               |                 | \$ 1,000,000     |               | \$ 22,000,000  |
| 15 | Mental Health Crisis Centers        | \$ 77,600  | \$ 7,003,500      | \$ 880,000    | \$ 1,443,900      |               |                 | \$ 1,595,000     |               | \$ 11,000,000  |
| 16 | Mental Health Crisis Center No. 1   | \$ 38,400  | \$ 3,466,800      | \$ 435,600    | \$ 714,700        |               |                 | \$ 789,500       |               | \$ 5,445,000   |
| 17 | • Mental Health Crisis Center No. 2 | \$ 39,200  | \$ 3,536,700      | \$ 444,400    | \$ 729,200        |               |                 | \$ 805,500       |               | \$ 5,555,000   |
| 18 | • Mental Health Housing             | \$ 49,500  | \$ 4,469,800      | \$ 560,000    | \$ 920,700        |               |                 | \$ 1,000,000     |               | \$ 7,000,000   |
| 19 | Family Justice Center               | \$ 314,700 | \$ 29,155,500     | \$ 2,850,000  | \$ 5,679,800      |               |                 |                  |               | \$ 38,000,000  |
| 20 | Connectivity                        | \$ 59,500  | \$ 123,040,700    | \$ 17,020,000 | \$ 28,230,000     |               | \$ 9,000,000    | \$ 11,814,800    | \$ 14,835,000 | \$ 204,000,000 |
| 21 | Beautification                      |            | \$ 20,033,500     | \$ 1,500,000  | \$ 3,466,500      |               | \$ 5,000,000    |                  |               | \$ 30,000,000  |
| 22 | Operating/Maintenance Fund          |            |                   |               |                   |               | \$ 5,000,000    |                  |               | \$ 5,000,000   |
| 23 | Beautification                      |            | \$ 20,033,500     | \$ 1,500,000  | \$ 3,466,500      |               |                 |                  |               | \$ 25,000,000  |
| 24 | Beautification - Phase 1            |            | \$ 4,006,700      | \$ 300,000    | \$ 693,300        |               |                 |                  |               | \$ 5,000,000   |
| 25 | Beautification - Phase 2            |            | \$ 4,006,700      | \$ 300,000    | \$ 693,300        |               |                 |                  |               | \$ 5,000,000   |
| 26 | Beautification - Phase 3            |            | \$ 4,006,700      | \$ 300,000    | \$ 693,300        |               |                 |                  |               | \$ 5,000,000   |

# Budget Summary Table

| ID | Inflation Adjusted Phase/Project                         | Art       | Construction/FF&E | Contingency  | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement   | Grand Total   |
|----|--|-----------|-------------------|--------------|-------------------|-------|-----------------|------------------|---------------|---------------|
| 27 | Beautification - Phase 4                                 |           | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |               | \$ 5,000,000  |
| 28 | Beautification - Phase 5                                 |           | \$ 4,006,700      | \$ 300,000   | \$ 693,300        |       |                 |                  |               | \$ 5,000,000  |
| 29 | Transit  |           | \$ 47,644,800     | \$ 7,220,000 | \$ 13,485,200     |       |                 | \$ 3,815,000     | \$ 14,835,000 | \$ 87,000,000 |
| 30 | Advanced Transit Options                                 |           | \$ 35,048,300     | \$ 5,900,000 | \$ 7,701,700      |       |                 | \$ 1,900,000     | \$ 9,450,000  | \$ 60,000,000 |
| 31 | Bus Rapid Transit  |           | \$ 32,741,200     | \$ 5,500,000 | \$ 7,058,800      |       |                 | \$ 1,100,000     | \$ 8,600,000  | \$ 55,000,000 |
| 32 | Advanced Transit Options - Bus Rapid Transit - NE OKC    |           | \$ 20,723,700     | \$ 3,500,000 | \$ 4,476,300      |       |                 | \$ 700,000       | \$ 5,600,000  | \$ 35,000,000 |
| 33 | Advanced Transit Options - Bus Rapid Transit - South OKC |           | \$ 12,017,500     | \$ 2,000,000 | \$ 2,582,500      |       |                 | \$ 400,000       | \$ 3,000,000  | \$ 20,000,000 |
| 34 | Micro-Transit  |           |                   |              | \$ 150,000        |       |                 |                  | \$ 850,000    | \$ 1,000,000  |
| 35 | Park and Ride  |           | \$ 2,307,100      | \$ 400,000   | \$ 492,900        |       |                 | \$ 800,000       |               | \$ 4,000,000  |
| 36 | Advanced Transit Options - Park and Ride - Phase 1       |           | \$ 576,800        | \$ 100,000   | \$ 123,200        |       |                 | \$ 200,000       |               | \$ 1,000,000  |
| 37 | Advanced Transit Options - Park and Ride - Phase 2       |           | \$ 1,730,300      | \$ 300,000   | \$ 369,700        |       |                 | \$ 600,000       |               | \$ 3,000,000  |
| 38 | Enhanced Bus Service                                     |           | \$ 4,723,700      | \$ 720,000   | \$ 1,171,300      |       |                 |                  | \$ 5,385,000  | \$ 12,000,000 |
| 39 | Traffic Signal Priority                                  |           | \$ 4,723,700      | \$ 360,000   | \$ 916,300        |       |                 |                  |               | \$ 6,000,000  |
| 40 | Additional Busses  |           |                   | \$ 360,000   | \$ 255,000        |       |                 |                  | \$ 5,385,000  | \$ 6,000,000  |
| 41 | Planned Growth   |           |                   |              | \$ 3,085,000      |       |                 | \$ 1,915,000     |               | \$ 5,000,000  |
| 42 | Planned Growth - Land Acquisitions                       |           |                   |              | \$ 85,000         |       |                 | \$ 1,915,000     |               | \$ 2,000,000  |
| 43 | Planned Growth - Planning Updates                        |           |                   |              | \$ 3,000,000      |       |                 |                  |               | \$ 3,000,000  |
| 44 | Bus Stop Improvements                                    |           | \$ 7,872,800      | \$ 600,000   | \$ 1,527,200      |       |                 |                  |               | \$ 10,000,000 |
| 45 | Bus Stop Improvements - Phase 1                          |           | \$ 3,936,400      | \$ 300,000   | \$ 763,600        |       |                 |                  |               | \$ 5,000,000  |
| 46 | Bus Stop Improvements - Phase 2                          |           | \$ 3,936,400      | \$ 300,000   | \$ 763,600        |       |                 |                  |               | \$ 5,000,000  |
| 47 | Walks Lanes Trails Streetlights                          | \$ 59,500 | \$ 55,362,400     | \$ 8,300,000 | \$ 11,278,300     |       | \$ 4,000,000    | \$ 7,999,800     |               | \$ 87,000,000 |
| 48 | Bike Lanes   |           | \$ 13,289,600     | \$ 2,000,000 | \$ 2,710,400      |       |                 | \$ 2,000,000     |               | \$ 20,000,000 |
| 49 | Phase 1  |           | \$ 6,335,800      | \$ 953,500   | \$ 1,292,200      |       |                 | \$ 953,500       |               | \$ 9,535,000  |
| 50 | Bike Lanes - Phase 1A                                    |           | \$ 3,104,600      | \$ 467,200   | \$ 633,200        |       |                 | \$ 467,200       |               | \$ 4,672,200  |
| 51 | • Bike Lanes - Phase 1B                                  |           | \$ 3,231,200      | \$ 486,300   | \$ 659,000        |       |                 | \$ 486,300       |               | \$ 4,862,800  |
| 52 | • Phase 2  |           | \$ 6,953,800      | \$ 1,046,500 | \$ 1,418,200      |       |                 | \$ 1,046,500     |               | \$ 10,465,000 |

# Budget Summary Table

| ID | Inflation Adjusted Phase/Project                                   | Art        | Construction/FF&E | Contingency  | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement | Grand Total   |
|----|--|------------|-------------------|--------------|-------------------|---------------|-----------------|------------------|-------------|---------------|
| 53 | Bike Lanes - Phase 2A  |            | \$ 3,407,500      | \$ 512,800   | \$ 694,900        |               |                 | \$ 512,800       |             | \$ 5,128,000  |
| 54 | • Bike Lanes - Phase 2B  |            | \$ 3,546,300      | \$ 533,700   | \$ 723,300        |               |                 | \$ 533,700       |             | \$ 5,337,000  |
| 55 | • Sidewalks and Related Amenities                                  |            | \$ 36,984,700     | \$ 5,500,000 | \$ 7,515,500      |               |                 | \$ 4,999,800     |             | \$ 55,000,000 |
| 56 | Phase 1  |            | \$ 6,926,200      | \$ 1,030,000 | \$ 1,407,500      |               |                 | \$ 936,300       |             | \$ 10,300,000 |
| 57 | Sidewalks and Related Amenities - Phase 1A                         |            | \$ 3,393,900      | \$ 504,700   | \$ 689,700        |               |                 | \$ 458,800       |             | \$ 5,047,100  |
| 58 | • Sidewalks and Related Amenities - Phase 1B                       |            | \$ 3,532,300      | \$ 525,300   | \$ 717,800        |               |                 | \$ 477,500       |             | \$ 5,252,900  |
| 59 | • Phase 2  |            | \$ 7,047,200      | \$ 1,048,000 | \$ 1,432,100      |               |                 | \$ 952,700       |             | \$ 10,480,000 |
| 60 | Sidewalks and Related Amenities - Phase 2A                         |            | \$ 3,453,000      | \$ 513,500   | \$ 701,700        |               |                 | \$ 466,800       |             | \$ 5,135,000  |
| 61 | • Sidewalks and Related Amenities - Phase 2B                       |            | \$ 3,594,200      | \$ 534,500   | \$ 730,400        |               |                 | \$ 485,900       |             | \$ 5,345,000  |
| 62 | • Phase 3  |            | \$ 7,497,800      | \$ 1,115,000 | \$ 1,523,600      |               |                 | \$ 1,013,600     |             | \$ 11,150,000 |
| 63 | Sidewalks and Related Amenities - Phase 3A                         |            | \$ 3,674,100      | \$ 546,400   | \$ 746,600        |               |                 | \$ 496,700       |             | \$ 5,463,800  |
| 64 | • Sidewalks and Related Amenities - Phase 3B                       |            | \$ 3,823,700      | \$ 568,600   | \$ 777,000        |               |                 | \$ 516,900       |             | \$ 5,686,200  |
| 65 | • Phase 4  |            | \$ 7,504,600      | \$ 1,116,000 | \$ 1,524,900      |               |                 | \$ 1,014,500     |             | \$ 11,160,000 |
| 66 | Sidewalks and Related Amenities - Phase 4A                         |            | \$ 3,677,400      | \$ 546,900   | \$ 747,200        |               |                 | \$ 497,100       |             | \$ 5,468,600  |
| 67 | • Sidewalks and Related Amenities - Phase 4B                       |            | \$ 3,827,200      | \$ 569,100   | \$ 777,700        |               |                 | \$ 517,400       |             | \$ 5,691,400  |
| 68 | • Phase 5  |            | \$ 8,008,900      | \$ 1,191,000 | \$ 1,627,400      |               |                 | \$ 1,082,700     |             | \$ 11,910,000 |
| 69 | Sidewalks and Related Amenities - Phase 5A                         |            | \$ 3,924,300      | \$ 583,600   | \$ 797,400        |               |                 | \$ 530,500       |             | \$ 5,835,800  |
| 70 | • Sidewalks and Related Amenities - Phase 5B                       |            | \$ 4,084,600      | \$ 607,400   | \$ 830,000        |               |                 | \$ 552,200       |             | \$ 6,074,200  |
| 71 | • Streetlights   |            |                   |              |                   |               | \$ 4,000,000    |                  |             | \$ 4,000,000  |
| 72 | Trail Improvements   | \$ 59,500  | \$ 5,088,100      | \$ 800,000   | \$ 1,052,400      |               |                 | \$ 1,000,000     |             | \$ 8,000,000  |
| 73 | Innovation District  | \$ 124,800 | \$ 30,532,200     | \$ 3,374,900 | \$ 5,968,100      | \$ 10,000,000 | \$ 21,000,000   |                  |             | \$ 71,000,000 |
| 74 | Operating/Maintenance Fund   |            |                   |              |                   |               | \$ 21,000,000   |                  |             | \$ 21,000,000 |
| 75 | Connectivity   |            | \$ 19,353,100     | \$ 1,874,900 | \$ 3,772,000      |               |                 |                  |             | \$ 25,000,000 |
| 76 | I-235 Bridges  |            | \$ 9,676,500      | \$ 937,500   | \$ 1,886,000      |               |                 |                  |             | \$ 12,500,000 |
| 77 | Neighborhood Connectivity  |            | \$ 9,676,600      | \$ 937,400   | \$ 1,886,000      |               |                 |                  |             | \$ 12,500,000 |
| 78 | Creating Better Connectivity - Neighborhood Connectivity - Phase 1 |            | \$ 4,838,300      | \$ 468,700   | \$ 943,000        |               |                 |                  |             | \$ 6,250,000  |

# Budget Summary Table

| ID  | Inflation Adjusted Phase/Project                                   | Art          | Construction/FF&E | Contingency   | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement | Grand Total    |
|-----|--|--------------|-------------------|---------------|-------------------|---------------|-----------------|------------------|-------------|----------------|
| 79  | Creating Better Connectivity – Neighborhood Connectivity – Phase 2 |              | \$ 4,838,300      | \$ 468,700    | \$ 943,000        |               |                 |                  |             | \$ 6,250,000   |
| 80  | Henrietta B. Foster Center   | 124,800      | \$ 11,179,100     | \$ 1,500,000  | \$ 2,196,100      |               |                 |                  |             | \$ 15,000,000  |
| 81  | Innovation Hall  |              |                   |               |                   | \$ 10,000,000 |                 |                  |             | \$ 10,000,000  |
| 82  | Neighborhoods  | \$ 1,966,100 | \$ 179,718,400    | \$ 18,420,000 | \$ 36,428,400     |               | \$ 71,500,000   | \$ 9,967,100     |             | \$ 318,000,000 |
| 83  | Animal Shelter   | \$ 312,000   | \$ 29,162,700     | \$ 2,850,000  | \$ 5,675,300      |               |                 |                  |             | \$ 38,000,000  |
| 84  | Parks  | \$ 966,600   | \$ 86,481,700     | \$ 9,225,000  | \$ 17,834,600     |               | \$ 16,500,000   | \$ 8,992,100     |             | \$ 140,000,000 |
| 85  | Parks – Operating/Maintenance Fund                                 |              |                   |               |                   |               | \$ 16,500,000   |                  |             | \$ 16,500,000  |
| 86  | Neighborhood and Community Park Upgrades                           | \$ 522,700   | \$ 47,054,100     | \$ 4,687,500  | \$ 9,743,600      |               |                 | \$ 992,100       |             | \$ 63,000,000  |
| 87  | Phase 1  | \$ 97,900    | \$ 8,808,400      | \$ 877,500    | \$ 1,730,500      |               |                 | \$ 185,700       |             | \$ 11,700,000  |
| 88  | Neighborhood and Community Parks – Phase 1A                        | \$ 48,000    | \$ 4,318,200      | \$ 430,200    | \$ 848,400        |               |                 | \$ 91,000        |             | \$ 5,735,800   |
| 89  | • Neighborhood and Community Parks – Phase 1B                      | \$ 49,900    | \$ 4,490,200      | \$ 447,300    | \$ 882,100        |               |                 | \$ 94,700        |             | \$ 5,964,200   |
| 90  | • Phase 2  | \$ 100,300   | \$ 9,034,400      | \$ 900,000    | \$ 1,774,800      |               |                 | \$ 190,500       |             | \$ 12,000,000  |
| 91  | Neighborhood and Community Parks – Phase 2A                        | \$ 49,300    | \$ 4,441,900      | \$ 442,500    | \$ 872,600        |               |                 | \$ 93,700        |             | \$ 5,900,000   |
| 92  | • Neighborhood and Community Parks – Phase 2B                      | \$ 51,000    | \$ 4,592,500      | \$ 457,500    | \$ 902,200        |               |                 | \$ 96,800        |             | \$ 6,100,000   |
| 93  | • Phase 3  | \$ 103,700   | \$ 9,335,500      | \$ 930,000    | \$ 1,833,900      |               |                 | \$ 196,900       |             | \$ 12,400,000  |
| 94  | Neighborhood and Community Parks – Phase 3A                        | \$ 50,800    | \$ 4,575,400      | \$ 455,800    | \$ 898,800        |               |                 | \$ 96,500        |             | \$ 6,077,300   |
| 95  | • Neighborhood and Community Parks – Phase 3B                      | \$ 52,900    | \$ 4,760,100      | \$ 474,200    | \$ 935,100        |               |                 | \$ 100,400       |             | \$ 6,322,700   |
| 96  | • Phase 4  | \$ 107,900   | \$ 9,712,000      | \$ 967,500    | \$ 1,907,800      |               |                 | \$ 204,800       |             | \$ 12,900,000  |
| 97  | Neighborhood and Community Parks – Phase 4A                        | \$ 52,900    | \$ 4,760,100      | \$ 474,200    | \$ 935,100        |               |                 | \$ 100,400       |             | \$ 6,322,700   |
| 98  | • Neighborhood and Community Parks – Phase 4B                      | \$ 55,000    | \$ 4,951,900      | \$ 493,300    | \$ 972,700        |               |                 | \$ 104,400       |             | \$ 6,577,300   |
| 99  | • Phase 5  | \$ 112,900   | \$ 10,163,800     | \$ 1,012,500  | \$ 1,996,600      |               |                 | \$ 214,200       |             | \$ 13,500,000  |
| 100 | Neighborhood and Community Parks – Phase 5A                        | \$ 55,300    | \$ 4,982,100      | \$ 496,300    | \$ 978,700        |               |                 | \$ 105,000       |             | \$ 6,617,400   |
| 101 | • Neighborhood and Community Parks – Phase 5B                      | \$ 57,600    | \$ 5,181,700      | \$ 516,200    | \$ 1,017,900      |               |                 | \$ 109,200       |             | \$ 6,882,600   |
| 102 | • Parks Programming  |              |                   |               | \$ 500,000        |               |                 |                  |             | \$ 500,000     |
| 103 | Public Space Transformation – Parks                                | \$ 99,600    | \$ 8,377,600      | \$ 1,500,000  | \$ 2,022,800      |               |                 | \$ 8,000,000     |             | \$ 20,000,000  |
| 104 | Park Enhancements – Public Space Transformation – Parks – Phase 1  | \$ 24,900    | \$ 2,094,400      | \$ 375,000    | \$ 505,700        |               |                 | \$ 2,000,000     |             | \$ 5,000,000   |



# Budget Summary Table

| ID  | Inflation Adjusted Phase/Project                                  | Art          | Construction/FF&E | Contingency   | Design/Test/Admin | Grant | Investment Fund | Land Acquisition | Procurement | Grand Total    |
|-----|---|--------------|-------------------|---------------|-------------------|-------|-----------------|------------------|-------------|----------------|
| 105 | Park Enhancements – Public Space Transformation – Parks – Phase 2 | \$ 24,900    | \$ 2,094,400      | \$ 375,000    | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 106 | Park Enhancements – Public Space Transformation – Parks – Phase 3 | \$ 24,900    | \$ 2,094,400      | \$ 375,000    | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 107 | Park Enhancements – Public Space Transformation – Parks – Phase 4 | \$ 24,900    | \$ 2,094,400      | \$ 375,000    | \$ 505,700        |       |                 | \$ 2,000,000     |             | \$ 5,000,000   |
| 108 | Public Space Transformation – River                               | \$ 97,800    | \$ 8,816,700      | \$ 862,500    | \$ 1,723,000      |       |                 |                  |             | \$ 11,500,000  |
| 109 | Park Enhancements – Public Space Transformation – River – Phase 1 | \$ 25,500    | \$ 2,300,000      | \$ 225,000    | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 110 | Park Enhancements – Public Space Transformation – River – Phase 2 | \$ 25,500    | \$ 2,300,000      | \$ 225,000    | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 111 | Park Enhancements – Public Space Transformation – River – Phase 3 | \$ 25,500    | \$ 2,300,000      | \$ 225,000    | \$ 449,500        |       |                 |                  |             | \$ 3,000,000   |
| 112 | Park Enhancements – Public Space Transformation – River – Phase 4 | \$ 21,300    | \$ 1,916,700      | \$ 187,500    | \$ 374,500        |       |                 |                  |             | \$ 2,500,000   |
| 113 | Public Space Transformation – Soccer                              | \$ 246,500   | \$ 22,233,300     | \$ 2,175,000  | \$ 4,345,200      |       |                 |                  |             | \$ 29,000,000  |
| 114 | Senior Wellness Centers   | \$ 115,900   | \$ 10,660,400     | \$ 1,125,000  | \$ 2,123,700      |       | \$ 15,000,000   | \$ 975,000       |             | \$ 30,000,000  |
| 115 | Senior Wellness Center – Operating/Maintenance Fund               |              |                   |               |                   |       | \$ 15,000,000   |                  |             | \$ 15,000,000  |
| 116 | Senior Wellness Center No. 5                                      | \$ 115,900   | \$ 10,660,400     | \$ 1,125,000  | \$ 2,123,700      |       |                 | \$ 975,000       |             | \$ 15,000,000  |
| 117 | Youth Centers   | \$ 571,500   | \$ 53,413,700     | \$ 5,220,000  | \$ 10,794,800     |       | \$ 40,000,000   |                  |             | \$ 110,000,000 |
| 118 | Youth Centers – Operating/Maintenance Fund                        |              |                   |               |                   |       | \$ 30,000,000   |                  |             | \$ 30,000,000  |
| 119 | Youth Centers – Capital Improvement Fund                          |              |                   |               |                   |       | \$ 10,000,000   |                  |             | \$ 10,000,000  |
| 120 | Youth Centers   | \$ 571,500   | \$ 53,413,700     | \$ 5,220,000  | \$ 10,794,800     |       |                 |                  |             | \$ 70,000,000  |
| 121 | Youth Centers Programming   |              |                   |               | \$ 400,000        |       |                 |                  |             | \$ 400,000     |
| 122 | Youth Centers – Phase 1   | \$ 134,900   | \$ 12,611,400     | \$ 1,232,500  | \$ 2,454,300      |       |                 |                  |             | \$ 16,433,100  |
| 123 | • Youth Centers – Phase 2   | \$ 140,100   | \$ 13,093,900     | \$ 1,279,600  | \$ 2,548,200      |       |                 |                  |             | \$ 17,061,800  |
| 124 | • Youth Centers – Phase 3   | \$ 145,500   | \$ 13,594,800     | \$ 1,328,600  | \$ 2,645,700      |       |                 |                  |             | \$ 17,714,600  |
| 125 | • Youth Centers – Phase 4   | \$ 151,000   | \$ 14,113,600     | \$ 1,379,300  | \$ 2,746,600      |       |                 |                  |             | \$ 18,390,500  |
| 126 | Venues  | \$ 1,847,900 | \$ 169,586,200    | \$ 17,482,500 | \$ 26,083,400     |       |                 |                  |             | \$ 215,000,000 |
| 127 | Fairgrounds Coliseum  | \$ 593,700   | \$ 55,469,400     | \$ 3,307,500  | \$ 3,629,400      |       |                 |                  |             | \$ 63,000,000  |
| 128 | Multipurpose Stadium  | \$ 306,400   | \$ 28,388,300     | \$ 2,775,000  | \$ 5,530,300      |       |                 |                  |             | \$ 37,000,000  |
| 129 | Downtown Arena  | \$ 947,700   | \$ 85,728,500     | \$ 11,400,000 | \$ 16,923,800     |       |                 |                  |             | \$ 115,000,000 |
| 130 | Downtown Arena Improvements                                       | \$ 864,600   | \$ 78,208,400     | \$ 10,400,000 | \$ 15,527,000     |       |                 |                  |             | \$ 105,000,000 |

# Budget Summary Table

| ID  | Inflation Adjusted Phase/Project | Art          | Construction/FF&E | Contingency   | Design/Test/Admin | Grant         | Investment Fund | Land Acquisition | Procurement   | Grand Total    |
|-----|----------------------------------|--------------|-------------------|---------------|-------------------|---------------|-----------------|------------------|---------------|----------------|
| 131 | Downtown Arena - Master Plan     |              |                   |               | \$ 1,000,000      |               |                 |                  |               | \$ 1,000,000   |
| 132 | Downtown Arena - Phase 1         | \$ 137,200   | \$ 12,408,000     | \$ 1,650,000  | \$ 2,304,800      |               |                 |                  |               | \$ 16,500,000  |
| 133 | Downtown Arena - Phase 2         | \$ 174,600   | \$ 15,792,100     | \$ 2,100,000  | \$ 2,933,300      |               |                 |                  |               | \$ 21,000,000  |
| 134 | Downtown Arena - Phase 3         | \$ 199,500   | \$ 18,048,100     | \$ 2,400,000  | \$ 3,352,400      |               |                 |                  |               | \$ 24,000,000  |
| 135 | Downtown Arena - Phase 4         | \$ 353,300   | \$ 31,960,200     | \$ 4,250,000  | \$ 5,936,500      |               |                 |                  |               | \$ 42,500,000  |
| 136 | Practice Facility Improvements   | \$ 83,100    | \$ 7,520,100      | \$ 1,000,000  | \$ 1,396,800      |               |                 |                  |               | \$ 10,000,000  |
| 137 | Grand Total                      | \$ 4,871,100 | \$ 582,356,200    | \$ 65,297,400 | \$ 114,263,400    | \$ 58,250,000 | \$ 110,500,000  | \$ 27,626,900    | \$ 14,835,000 | \$ 978,000,000 |

# 2019 MAPS 4 Resolution

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## RESOLUTION OF INTENT OF THE MAYOR AND COUNCIL OF THE CITY OF OKLAHOMA CITY SETTING FORTH A NEW MAPS PROGRAM TO BE KNOWN AS “MAPS 4”

WHEREAS, for the purpose of making the investments necessary to continue Oklahoma City’s renaissance and extending the transformational power of Metropolitan Area Projects (MAPS) across the city and to all residents, the Mayor and Council are proposing a new MAPS program, to be designated as MAPS 4; and

WHEREAS, MAPS 4 could be paid for by a temporary one-cent City sales tax commencing on April 1, 2020 and lasting eight years; and

WHEREAS, adoption of the sales tax by citywide vote of the citizens of Oklahoma City on December 10, 2019 would leave the City’s sales tax rate at its current level and could fund enhancements to the quality of life in Oklahoma City; and

WHEREAS, this resolution expresses the administrative intent of the Mayor and Council (hereafter referred to as “the Council”) as to how MAPS 4 would be financed and managed.

NOW, THEREFORE, BE IT RESOLVED that the Council declares its administrative intent regarding MAPS 4, as follows:

1. No city-issued bonds will be issued and repaid in the implementation of MAPS 4, and a “pay as you go” approach will be adopted for all projects in MAPS 4.
2. The Council shall create a Citizens Advisory Board to provide oversight for the implementation of MAPS 4, with the Board to have a similar structure as the MAPS 3 Citizens Advisory Board.
3. This Resolution of Intent details intended allocations of anticipated revenues. In addition to the allocations of revenues for capital projects, this Resolution details the allocations of certain identified operating funds. It is the intent of the Council that for a certain term of years the principal of any revenues allocated for operating funds be managed in such a manner that they remain undiminished and only investment proceeds be expended, with the exception of administrative costs and the operational funds identified herein for streetlights.

## 2019 MAPS 4 Resolution

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4. The Council anticipates that a new trust will be established to manage the operating funds. Such trust will have the oversight responsibility for the financial management of the funds in total and the distribution of their proceeds for the purposes and in the intended allocations detailed herein, while not deviating from the Council's intent expressed herein, nor diminishing the original funds, for a term of years, no less than 40, beyond the final date of any revenue collections. The trust indenture will include a process for potential amendment of the uses of the remaining principal in the years beyond. Such trust will manage the operating funds in accordance with applicable law and investment practices. The spending policy of the trust will target annual spending equal to at least four percent of the principal.
5. The allocations for capital projects and operating funds specified here are based on a revenue estimate of \$978 million.
6. An implementation plan and timing for allocation of both capital projects and operating funds will be developed and recommended by the Citizens Advisory Board and adopted by the Council. As an implementation plan is developed for the capital projects, and to accommodate inflationary adjustments and maintain equity between distinct portions of a project that may be completed at different times, the Citizens Advisory Board is authorized to recommend deviation from these allocations by up to 10 percent below or 20 percent above the allocation. It is the intent of the Council that if revenues are received in amounts at least equal to the revenue estimate, that the operating funds allocations shall not be lessened.
7. It is the intent of the Council that should revenues from the tax ultimately exceed \$978 million, such funds will be considered excess funds and those excess funds will be allocated by the Council, with recommendation by the Citizens Advisory Board, in a manner consistent with MAPS 4. Should revenues ultimately fall short of \$978 million, allocations for projects and operating funds will be reduced as deemed appropriate by the Council, with recommendation by the Citizens Advisory Board.
8. It is the intent of the Council that when capital projects identified herein as conditional are not implemented due to the failure of conditions to be met, the previously allocated funds for any such projects and related operational funds, if applicable, shall be considered excess funds.

# 2019 MAPS 4 Resolution

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9. It is the intent of the Council that all projects be implemented with prioritization on sustainable design.

10. It is acknowledged that many of the projects provided herein as part of MAPS 4 are subject to the City's "one percent for art" ordinance, which means significant resources for public art are included among these allocations.

NOW, THEREFORE, BE IT FURTHER RESOLVED that, subject to available revenues, the Council's administrative intent is for MAPS 4 to include the following capital projects and operating funds, supported by allocations of estimated revenues as listed:

## PARKS

For the purpose of transforming our parks across the city, it is the intent of the Council to allocate \$63 million to upgrade every municipal neighborhood and community park outside of the central business district. Such improvements shall be based on need and neighborhood feedback that comes from neighborhood meetings. Such improvements could include but are not necessarily limited to bathrooms, playground equipment, shade structures, splashpads, furnishings, trees, paths, activity facilities, and signage that could include but is not limited to signage that provides information on the historical significance of the park's name.

It is the intent of Council to further allocate \$16.5 million to an operating fund to provide for the operations and maintenance of the park improvements described above.

For the purpose of further transforming the public spaces of our city, it is the intent of Council to further allocate \$60.5 million for the following specific parks-related projects:

Youth and adult soccer and park facilities at C.B. Cameron Park near Lake Hefner and soccer facilities at Southlakes Park in south Oklahoma City (\$29 million)

Oklahoma River enhancements (\$11.5 million)

- Pedestrian bridge connection and boat landing at American Indian Cultural Center

# 2019 MAPS 4 Resolution

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- Low water dam to retain water east of Eastern Avenue
- Community stage near American Indian Cultural Center
- Improvements to River bank and River-adjacent public land

Community gardens (\$500,000)

Outdoor basketball and pickleball courts (\$500,000)

Placemaking at Lake Stanley Draper in southeast Oklahoma City (\$2.5 million)

Renovation of Booker T. Washington Park in northeast Oklahoma City (\$5 million)

Pavilion and other improvements at Minnis Lakeview Park (\$500,000) Enhancements to Northeast Community Center (\$2 million)

One new park in Canadian County portion of Oklahoma City (\$2.25 million) One new park in Cleveland County portion of Oklahoma City (\$2.25 million) One new park in southeast Oklahoma City (\$2.25 million)

One new park in far northeast Oklahoma City (\$2.25 million)

## YOUTH CENTERS

For the purpose of transforming the lives of our young people, it is the intent of the Council to allocate \$70 million to the construction of at least four new state-of-the-art youth centers to provide afterschool and summer programming. It is the intent of the Council that these new youth centers will offer programming that includes but is not necessarily limited to athletics, arts, family, health and educational resources.

If funds allow, more than four new centers can be constructed and/or refurbishments of existing buildings could be pursued. In addition, it

# 2019 MAPS 4 Resolution

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is the intent of Council that prioritization be given to ensuring that the youth facilities at the previously-funded new Douglass Recreation Center are equitable to facilities found at the new youth centers. It is the intent of the Council that the operational policies of these new youth centers will facilitate partnerships with existing community groups who serve young people. It is the intent of the Council that capital and operational partnerships with community organizations could be considered in the implementation of these youth centers.

It is the intent of the Council to further allocate \$30 million to an operating fund to provide for the operations of the MAPS 4 youth centers.

It is the intent of Council to further allocate \$10 million to an operating fund to provide for ongoing capital improvements to the MAPS 4 youth centers.

## SENIOR WELLNESS CENTERS

For the purpose of continuing the transformational effect that senior wellness centers have had in the lives of our city's seniors, it is the intent of the Council to allocate \$15 million to the construction of a fifth senior wellness center similar to the MAPS 3 senior wellness centers. Placement shall be based on geographic need after evaluation of placement of the MAPS 3 senior wellness centers. Commencement of construction will be conditional on the identification of an operator before December 31, 2026 who can offer a self-sustaining operational model similar to the MAPS 3 senior wellness centers.

It is the intent of the Council to further allocate \$15 million to an operating fund to provide financial assistance for low-income seniors to utilize the MAPS 3 and MAPS 4 senior wellness centers, with guidelines to be created that prioritize the sustainment of MAPS 3 and MAPS 4 senior wellness centers located in geographic areas with predominantly lower-income populations.

## MENTAL HEALTH & ADDICTION

For the purpose of transforming the mental health system of Oklahoma City, to diminish pressures on the county jail, and to protect and serve our residents, it is the intent of the Council to provide for a comprehensive upgrade to mental health facilities and services in our city.

## 2019 MAPS 4 Resolution

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It is the intent of the Council to allocate \$11 million to the construction of two new mental health crisis centers. Commencement of construction will be conditional on the identification of operational funding from a non-municipal source as well as operating agreements that include measurable benchmarks, all prior to December 31, 2026. It is the intent of the Council that operating agreements provide prioritization where possible for the use of the crisis centers by Oklahoma City residents.

It is the intent of the Council to further allocate \$22 million for a “restoration center” to include a crisis center, methamphetamine detox, substance abuse, and other comprehensive services. Commencement of construction will be conditional on the identification of operational funding from a non-municipal source as well as operating agreements that include measurable benchmarks, all prior to December 31, 2026. It is the intent of the Council that operating agreements provide prioritization where possible for the use of the “restoration center” by Oklahoma City residents.

It is the intent of Council to further allocate \$7 million for housing for residents experiencing mental illness and homelessness and transitioning out of a crisis center. Commencement of construction will be conditional on the identification of operating funding from a non-municipal source as well as operating agreements with a government agency that includes measurable benchmarks, all prior to December 31, 2026. It is the intent of the Council that operating agreements provide prioritization where possible for the use of the housing by Oklahoma City residents.

### **FAMILY JUSTICE CENTER OPERATED BY PALOMAR**

For the purpose of sustaining the transformational services that were established when the Oklahoma City Police Department created the family justice center known as Palomar to offer services to victims of domestic violence, sexual assault, elder abuse, and human trafficking, and to support children exposed to trauma, it is the intent of the Council to allocate \$38 million to the construction of a new, permanent family justice center. Commencement of construction will be conditional on the approval of an operating agreement that includes measurable benchmarks with Palomar prior to December 31, 2026.



# 2019 MAPS 4 Resolution

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## TRANSIT

For the purpose of continuing the transformation of our city's public transit system, it is the intent of the Council to pursue numerous dramatic improvements to the public transit services provided to our residents.

It is the intent of the Council to allocate \$10 million for upgrades to existing bus stops, including lighting for all stops and approximately 500 new ADA-accessible shelters.

It is the intent of the Council to further allocate \$60 million to advanced transit options to include one or more of the following options:

Bus rapid transit lines from downtown to south Oklahoma City, prioritizing connectivity with Capitol Hill and/or other points to the south; and to northeast Oklahoma City, prioritizing connectivity with locations such as the Health Sciences Center, Northeast 23rd Street, the Adventure District, and other points to the northeast. Commencement of construction will be conditional on the identification of operational funding.

Park and ride facilities, to facilitate commuting by transit.

Micro transit and/or other transit innovations.

It is the intent of the Council to further allocate \$12 million for additional buses and traffic signal prioritization to increase frequency and reliability of service.

It is the intent of the Council to further allocate \$5 million for future planning and land acquisition needs.

## SIDEWALKS, BIKE LANES, TRAILS, AND STREETLIGHTS

For the purpose of continuing to transform the infrastructure for pedestrians and bicycle riders in our city, it is the intent of the Council to pursue numerous investments in our built environment.

# 2019 MAPS 4 Resolution

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It is the intent of the Council to allocate \$55 million for the construction of sidewalks, sidewalk amenities, and placemaking, including but not limited to trees, sustainable infrastructure, landscaping, drainage and public art, prioritizing the “Pedestrian Priority Areas” and schools identified by the BikeWalkOKC plan, as well as other districts and community assets, including the Clara Luper Corridor, Capitol Hill, Stockyards, Windsor District, Old Britton, and MAPS youth and senior wellness centers.

It is the intent of the Council to further allocate \$20 million for the construction of bicycle lanes and related bicycle facilities, taking into consideration the guidance of the BikeWalkOKC plan.

It is the intent of the Council to further allocate \$8 million for trail connectivity to Lake Stanley Draper and the Oklahoma River in south Oklahoma City, as well as trail amenities including but not necessarily limited to bathrooms, fountains and signage throughout the Oklahoma City trail system.

It is the intent of the Council to further allocate \$4 million to fund ten years of operating costs relating to the construction of approximately 1,000 new streetlights to be placed along arterial roads in areas currently underserved by lighting. Commencement of operations will be conditional on agreement with relevant agencies.

## HOMELESSNESS

For the purpose of transforming our city’s approach to reducing and eventually eliminating homelessness, it is the intent of the Council to allocate \$50 million for the provision of truly affordable housing to implement a “housing first” strategy to address homelessness in Oklahoma City. It is acknowledged this funding will potentially leverage over \$400 million in housing funding available from various sources. Commencement of expenditures is conditional on approval of an operating agreement with a government agency that includes measurable benchmarks.

## CHESAPEAKE ENERGY ARENA AND RELATED FACILITIES

For the purpose of sustaining the transformational effect that the downtown arena currently known as Chesapeake Energy Arena and

# 2019 MAPS 4 Resolution

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related facilities have had in facilitating economic development and the arrival of major league professional sports, top tier concerts and other entertainment, it is the intent of the Council to allocate \$115 million to address necessary capital maintenance and provide fan and tenant enhancements to Chesapeake Energy Arena and the related sports facility at 9600 North Oklahoma Avenue. It is the intent of the Council that no more than nine percent of this total allocation may be utilized for the latter facility and that such improvements at the latter facility are conditional on a lease extension with the existing tenant prior to the end of the current lease term in 2023. It is the intent of the Council that future long-term lease agreements with professional sports teams for the use of the improved facilities referenced in this paragraph contemplate and include a mechanism for revenues to be directed toward a fund for future capital improvement needs.

## **ANIMAL SHELTER**

For the purpose of transforming our city's main location for intake, care and adoption of animals in our city, it is the intent of the Council to allocate \$38 million for the construction of a new main animal shelter to replace the existing aging facility.

## **FAIRGROUNDS COLISEUM**

For the purpose of sustaining and growing the transformational economic impact of the events held at the Jim Norick Arena, it is the intent of the Council to allocate \$63 million for the construction of a new coliseum to replace the existing aging venue. It is expected that this funding will be supplemented by at least \$25 million of Hotel Tax revenues earmarked by law to improvements at the OKC Fairgrounds, as well as funding from MAPS 3 excess funds, naming rights and other sources.

## **DIVERSION HUB**

For the purpose of transforming the City's approach to criminal justice and to diminish pressures on the county jail, it is the intent of the Council to allocate \$17 million for the construction of a "Diversion Hub" to assist low-level offenders in establishing a more productive life. Commencement of construction will be conditional on the identification of operational funding from a non-municipal source as well as approval of operating agreements that include measurable benchmarks, all prior to December 31, 2026. It is acknowledged that an offer of a \$20 million philanthropic donation to provide operational funding for a Diversion Hub has been made by a private donor, and it is

# 2019 MAPS 4 Resolution

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the intent of Council to secure a Memorandum of Understanding to this effect prior to December 10, 2019.

## INNOVATION DISTRICT

For the purpose of transforming our entrepreneurial ecosystem to create jobs and foster a more diverse economy, it is the intent of the Council to pursue several projects at the Innovation District in near northeast Oklahoma City.

It is the intent of Council to allocate \$15 million to open the Henrietta B. Foster Center for Northeast Small Business Development and Entrepreneurship, to specifically include minority small and disadvantaged businesses. Commencement of renovation of the existing Foster Center will be conditional on the approval of operating agreements with an operator prior to December 31, 2026.

It is the intent of the Council to further allocate \$25 million for connectivity in and around the Innovation District, including improvements to the Northeast 10th Street bridge over Interstate 235, as well as additional bridges over Interstate 235 if funds allow. At least half of this allocation must provide for connectivity improvements from the Innovation District core to surrounding neighborhoods and neighborhood assets.

It is the intent of the Council to further allocate \$10 million for the purpose of matching up to \$10 million raised from non-MAPS sources for an “innovation hall” and related infrastructure where activities to grow our city’s innovation economy can be facilitated. Such activities could include but are not necessarily limited to learning academies such as coding training for all ages; versatile space for meetings and events related to innovation and entrepreneurship; and pop-up spaces for entrepreneurs to showcase new ideas and build connections. Matching dollars must be identified by December 31, 2026. Commencement of construction will be conditional on the approval of operating agreements that include measurable benchmarks with an operator prior to December 31, 2026. It is the intent of the Council that if co-working services are offered, that such agreements relative to co-working services prioritize, where possible, relationships with existing operators in Oklahoma City providing co working services.

It is the intent of Council to further allocate \$21 million to an operating fund to provide for the operations of the Foster Center and the “innovation hall.” It is acknowledged that both projects are expected to receive operating dollars from other sources as well.

# 2019 MAPS 4 Resolution

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It is acknowledged that the Booker T. Washington Park project within the larger Parks project and the northeast transit enhancement project within the larger Transit project can also be contributors to the success of the Innovation District project.

## **FREEDOM CENTER AND CLARA LUPER CIVIL RIGHTS CENTER**

For the purpose of transforming our city's knowledge of its civil rights history and positively influencing the future of northeast Oklahoma City and all our city, it is the intent of Council to allocate \$16 million for the renovation of the historic Freedom Center, home of the Oklahoma City civil rights movement, as well as construction of an adjacent civil rights museum and community gathering place to be named for civil rights pioneer Clara Luper. Commencement of renovations and construction will be conditional on the approval of operating agreements with an operator prior to December 31, 2026.

It is the intent of Council to further allocate \$9 million to an operating fund to provide for the operations of the facilities described herein.

## **BEAUTIFICATION**

For the purpose of transforming the appearance of our city to elevate our daily experiences in it and to improve the first impression we give visitors, it is the intent of Council to allocate \$25 million for beautification projects along major corridors, which may include but are not necessarily limited to, as funding allows:

- City entrance gateways along the interstates
- Approaches to Will Rogers World Airport including:
  - Creation of a Bessie Coleman Garden near the airport
  - State Highway 152 from Meridian Avenue to Interstate 44
  - Interstate 44 from State Highway 152 to Interstate 40
- Enhancement of the three pedestrian bridges over the interstates in south Oklahoma City
- Interstate 240 from Interstate 44 to Interstate 35
- East and west entrances to the Clara Luper Corridor
- Intersection of Northeast 23rd and Martin Luther King Avenue, including up to \$5 million for potential land acquisition and remediation of the northeast corner

# 2019 MAPS 4 Resolution

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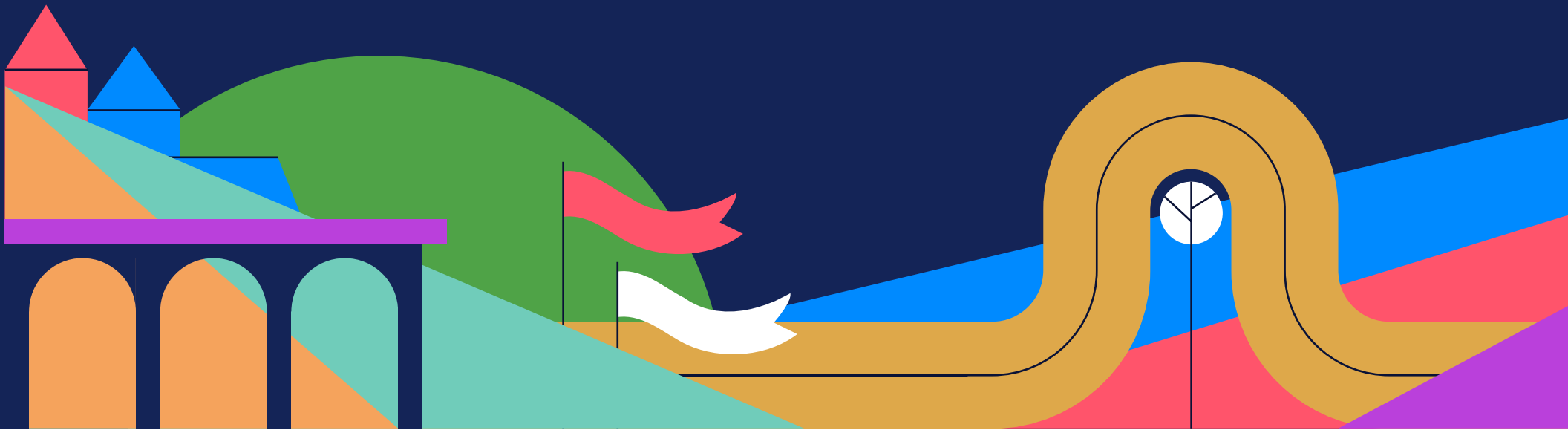
- Oklahoma City University corridor along Northwest 23rd Street
- Reno Avenue and Eastern Avenue corridor between Bricktown and the American Indian Cultural Center
- Interstate 35 bridge over Oklahoma River
- Interstate 44 bridge over Oklahoma River
- Interstate 44 from Portland Avenue to Classen Boulevard
- Interstate 40 and Council Road interchange
- Route 66
- Public art and/or monuments at key intersections around city, including a stature of Ralph Ellison
- Updated and low maintenance landscaping along key arterials
- Trees ( a minimum of a \$1million allocation)

Commencement of projects will be conditional on the approval of agreements with relevant entities.

It is the intent of council to further allocate \$5 million to an operating fund to provide permanent City staff dedicated to the issue of beautification, as well as provide funding for ongoing maintenance, as funds allow. It is the intent of Council that once funding is secured, the Council will add the positions to the budget of the City, with the intent for the positions to promote and facilitate beautification within public and private capital projects, pursue grants, coordinate public-private partnerships to clean public areas, assist and encourage private businesses to keep their property clean and updated, troubleshoot issues like mowing and graffiti on public property, pursue murals and other public art, and coordinate efforts with local beautician organizations month other activities.

## MULTIPURPOSE STADIUM

For the purpose of pursuing the transformational power demonstrated by previous MAPS projects like the ballpark and the arena, it is the intent of the Council to allocate \$37 million to a multipurpose stadium suitable for professional and college soccer, high school football and soccer, concerts and other evens, similar in concept to multipurpose stadium venues found in every other large American city. Commencement of construction will be conditional on the approval of operating agreements with an established professional soccer operator / lessee before December 31, 2026 who can offer a self-sustaining operational model similar to the ballpark.



# MAPS4



**ADG**