

TABLE OF CONTENTS

INTRODUCTION

| | |
|--|------|
| Mission and Vision Statements | A-1 |
| Mayor, Council Members, and Ward Boundaries..... | A-2 |
| Reader's Guide | A-4 |
| Message from the City Manager | A-5 |
| Council Priorities and Key Results | A-13 |
| Leading for Results and the Budget Process | A-17 |
| Budget Development Process | A-21 |
| Overview of Oklahoma City..... | A-22 |
| Oklahoma City in the News | A-25 |
| Metropolitan Area Demographics and Economic Data | A-26 |
| Major Metropolitan Area Employers | A-27 |
| Quality of Life | A-28 |
| Transportation..... | A-29 |
| Development Activity..... | A-30 |
| Organizational Chart | A-31 |

FINANCIAL SUMMARIES

| | |
|--|------|
| Consolidated Budget Overview | B-1 |
| Revenues | B-2 |
| Revenue Summary | B-2 |
| Operating Funds | B-3 |
| Non-Operating Funds | B-11 |
| Revenue Detail Table | B-15 |
| Expenditures..... | B-27 |
| Expenditure Summary..... | B-27 |
| Budgeted Positions by Department | B-30 |
| General Fund Summary..... | B-31 |
| Expenditure Summary Table | B-33 |
| Long Range Financial Summary..... | B-36 |

DEPARTMENTAL BUDGETS

| | |
|--|------|
| Reader's Guide to Department Budgets | C-1 |
| Airports..... | C-3 |
| City Auditor | C-11 |
| City Clerk | C-17 |
| City Manager | C-25 |
| Development Services..... | C-33 |
| Finance | C-43 |
| Fire..... | C-53 |
| General Services | C-63 |
| Human Resources..... | C-71 |
| Information Technology..... | C-79 |
| Mayor and City Council | C-91 |
| Municipal Counselor | C-97 |

| | |
|---|-------|
| Municipal Court..... | C-105 |
| Non-Departmental | C-113 |
| Parks and Recreation..... | C-117 |
| Planning..... | C-127 |
| Police | C-137 |
| Public Transportation and Parking | C-147 |
| Public Works..... | C-157 |
| Utilities | C-169 |
| Zoo..... | C-181 |

FUND SUMMARIES

| | |
|---|------|
| Overview of Fund Summaries | D-1 |
| Budget and Fund Structure | D-2 |
| Fund and Related Trust Descriptions | D-3 |
| Changes in Fund Balance..... | D-4 |
| Fund by Department and Service Category | D-5 |
| Airports Fund..... | D-6 |
| Asset Forfeiture Fund..... | D-7 |
| Better Streets, Safer City Sales Tax Fund | D-8 |
| Better Streets, Safer City Use Tax Fund..... | D-9 |
| Capital Improvement Projects Fund | D-11 |
| City and Schools Capital Projects Use Tax Fund..... | D-15 |
| Court Administration and Training Fund..... | D-17 |
| Debt Service Fund | D-19 |
| Emergency Management Fund | D-20 |
| Fire Sales Tax Fund | D-21 |
| General Fund..... | D-22 |
| Grants Management Fund | D-28 |
| Hotel Motel Tax Special Revenue Fund..... | D-32 |
| Impact Fee Fund..... | D-33 |
| Internal Service Fund..... | D-34 |
| Medical Service Program Fund..... | D-36 |
| Metropolitan Area Projects Sales Tax Fund | D-37 |
| MAPS Operations Fund | D-38 |
| MAPS 3 Sales Tax Fund..... | D-40 |
| MAPS 3 Use Tax Fund..... | D-41 |
| MAPS 4 Program Fund | D-44 |
| MAPS 4 Use Tax Fund..... | D-45 |
| Oklahoma City Improvement and Special Services Assessment District Fund | D-47 |
| Oklahoma City Metropolitan Area Public Schools Sales Tax Fund..... | D-48 |
| Oklahoma City Tax Increment Financing (TIF) Fund..... | D-49 |
| Police and Fire Capital Equipment Sales Tax Fund..... | D-50 |
| Police Sales Tax Fund (Police Services, Facilities or Equipment Tax Fund) | D-52 |
| Solid Waste Management Fund | D-53 |
| Special Assessment Districts Fund | D-54 |

| | |
|--|------|
| Special Purpose Fund | D-55 |
| Sports Facilities Sales Tax Fund | D-58 |
| Sports Facilities Use Tax Fund | D-59 |
| Stormwater Drainage Utility Fund | D-60 |
| Street and Alley Fund | D-61 |
| Transportation and Parking Fund..... | D-62 |
| Utilities Fund | D-64 |
| Zoo Sales Tax Fund | D-66 |
| CAPITAL PROGRAM AND BUDGET | |
| Capital Improvement Budget | E-1 |
| Capital Improvement Funding..... | E-2 |
| Impact of Capital Projects | E-3 |
| Capital Expenditures Summary | E-4 |
| Capital Budget by Department..... | E-5 |
| Airports..... | E-7 |
| Bond-Buildings | E-19 |
| Bond-Libraries | E-20 |
| City Manager | E-21 |
| City Manager (MAPS) | E-22 |
| Fire..... | E-27 |
| General Services | E-28 |
| Information Technology | E-31 |
| Municipal Counselor | E-35 |
| Parks and Recreation..... | E-36 |
| Police | E-40 |
| Public Trans and Parking..... | E-42 |
| Public Works..... | E-46 |
| Solid Waste..... | E-68 |
| Wastewater | E-69 |
| Water..... | E-74 |
| Overview of Bond and Debt Service..... | E-79 |
| Debt Service Budget..... | E-80 |
| Remaining Bond Authorization Issuance Plan..... | E-81 |
| APPENDIX | |
| Overview of Budget Guidelines and Control | F-1 |
| Overview of Financial Policies and Practices..... | F-5 |
| Statement of Compliance with Budgeting and Financial Planning Policies | F-19 |
| Table of Compliance with Reserve Policy..... | F-20 |
| Glossary | F-21 |
| PERFORMANCE DATA | |
| Performance Management Readers Guide..... | G-1 |
| Airports..... | G-3 |
| City Auditor | G-11 |
| City Clerk | G-13 |

| | |
|---|-------|
| City Manager | G-16 |
| Development Services..... | G-24 |
| Finance | G-31 |
| Fire..... | G-38 |
| General Services | G-45 |
| Human Resources | G-51 |
| Information Technology | G-58 |
| Municipal Counselor..... | G-67 |
| Municipal Court..... | G-71 |
| Parks and Recreation..... | G-77 |
| Planning..... | G-87 |
| Police | G-96 |
| Public Transportation and Parking | G-104 |
| Public Works..... | G-112 |
| Utilities | G-121 |