FY20 Actual FY21

FY21 Actual

FY22 Projection

FY22 Target

FY23 Target

Long-Term Issue - Service

The continuing demand to enhance transportation and parking services, if not addressed, will result in:

- Erosion of ridership and parking customers
- Less workers connecting to jobs
- Loss of transit service and degraded on-time performance

Strategies to address the Long-Term Issue

- Complete equipment and facility preventative maintenance work on schedule
- Expand commitment to recruiting, retaining, and developing our workforce
- Modernize practices and maximize technology to improve the customer experience
- Educate our community about EMBARK services and develop community partners

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2024, public transportation and parking customers will benefit from enhanced services as evidenced by:

- % Public Transit service hours lost will be at or below 1%
- 8% or less employee vacancy rate
- At least 80% of customers will be satisfied with EMBARK services
- EMBARK on-time performance will be 85% of EMBARK bus trips will be on-time
- EMBARK on-time performance will be 95% of EMBARK Plus paratransit pick-ups will be on-time
- EMBARK on-time performance will be 95% of OKC Streetcar trips will be on-time
- 0% of EMBARK Plus paratransit trips will be denied due to capacity constraints
- Parking complaints per 1,000 transactions will be at or below 1%
- EMBARK will provide at least 13,000 public transit trips per day

940	Annual vacancy rate	7%	7%	7%	8%	8%
941	% of public transportation customers surveyed rating service as satisfactory	N/A	72%	72%	78%	78%
942	% of on-time bus departures	69%	71%	69%	75%	75%
943	% of EMBARK Plus paratransit pick-ups on time	90.06%	95.27%	94.33%	95.00%	95.00%
944	% of on-time streetcar departures	90%	92%	N/A	96%	97%















		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target		
Long-Term Issue - Service								
945	% of federally required EMBARK Plus paratransit pickups denied due to capacity constraints	1.97%	0.89%	0.78%	0.00%	0.00%		
946	# of parking complaints per 1,000 transactions	0.20%	0.00%	0.00%	0.20%	0.20%		
947	# of passenger trips provided	2,635,012	1,846,089	2,132,863	2,614,535	2,791,047		

Long-Term Issue - Safety

The ongoing need to prioritize customer and employee safety, if not addressed, will result in:

- Reduction in safe environments for customers and employees
- Reduced stakeholder and community confidence
- Increased vehicle collisions, on the job injuries, and passenger injuries
- Negative impacts to state and federal funding

Strategies to address the Long-Term Issue

- Implement federally required Safety Management System (SMS)
- Modernize and intensify employee safety training systems
- Invest in ongoing transit and parking asset maintenance and management
- Develop and implement an incident tracking and reporting system

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2024, Public transportation and parking customers and employees will experience enhanced safety as evidenced by:

- Preventable accidents will be at or below 2.97 per 100K miles
- Total Case Preventable On the Job Injury Incident Rate will be 10% below the industry standard
- 100% of preventive maintenance inspections will be completed on-time
- 90% of passengers surveyed will report they feel safe at the transit center, bus stops, or while riding the bus
- Security incidents will be at or below 1 per 100,000 passengers

948	# of preventable accidents per 100,000 miles	1.45	1.60	1.11	1.48	1.48
949	% of FTE Employees without an on-the-job injury (OJI) in the current fiscal year	91%	89%	89%	91%	91%
950	% of vehicle preventive maintenance procedures completed on time	100%	100%	100%	100%	100%















Long-Term Issue - Safety 951 % of passengers surveyed will report they feel safe at the transit N/A 74% 72% 75% center, bus stops, or while riding the bus 952 # of security incidents per 100,000 passengers 0.1139 0.2167 0.0684 0.0500 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.000			FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
center, bus stops, or while riding the bus	Long-Te	rm Issue - Safety					
952 # of security incidents per 100,000 passengers 0.1139 0.2167 0.0684 0.0500 0	951	, , , , , , , , , , , , , , , , , , , ,	N/A	74%	72%	75%	80%
, , , , , ,	952	# of security incidents per 100,000 passengers	0.1139	0.2167	0.0684	0.0500	0.1000

Long-Term Issue - Growth

A lack of dedicated funding sources for public transit and awareness of transportation and parking services needed to meet the demands of a growing city, if not addressed will result in:

- Missed opportunities to attract new customers
- Declining community confidence and trust
- Difficulty in attracting private sector talent and employees to Oklahoma City from other states
- Decreased economic development, expansion, and partnerships

Strategies to address the Long-Term Issue

- Implement private sector employee transit pass program
- Affect change in the municipal code to support Transit Oriented Development and land use strategies
- Update and implement long-range and short-range transit and parking plans
- Promote technology-based customer centric programs, improve ADA eligibility process and establish a travel training program
- Continued coordination with state, local and federal partners regarding transit funding
- Launch pilot program to manage private parking assets

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2024, Public Transportation and Parking services will promote sustainable growth as evidenced by:

- 5% Increase in operations expense recovered through fare revenue
- 10% decline in bus transfers
- Construction and launch of NW Bus Rapid Transit route
- Construction and opening of new hotel/convention center parking garage
- 25% increase of available public parking through management of private parking assets

953 % increase in available public parking through management of 0.00% 0.00% 0.00% 0.00% 2.00% private parking assets















FY23 Performance Supplemental G-106

		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
Admi	nistrative - Executive Leadership					
954	eals % of key measures and strategic results achieved	46%	31%	41%	75%	75%
955	% of newly hired employees who retain employment with EMBARK for more than 24 months	47%	48%	50%	63%	63%
956	% of performance evaluations completed by the review date	74%	40%	60%	80%	80%
957	Annual Turnover Rate of Employees	19%	24%	23%	21%	18%
958	# of full-time employees supported	301	302	300	305	325
959	Annual vacancy rate	7%	7%	7%	8%	8%
Admi	nistrative - Customer Relations					
960	eals % of business along the streetcar route contacted each month	0%	0%	1%	5%	2%
961	eals % of customer calls answered in 30 seconds	90%	93%	95%	92%	95%
962	% of customer inquiries, requiring staff research and review, responded to within 5 business days	69%	77%	65%	81%	83%
963	# of customer calls answered	67,844	41,139	39,403	60,000	42,000
964	# of customer inquiries, requiring staff research and review, responded to within 5 business days	1,253	1,017	1,160	1,050	1,250
965	# of customer calls received	71,286	42,773	40,762	60,000	42,000
966	# of customer inquiries received requiring staff research and review	1,820	1,325	1,796	1,300	1,500
Admi	nistrative - Safety, Security, and Training					
967	eals % of FTE Employees without an on-the-job injury (OJI) in the current fiscal year	91%	89%	89%	91%	91%
968	# of preventable accidents per 100,000 miles	1.45	1.60	1.41	1.48	1.48
969	# of security incidents per 100,000 passengers	0.1139	0.2167	0.1176	0.0500	0.1000
970	% of employees who have completed required training	100%	100%	100%	100%	100%
971	% of new employees who have passed the CDL test	100%	97%	98%	100%	100%
				-		















		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
Admir	nistrative - Safety, Security, and Training					
972	% of passengers surveyed will report they feel safe at the transit center, bus stops, or while riding the bus	N/A	74%	N/A	75%	80%
973	% of total non-preventable vehicle accident claims collected on	13%	9%	24%	100%	100%
974	% of total vehicle accident files completed within 10 days	100%	95%	95%	100%	100%
975	💡 # of OJI's per 200,000 hours worked	11	13	9	20	20
976	# of non-collision passenger injury claims substantiated per 100,000 passengers	11	1	2	5	5
Parkir	ng - Municipal Off Street Parking					
977	eal % of time operational equipment is working (uptime)	81%	97%	96%	97%	97%
978	# of parking complaints per 1,000 transactions	0.20%	0.40%	2.10%	1.00%	1.00%
979	% of monthly vehicle spaces occupied	68%	58%	58%	59%	67%
980	# of hours of parking purchased	2,118,155	1,307,839	4,783,336	1,174,617	5,364,406
981	# of parking customers served	235,862	133,869	321,656	185,683	343,998
982	# of parking transactions completed	1,681,673	953,022	1,778,401	1,660,491	1,911,540
983	# of preventative off-street work orders completed	917	1,281	3,109	1,000	1,500
984	\$ total revenue from parking transactions	4,473,474	3,136,322	6,200,665	3,617,145	5,260,543
985	% increase in available public parking through management of private parking assets	0.00%	0.00%	0.00%	0.00%	2.00%
Parkir	ng - On-Street Parking Meter					
986	eal % of time operational equipment is working (uptime)	100%	100%	100%	100%	100%
987	# of parking complaints per 1,000 transactions	0.20%	0.00%	0.00%	0.20%	0.20%
988	# of metered on-street parking spaces available	1,438	1,531	1,531	1,531	1,875
989	# of on-street work orders completed	161	622	3,980	330	4,500
990	# of parking meters	180	188	188	180	256
991	# total parking transactions	486,208	427,481	492,769	483,288	600,000















		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
Public	Transportation - Bus Operations					
992	eals # of bus passengers per day	7,199	5,058	5,782	7,163	7,647
993	eals # of bus passengers per service hour	13.73	9.03	10.02	12.57	12.58
994	eals % of on-time bus departures	69%	71%	69%	75%	75%
995	% of public transportation customers surveyed rating service as satisfactory	N/A	72%	72%	78%	78%
996	🖁 # of passenger trips provided	2,635,012	1,846,089	2,121,831	2,614,535	2,791,047
997	# of service hours provided	191,912	204,489	211,702	208,081	221,875
Public	Transportation - Bus Stop Management					
998	$ begin{pmatrix} brace % & \label{pmatrix} brace % & \label{pmatrix} \end{cases} % of bus stops that are ADA compliant$	31%	43%	43%	37%	37%
999	eals % of bus stops with a shelter	19%	23%	23%	24%	26%
1000	eal % of customers satisfied with cleanliness of bus stops	N/A	63%	63%	80%	80%
1001	% of bus stop repair work orders completed on time	93%	92%	87%	100%	100%
1002	# of bus shelters constructed	100	15	6	25	25
1003	# of bus stops made ADA compliant	26	4	2	40	40
Public	Transportation - EMBARK Norman					
1004	🖁 # of Norman bus passengers per service hour	14.20	11.23	12.69	13.14	13.04
1005	\P % of Norman public transportation customers surveyed rating service as satisfactory	N/A	84%	84%	84%	85%
1006	🖁 % of on-time Norman fixed route bus departures	N/A	80%	78%	75%	81%
1007	🖁 % of on-time Norman paratransit pick-ups	N/A	99%	98%	95%	99%
1008	# of Norman fixed route passenger trips provided	243,985	189,664	237,172	265,054	251,881
1009	# of Norman paratransit trips provided	12,984	16,338	20,176	19,000	21,000
Public	Transportation - EMBARK Plus Paratransit					
1010	🖁 % of total EMBARK Plus customer trip requests completed	79.30%	81.31%	83.29%	98.00%	98.00%
1011	% of EMBARK Plus paratransit pick-ups on time	90.06%	95.27%	94.84%	95.00%	95.00%















		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
Public	Transportation - EMBARK Plus Paratransit					
1012	% of federally required EMBARK Plus paratransit pickups denied due to capacity constraints	1.97%	0.89%	0.50%	0.00%	0.00%
1013	# of EMBARK Plus trips provided	52,301	43,869	47,091	45,000	45,000
1014	# of EMBARK Plus trips requested	68,170	56,261	57,659	58,000	58,000
Public	Transportation - Facilities Management					
1015	eal % of customers satisfied with cleanliness of Transit Center	0%	73%	73%	85%	85%
1016	eals % of facility preventive maintenance procedures completed ontime	100%	100%	100%	100%	100%
1017	# of preventative maintenance procedures completed	52	53	35	45	45
1018	# of scheduled facility service requests completed	356	410	554	250	250
1019	# of unscheduled facility service requests completed	697	497	116	700	700
Public	Transportation - Fleet Management					
1020	eals % of customers satisfied with cleanliness of buses	N/A	70%	70%	75%	75%
1021	eals % of fixed-route fleet available	82%	79%	82%	85%	85%
1022	% of vehicle preventive maintenance procedures completed on time	100%	100%	100%	100%	100%
1023	\P # of miles driven between service interruptions	74,702.00	69,219.58	68,524.70	70,000.00	70,000.00
1024	# of vehicle repair work orders completed	4,728	5,848	6,213	5,000	6,200
Public	Transportation - MOBILITY MANAGEMENT					
1025	% of senior transportation customers rating services as satisfactory	100%	100%	100%	100%	100%
1026	# of passengers per day utilizing mobility management services	579.01	546.56	624.82	500.00	500.00
1027	# of bus passes distributed to homeless or low-income individuals	54,254	53,984	53,957	50,000	60,000
1028	# of senior transportation trips provided	36,976	25,636	44,052	45,000	45,000
1029	# of Social Service Agency Trips Provided	55,259	59,321	59,255	50,000	63,000















		FY20 Actual	FY21 Actual	FY22 Projection	FY22 Target	FY23 Target
Public	Transportation - Oklahoma River Cruises					
1030	🕯 # of passengers per River Cruise service hour	8.55	N/A	5.09	4.29	5.21
1031	% of river cruise customers rating service as satisfactory	98%	N/A	100%	98%	98%
1032	% of scheduled river cruise service hours lost	28%	N/A	5%	8%	5%
1033	# of river cruise passengers transported	3,569	0	4,209	1,800	4,300
1034	# of river cruise service hours provided	417.39	0.00	827.32	120.00	825.00
Public	Transportation - Spokies Bike Share					
1035	🖁 # of Spokies trips per bike per day	0.2593	0.0990	0.1834	0.2500	0.2500
1036	% of Bikes available for use	89.55%	92.19%	86.44%	95.00%	93.00%
1037	# of Bike trips	5,695	2,133	3,432	4,500	3,500
1038	# of Bikes available for use	60	59	51	61	100
Public	Transportation - STREETCAR					
1039	🕯 # of streetcar passengers per day	761.74	477.41	657.07	850.05	650.00
1040	# of streetcar passengers per service hour	11.29	6.68	9.58	11.48	10.50
1041	% of on-time streetcar departures	90%	92%	94%	96%	97%
1042	% of surveyed customers who are satisfied with the quality of their service	80%	96%	96%	90%	97%
1043	🕆 Average frequency for streetcar	14.31	13.13	11.29	13.00	11.50
1044	# of miles between streetcar service interruptions	29,594	69,376	67,511	60,000	70,000
1045	# of streetcar passenger trips provided	278,797	174,254	241,138	310,270	250,000













