Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

- 1. the CoC Application, and
- 2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 24 CFR part 578

- Special NOFO CoC Application Navigational Guide

- Section 3 Resources

- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.

2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.

- 3. All information provided to ensure it is correct and current.
- 4. Responses provided by project applicants in their Project Applications.
- 5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

FY2022 Special NOFO CoC Application	Page 1	10/20/2022

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness

- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1A-1. CoC Name and Number: OK-502 - Oklahoma City CoC

1A-2. Collaborative Applicant Name: City of Oklahoma City

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Homeless Alliance, Inc.

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

FY2022 Special NOFO CoC Application	Page 2	10/20/2022
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1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 24 CFR part 578
 Special NOFO CoC Application Navigational Guide
 Section 3 Resources

- Frequently Asked Questions

1B-1.	Web Posting of Your CoC Local Competition Deadline-Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/18/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced-Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	No
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/20/2022

FY2022 Special NOFO CoC Application	Page 3	10/20/2022
-------------------------------------	--------	------------

1B-3a.	Projects Accepted-Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022

1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website—which included: 1. the CoC Application, and 2. Priority Listings.	10/20/2022

FY2022 Special NOFO CoC Application	Page 4	10/20/2022
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2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness

- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	Special NOFO Section VII.B.2.b.	
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	Describe in the field below:
	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,500 characters)

The CoC uses data, PIT surveys, screening tool assessments and national research to identify risk factors most common to persons who become homeless for the first time. The CoC tracked the levels of types of assistance provided and the types of requests for assistance received by our centralized intake provider. Loss of job, eviction, major illness, domestic violence, change in family composition, child welfare involvement, criminal justice involvement, substance abuse and mental health diagnosis have been identified as risk factors. We also factor in events at the local or state level that we believe lead to a change in those requests. The CoC increased ESG funding for rehousing and prevention to address some of these risk factors. The CoC is requesting additional funds for housing in the 2021 competition to address individuals and families affected by domestic violence. In July 2019, the CoC and partner agencies have created a re-entry rapid re-housing project for individuals who were released from incarceration in the past year. Additionally, data from the Oklahoma City Housing Authority and the Stanford Eviction Lab respectively indicated that home values are outpacing incomes and that the City suffers from a significant eviction problem. To address these concerns, the City dedicated \$10 million from bond fund to affordable housing and the CoC joined the Coalition for Affordable Housing with a focus on developing more affordable units as well as partnered with the Oklahoma City University Law School's Pro Bono Eviction Assistance Program. The CoC Lead and the Coalition to End Poverty are responsible for overseeing the policy to reduce first time homelessness.

FY2022 Special NOFO CoC Application	Page 5	10/20/2022
-------------------------------------	--------	------------

2A-2. Length of Time Homeless–Strategy to Reduce. (All Applicants)

Special NOFO Section VII.B.2.c.

	Describe in the field below:
	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

The CoC employs multiple strategies to address the length of time individuals and families remain homeless in our community. During Coordinated Intake, length of time homeless is one of the primary determining factors in housing prioritization to try and get those who have been on the street the longest into housing. The CoC has shifted nearly the entirety of our Permanent Supportive Housing to the housing first model. Additionally, for families, the CoC targets ESG funding to prevent family homelessness or rehouse families as quickly as possible once they become homeless and is applying for CoC rehousing funds for the same purpose. The CoC adopted performance-based contracting to reward and fund projects who are improving outcomes for homeless households including reducing the length of time a household experiences homelessness. Length of time homeless is determined during coordinated entry assessment and is part of the criteria used to determine where individuals and families are placed on the CoC's prioritized by name list for housing. Clients on the list are then staffed for housing at weekly coordinated case management meetings. All CoC, ESG and HOPWA funded organizations house clients solely through the coordinated intake system and the CoC has been able to recruit numerous nonfunded providers as well. All participating agencies use the same intake tools (VI-SPDAT) to assess clients rather than their own with varying criteria. The intention of this approach is to try to connect the individuals and families most in need with the services they require faster than has ever been done previously. The CoC lead agency and the Journey Home OKC Director are responsible for overseeing this strategy.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)
	Special NOFO Section VII.B.2.d.
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.
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FY2022 Special NOFO CoC Application	Page 6	10/20/2022
-------------------------------------	--------	------------

The CoC works to ensure that every homeless individual and family in the CoC's geographic area is assessed for housing and placed on the By Name List for the appropriate sub-population (Chronic, Veterans, Youth and Families). The results of the assessment quide staff in developing a case plan based on the projected needs and timeframe for accessing the housing resources. For example, case plans can focus on obtaining income or gathering necessary documents for housing so that when the permanent housing resources are available the client will immediately be ready to move into housing. All projects within the CoC recognize the end goal for all households should be permanent housing, therefore all goals are tied to housing. The CoC's strategy to increase the permanent housing retention rate begins before the participant ever moves into housing with a focus on client choice and by providing intense case management and wrap around services. CoC written standards require case managers to see clients in their homes a minimum of once a month. Case Management is provided through Coordinated Case Management (CCM) teams. These teams are comprised not only of all the City's CoC and ESG funded organizations but numerous non-funded ones as well. All the organizations pool their resources to increase the rate of housing for clients and ensure that they receive case management from the agency best suited to address their needs. Case Managers screen for needs and mainstream benefits on an ongoing basis contributing to an increase in housing stability. If a client is facing eviction or termination from a program the case manager is responsible for staffing the case with the entire CCM team so that the team can work to prevent the household from falling back into homelessness.

2A-4. Returns to Homelessness-CoC's Strategy to Reduce Rate. (All Applicants) Special NOFO Section VII.B.2.e. Describe in the field below:

1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

The CoC identifies individuals and families who return to homelessness through HMIS and our Coordinated Case Management meetings. When a household is identified as returning to homelessness the CoC quickly engages the household to identify the barriers that prevented the individual from maintaining their previous housing. A street outreach worker or housing navigator is assigned to the household. We then work to address the barriers while quickly as possible re-housing the household. Often times we utilize DedicatedPlus units for these households. The CoC lead and the Coordinated Entry lead is responsible for implementation of this strategy.

2A-5. Increasing Employment Cash Income–Strategy. (All Applicants)				
	Special NOFO Section VII.B.2.f.			
	Describe in the field below:			
1.	1. the strategy your CoC has implemented to increase employment cash sources;			
FY2022 Special NOFO CoC Application Page 7 10/20/2				

	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

The CoC strategy to increase the employment income involves engaging with potential employers through temporary employment agencies as well as through Downtown OKC Partnership and independent employers. The CoC recently partnered with Downtown OKC Partnership to include attend frequently scheduled meetings and learning how the homeless services system and downtown business can partner with each other for better outcomes for our community. The CoC works with multiple temp agencies who hire those experiencing homelessness including providing transportation to work from theday shelter and back at the end of the shift. The CoC often invites employment agencies to attend the CoC meetings to share their potential employment opportunities and to learn about the barriers that those experiencing homelessness have when it come to obtaining and retaining employment. The CoC lead and the Coalition to End Poverty is responsible for overseeing and implementing the CoC's strategy to increase income from employment.

	Increasing Non- employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	the strategy your CoC has implemented to increase non-employment cash income;	
2.	your CoC's strategy to increase access to non- employment cash sources; and	
	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non- employment cash income.	
(limit 2,500 characters)	•	

The CoC's strategy to increase non-employment cash income and access to non-employment sources of income has been to improve engagement with mainstream benefit providers and increase identification of mainstream benefit needs. All persons receiving services are required to be assessed for mainstream benefits at intake and annually. The CoC requires that all case managers go through SOAR training and work to connect their clients with benefits such as SSI/SSDI. To assist in individuals in accessing nonemployment cash sources, representatives from the VA, DHS and other agencies have offices at the CoC's one stop center to help expedite obtaining assistance. Having mainstream benefit offices located in the same building as housing providers allows for multiple benefits to be applied for or received in the same day. Addressing a client's eligible benefits and barriers to employment are addressed in their service plan that is developed through Coordinated Case Management (CCM) which also convenes at the one stop center. The CoC governing body, The Coalition to End Poverty is responsible for overseeing the CoC's strategy to increase non-employment income and sources.

FY2022 Special NOFO CoC Application	Page 9	10/20/2022
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2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness 24 CFR part 578
- Special NOFO CoC Application Navigational Guide Section 3 Resources
- Frequently Asked Questions

2B-1	2B-1. Inclusive Structure and Participation-Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	
	In the short below for the period from May 4, 0004 to April 20, 0000	

	in the chart below for the period from May 1, 2021 to April 30, 2022:
	select yes or no in the chart below if the entity listed participates in CoC meetings, voted-including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	No
2.	Agencies serving survivors of human trafficking	Yes	No	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	No	No
7.	Disability Service Organizations	Yes	No	No
8.	Domestic Violence Advocates	Yes	No	No
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	No	No	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Triba Organizations)	I No	No	No
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	No
15.	LGBTQ+ Service Organizations	Yes	Yes	No
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	No	No	No
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes
	FY2022 Special NOFO CoC Application	Page 10	10/2	20/2022

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	No	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	No	No	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	No	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	No
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)		•	
33.				
34.				

By selecting "other" you must identify what "other" is.

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	
	Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;	
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;	
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and	
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).	

FY2022 Special NOFO CoC Application	Page 11	10/20/2022
-------------------------------------	---------	------------

The Coalition to End Poverty is the full membership of the OKC CoC and is responsible for recruiting new members throughout the year. Members may join at any time by attending meetings and are automatically added to the email listserv to begin receiving CoC email notices, including meeting invitations. The Membership Committee of the Coalition meets quarterly to identify gaps in membership and participation. Once gaps are identified the Membership Committee will invite potential new members to a monthly meeting. All CoC meetings are publicly announced by posting on the Coalition To End Poverty's website and through email listservs and social media sites. Over the course of the pandemic, all meetings were held virtually using the Zoom platform. The CoC decided to continue using Zoom as an option even when holding meetings in person. Though the CoC ensures all meeting locations are accessible to people with disabilities, Zoom has accessibility features including screen reader support and closed captioning. CoC documents are shared in PDF format and accessibility testing is conducted on all documents before distributed. The CoC is prepared to provide other auxiliary aids and services when needed to communicate effectively with people who have communication disabilities. The CoC uses program feedback sessions, social media, street outreach and peer recommendations to connect with people who are homeless or formerly and encourage them to join the CoC. Of all approaches, peer recommendations and feedback sessions have proven the most effective ways to engage people. The CoC membership includes many people with lived experience. This includes membership on the CoC Board, the entirety of the Youth Action Board which is responsible for planning youth services and reviewing performance, and other planning committees such the shelter director's group and the Point In Time planning committee. The CoC and member agencies have specifically targeted outreach and partnerships in the northeast quadrant of the city over the past two years as a way to bring organizations who traditionally serve a larger minority population into the CoC. The CoC has invited partners not typically connected to the CoC including organizations who provide services to the LGTBQ population. Recently the CoC has partnered with the Oklahoma Secretary of Native American Affairs in an effort to utilize tribal resources more efficiently.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	
	Describe in the field below how your CoC:	
	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;	
	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

FY2022 Special NOFO CoC Application	Page 12	10/20/2022
-------------------------------------	---------	------------

The Coalition to End Poverty is the planning group composed of nearly every homeless services provider in Oklahoma City, government and private organizations, including persons with lived experience. The Coalition to End Poverty is considered the full body of the OKC CoC. All matters related to homelessness within the Continuum are brought up and voted on by members of the Coalition. The CoC has utilized online surveys and focus groups to solicit feedback and expertise from within the community. Monthly meetings and membership are open to the public, announced on social media sites and are announced through email to a large stakeholder list. The CoC recently conducted many public planning sessions in order to develop and create the Strategies to Address Homelessness in Oklahoma City, a strategic plan the City of Oklahoma City and the CoC will work to implement beginning in the fall of 2021. The CoC also participates in the HUD Consolidated Plan and Annual Action Year planning meetings annually. During these meetings the CoC gathers information and upcoming projects planned with federal funds. The CoC uses information collected during meetings throughout the year to inform local initiatives, improve CoC system performance and gain a conclusive understanding of the needs and gaps in services in our community. The information gathered in the strategic planning sessions were extremely helpful in determining next steps and strategies to effectively address the issues faced by those experiencing homelessness in our community.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)
	Special NOFO Section VII.B.3.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

FY2022 Special NOFO CoC Application	Page 13	10/20/2022
-------------------------------------	---------	------------

To notify potential applicants that the Unsheltered NOFO competition was open, the CoC Collaborative Applicant posted the federal and local NOFO on the Coalition to End Poverty webpage along with the application. The same items were then sent out through the listserv that goes out to all known homeless services non-profits in the City. The Oklahoma City CoC accepts project proposals from all organizations interested in ending homelessness that meet the threshold requirements. On August 11, 2022, the CoC posted notification of the local CoC competition as well as the applications to the CoC page on the City of Oklahoma City's website

as well as sent email notification out through the Coalition to End Poverty (CEP) list serve and social media. The CEP listserv includes a broad range of private and public entities not previously funded by the CoC. The notification clarified the CoC is open to proposals from any organization as long as they met the eligibility criteria set in the interim rule and HUD's NOFO. CoC staff made themselves available to any organizations that had questions and conducted a CoC technical assistance for interested organizations. The CoC's local notice gave an overview of how project applications were to be completed and submitted to the CoC lead via email and that a separate application would have to be completed in esnaps if a project was selected and ranked in Tier 1 or The notice also covers how projects are scored by the CoC Board using objective data. All information and documentation is available in an electronic and printable format and CoC staff makes themselves available to address any inquiries potential applicants might have.

FY2022 Special NOFO CoC Application	Page 14	10/20/2022
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2C. Coordination / Engagement–with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

 In the chart below:

 1.

 select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or

 2.
 select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	No
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

FY2022 Special NOFO CoC Application	Page 15	10/20/2022
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2C-2. CoC Consultation with ESG Program Recipients. (All Applicants)

Special NOFO Section VII.B.3.b.

Describe	in the	field	helow	how	5
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1.	1. consulted with ESG Program recipients in planning and allocating ESG funds;	
	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;	
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and	
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.	

(limit 2,500 characters)

1. The City of Oklahoma City Community Development Division serves at the CoC's Collaborative Applicant and lead CoC agency as well as the sole Consolidated Plan jurisdiction for the CoC's entire geographic area. The Consolidated Plan prescribes the use of CDBG, HOME, ESG and HOPWA program funds. Staff are assigned to both CoC and ESG and ESG-CV programs. Ass ESG subrecipients are contractually required to be participating members of the CoC. Consults occur monthly during CoC meetings or more frequently as needed. The CoC Board, in consultation with City of Oklahoma City staff, is responsible for determining ESG and ESG-CV priorities and making funding recommendations to the City Council of the City of Oklahoma City. The CoC Board oversees and evaluates the housing and services programs of ESG and ESG-CV. The CoC lead is tasked with monitoring ESG subrecipients as well as determining appropriate levels of service delivery, data accuracy and timely reporting. Point-in-Time (PIT) and Housing Inventory Count (HIC) data is shared with the Consolidated Plan jurisdiction through inter office emails and through the publicly posted report. All members of the CoC are invited and encouraged to attend annual input meetings to the Consolidated Plan and Annual Action Plans. It is during these meetings City of Oklahoma City staff hear from the community about concerns and needs of the community. Information gathered during these meetings often drive the direction of the planning for ESG and CDBG.

2C-3.	Discharge Planning Coordination. (All Applicants)	
	Special NOFO Section VII.B.3.c.	
	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.	
1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

FY2022 Special NOFO CoC Application	Page 16	10/20/2022
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CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)
Special NOFO Section VII.B.3.d.

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:	
1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

	4a. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

	Describe in the field below:
1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

The Oklahoma City Public School District is a member of the Oklahoma City CoC. The liaison for OKCPS previously served on the Executive Board of the Continuum and as a member of the Homeless Youth Alliance and has been part of planning teams for several youth projects and the Youth Homelessness Demonstration Project. The CoC has assisted OKCPS with information for grants for students that meet McKinney-Vento eligibility and OKCPS annually provides the CoC with data on couch homelessness as part of our annual report on homelessness released as part of the Point In Time. The CoC collaborates with youth education providers such as Sunbeam, Community Action Agency and others to ensure children and their families experiencing homelessness have access to childcare and education resources. Once this need is identified a phone referral is made and often the child can begin to receive youth education services the next day. The CoC meets frequently with staff from State of Oklahoma Department of Education, the State Education Agency (SEA). The CoC partners with our SDE to share data and information to improve opportunities for families and youth experiencing homelessness. The CoC collaborates with the Oklahoma City and Putnam City School Districts in developing strategies to address homelessness. The McKinney-Vento liaisons from both school districts participate in the Homeless Youth Alliance and the Coalition to End Poverty and are CoC members. Positive Tomorrows is a CoC member and charter school that serves children experiencing homelessness and contracts with the CoC to provide prevention and rehousing assistance, case management and other services to family members using ESG and ESG-CV.

FY2022 Special NOFO CoC Application	Page 17	10/20/2022
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2C-4b.

CoC Collaboration Related to Children and Youth-Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)

Special NOFO Section VII.B.3.d.

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The CoC Written Standards state all CoC and ESG subrecipients are expected to collaborate with local education authorities to assist in the identification of individuals and families who become homeless and are informed of their eligibility for services under subtitle B of the title VII of the McKinney-Vento Act. Service providers must have written policies in place which ensure homeless individuals and families who become homeless are informed of their eligibility for and receive access to educational services. Agency policies should include how homeless families with children will be informed of and referred to the school district's homeless liaison. This includes demonstrating that providers establish policies to ensure all children are enrolled in early childhood programs or in a school and connected to appropriate services in the community. Providers shall collaborate with the local school districts and early childhood education providers to identify homeless households with children to ensure they understand their eligibility for educational services. Such policies should also include information for all homeless individuals and families regarding local technical schools and universities which may offer programs and assistance for persons who are homeless. These policies must have identified a staff person responsible for ensuring that children being served are enrolled in school and connected to appropriate services. These policies are reviewed by City staff annually during monitoring.

2C-5. Mainstream Resources-CoC Training of Project Staff. (All Applicants)

Special NOFO Section VII.B.3.e.

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF-Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	No

FY2022 Special NOFO CoC Application	Page 18	10/20/2022
-------------------------------------	---------	------------

	Mainstream Resources–CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	
	Describe in the field below how your CoC:	
	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;	
	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;	
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and	
4.	works with projects to promote SOAR certification of program staff.	

(limit 2,500 characters)

The CoC meets monthly; a portion of each meeting is set aside for an update or information sharing form one or more mainstream resource provider. At times whole meetings will be used to train providers on available mainstream resources in the community. Information is communicated both verbally during the meetings as well as frequent emails through the CoC's listserv. This includes the monthly meeting minutes. Meeting minutes are emailed out monthly and other updated information is sent as applicable. The CoC funds Community Health Centers (CHCI), a local non-profit that provides healthcare to people who are homeless or without income. CHCI provides a clinic at the local day shelter weekly in addition to providing medical outreach in the field. Mental Health Association (MHA) is also a CoC member and CoC funded and staffs a medical outreach team to meet people who are living outdoors where they are. As part of this service, CHCI and MHA try to enroll clients in healthcare and inform of what is available to them through Medicaid. This information is also shared by case managers with clients they are trying to connect with housing or have already housed, along with information on other mainstream benefits. The CoC requires all case managers to received SOAR training annually and work to connect their clients with SSI/SSDI and other resources.

FY2022 Special NOFO CoC Application	Page 19	10/20/2022
-------------------------------------	---------	------------

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs-New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
	If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital	

Costs attachment to the 4A. Attachments Screen.	
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

FY2022 Special NOFO CoC Application	Page 20	10/20/2022
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3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
		-
	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

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4A. Attachments Screen For All Application Questions

		Please read points:	the following guidance to help you succes	ssfully upload attachments and get maximum	
	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.				
	2.	You must up	load an attachment for each document lis	ted where 'Required?' is 'Yes'	
	3.	necessary. (often produc files as a Pri	Converting electronic files to PDF, rather to es higher quality images and reduces file	es are supported–please only use zip files if than printing documents and scanning them, size. Many systems allow you to create PDF rocess, you should consult your IT Support or	
	4.	Attachments	must match the questions they are assoc	ciated with.	
	5.	Only upload documents responsive to the questions posed-including other material slows down the review process, which ultimately slows down the funding process.			
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	7.	Open attachi Document Ty	nents once uploaded to ensure they are t /pe.	he correct attachment for the required	
Document Type	Requ	ired?	Document Description	Date Attached	
1B-1. Local Competition Announcement	Yes		Local Competition	10/19/2022	
1B-2. Local Competition Scoring Tool	Yes		LOCAL COMPETITION	10/19/2022	
1B-3. Notification of Projects Rejected-Reduced	Yes		Notification of P	10/20/2022	
1B-3a. Notification of Projects Accepted	Yes		Notification of P	10/20/2022	
1B-4. Special NOFO CoC Consolidated Application	Yes				
3A-1. CoC Letter Supporting Capital Costs	No				
3B-2. Project List for Other Federal Statutes	No				
P-1. Leveraging Housing Commitment	No		LEVERAGING COMMIT	10/18/2022	
P-1a. PHA Commitment	No		PHA COMMITMENT	10/18/2022	
P-3. Healthcare Leveraging Commitment	No		FY22 - SPECIAL NO	10/17/2022	
P-9c. Lived Experience Support Letter	No		LIVED EXPERIENCE	10/20/2022	
Plan. CoC Plan	Yes		COC UNSHELTERED P	10/20/2022	

	FY2022 Special NOFO CoC Application	Page 22	10/20/2022
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Attachment Details

Document Description: Local Competition Deadline - OK-502

Attachment Details

Document Description: LOCAL COMPETITION SCORING TOOL - OK-502

Attachment Details

Document Description: Notification of Projects Rejected-Reduced - OK-502

Attachment Details

Document Description: Notification of Projects Accepted - OK-502

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FY2022 Special NOFO CoC Application	Page 23	10/20/2022
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Document Description:

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Document Description:

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Document Description: LEVERAGING COMMITMENT - OK-502

Attachment Details

Document Description: PHA COMMITMENT - OK-502

Attachment Details

Document Description: FY22 - SPECIAL NOFO - HEALTHCARE COMMITMENT

Attachment Details

FY2022 Special NOFO CoC Application	Page 24	10/20/2022
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Document Description: LIVED EXPERIENCE SUPPORT LETTER - OK-502

Attachment Details

Document Description: COC UNSHELTERED PLAN - OK-502

FY2022 Special NOFO CoC Application	Page 25	10/20/2022
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Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/13/2022
1B. Project Review, Ranking and Selection	10/20/2022
2A. System Performance	10/13/2022
2B. Coordination and Engagement	10/13/2022
2C. Coordination and Engagement–Con't.	10/13/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/13/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

FY2022 Special NOFO CoC Application	Page 26	10/20/2022
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Meetings

The Coalition to end Poverty meets on the second Thursday of each month at 9:30 a.m. Meetings are generally held at the Homeless Alliance WestTown Campus, in the Day Shelter Training Room, 1729 NW 3rd Street. All are welcome!

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oC NOFO FY22					
OC New Project Application FY22					
oC Project Expansion Application	FY22				
oC Renewal Application FY22					
SG Solicitation FY 22-23					
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Good Afternoon Coalition Members!

On June 22, 2022 the Department of Housing and Urban Development released a special Notice Of Funding Opportunity (NOFO) to supplement services provided through the Continuum of Care program. This NOFO is specifically targeted towards unsheltered and rural homelessness. The Oklahoma City CoC is eligible to receive over \$4 million in additional funds. A broader array of eligible supportive services are allowed through this supplemental funding to a broader range of eligible clients. The full local NOFO is attached along with the full local application. These will also be uploaded to the Coalition to End Poverty webpage and the City CoC webpage at the links below within the next 2 days. The full text of the federal notice can be found <u>here</u>.

A Q & A session will be held via Zoom next Friday, August 26th via Zoom. The link to join the session can be found in the local notice and is also available <u>here</u>.

All local applications will be due by 5 pm, September 20, 2022.

Coalition to End Poverty: https://coalitiontoendpoverty.org/

Oklahoma City CoC:

https://www.okc.gov/departments/planning/programs/homelessness/continuumof-care

Click <u>here</u> to view the CoC Special Unsheltered NOFO FY22 Click <u>here</u> to view the CoC Special Unsheltered NOFO Application FY22

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Our mailing address is: Coalition to End Poverty 1724 NW 4th St Oklahoma City, Ok 73106



The City of OKLAHOMA CITY

Planning Department Community Development Division 420 W. Main, Suite 920, Oklahoma City, OK 73102

SPECIAL NOTICE OF FUNDING AVAILABILITY TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS 2022

I. <u>Introduction:</u>

On June 22, 2022, the Department of Housing and Urban Development (HUD) released the Supplemental Notice of Funding Opportunity (NOFO) to Address Unsheltered and Rural Homelessness for the 2022 Continuum of Care (CoC) Program. This announcement is to notify all parties seeking funding of the requirements for this competition and should be read in full. A technical assistance/question & answer session will be held on **Friday August 26, 2022, at 10am** via Zoom. <u>Click here to join the meeting</u> or call in 346-248-7799, Phone Conference ID: 816 2303 5210. Attendance of this meeting is <u>mandatory</u> for any organization submitting an application. The type of projects requested and criteria that must be followed by each entity wishing to be considered for funding are outlined below.

II. <u>General Information:</u>

The purpose of this Special NOFO to Address Unsheltered and Rural Homelessness (Special NOFO) is to target efforts to reduce unsheltered homelessness, particularly in communities with very high levels of unsheltered homelessness and homelessness in rural areas. Through this Special NOFO, HUD will award funding to communities to implement coordinated approaches -- grounded in Housing First and public health principles -- to reduce the prevalence of unsheltered homelessness, and improve services engagement, health outcomes, and housing stability among highly vulnerable unsheltered individuals and families. HUD expects applicant communities to partner with health and housing agencies to leverage mainstream housing and healthcare resources.

ALL project applicants are strongly advised to read the full text of the Supplemental Notice of Funding Opportunity (NOFO) to Address Unsheltered and Rural Homelessness before applying. If an applicant does not have access to the NOFO they may request a copy from the CoC lead.

a. Available Funding and Grant Terms: HUD has announced that up to \$4,719,278 is available for projects under the supplemental NOFO. Eligible project categories are Permanent Supportive Housing (PH-PSH), Rapid Re-Housing (PH-RRH), Joint Transitional/Rapid Re-Housing (TH-RRH), Supportive Services Only (SSO), and Dedicated HMIS projects. Full details on allowable project types are listed in section VI. of this notice.

Initial grant terms for all projects funded under the Supplemental NOFO will be 3 years.

As of the time of this notice HUD has not indicated if projects will be renewable after the initial 3 year contract period.

b. Project Ranking: All projects will be prioritized and ranked by the Continuum of Care Board based on their project application score. Unlike the annual CoC Competition, all projects will be ranked together, not separated into 2 tiers.

III. Eligible Applicants:

- Must be a registered 501(c) 3 nonprofit organization
- Must have a DUNS number and be registered with SAM –System for Award Management (previously CCR Central Contractor Registry) and not be on the Excluded Parties List
- Must have experience in providing housing and supportive services to the homeless population

IV. <u>Ineligible Activities:</u>

Homeless prevention and emergency shelter activities are statutorily ineligible under the Continuum of Care program.

V. <u>Type of Projects Being Requested:</u>

Projects seeking CoC funds must meet all the following objectives related to housing and serving the City's homeless population:

- Help move homeless individuals, youth and families quickly from a place not meant for human habitation into permanent housing using a housing first approach and then remain in permanent housing.
- Increase the skills and income of individuals, youth and families moved into permanent housing.
- Help homeless individuals, youth and families achieve greater self-determination.

VI. <u>HUD Eligible Projects:</u>

- Permanent Housing
 - Permanent Supportive Housing
 - Rapid Re-Housing
- Joint Transitional Housing/Rapid Re-Housing
- Supportive Services Only
 - Coordinated Entry
 - Street Outreach
 - Standalone Supportive Services Project
- HMIS

VII. Eligible Service Recipients

Recipients of services provided by projects funded under this NOFO must meet the criteria of paragraph (1) of HUD's definition of homelessness, except that persons coming from transitional housing must have originally come from places not meant for human habitation, safe havens, or emergency shelters,

OR

Must meet the criteria of paragraph (4) of HUD's definition of homelessness.

Chronic homelessness is not a requirement for individuals and families served by projects funded under the Special NOFO though service recipients must be of the highest need.

COORDINATED ENTRY PARTICIPATION REQUIREMENT:

The Department of Housing and Urban Development requires that every Continuum of Care develop a coordinated system of assessment and services. HUD has further required that this system prioritize clients based on information gathered during assessment and that CoC providers begin accepting ALL new clients through it. The Oklahoma City coordinated services system utilizes a prioritized, by-name list of clients to make referrals during weekly Coordinated Case Management meetings. Every CoC Permanent Supportive Housing provider must have a representative at these meetings and be receiving ALL clients through this system.

VIII. <u>Project Submittal Information:</u>

Oklahoma City is the collaborative applicant for the CoC application to HUD. All project applicants must submit the Local Application via email to the collaborative applicant at jerod.shadid@okc.gov and cc: lindsay.cates@okc.gov during the period starting 10:00 a.m. August 19, 2022 and ending 5:00pm September 20, 2022. All applicants must also complete the full CoC Project Application in eSnaps at <u>https://esnaps.hud.gov</u> by 5:00 p.m. October 13, 2022 and notify the collaborative applicant the project application has been completed. Project Applicants <u>SHOULD</u> NOT submit their application in esnaps.

Applying organizations are responsible for ensuring all applications are complete before contacting the collaborative applicant.

Please contact Jerod Shadid at jerod.shadid@okc.gov for any questions you may have regarding this solicitation.

For more information, the full text of the Federal NOFA can be found at the link below

Continuum of Care Supplemental NOFO to Address Unsheltered and Rural Homelessness.pdf

The following are HUD's Homeless Policy Priorities as listed in the Special NOFO to Address Unsheltered and Rural Homelessness. All applicants should read these priorities and carefully consider them when completing their application.

1. Unsheltered Homelessness. Unsheltered homelessness is continuing to rise in many areas of the country and recent analysis of homelessness data shows that people experiencing unsheltered homelessness report significantly greater health challenges and experiences of trauma and violence than their sheltered peers. These challenges often begin before they lose their housing. This NOFO supports this highly vulnerable population by supporting CoCs in their efforts to identify people living in unsheltered situations, including encampments, and connects them with health and housing resources. It also supports CoCs in their efforts to enhance their Homeless Management Information System (HMIS) to collect more comprehensive data on people experiencing unsheltered homelessness in their geographic area.

2. Unsheltered Homelessness and Individuals and Families Experiencing Homelessness with Severe Service Needs in Rural Areas. Rural areas often lack the resources and infrastructure for providing homeless services and permanent housing. Additionally, rural areas often require unique strategies to solve challenges specific to their geography. To support CoCs in their efforts to end unsheltered homelessness in their rural areas, this NOFO targets resources to rural areas and provides additional eligible activities to address some of the unique needs of rural areas.

3. Providing Assistance on Tribal Lands. Indian Reservations and Trust Lands may be all or part of a CoCs' geographic areas, and Indian Tribes and Tribally Designated Housing Entities are eligible recipients of CoC Program funds. This NOFO provides additional incentives for creating projects that serve individuals and families in geographic areas that have high levels of homelessness, housing distress, or poverty, and are located where CoC services have until now been entirely unavailable, such as, for example, Trust Lands and Reservations.

4. *Involving a Broad Array of Stakeholders in the CoC's Efforts to Reduce Homelessness.* Ending homelessness cannot be achieved by homeless service organizations alone. It requires coordination with a variety of other stakeholders, including affordable housing developers, mainstream service providers, the business community, victim service providers, political leaders, and healthcare providers. This NOFO supports and encourages CoCs to invite a variety of stakeholders to develop and implement a CoC Plan to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs.

5. Advancing Equity. In nearly every community, Black, Indigenous, and other people of color as well as individuals who identify as LGBTQ+ and individuals with disabilities are substantially overrepresented in the homeless population. HUD is emphasizing system and program changes to address equity within CoCs through identifying and addressing the needs of subpopulations who are disproportionally more likely to experience homelessness, such as the populations identified above, and other populations who are disproportionately more likely to experience homelessness. CoCs should be reviewing their strategies to support and serve underserved communities in their geographic area, identify barriers that led to any disparities in communities being served, and take steps to eliminate these barriers. This includes, in conjunction with people experiencing homelessness, reviewing local policies, procedures, and processes to determine where and how to address disparities affecting underserved communities experiencing homelessness.

6. Use a Housing First approach. Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions. Projects funded under this NOFO should help individuals and families move quickly into permanent housing, and the CoC should measure and help projects reduce the length of time people experience

homelessness as well as ensure projects are correctly implementing a Housing First approach. Additionally, CoCs should engage landlords and property owners to identify an inventory of housing available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt service delivery methods that respond to the preferences and needs of the individual or family presenting for assistance. Refer to this list for terms in this NOFA as well as both the Local Priorities and eSnaps Applications.

By-Name List: The Oklahoma City CoC has four separate by -name lists that are updated and maintained by partner agencies; these are literally names that identify people experiencing homelessness in the community by name and prioritize housing placements and case management resources based on VI-SPDAT scores. The subpopulations included in those by-name lists are as follows: Chronic, Veteran, Youth, and Family. These by-name Lists are the mechanism by which clients are moved from prescreen for vulnerability to case management and housing placement. The list is updated based on VI-SPDATs that have been inputted at any agency in the community and entered into HMIS. The list is managed based on vulnerability rather than the entry date to the coordinated entry system. VI-SPDAT scores are ranked such that clients are served in order of vulnerability. It is important to note that the family by-name list is not currently being maintained community-wide; agency participation in the family by-name list is preferred but not required. It is also important to note that apart from the family list, there is only one list per population for the entire community; individual agencies do not maintain their own priority lists or waiting lists. Prioritization for all placements through partner agencies should come from the appropriate by-name list. Since all prioritization occurs via this list it is also referred to as the 'Master Lisť.

Chronically Homeless (HUD Definition): To be considered chronically homeless, a person must have a disability and have been living in a place not meant for human habitation, in an emergency shelter (including hotels and motels paid for by charitable organizations or by federal, state and local government programs), or transitional housing for the last 12 months continuously or on at least four occasions in the last three years where those occasions cumulatively total at least 12 months.

CoC: The Oklahoma City Continuum of Care Committee (OKC CoC) is a committee comprised of citizens and non-profit service providers interested in working on community homeless and poverty issues. The OKC CoC Committee provides oversight in coordinating competitive and formula programs specific to serving the City's homeless population. This group also makes funding recommendations for the City's Social Services grant. The HUD Continuum of Care Grant is an annual competitive grant that builds on the previous year's performance in developing specialized housing with supports for those who are homeless, chronically homeless and have significant disabilities.

Disability (HUD Definition): A physical, mental, or emotional impairment, including impairment caused by alcohol or drug abuse, post-traumatic stress disorder, or brain injury that is expected to be long-continuing or of indefinite duration, substantially impedes the individual's ability to live independently, and could be improved by the provision of more suitable housing conditions.

Fleeing domestic abuse or violence (HUD Definition Category 4): Any individual or family who:

- (i) Is fleeing, or is attempting to flee, domestic violence;
- (ii) Has no other residence; and
- (iii) (iii) Lacks the resources or support networks to obtain other permanent housing.

HMIS: (Homeless Management Information System) This is the database used to record and track client-level information. HMIS ties together homeless service providers within a community to help create a more coordinated and effective housing and service delivery system. The City of Oklahoma City's HMIS is staffed by a contracted administrator. The software provider is Bowman Systems, Service Point.

Housing First: This model provides housing first, and then combines that housing with supportive treatment services in the areas of mental and physical health, substance abuse, education, and employment. Housing is provided in apartments scattered throughout a community.

Journey Home OKC: This is the name of Oklahoma City's initiative that emphasizes housing homeless veterans and people experiencing chronic homelessness and provides them with wraparound case management services. Journey Home OKC is comprised of over 40 government, non-profit, and faith-based organizations that work together to end veteran and chronic homelessness. All Journey Home partner organizations house clients from the prioritized By- Name List and all CoC funded projects are required to take *all* of their clients from the list. The Journey Home initiative also emphasizes housing families and youth through the same approach.

Literally Homeless (HUD Definition Category 1): Individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning: (i) Has a primary nighttime residence that is a public or private place not meant for human habitation; (ii) Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs); or (iii) Is exiting an institution where (s)he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution

Permanent Supportive Housing (PSH): PSH is a program that helps eligible people find a permanent home and also connects them to case management and other supportive services in the community. Permanent Supportive Housing is prioritized for the most vulnerable people in the community.

Rapid Re-housing (RRH): RRH is designed to help individuals and families quickly exit homelessness and return to permanent *housing*. Rapid re-housing is prioritized by medium acuity levels as determined by the VI-SPDAT. This assistance is generally shorter and less intensive than PSH.

Unaccompanied Youth: These are people under the age of 24 who present for services without an adult. This definition applies to local program planning and reporting to other funders; HUD defines youth as 18-24 and classifies 17 and below as children.

VI-SPDAT: (Vulnerability Index Service Prioritization Decision Assistance Tool) The prescreen triage tool our community uses to assess vulnerability in single adults. The assessment is scored, and scores are sorted into three ranges; those that are not recommended for housing intervention, those recommended for rapid rehousing intervention, and those recommended for permanent supported housing/Housing First. VI-SPDAT is used as a general term, and may be used to include the VI-FSPDAT and TAY-VI-SPDAT when talking about the assessment in general.

New Application Score Sheet-2022

Project: _____

Score: _____

	Scoring Tool	Reviewers
		Score
# 1 Proposed Program	Clearly and in detail describes the scope of the project = 16 points	
-	Describes project, but lacks important details = 5 points	
	Vaguely or inadequately describes project = 0 points	
# 2 CoC Need	Clearly describes the need of the CoC and how the project will help move the	
	community to improve the system performance measures =36 points	
	Somewhat describes the need of the CoC and how project will help	
	community improve the system performance measures = 15 points	
	Vaguely or inadequately describes the need of the CoC and how project will	
	help community improve the system performance measures = 0 points	
# 3 Journey Home	Clearly and in detail describes the project planned contribution to Journey	
	Home = 5 points	
	Vaguely or inadequately describes contribution to Journey Home = 0 points	
# 4 Homeless Contribution	Homeless or formerly homeless Board member = 5 points	
# 5 Agency Capacity and Experience	Extensive experience with government grants with high staff experiences in	
	project administration and compliance = 5 points	
	Some experience with government grants = 2 point	
	No experience = 0 points	
# 6 Housing First/Low Barrier	1 points for every "No" response (Max 15 points)	
# 7 Project Populations	> 5 populations selected = 5 points	
	2-4 populations selected = 2 point	
#8 Collaboration		
Coalition membership	Yes = 2 point	
	No = 0 points	
CCM participation	Yes = 2 point	
	No = 0 points	
HMIS participation	Yes = 2 point	
	No = 0 points	

# 9 Other		
Participant Satisfaction Agency assess for satisfaction annually: 2 Points		
-	Agency does not assess for satisfaction annually: 0 Points	
Advancing Racial Equity	Multiple different approaches: 5 points	
,	Some work and approaches: 2 points	
	No work: 0 points	
TOTAL (Max Points Possible: 100)		



The City of OKLAHOMA CITY

The Oklahoma City Continuum of Care held a competition for the FY22 Unsheltered NOFO and received 2 eligible applications. The projects were not accepted in the form they were applied but applicants were asked to work with the CoC and Clutch Consulting to revise the projects to expand them and coordinate programming to serve the CoC's encampment decommissioning strategy. Those projects are the two that have been submitted. The request to revise was not sent by the notification deadline for project rejections.

Jerod Shadid

Program Planner – Homeless Services Oklahoma City Planning Department Community Development Division



The City of OKLAHOMA CITY

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Jerod Shadid Program Planner – Homeless Services Oklahoma City Planning Department Community Development Division



100 N.W. 6.3rd, Suite 200 Oklahoma City, OK 73116 P. O. Box 26720 Oklahoma City, OK 73126-0720 Phone: (405) 848-1144 Toll Free: (800) 256-1489 TDD: (405) 848-7471 www.ohfa.org

October 17, 2022

Mr. Jerod Shadid Oklahoma City Continuum of Care City of Oklahoma City Planning Department 420 W. Main St., Suite 920 Oklahoma City, OK, 73102

RE: Housing Choice Voucher Commitment

Dear Mr. Shadid:

The Oklahoma Housing Finance Agency (OHFA) is committed to supporting the Oklahoma City Continuum of Care (OK-502 CoC) in achieving its mission to end homelessness. This letter affirms OHFAIs commitment to building on its partnership with the CoC by dedicating housing choice vouchers to the City of Oklahoma CityIs new PSH project application.

At OHFA we have long been committed to collaboration, particularly with the Oklahoma City Continuum of Care. We have worked together since 2013 to connect vulnerable Oklahomans to ongoing housing subsidies in an effort to end homelessness and improve ongoing housing stability.

As a public housing authority, OHFA has been a leader in affordable housing in this continuum of care and has worked closely with the CoC to set up preferential prioritization for persons experiencing homelessness. We also worked together to implement the Emergency Housing Voucher program. The national leasing utilization rate for the EHV program is 50.36%, whereas the current utilization rate for OHFAIs EHVs is 94.68%. This demonstrates our efforts to collaborate effectively with community partners to ensure that resources are getting into the hands of those who need them.

Pursuant to that ongoing commitment, OHFA is pursuing Housing Stability vouchers, which will also flow through the CoCls Coordinated Entry process. In addition to these special voucher programs, we are committed to our ongoing prioritization of people experiencing homelessness for our traditional HCV program. Together these commitments fulfill 100% of the subsidies needed for housing placements in the newly proposed PSH project.

October 17, 2022 Page 2

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Through this NOFO, HUD is providing a unique opportunity to expand a coordinated approach to ending homelessness in our community. OHFA is committed to partnering with the CoC to improve access to affordable housing in our community.

Sincerely,

TShachelford

Tim Shackelford Rental Programs Director Oklahoma Housing Finance Agency



The City of OKLAHOMA CITY

This letter is to confirm that the City of Oklahoma City Planning Department, Community Development Division is the Lead Agency for the Oklahoma City Continuum of Care (OK-502) as well as the administrator for the City's federal grants programs, including the Housing Opportunities for Persons With AIDS (HOPWA) program. The CoC Board allocates the HOPWA program to local service organizations based on criteria that entails the requirement that the program prioritize clients of the highest need who are literally homeless and referred through the Coordinated Entry System.

Thank You,

Jerod Shadid Program Planner – Homeless Services Oklahoma City Planning Department Community Development Division



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October 17, 2022 Page 2

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Sincerely,

TShachelford

Tim Shackelford Rental Programs Director Oklahoma Housing Finance Agency



October 14, 2022

Jerod Shadid, Program Planner Oklahoma City Continuum of Care City of Oklahoma City Planning Department 420 W Main, Suite 920 Oklahoma City, OK 73102

RE: Healthcare Leveraging Commitment

Dear Mr. Shadid,

NorthCare is committed to supporting the Oklahoma City Continuum of Care (OK-502 CoC) in achieving its mission to end homelessness. This letter affirms NorthCare's commitment to building on its partnership with the CoC by expanding comprehensive healthcare for the 100 participants of Permanent Supportive Housing (PSH) projects selected for the CoC's Unsheltered NOFO application:

City of Oklahoma City PSH project

At NorthCare we help change the lives of the most vulnerable in Oklahoma: children who've been abused or neglected, families in crisis, and individuals dealing with trauma, mental illness and addiction. NorthCare is a 501(c)3 providing services for Oklahoma and Logan Counties to anyone that walks through our door regardless of their ability to pay. We help those coping with severe psychological trauma, mental illness or addiction. NorthCare offers comprehensive and integrated health care (behavioral health and primary care) to individuals who would not otherwise have access to care.

NorthCare is actively involved in collaborations to address the most serious issues facing our community. These collaborations result in more efficient outcomes when compared to organizations operating in isolation. We work closely with civic leaders, primary care providers, private foundations, law enforcement, the District Attorney, Public Defender, and others to effectively address the consequences of untreated mental illness and addiction in the community. Left untreated, the diseases of mental illness and addiction disorders result in lower life expectancy, higher rates of incarceration and health care costs, increased child abuse/neglect, higher unemployment and homelessness.

NorthCare is certified by the Oklahoma Department of Mental Health and Substance Abuse Services as a Comprehensive Community Behavioral Health Clinic, including certification to provide mental health and substance abuse services.

As the healthcare safety net for individuals with trauma, mental illness and/or addiction disorders, NorthCare services include scientifically researched and proven interventions in behavioral health care.

The CoC prioritizes people experiencing chronic unsheltered homelessness with the most complex support needs for PSH assistance. The services to be provided are for participants who need support beyond that provided through the CoC's PSH Integrated Services Teams.



Certified Community Mental Health Center 2617 General Pershing Blvd. • Oklahoma City, OK 73107 • FAX: (405) 858-2720 • (405) 858-1700 V/DD Equal Opportunity Employer • P.O. Box 12978 • Oklahoma City, OK 73157 www.northcare.com



LIVE UNITED



NorthCare, Page 2

This includes providing:

- Outpatient substance use disorder (SUD) treatment for all program participants who qualify and chose those services
- Outpatient Mental Health Treatment
- Psychiatric rehabilitation
- Psychiatric treatment
- Prescription medications
- Life skills training/wellness/recovery
- Crisis intervention

NorthCare will provide Assertive Community Treatment services to project participates housed under the grant. These healthcare resources will be provided for the life of the grant term, beginning at the start of each of these projects which is assumed to be in October of 2023.

NorthCare will leverage other sources of health care funding to serve the identified clients including Medicaid, Medicare, and state mental health and substance use services. NorthCare is certified by the Oklahoma Department of Mental Health and Substance Abuse Services as a Comprehensive Community Behavioral Health Clinic (CCBHC) which provides outpatient mental health and substance abuse services. The CCBHC model is an innovative model of Medicaid funding. Funding for behavioral health services is also available through state contracts with Department of Mental Health and Substance Abuse Services. NorthCare also receives additional funding from grants through the Substance Abuse and Mental Health Services Administration (CMHC grant for mobile crisis outreach and police partnerships in 2021 and CCBHC expansion grant in 2022 to expand services in Oklahoma County and establish 24/7 outpatient crisis intervention program). NorthCare has been a United Way partner agency since 2002. The United Way supports funding for adult outpatient services.

For clients without Medicaid coverage, NorthCare will assist with application for Medicaid as well as provide SOAR services to assist with Social Security Disability and SSI applications. NorthCare presently has a full-time staff member trained in the SOAR program. NorthCare also coordinates primary care services through Variety Care, a federally quality health clinic.

Through this NOFO, HUD is providing a unique opportunity to expand a coordinated approach to ending homelessness in our community. NorthCare is committed to partnering with the CoC to improve health and housing outcomes for participants in PSH.

Sincerely,

Randy Tate Chief Executive Officer



The Oklahoma City Youth Action Board is honored to endorse the City of Oklahoma City's plan to for Serving Individuals and Families with Severe Service Needs. This plan aligns with our boards vision and mission to address service gaps and ensure that the most vulnerable are given equitable opportunity for safe and adequate housing. We look forward to continue working closely with the City of OKC CoC in all related efforts.

Dane Valentine, YAB Ambassador Dorge Aloghtes Date 10-18-2022

10/20/2022

To whom it may concern,

My name is Stephen Kovash. I experienced homelessness as a child and young adult. This occurred during the 60s and 70s in Oklahoma City. At that time, services provided for those experiencing homelessness consisted of food stamps and if you were lucky, a box of commodity food. I barely clawed my way out, but I made it out and am currently retired after almost 40 years of Federal Service.

As a volunteer, I teach art at the Homeless Alliance (HA) in Oklahoma City. I am also on the Board of Directors. In each of those roles, I see the amazing work done by the Alliance, the Oklahoma City Continuum of Care (COC) and other entities first-hand.

COC is a quality organization and are very good at what they do. Many of my current art students came to my class before accessing HA and COC services. My artists initially walk in just needing a safe space, a warm cup of coffee, and a few minutes of peace. I love to watch the transition as these folks find housing, a job, enough to eat, and the feeling of security provided by the services at COC. It breaks my heart in the best possible way.

I have great confidence in COC and have no reservations in endorsing them for the City of Oklahoma City's plan for Serving Individuals and Families with Severe Service Needs.

Steph K

Stephen Kovash 200 NW 22 Oklahoma City, OK 73103 405.831.2874

As a person who has experienced homelessness, and co-occurring barriers to employment and housing, I feel that the City of Oklahoma City's initiative for Serving Individuals and Families with Severe Service Needs validly addresses the rapidly changing complexities faced by our unsheltered neighbors. Though nearly a decade beyond my own experience of homelessness, I still vividly remember the feelings of despair and defeat in trying to gain traction towards a less anxious and safer existence. It was through the dedication of multiple agencies currently aligned with the COC, and the same agencies utilized in the implementation of projects like this that helped move me towards a life more productive and sustainable.

I believe that the Oklahoma City Continuum of Care (COC) has substantial experience in assessing and addressing housing barriers including housing inequality and other fair housing concerns through leveraging community services and resources. With that consideration, I believe strongly that the COC is beyond capable to implement this plan effectively and efficiently.

Robert Stonebraker II 4600 N Asbury Bethany Ok 73008

P-1. Leveraging Housing Resources.

P-1a. Development of New Units and Creation of Housing Opportunities–Leveraging Housing. See letter of commitment attached.

P-1b. Development of New Units and Creation of Housing Opportunities–PHA Commitment. See letter of commitment attached.

P-1c. Landlord Recruitment. (Required for Rural Set Aside) Special NOFO Section VII.B.4.a.2.

- 1. **Strategy**: The CoC is starting to implement several strategies to recruit landlords and secure housing units for people experiencing homelessness in Oklahoma City. The Lead Agency has piloted the use of a centralized Housing Location position that works on behalf of the homeless response system to engage landlords in the private market, with the goal of scaling a portfolio of available, affordable, and low barrier housing units. Several tools have been employed to move closer to this vision. The CoC Lead Agency has also piloted a standardized landlord incentive program for the sector, which is funded through private funds raised on behalf of the system. The pilot also allowed the CoC to test negotiating 'hold contracts' where landlords are provided a fee in return for lowering their screening barriers and reserving blocks of available units for the homeless rehousing system.
 - a. To ensure units are identified across the CoC's entire geographic areas, the CoC Landlord Engagement Workgroup will work to create a Coordinated a systemwide unit acquisition strategy by aligning recruitment efforts with preexisting housing locators within agencies, as well as with Case Managers and Systemwide Housing Navigators.
 - b. To identify units in areas where the CoC has historically not been able to identify units the CoC will use the same approach but, additionally make landlord incentives available when needed. Currently, the CoC is setting up a flex fund to assist with these incentives.
- 2. Lessons Learned in last 3 years: participants have shown up at the property, they were told there are not more units available. Differential consideration of criminal background and rental history has also been reported, where property managers were less likely to be flexible in their screening criteria with Black households versus White households. The CoC's Housing Location team has leaned in to help minimize these impacts through pre negotiating units and walking alongside participants to work with landlords and apply for housing units.
- 3. **Data**: The Housing Location Position(s) will continue to use data to continuously refine the landlord engagement strategy. Data is used to measure performance, so the CoC can identify when strategies are working or not working. The Landlord Engagement workgroup will continue to work to set weekly performance targets, tracking the number of new units secured under contract, number of unit leads, number of landlord contacts, and number of new landlords recruited. Data has also been used to analyze the market and identify pockets of vacant units and property managers to target.

P-2. Leveraging Healthcare Resources–New PSH/RRH Project.

See letter of commitments attached.

P-3. Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.

P-3.a Current Street Outreach Strategy.

The CoC's Street Outreach is made up of leading outreach providers across the CoC geography......

- 1. To ensure outreach teams are **coordinated** they are overseen by a project manager who ensures outreach to targeted decommissioning locations align to the schedules of residents living in those locations.
- 2. Outreach is conducted Monday through Friday, 6am to 6pm. **Frequency** of visits to targeted decommissioning locations is daily during the decommissioning period.
- 3. The first option a CoC looks to to **help people exit homelessness and unsheltered homelessness** is housing, either through rapid rehousing or permanent supportive housing. This is the only approach used when decommissioning locations. For situations when housing may not be immediately available, outreach staff may connect people with an immediate shelter option until more stable arrangements can be made.
- 4. There are two primary ways the CoC ensures individuals and families with the **highest vulnerabilities** are engaged. For Encampment Outreach, the CoC has piloted and is leading an effort to decommission encampments by creating permanent housing opportunities for all residents of designated sites. Encampments are prioritized for closure based on an assessment of the level of vulnerability of residents and public health risks associated with the physical location.

For General Outreach, teams are coordinated to cover the entire CoC geography to ensure all people living unsheltered with the highest levels of vulnerability are engaged, assessed for housing, and identified when housing resources become available. Several strategies have been employed to ensure that outreach services are culturally appropriate:

- Several outreach teams are representative of the culturally and ethnically diverse communities of people living unsheltered, and several core teams have hired people with lived experience of homelessness to strengthen engagement efforts.
- Outreach teams include staff who are available to effectively engage and communicate with people who have limited English proficiency.
- Outreach staff coordinate with local community-based organizations who specifically work with underserved communities, to enhance identification and relationship-building with people living unsheltered in certain geographic locations.
- Outreach staff routinely participate in cultural sensitivity and awareness trainings, as well as trainings hosted by the CoC Lead Agency on fundamentals such as harm reduction, housing first, and conflict resolution.
- 5. Our CoC has created two pathways directly from **unsheltered locations to permanent housing**. General Outreach teams includes one outreach worker who administers Coordinated Access System (CES) assessments. CES policies will be developed to prioritize people living in encampments and those who have the longest histories of unsheltered homelessness to ensure housing resources are targeted to those with the most complex needs.
- 6. Several of the CoC's core outreach teams have hired **people with lived experience** of homelessness as outreach workers. This has proven to promote more meaningful engagement with those who are very disengaged from the homeless system and may otherwise have been resistant to accepting assistance.

P-3.b. Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness.

- Current Strategy: Oklahoma City has 3 core emergency shelter providers for single adults 2 for families with children and 2 for youth All of these facilities are an Access Point for the CoC's Coordinated Entry System (CES) to enhance opportunities for people accessing shelter to be assessed and connected to housing resources. Street Outreach teams have strong partnerships with these agencies to facilitate access to shelter among individuals and families experiencing unsheltered homelessness who want to reside in shelter while permanent housing options are being identified. The latest Point in Time (PIT) count indicated that 35 percent of OKC's homeless population is unsheltered and 61 percent of the unsheltered population was made up of people experiencing chronic homelessness.
- 2. CoC performance on providing access to **low-barrier**, **culturally appropriate shelter** services is measured by looking at overall access among all populations and successful outcomes such as exits to permanent housing. The CoC measures this annually using HUD's CoC Racial Equity Analysis tool and the National Alliance to End Homeless' Racial Disparity tool along with HMIS data. Findings indicate access itself did not appear an issue across populations aside from when locations were full.
- 3. Our CoC's shelters have implemented several **new practices over the last three years** that have taught us a lot about reducing barriers to access, and enhancing safety and wellbeing among program participants:
 - a. Capacity has been expanded to address a shortage of low barrier beds.
 - b. Intentional efforts to seek feedback from shelter participants have increased through use of client satisfaction surveys.
 - c. Increased measures to reduce infections, including installing UV lights.
 - We have learned several things from these measures. Low barrier beds are an absolute necessity and are of highest demand, improved security can contribute to shelter residents feeling safer, increased measures to reduce infections appear to word as we have seen few among the shelter population over the last 3 years.

P-3.c Current Strategy to Provide Immediate Access to Low Barrier Permanent Housing for Individuals and Families Experiencing Unsheltered Homelessness.

- 1. The CoC recently set a communitywide goal to significantly reduce unsheltered chronic homelessness. Next month, the CoC is launching a Street Outreach Workgroup to layout the action plan and activities needed to meet the following objects to help obtain this goal:
 - Building a **Coordinated Housing Focused Street Outreach Strategy**: This strategy will define the different types of street outreach needed to address unsheltered homelessness. Program models will be build to help clarify frequency and types of services delivered and roles for each member of the street outreach teams. This strategy will also help organize teams schedules, geographic coverage, communications and outcomes and data tracking. These models guide the delivery of housing focused outreach in the community and are rooted in Housing First principles.
 - **Increased housing placements from unsheltered locations:** The CoC has begun a design process to expand Targeted Housing Resources for People Living Unsheltered through the expansion of permanent supportive housing. The CoC is currently analyzing data to create a model for this

expansion. This expansion includes capital investment as well as the expansion of operations and services. A PSH workgroup is being launched next month to bring the housing authority and behavioral health providers together to design the services and rental packages needed to scale PSH in the community over the next few years. The City recently passed MAPS 4, a capital improvement plan that will add both units of affordable housing at 50% of area median income and below and permanent supportive housing. The City will also be developing the allocation plan for the HOME-ARP program as well as administering the program. The goal is to develop a coordinated approach to using these programs as well as CDBG and HOME to maximize the expansion of affordable housing.

- Reduction of the number of Encampments: The CoC has piloted encampment decommissioning as an intervention that allows us to directly connect people living unsheltered to permanent housing. Encampment decommissioning is a best practice that began in Houston and has since been used in other Cities in the United States. The process entails targeting specific camp locations with a coordinated array of services including outreach, landlord recruitment, and housing stability case managers. Clients needs are quickly assessed while units are secured so that those who wish to move into housing are able to within 2 4 weeks. At that point, the camp it secured or put back into public use while intensive supports are put in place to help clients stabilize and remain housed. The City, as the lead agency, is working with street outreach teams and rehousing programs to scale this intervention to be available year-round beginning in January of 2023. This year-round plan includes a systematic way of identifying and classifying the size and characteristics of each encampment. Once identified, the City will project manage the decommissioning process for each encampment and will move from one site to the next to rehouse and permanently close each one with the help of the dedicated street outreach, landlord engagement, and housing case management teams.
- **Centralized Housing Supports:** Outreach teams are supported by the provision of newly implemented systemwide services to improve swift access to available, affordable housing:
 - i. A Housing Location Team has been piloted and will be implemented at scale over the next year. This team helps to recruit new landlords willing to work with subsidy holders, negotiate with landlords to reduce rental screening barriers, and build a portfolio of units available for individuals and families living unsheltered who are housed through the strategies described above.
 - ii. Housing Navigators will be added to assist unsheltered households who have been matched to housing resources and help them collect critical documentation and navigate the voucher lease up process.
 - iii. A centralized Flex Fund has been established through private dollars raised by the CoC Lead agency to cover any costs that support people living unsheltered to immediately move into permanent housing including housing application fees, landlord incentives, move in kits, and furniture.
- Identify and address racial disparities in rehousing system outcomes: Data indicates that, while access to services appears to be provided equally across different racial groups, African Americans appear to fall out of permanent housing more frequently. This could be a result of housing services not being as culturally appropriate as they could be. The CoC is taking measures to increase diversity among staff to help address this by revising hiring policies to make them more inclusive as well as providing Diversity, Equity and Inclusion training.

P-4. Updating the CoC's Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance.

- 1. **Street Outreach**: The CoC will **use data and performance management** to continuously improve Street Outreach. The CoC is launching a Street Outreach Workgroup next month which will build a Coordinated Street Outreach Strategy. This strategy will include co-designed Program Models for each type of outreach needed in Oklahoma City. These Program Models will identify performance outcomes that will be measured to understand the effectiveness of type of intervention.
 - a. Each quarter the Coordinated Street Outreach Workgroup will set performance targets for each performance metric. A community-wide performance dashboard will be developed to visualize performance data. The CoC Lead Agency will facilitate weekly coordination meetings with outreach providers to set weekly goals and track progress against quarterly targets.
 For General Outreach metrics may include: % of household in the respective geographic region who complete a Coordinated Entry System (CES) assessment and % of people from the designated region who move into permanent housing.

- For Encampment Decommissioning Outreach metrics may include: % of clients engaged in a designated encampment site with a completed CES assessment, # of days from the first contact to completing CES enrollment, % of designated encampment residents who move into permanent housing.

- b. All outreach teams currently use the **CoC Coordinated Entry System (CES) as assessors and enter assessment data into HMIS**. Metrics related to completion of CES assessments ensures that all Street Outreach teams are working toward enrolling households in CES to ensure they have opportunities to be prioritized and matched with housing assistance.
- c. Additional partnerships that may be needed with community-based agencies that work with underserved communities in the assigned geographic locations will be built by the lead agency. The lead agency will receive feedback directly from the street outreach teams as they staff the street outreach workgroup and they will monitor the performance metrics closely to identify any need for new partnerships. The City of Oklahoma City has a Homeless Outreach Team (HOT) team through their police department that is active with the street outreach teams and their community engagement also helps to enhance efforts to meaningfully engage all people experiencing unsheltered homelessness and work to build partnerships.
- 2. Shelter: The CoC will develop a similar strategy for tracking performance of low-barrier shelter and temporary accommodation.

The CoC is working to establish a more year-round Performance Management Plan. Temporary shelter performance targets will be included in the CoC's Performance Management Plan for the performance metrics identified such as shelter utilization rates, % of exits to permanent housing destinations, average # of days between shelter enrollment and CES enrollment, and average # of days households remain in shelter. Data will be broken down by program and disaggregated by race, ethnicity, age, and gender identity. Data on shelter utilization will be compared with data on the general homeless population to identify any trends or disparities in who is accessing shelter. This information will also be used to help understand if additional year round or winter shelter beds maybe needed. In 2023, The CoC will be designing a system wide diversion and rapid exit strategy with intent to implement at scale in 2024.

3. **Permanent Housing**: The CoC Lead Agency will continue to provide facilitative leadership and performance management for the rehousing system through weekly coordination workgroup meetings

with Rapid Rehousing and Permanent Supportive Housing case managers. This workgroup meeting will be used to set performance goals, monitor and report progress, and design strategies to accelerate housing placements and increase housing stability. A performance dashboard will be leveraged for performance tracking which may include review of the number of households enrolled in housing programs, number of households permanently housed, length of time between CES assessment and referrals to housing programs, length of time between referral and move in, and the extent to which the system is advancing racial equity in homeless system outcomes. The performance dashboard also tracks the proportion of individuals and families housed who have histories of unsheltered homelessness, versus those coming from sheltered locations.

The CoC is in process of conducting a more in-depth system assessment and gaps analysis this year. This analysis is using the CoC's HMIS data, PIT data, HIC data, and HUD Stella data. This will help the CoC determine a more precise estimate for the number of new PSH units that must be brought online to effectively end chronic unsheltered homelessness.

P-5. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness.

The 2022 Homeless Count showed that we had 1,339 persons experiencing homelessness in Oklahoma City on the night of the count and 35% were unsheltered. It also showed that 42% of homeless veterans are unsheltered and 11.5% of youth are unsheltered. In addition, chronic homelessness (those homeless a year or more with a disabling condition) is increasing and 61% of those who are chronically homeless live unsheltered. Therefore, our system is scaling unsheltered interventions that effectively serve those that create pathways directly into permanent housing with comprehensive services for people with acute service needs. Encampment Decommissioning is an intentional, structured effort to offer unsheltered individuals in established encampments of 3 or more people, safe and dignified temporary and permanent housing solutions prior to closing an area or reactivating it for general use. To date, our City, County, and homeless service provider partners have not had good tools to resolve encampments. The only options available have been to: (i) allow the encampments to stay; (ii) disperse the people in the encampments without providing any viable alternatives other than for them to create a new encampment; or (iii) criminalize poverty and arrest encampment residents. This is a public/private partnership that creates pathways to permanent housing for people living unsheltered in support of ending long term, chronic homelessness and closing encampments permanently throughout the city. The systemwide Encampment decommissioning activities that this project will help fund- a project manager to oversee, navigators to help identify units and gather documents and permanent supportive housing units with enhanced behavioral healthcare services- aims to identifying and quickly rehousing people who have fallen into unsheltered homelessness.

In addition to enhancing the encampment decommissioning process, this NOFO is helping to create more pathways to permanent housing for people experiencing chronic unsheltered homelessness. This NOFO allows the CoC to begin implementing a PSH expansion strategy to effectively meet the needs of the chronic unsheltered population and decrease the overall number of people sleeping outside. Encampment decommissioning approach is unique in that housing providers are assigned to assist encampment residents with accessing housing directly from the encampment site. Housing case managers will work to complete housing program enrollments and unit applications as well as work to assist people with maintaining their housing and provide in-home case management and housing stabilization services. The city is then positioned to enforce no camping in this area indefinitely and move on to rehousing and decommissioning the next encampment. The CoC will significantly expand PSH with funds through this NOFO. All new PSH units coming online will be targeted to individuals

and families experience chronic unsheltered homelessness, to create a steady flow of exits into permanent housing directly from outside. The CoC will ensure PSH is paired with a comprehensive suite of supportive services. Providers will contract with Integrated Services Teams provided by the partnership with our behavioral health provider. These teams will partner with PSH Housing Case Managers to provide intensive, multidisciplinary support and behavioral health care to promote successful housing and health outcomes.

The CoC will adopt eligibility and Coordinated Entry System (CES) processes that reduce unsheltered homelessness. The PSH created through this NOFO will be dedicated to people experiencing chronic homelessness. In addition, providers must adopt the CoC's Housing First and Coordinated Entry System (CES) policies. CES will play a very big role in reducing unsheltered homelessness. CES Assessors will be integrated into all Street Outreach teams assigned to specific geographic locations through the Coordinated Outreach response. CES policies will be developed to prioritize people in encampments and those with long histories of unsheltered homelessness for housing assistance to ensure pathways to housing are created for highly vulnerable populations.

This NOFO will also allow our CoC to employ system-wide Navigators. Navigators will work with people who have been matched to a housing program to collect eligibility documentation, complete PHA voucher applications, assess housing needs, and navigate the lease up process in coordination with the CoC's central Housing Location team.

People experiencing unsheltered homelessness will be provided access to healthcare and supportive services in permanent housing. They will have access to a comprehensive suite of healthcare resources through the CoC's new Integrated Services Teams. These teams will partner with PSH Housing Case Managers to provide intensive, multidisciplinary support and behavioral health care to promote housing stability. Support is provided through a mobile, home-based approach and informed by peer support specialists.

P-6. Involving Individuals with Lived Experience of Homelessness in Decision Making– Meaningful Outreach. (Required for Rural Set Aside).

- The CoC has recruited people with lived experience of homelessness for a variety of planning and decision-making forms (Youth Action Board, CoC Board, CoC Workgroup participation, Data/Point In Time Planning Committee). The **outreach and recruitment process** includes program feedback sessions, social media, street outreach, and peer recommendations. Of all approaches, peer recommendations and feedback sessions have proven most effective.
- 2. People with lived experience of homelessness, including those who have experienced unsheltered homelessness, are integrated into the CoC decision making structure in multiple ways:
 - a. At least one voting seats of the CoC Board (the CoC's leading decision-making body) are required to be filled by people with lived experience of homelessness. Similarly, every CoC organization is required to have a person with lived experience on their board or another decision making body.
 - b. The CoC's Youth Action Board (a committee made up of young people who have histories of homelessness) collaborates with public and private agencies to advocate for youth related issues and participate in policy and practice development that benefits youth experiencing housing instability. The YAB may send policy recommendations to the CoC Board through YAB membership on the Board.

There are multiple ways the CoC encourages projects to involve individuals and families with lived experience **of unsheltered homelessness in the delivery of services**. Hiring people with lived experience of unsheltered homelessness. Most of the CoC's core Street Outreach and housing programs have representation from people with lived experience on staff as outreach workers, case managers, and or peer support specialists. Including peer support as a core component of standard CoC Program Models. The CoC's model of Intensive Case Management Team from our behavior health partnership included in this NOFO application includes peer specialists who both inform practice and support meaningful engagement with people transitioning into permanent housing from unsheltered locations.

P-6a. Involving Individuals with Lived Experience of Homelessness in Decision Making– Letter of Support from Working Group Comprised of Individuals with Lived Experience of Homelessness.

See attached letter of support

P-7. Supporting Underserved Communities and Supporting Equitable Community Development.

The CoC is identifying populations in the CoC geography that have been served by the homeless system at the same rate as they are experiencing homelessness as part of their continuous performance improvement plan. A performance dashboard tracks housing outcomes, including looking at the rate at which each race and ethnic group is served by the homeless system, enrolled in the CoC's Coordinated Entry System (CES), and matched to housing interventions. Black households make up only 14.39 % of the general population in Oklahoma City but account for 27 % of of the homeless population. Similarly, American Indian households make up 2.94% of the general population but represented 10% of the homeless population according to the 2022 Point in Time Count. It is vital our CoC track housing outcomes in order to ensure we are correcting for these disparities and that our rehousing system is advancing access and increasing housing rates for those underserved and disproportionally represented populations.

The CoC's strategy to provide outreach, engagement, and housing interventions to underserved communities begins by regularly presenting the above data to CoC Implementation Workgroups including a workgroup of persons with lived expertise and the CoC Board of Directors. Diverse stakeholders participate in these forums and help to interpret the story the data is telling and design improvement strategies.

Part of delivering culturally appropriate services also entails ensuring we have a diverse workforce. CoC partners have all been tasked with examining and updating policies in hiring and promotion to ensure inclusivity. This includes changes in job descriptions to be more include and avoiding gender coded words, not requiring degrees for positions that don't necessarily require them, and providing Diversity, Equity and Inclusion training as well.

The CoC and our providers try to ensure access to services and housing resources is available for underserved and disproportionately represented populations by making access more available. Currently, housing navigators are imbedded in organizations in NE Oklahoma City, NW 39th Street, and Joe's Addiction Day Shelter in South OKC. This provides at least some measure of easier access to Oklahoma City's African American, LGBTQ+ and Latinx populations respectively.

Before Starting the Project Listings for the CoC Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the submission deadline stated in the Unsheltered and Rural Homelessness Special NOFO.

The CoC Priority Listing includes:

- Unshelterd Homelessness Set Aside New Project Listing – lists all new project applications applying for funding through the Unsheltered Homelessness Set Aside that were approved and ranked or rejected by the CoC.

- Rural Set Aside Project Listing – lists all new project applications applying for funding through the Rural Set Aside that were approved and ranked or rejected by the CoC.

- UFA Costs Project Listing – applicable and only visible for Collaborative Applicants that were designated as a Unified Funding Agency (UFA) during the FY 2022 CoC Program Registration process. Only 1 UFA Costs project application is permitted and must be submitted by the Collaborative Applicant. The UFA project must be ranked amongst projects submitted on the Unsheltered Homelessness Set Aside New Project Listing.

- CoC Planning Project Listing – Only 1 CoC planning project is permitted per CoC and must be submitted by the Collaborative Applicant. The CoC Planning project must be ranked amongst projects submitted on the Unsheltered Homelessness Set Aside New Project Listing.

- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:

- All projects must be approved and ranked or rejected on the Project Listings. This includes funding for CoC Planning and UFA Costs, which must be ranked amongst projects submitted on the Unsheltered HOmelessness Set Aside New Project Listing.

- Collaborative Applicants are responsible for ensuring all project applications accurately appear on the Project Listings and there are no project applications missing from one or more Project Listings.

- If a project application(s) is rejected by the CoC, the Collaborative Applicant must notify the project applicant(s) no later than 15 days before the CoC Program Competition application deadline outside of e-snaps and include the reason for rejection.

- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.

- If the Collaborative Applicant needs to amend a project application for any reason after ranking has been completed, the ranking of other projects will not be affected: however, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND re-rank the project application BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition

FY2022 Special NOFO Project Priority List	Page 1	10/20/2022
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1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this form, please reference the Unsheltered and Rural Homelessness Special NOFO Competition Priority Listing Detailed Instructions and Unsheltered and Rural Homelessness Special NOFO Competition Priority Listing Navigational Guide on HUD's website.

https://www.hud.gov/program_offices/comm_planning/coc/competition.

Collaborative Applicant Name: City of Oklahoma City

FY2022 Special NOFO Project Priority List	Page 2	10/20/2022
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Unsheltered Homelessness Set Aside Listing

Instructions:

Prior to starting the Unsheltered Homelessness Set Aside Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Unsheltered Homelessness Set Aside Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

https://www.hud.gov/program_offices/comm_planning/coc/competition.

EX1_Project_List_Status_field List Updated Successfully

Project Name	Date Submitted	Comp Type	Applicant Name	Budget Amount	Grant Term	Rank	PSH/RRH	Expansion
Unsheltere d Homel	2022-10- 20 15:38:	SSO	City of Oklahoma 	\$1,158,53 1	3 Years	2		
Unsheltere d Homel	2022-10- 20 15:37:	SSO	City of Oklahoma 	\$3,256,11 0	3 Years	1		

FY2022 Special NOFO Project Priority List	Page 3	10/20/2022
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Rural Set Aside Listing

Instructions:

Prior to starting the Rural Set Aside Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Rural Set Aside Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

https://www.hud.gov/program_offices/comm_planning/coc/competition.

	EX1	Project	List Sta	atus_field
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Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Rank	PSH/RRH	Comp Type
This list contains no items							

FY2022 Special NOFO Project Priority List	Page 4	10/20/2022
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Continuum of Care (CoC) Planning Project Listing

Instructions:

Prior to starting the CoC Planning Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload the CoC planning project application submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes while the project is located in the esnaps system. You may update each of the Project Listings simultaneously. To review the CoC Planning Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If you identify errors in the project application, you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Only one CoC planning project application can be submitted and only by the Collaborative Applicant designated by the CoC which must match the Collaborative Applicant information on the CoC Applicant Profile.

https://www.hud.gov/program_offices/comm_planning/coc/competition.

EX1_Project_List_Status_field List Updated Successfully

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Accepted?	Rank
Unsheltered Homel	2022-10-20 15:39:	3 Years	City of Oklahoma	\$303,780	Yes	3

FY2022 Special NOFO Project Priority List	Page 5	10/20/2022
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Funding Summary

Instructions

This page provides the total budget summaries for each of the project listings after the you approved, ranked; or rejected project applications. You must review this page to ensure the totals for each of the categories is accurate. The "Total CoC Request" indicates the total funding request amount your CoC's Collaborative Applicant will submit to HUD for funding consideration. As stated previously, only 1 UFA Cost project application (for UFA designated Collaborative Applicants only) and only 1 CoC Planning project application can be submitted and only the Collaborative Applicant designated by the CoC is eligible to request these funds..

Title	Total Amount
Unsheltered Homelessness Set Aside	\$4,414,641
Unsheltered Homelessness Set Aside - Rejected Amount	\$0
Rural Set Aside	
Rural Set Aside - Rejected Amount	
CoC Planning Amount	\$303,780
Total CoC Request Unsheltered Homelessness Set Aside	\$4,718,421
Total CoC Request Rural Set Aside	
TOTAL CoC REQUEST	\$4,718,421

FY2022 Special NOFO Project Priority List	Page 6	10/20/2022
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Attachments

Document Type	Required?	Document Description	Date Attached
Certification of Consistency with the Consolidated Plan (HUD- 2991)	Yes	HUD 2991 - UNSHEL	10/20/2022
FY 2022 Rank Tool (optional)	No		
Other	No		
Priority Listing	No		

FY2022 Special NOFO Project Priority List	Page 7	10/20/2022
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Attachment Details

Document Description: HUD 2991 - UNSHELTERED NOFO - OK-502

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

FY2022 Special NOFO Project Priority List	Page 8	10/20/2022
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Submission Summary

WARNING: The FY2022 Special NOFO Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

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Page	Last Updated
Before Starting	No Input Required
1A. Identification	09/28/2022
2A. Unsheltered Homelessness Set Aside New Project Listing	10/20/2022
2B. Rural Set Aside Project Listing	No Input Required
2D. CoC Planning Project Listing	10/20/2022
Funding Summary	No Input Required
Attachments	10/20/2022
Submission Summary	No Input Required

FY2022 Special NOFO Project Priority List	Page 9	10/20/2022
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Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan. (Type or clearly print the following information:)

Applicant Name:	City of Oklahoma City
Project Name:	Unsheltered Homelessness CoC Navigation
Location of the Project:	Scattered Site
	Oklahoma City, Oklahoma
Name of the Federal Program to which the applicant is applying:	HUD 2022 Continuum of Care Special Unsheltered NOFO
Name of Certifying Jurisdiction:	City of Oklahoma City
Certifying Official of the Jurisdiction Name:	Jerod Shadid
Title:	Program Planner - Homeless Services
Signature:	
Date:	_10/17/2022

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan. (Type or clearly print the following information:)

Applicant Name:	City of Oklahoma City
Project Name:	Unsheltered Homelessness CoC PSH
Location of the Project:	Scattered Site
	Oklahoma City, Oklahoma
Name of the Federal Program to which the applicant is applying:	HUD 2022 Continuum of Care Special Unsheltered NOFO
Name of Certifying Jurisdiction:	City of Oklahoma City
Certifying Official of the Jurisdiction Name:	Jerod Shadid
Title:	Program Planner - Homeless Services
Signature:	
Date:	_10/17/2022

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan. (Type or clearly print the following information:)

Applicant Name:	City of Oklahoma City
Project Name:	Unsheltered Homelessness CoC Planning
Location of the Project:	Scattered Site
	Oklahoma City, Oklahoma
Name of the Federal Program to which the applicant is applying:	HUD 2022 Continuum of Care Special Unsheltered NOFO
Name of Certifying Jurisdiction:	City of Oklahoma City
Certifying Official of the Jurisdiction Name:	Jerod Shadid
Title:	Program Planner - Homeless Services
Signature:	
Date:	_10/17/2022