FY16 Actual

FY17 Projection

FY17 Target

FY18 Target

Long-Term Issue - Early Contact and Communication

A continuing lack of early contact and communication by some City clients with the Municipal Counselor's Office concerning some City projects, if not adequately addressed, may result in:

- Delays in client projects and policy implementation
- Lack of direction and clarity for the client
- Duplication of efforts by legal staff causing delays on other client projects
- Increased liability exposure
- Diminished client satisfaction

Strategies to address the Long-Term Issue

• The Municipal Counselor's Office will endeavor to contact clients on a monthly basis or more often, as necessary, in addition to the regular attorney-client communications on a routine basis.

Strategic Result(s) to measure annual progress on Long-Term Issue

The City and its Public Trusts will benefit from regular communication with Legal staff and from a workforce trained in areas of the law relevant to their work as evidenced by:

At least 97% of Department Heads will be provided monthly communications to help identify legal issues relating to their work, annually through 2019

% of Department Heads receiving monthly communications from the Municipal Counselor's Office

100%

100%

100%

100%





















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FY16 Actual FY17 Projection FY17 Target FY18 Target

Long-Term Issue - Faster Responses to Legal Issues

The growing demand for faster responses to complex legal issues involving new and amended laws, City economic development projects, new City programs, bond issues, open records requests and increasing litigation and labor union activity combined with limited resources, training and technology, if not adequately addressed, will result in:

- Delays in client projects and policy implementation
- Lack of direction and clarity for the client
- Duplication of efforts by legal staff causing delays on other client projects
- Increased liability exposure
- Diminished client satisfaction

Strategies to address the Long-Term Issue

• A client survey is distributed each year for eight of the eleven programs in the Municipal Counselor's Office.

Strategic Result(s) to measure annual progress on Long-Term Issue

The City, its Public Trusts and their officers, appointees and employees will benefit from timely and effective legal service, as evidenced by:

At least 90% of responding clients surveyed will be satisfied with the timeliness, effectiveness, and overall provision of legal services, annually through 2019
 % of responding clients surveyed satisfied with the timeliness, effectiveness and 99% 99% 90% overall provision of legal services

Administrative - Executive Leadership

Administrative Exceptive Economy					
719	eal % of Department Heads receiving monthly communications from the Municipal Counselor's Office	100%	100%	100%	100%
720	🖁 % of key measures achieved	80%	90%	75%	75%
721	% of full-time equivalent employees without an on the job injury (OJI) in the current fiscal year	97%	100%	98%	98%
722	% of performance evaluations completed by the review date	92%	62%	95%	95%
723	% of responding clients surveyed satisfied with the timeliness, effectiveness and overall provision of legal services	99%	99%	90%	90%
724	% of terminations submitted to the Personnel Department within 3 days of the termination date	100%	100%	95%	95%
725	# of full-time employees supported	58	55	55	54
726	Dollar amount of operating expenditures managed	7,138,148	6,419,462	6,764,103	6,709,735



















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		FY16 Actual	FY17 Projection	FY17 Target	FY18 Target
Civil L	itigation - Civil Litigation Legal Services				
727	% of responding clients satisfied with the timeliness, effectiveness and overall provision of Civil Litigation legal services	100%	100%	90%	90%
728	eal # of legal services provided by Civil Litigation attorneys	N/A	N/A	38,000	38,000
729	\$ expenditure per Civil Litigation legal service provided	N/A	N/A	23.18	23.18
Crimi	nal Justice - Police and Courts Legal Services				
730	eal % of responding clients satisfied with the timeliness, effectiveness and overall provision of Police and Courts legal services	100%	98%	90%	90%
731	# of Police and Courts legal services provided	5,853	5,393	5,152	5,152
732	# of Police and Court legal services requested	5,853	5,393	5,152	5,152
733	\$ expenditure per Police and Courts legal service provided	16.33	8.50	8.29	8.29
Crimi	nal Justice - Prosecution Legal Services				
734	eals % of Municipal Court Jury Division charges filed or declined within 45 days of bond posting	99%	99%	98%	98%
735	# of cases not tried resolved by guilty or no contest plea	112,073	135,600	N/A	N/A
736	# of cases tried that result in guilty verdict	436	274	N/A	N/A
737	# of charges filed	128,400	144,320	N/A	N/A
738	# of charges reviewed	138,320	151,666	N/A	N/A
739	# of hours in court for docket appearances	1,322.07	1,384.47	1,400.00	1,400.00
740	# of prosecutions resolved	141,826	161,443	N/A	N/A
741	# of cases resolved without trial	141,358	161,151	N/A	N/A
742	# of cases tried	468	293	N/A	N/A
743	# of charges presented for review	138,320	151,666	N/A	N/A
744	\$ expenditure per prosecution resolved	10.98	10.78	1,336,984.00	1,336,984.00
abor	and Employment Law - Labor Litigation Legal Services				
745	% of responding clients satisfied with the timeliness, effectiveness and overall provision of Labor Litigation legal services	100%	99%	90%	90%















wiunicipal Counselor's Office					
		FY16 Actual	FY17 Projection	FY17 Target	FY18 Target
abor	and Employment Law - Labor Litigation Legal Services				
46	🚏 # of Labor Litigation legal services provided	10,951	12,769	12,800	12,800
47	# of Labor Litigation legal services requested	12,050	13,032	12,800	12,800
48	\$ expenditure per Labor Litigation legal service provided	23.11	16.56	15.64	15.64
abor	and Employment Law - Labor Relations Legal Services				
49	eal % of responding clients satisfied with the timeliness, effectiveness and overall provision of Labor Relations legal services	100%	99%	90%	90%
50	# of Labor Relations legal services provided	12,144	14,798	12,800	12,800
51	# of Labor Relations legal services requested	11,952	14,870	12,800	12,800
52	\$ expenditure per Labor Relations legal service provided	23.97	17.36	19.33	19.33
and	Use and Economic Development - Economic Development Legal Serv	rices Program			
53	$ egin{array}{l} ightharpoonup ightharpoonup ightharpoonup egin{array}{l} ightharpoonup ightharpoonup ightharpoonup egin{array}{l} ightharpoonup ightharpoonup ightharpoonup ightharpoonup ightharpoonup ightharpoonup egin{array}{l} ightharpoonup ightharpoonup $	93%	98%	90%	90%
54	# of Economic Development legal services provided	14,685	15,201	11,000	11,000
55	# of Economic Development legal services requested	14,783	15,304	11,000	11,000
56	\$ expenditure per Economic Development legal service provided	26.93	23.24	32.79	32.79
and	Use and Economic Development - Land Use Legal Services				
57	eal % of responding clients satisfied with the timeliness, effectiveness and overall provision of Land Use legal services	100%	100%	90%	90%
8	# of Land Use legal services provided	21,772	21,330	21,516	21,516
59	# of Land Use legal services requested	21,772	21,330	21,516	21,516
50	\$ expenditure per Land Use legal service provided	32.66	24.21	22.85	22.85
rust	s, Utilities and Finance - Trusts, Utilities and Finance Legal Services				
51	% of responding clients satisfied with the timeliness, effectiveness and overall provision of Trusts, Utilities and Finance legal services	100%	100%	90%	90%
52	# of Trust, Utilities and Finance legal services provided	41,748	36,977	35,983	35,983
63	# of Trusts, Utilities and Finance legal services requested	41,748	36,977	35,983	35,983















		FY16 Actual	FY17 Projection	FY17 Target	FY18 Target
Trusts,	Utilities and Finance - Trusts, Utilities and Finance Legal Services				
764	\$ expenditure per Trusts, Utilities and Finance legal service provided	14.66	13.03	12.18	12.18



















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