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Long-Term Issue - Leisure Trends

Significant changes in demographics and community growth patterns combined with increased leisure alternatives and changes in recreational preferences will continue to cause requests for new and different facilities, programs and attractions.

Strategies to address the Long-Term Issue

• The department will identify new and different facilities and programs desired by citizens through user surveys, citizen surveys and public comment at meetings and forums. The department will also consult with industry experts and parks and recreation departments in peer cities regarding trends in parks and recreation facilities and programs.

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2019, Parks and Recreation Department will develop new facilities and programs and adapt existing resources as evidenced by:

- 70% or more of citizens reporting they are satisfied with the quality of parks and recreation programs and facilities.
- 60% or more of citizens reporting they are satisfied with their Civic Center Music Hall experience.

| 816 | % of citizens satisfied with Parks and Recreation Department ¹ | 58% | 59% | 65% | 65% |
|-----|---|-----|-----|-----|-----|
| 817 | % of citizens reporting they are satisfied with their Civic Center Music Hall | 70% | 69% | 70% | 70% |
| | experience | | | | |

^[1] (footnote: Target represents 12% increase over 2015 survey results.)

Long-Term Issue - Public Expectations

Increasing public expectations for quality and diverse programs without a corresponding reallocation or increase of resources will result in a decrease in community participation and support.

Strategies to address the Long-Term Issue

The Department will provide quality and diversified programming to meet changing public expectations by continuously examining existing programs to determine if any should be eliminated or modified due to lack of participation, and by focusing departmental resources on improving the quality of programs which are shown to have potential for high participation and/or public benefit.

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2019, Parks and Recreation Department will maximize the overall use of parks and participation in park programs as evidenced by:

- 80% or more of citizens reporting they have visited an OKC park or participated in an OKC park program.
- Attendance at Civic Center events will exceed 500,000 people annually

| 818 🤅 | $ ho_{ m P}$ % of citizens visiting a park and/or participating in a park program 1 | 72% | 81% | 80% | 80% |
|-------------|--|-----------|---------|---------|---------|
| 819 | # of people attending Civic Center events annually | 1,188,199 | 696,500 | 481,257 | 481,257 |
| [1] (featur | ata, Taraat rangaanta 20/ inaraata ayar 2015 suryay rasulta b | | | | |

[1] (footnote: Target represents 8% increase over 2015 survey results.)

The addition of new or upgraded parks, facilities, streetscapes and beautification projects without a corresponding reallocation or increase of resources will result in

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Review plans and request adequate funding for future capital projects to ensure sustainable maintenance plans; and

Strategies to address the Long-Term Issue

Long-Term Issue - Capital Improvement Maintenance

- Partner with neighborhood groups, businesses, and volunteer groups such as OKC Beautiful to provide litter pick up, maintenance and beautification projects

 and
- Partner with Civic foundations, school districts, universities, and businesses to leverage their expertise, skills, and resources to improve our parkland, facilities, and programs.

Strategic Result(s) to measure annual progress on Long-Term Issue

reduced citizen confidence in the City to successfully implement and maintain such capital improvements.

The department will increase maintenance efficiency through effective use of resources such as:

By 2019, Citizens observing parkland and public spaces will experience an attractive leisure environment as evidenced by increasing satisfaction with maintenance of:

- Parks and facilities to 75%
- Walking and Biking Trails to 60%
- Streetscapes to 60%

| 820 | Ŷ | % of citizens satisfied with the maintenance of city parks | 60% | 71% | 75% | 75% |
|-----|---|--|-----|-----|-----|-----|
| 821 | | % of citizens satisfied with the maintenance of walking and biking trails | 53% | 60% | 60% | 60% |
| 822 | | % of citizens satisfied with the condition of landscaping or streetscaping in medians and along City streets | 50% | 48% | 60% | 60% |

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Long-Term Issue - Creating New Service Areas

City parks, open spaces, and attractions improve our physical and psychological health, strengthen our communities, and make our cities and neighborhoods more attractive places to live and work. A lack of park resources in our growing city, if not addressed will result in low participation, underserved or not served citizens resulting in: Higher crime rates, lower health coefficients, lower quality of life, lower property values and slower economic growth.

Strategies to address the Long-Term Issue

The department will explore funding options to begin implementing recommendations from the 2013 Oklahoma City parks master plan to develop regional, district or metropolitan parks and partnerships with new neighborhoods and housing communities to provide local parks to serve residents of developing parts of the city. Development and expansion of private, community and philanthropic agreements such as Civic Center Foundation, Downtown OKC, Inc., and neighborhood associations, to begin implementing recommendations from the 2013 Civic Center Utilization and Design Study.

Strategic Result(s) to measure annual progress on Long-Term Issue

By 2024, the Parks and Recreation Department will increase the availability of park resources as evidenced by:

- 65% of citizens within a half mile of a recreation facility, trail or park; and
- \$32,000,000 of annual economic impact to the local economy for Civic Center attractions

| 823 🛞 | % of citizens within a half mile of a recreation facility, trail or park | 56% | 65% | 56% | 56% |
|-------|--|-------------|------------|------------|------------|
| 824 | \$ amount of economic impact to the local economy for Civic Center attractions | 100,308,495 | 58,746,961 | 30,089,241 | 30,089,241 |

Administrative - Executive Leadership

| Administrative - Executive Leadership | | | | | | |
|---------------------------------------|---|-----|-----|-----|-----|--|
| 825 | 🚏 % of key measures achieved | 66% | 64% | 78% | 78% | |
| 826 | % of citizens reporting they are satisfied with their Civic Center Music Hall experience | 70% | 69% | 70% | 70% | |
| 827 | % of citizens satisfied with Parks and Recreation Department | 58% | 59% | 65% | 65% | |
| 828 | % of citizens satisfied with the maintenance of new or upgraded parks and facilities | 60% | 71% | 75% | 75% | |
| 829 (| ${ m \resized S}$ % of citizens visiting a park and/or participating in a park program | 72% | 81% | 80% | 80% | |
| 830 (| ${ m \ref{Symma}}$ % of citizens within a half mile of a recreation facility, trail or park | 56% | 65% | 56% | 56% | |
| 831 | % of full-time equivalent (FTE) employees without an on the job injury (OJI) in the current fiscal year | 83% | 92% | 98% | 98% | |
| 832 | % of performance evaluations completed by the review date | 80% | 86% | 95% | 95% | |
| 833 | % of terminations submitted to the Personnel Department within 3 days of the termination date | 75% | 62% | 95% | 95% | |

| | | FY16 Actual | FY17 Projection | FY17 Target | FY18 Target |
|-------|--|-------------|-----------------|-------------|-------------|
| Admi | nistrative - Executive Leadership | | | | |
| 834 | # of full-time employees supported | 199 | 162 | 185 | 187 |
| 835 | Dollar amount of operating expenditures managed | 25,744,900 | 25,896,293 | 26,502,817 | 27,294,267 |
| Civic | Center Music Hall - Box Office | | | | |
| 836 | $ m \ref{schemotion}$ % of customers surveyed who are satisfied with box office services | 91% | 93% | 94% | 94% |
| 837 | % of box office expenses supported by box office revenues | 162% | 90% | 148% | 148% |
| 838 | % of parking spaces sold for Civic Center events | N/A | N/A | N/A | N/A |
| 839 | % of seats sold at all venues | N/A | N/A | N/A | N/A |
| 840 | % of tickets sold by the web | 24% | N/A | 31% | 31% |
| 841 | # of available seats (capacity) | 7,293 | 7,293 | N/A | N/A |
| 842 | # of calls answered | N/A | N/A | 13,670 | 13,670 |
| 843 | # of parking spaces sold for Civic Center events | 93 | N/A | 70 | 70 |
| 844 | # of parking spots available for Civic Center events | 96 | N/A | 8 | 8 |
| 845 | # of tickets sold by all points of sale | 206,563 | N/A | 308,888 | 308,888 |
| 846 | # of calls received | 15,074 | N/A | 13,670 | 13,670 |
| 847 | \$ expenditure per ticket sold | 1.55 | N/A | 2.68 | 2.68 |
| Civic | Center Music Hall - Performance Support | | | | |
| 848 | eal % of guest satisfied with the quality of performance facilities and services | 91% | 92% | 94% | 94% |
| 849 | % of performance expenses supported by performance revenues | 64% | 73% | 58% | 58% |
| 850 | Utilization rate of performance facilities | 80% | 86% | 97% | 97% |
| 851 | # of guests attending performances | 361,111 | 307,002 | 401,453 | 401,453 |
| 852 | # of Performance event days rented | 995 | 1,075 | 1,514 | 1,514 |
| 853 | # of volunteer hours | 35,204.50 | 32,947.66 | 32,000.00 | 34,000.00 |
| 854 | \$ amount of economic impact to the local economy for Civic Center attractions | 100,308,495 | 58,746,961 | 30,089,241 | 30,089,241 |
| 855 | # of Performance Event days requested | 2,094 | 1,850 | 2,520 | 2,520 |
| 856 | \$ expenditure per Performance support event day rented | 2,519.44 | 2,183.01 | 1,910.13 | 1,910.13 |

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| | | FY16 Actual | FY17 Projection | FY17 Target | FY18 Target |
|-------|---|-------------|-----------------|-------------|-------------|
| Civic | Center Music Hall - Private Event and Business Services | | | | |
| 857 | $ m \ref{scher}$ % of customers surveyed who are satisfied with facilities and services | 91% | 91% | 94% | 94% |
| 858 | # of people attending Civic Center events annually | 1,188,199 | 696,500 | 481,257 | 481,257 |
| 859 | % of private event expenses supported by private event revenues | 90% | 104% | 85% | 85% |
| 860 | Utilization rate of Private Event and Business Services facilities | 20% | 19% | 78% | 78% |
| 861 | # of guests attending Private Events | 827,088 | 389,498 | 79,804 | 79,804 |
| 862 | # of Private event weekend days rented (Friday, Saturday, Sunday) | 294 | 293 | 698 | 698 |
| 863 | # of total private event days rented | 416 | 366 | 1,376 | 1,376 |
| 864 | Private Event Revenue | 224,621.90 | 239,380.11 | 245,015.00 | 245,015.00 |
| 865 | # of Private Event days requested | 1,301 | 1,631 | 2,004 | 2,004 |
| 866 | # of Private Event weekend days requested (Friday, Saturday, Sunday) | 864 | 909 | 984 | 984 |
| Grou | nds Management - Equipment Repair | | | | |
| 867 | 💡 % of equipment in service | 99% | 99% | 98% | 98% |
| 868 | % of equipment repairs completed within 7 calendar days | 99% | 99% | 95% | 95% |
| 869 | # of equipment repairs completed | 942 | 743 | 1,000 | 900 |
| Grou | nds Management - Forestry Services | | | | |
| 870 | $ m \ref{schemodel}$ % of tree maintenance work orders completed | 97% | 98% | 95% | 95% |
| 871 | # of invasive trees removed | 5,285 | 0 | 15,000 | 6,500 |
| 872 | # of tree maintenance work orders completed | 167 | 241 | 250 | 250 |
| Grou | nds Management - Grounds Maintenance | | | | |
| 873 (| vert $ vert$ % of citizens satisfied with the maintenance of city parks | 60% | 71% | 75% | 75% |
| 874 | $ m \ref{schemodian}$ % of parks mowed within two weeks | 90% | 91% | 90% | 90% |
| 875 | % of public grounds mowed according to schedule | 90% | 91% | 90% | 90% |
| 876 | # of park acres mowed | 16,270.11 | 29,765.21 | 28,855.00 | 32,568.13 |
| 877 | # of public ground acres mowed | 32,574.87 | 28,678.98 | 20,678.00 | 23,250.82 |
| 878 | # of requests received for mowing | 137 | 188 | 140 | 140 |

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|------|---|-------------|-----------------|-------------|-------------|
| Grou | nds Management - Hazard Abatement | | | | |
| 879 | m % of identified traffic hazards abated within 3 working days | 80% | 88% | 80% | 85% |
| 880 | # identified traffic hazards abated | 310 | 177 | 250 | 250 |
| 881 | # of potential traffic hazard inspections requested | 395 | 441 | 400 | 400 |
| Grou | nds Management - Parks Athletic Fields & Amenities | | | | |
| 882 | $ m \ref{s}$ % of citizens satisfied with the maintenance of walking and biking trails | 53% | 60% | 60% | 60% |
| 883 | $ m \ref{scalar}$ % of respondents from the Citizens' Survey who are satisified with outdoor athletic facilities | 41% | 44% | 50% | 50% |
| 884 | # of athletic fields renovated | 4.00 | 4.00 | 2.00 | 1.00 |
| 885 | # of playground inspections | 2,932.00 | 2,968.03 | 2,816.00 | 2,865.00 |
| 886 | # of trail miles inspected and maintained | 1,502.52 | 1,345.91 | 1,176.00 | 1,382.00 |
| 887 | # of athletic fields that need to be renovated | 5.00 | 5.00 | 2.00 | 1.00 |
| Grou | nds Management - Special Events | | | | |
| 888 | % of special event permitted event organizers surveyed who are satisfied with facilities and services | 95% | 97% | 96% | 85% |
| 889 | # of special event permits issued | 2,192 | 625 | 2,900 | 252 |
| 890 | # of special event permits requested | 3,196 | 1,076 | 3,000 | 500 |
| Natu | ral Resources - Canal/Field Horticulture | | | | |
| 891 | 🚏 % of citizens satisfied with the condition of landscaping or streetscaping in medians and along City streets | 50% | 48% | 60% | 60% |
| 892 | # of new trees planted | 658 | 145 | 100 | 100 |
| 893 | # of square feet of beds maintained | 685,923 | 685,923 | 685,923 | 685,923 |
| Natu | ral Resources - Fisheries Management | | | | |
| 894 | 💡 % of fishing class participants surveyed who are satisfied | 99% | 100% | 100% | 100% |
| 895 | 🚏 % of sampled fishing waters with fair or better fishing based on established Oklahoma Department of Wildlife Conservation standards | 100% | 100% | 95% | 100% |
| 896 | # of fish stocked | 732,896 | 260,440 | 500,000 | 500,000 |
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|-------|--|--------------|-----------------|--------------|--------------|
| Natur | al Resources - Fisheries Management | | | | |
| 897 | # of fishing education program attendees | 1,011 | 897 | 1,400 | 1,000 |
| 898 | # of fishing education programs held | 11 | 8 | 14 | 12 |
| 899 | # of fishing permits sold | 18,196 | 12,434 | 15,000 | 15,000 |
| 900 | # of surface acres of fishing waters managed | 6,770 | 6,770 | 6,770 | 7,107 |
| 901 | # of fishing education programs scheduled | 21 | 11 | 14 | 12 |
| 902 | \$ expenditure per fish stocked | 0.32 | 0.90 | 0.42 | 0.42 |
| Natur | al Resources - Martin Nature Park | | | | |
| 903 | $ m \ref{s}$ % of customers surveyed who are satisifed with the nature park, trail access, and educational opportunities | 99% | 99% | 100% | 100% |
| 904 | # of nature park visitors per operating day | 1,165 | 1,696 | 986 | 1,370 |
| 905 | # of Martin Nature Park nature programs and hikes conducted | 408 | 336 | 400 | 400 |
| 906 | # of Martin Nature Park nature programs and hikes participants | 7,916 | 8,993 | 7,500 | 7,500 |
| 907 | # of nature park visitors | 426,369 | 622,760 | 360,000 | 500,000 |
| 908 | # of nature programs and hikes requested | 456 | 344 | 1,000 | 400 |
| Natur | al Resources - Myriad Botanical Gardens Support | | | | |
| 909 | eal % of Myriad Garden expenses supported by the General Fund | 52% | 49% | 45% | 45% |
| 910 | # of Crystal Bridge visitors | 82,479 | 101,805 | 100,000 | 100,000 |
| 911 | \$ of General Fund Subsidy | 1,925,499.97 | 1,865,389.30 | 1,890,472.00 | 1,800,453.12 |
| 912 | \$ of Myriad Garden Expenses | 3,734,897.98 | 3,799,802.81 | 4,201,048.89 | 4,001,007.00 |
| Natur | al Resources - Will Rogers Gardens | | | | |
| 913 | $ m \ref{schemotion}$ % of Will Rogers Gardens rental survey respondents who are satisfied with their rental experience | 100% | 100% | 100% | 100% |
| 914 | % of Will Rogers Gardens' class program participants surveyed who were satisfied with their education programs | 100% | 100% | 100% | 100% |
| 915 | # of rental hours at Will Rogers Gardens | 7,780.25 | 4,955.92 | 8,500.00 | 8,500.00 |
| 916 | # of Will Rogers Gardens' program participants | 1,731 | 1,259 | 1,800 | 1,800 |
| | | - | 1 | |) |

| | | FY16 Actual | FY17 Projection | FY17 Target | FY18 Target |
|--------|---|-------------|-----------------|-------------|-------------|
| Natura | al Resources - Will Rogers Gardens | | | | |
| 917 | # of Will Rogers Gardens' programs offered | 147 | 135 | 150 | 150 |
| 918 | # of Will Rogers Gardens' program registrations requested | 1,731 | 1,259 | 1,800 | 1,800 |
| 919 | # of Will Rogers Gardens rental hours requested | 7,780.25 | 4,955.92 | 8,500.00 | 8,500.00 |
| Recrea | ation, Health and Wellness - Aquatics | | | | |
| 920 | 🚏 # of sprayground participants per operating day | 2,226 | 3,196 | 2,063 | 2,533 |
| 921 | 🚏 # of swim participants per operating day | 386 | 316 | 373 | 278 |
| 922 | # of accidents per 1,000 aquatic facility visits | 0.10 | 0.16 | 0.10 | 0.09 |
| 923 | % of Citizen Survey respondents satisfied with City aquatic facilities and programs | 43% | 43% | 60% | 45% |
| 924 | % of scheduled aquatic classes held | 86% | 85% | 82% | 80% |
| 925 | # of aquatics classes held | 400 | 423 | 200 | 400 |
| 926 | # of aquatics classes scheduled | 464 | 496 | 245 | 500 |
| 927 | # of hours at capacity at Family Aquatic Centers | N/A | 13.20 | 148.00 | 17.00 |
| 928 | # of visits to family aquatic centers | 71,353 | 63,571 | 92,000 | 70,000 |
| 929 | # of visits to spraygrounds | 282,717 | 263,790 | 330,000 | 324,236 |
| 930 | # of visits to swimming pools | 20,773 | 18,971 | 21,000 | 17,500 |
| 931 | # of operating hours at Family Aquatic Centers | 1,007.00 | 1,291.85 | 1,184.00 | 1,200.00 |
| 932 | \$ expenditure per visit | 2.43 | 2.57 | 1.99 | 1.99 |
| Recrea | ation, Health and Wellness - Athletics | | | | |
| 933 | $ m \ref{sport}$ % of sport participants surveyed who rate the organization of the sports activity as favorable | 94% | 100% | 93% | 94% |
| 934 | % of Citizen survey respondents satisfied with athletic programs | 38% | 38% | 46% | 46% |
| 935 | # of adult league participants | 2,470 | 3,411 | 3,000 | 4,000 |
| 936 | # of youth league participants | 4,343 | 6,698 | 5,000 | 8,000 |
| 937 | \$ expenditure per league participant | 10.20 | 13.96 | 21.79 | 21.79 |

| | | FY16 Actual | FY17 Projection | FY17 Target | FY18 Target |
|-------|---|-------------|-----------------|-------------|-------------|
| Recre | ation, Health and Wellness - General Recreation | | | | |
| 938 | eal # of Recreation Center participants per operating day | 189.50 | 342.97 | 326.53 | 326.53 |
| 939 | # of senior center participants per operating day | 123 | 130 | 110 | 130 |
| 940 | % of Citizen Survey respondents satisfied with City recreation centers | 41% | 43% | 65% | 45% |
| 941 | % of class/activity participants surveyed rating the overall quality of classes/activities as favorable | 92% | 96% | 95% | 95% |
| 942 | % of scheduled classes held | 87% | 80% | 83% | 92% |
| 943 | % of senior participants surveyed who are satisfied with the overall quality of classes and events | 95% | 97% | 96% | 96% |
| 944 | # of recreation center class participants | 38,644 | 77,434 | 50,000 | 60,000 |
| 945 | # of recreation center classes held | 780 | 1,072 | 800 | 1,000 |
| 946 | # of recreation center classes scheduled | 972 | 1,510 | 1,000 | 1,100 |
| 947 | # of Recreation Center visits | 129,038 | 144,973 | 110,000 | 105,000 |
| 948 | # of senior class participants (class enrollment) | 30,321 | 15,191 | 30,000 | 16,000 |
| 949 | # of senior visits | 10,042 | 18,344 | 11,000 | 18,000 |
| 950 | \$ expenditure per general recreation participant | N/A | N/A | N/A | N/A |

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