# EMERGENCY OPERATIONS PLAN



## RECORD OF CHANGES

Each **interim change** made between adoptions of the EOP by City Council will be recorded by the person making changes on this form by indicating the date the change was made and person making the change. In addition, the document directing the change will be filed behind this page.

CHANGE #	NAME OF PERSON MAKING CHANGE	DATE

OKC EOP 06/2017

#### DISTRIBUTION

The City of Oklahoma City provides copies of the official City of Oklahoma City Emergency Operations Plan (EOP) in an electronic format only. Persons or organizations wishing to have hard (printed) copies of the EOP will be responsible for printing it and paying any printing costs.

Electronic copies of the official City of Oklahoma City Emergency Operations Plan (EOP) will be available to all City employees at the City's intranet site.

Each City Department Head or their designee shall keep a hard (printed) copy of the current up-to-date EOP on file and available in their Department. Each Department is responsible for printing a copy of the EOP from the City's intranet site.

Electronic copies of the official City of Oklahoma City Emergency Operations Plan may be distributed as needed or upon request to other government, non-profit organizations and private sector stakeholders with assigned responsibilities under the plan.

OKC EOP 06/2017

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## PURPOSE, SCOPE, SITUATIONS, AND ASSUMPTIONS

#### **PURPOSE**

The Emergency Operations Plan (EOP) provides a framework, through which The City of Oklahoma City prepares for, prevents, protects, mitigates, responds to, and recovers from, the impacts of Major Emergencies, Disasters, and Catastrophic Incidents (hereafter referred to as incidents/disasters) that could adversely affect the health, safety and/or general welfare of the residents of The City of Oklahoma City.

The EOP is an all-hazards plan and is not intended to provide detailed instructions nor address every possible hazard that may occur. The EOP places a high premium on resourcefulness, improvisation and creative problem solving. The EOP sets forth the organization, administration and functions for emergency management as defined in the Oklahoma Emergency Management Act of 2003.

The EOP focuses on coordinating the activities of emergency and disaster organizations by identifying roles and responsibilities of City departments, non-profit organizations (NPO), and private sector stakeholders. Preplanning these roles, responsibilities and relationships helps facilitate an efficient and effective response and recovery.

The EOP does not address the Continuity of Government and Continuity of Operations during an incident/disaster. Each City department is responsible for developing and maintaining their Continuity of Operations (COOP) Plan; acquiring resources necessary to execute their plan; training their employees on their plan, and conducting periodic exercises to test their plan.

#### **SCOPE**

The EOP is active at all times and applies to all City departments. It is designed to be scalable and flexible to meet the needs and complexity of all incidents/disasters. All other City department specific emergency plans and procedures shall emanate from the EOP unless preempted by state or federal regulations.

Each City department is responsible for developing and maintaining its own Emergency Response Plans (ERP) and Standard Operating Procedures (SOP). City departments act under their existing authorities and use their available on-duty personnel and material resources for response and management of day-to-day emergencies. During incidents/disasters the EOP is used to organize, coordinate and manage the response and recovery operations of City departments, non-profit organizations (NPO), and private sector stakeholders.

#### **SITUATION OVERVIEW**

Oklahoma City covers 622.5 square miles and extends into four counties: Oklahoma, Canadian, Cleveland, and Pottawatomie.

The City of Oklahoma City is responsible for municipal emergency response and management activities only within the corporate limits of Oklahoma City. Oklahoma City plays a leadership role in the Central Oklahoma Urban Area Security Initiative (COUASI).

See Appendix A – Situation Overview- Oklahoma City Summary for further details.

#### HAZARD VULNERABILITY ANALYSIS (HVA) ANNEX SUMMARY

The natural, adversarial/human caused and technological/accidental hazards, which have the potential to disrupt the community, causing damage and creating casualties in Oklahoma City, are summarized in the following tables:

Risk Index Table							
Hazard	Frequency	Duration	Areal Extent	Speed of Onset	Spatial Dispersion	Temporal Spacing	Risk
			Natural H	azards			
Tornadoes	High	Short	Limited	Fast	Citywide	Random	High
High Winds	High	Short	Varies	Fast	Citywide	Random	Moderate
Lightning	High	Short	Varies	Fast	Citywide	Random	High
Hail	High	Short	Varies	Fast	Citywide	Random	Moderate
Winter Weather	High	Varies	Widespread	Moderate	Citywide	Seasonal	Moderate
Flood	High	Varies	Limited	Fast	Concentrated	Random	High
Extreme Heat	High	Long	Widespread	Slow	Citywide	Seasonal	High
Drought	Medium	Long	Widespread	Slow	Citywide	Random	Low
Wildfires	High	Varies	Varies	Fast	Diffuse	Seasonal	High
Earthquakes	High	Short	Varies	Fast	Varies	Random	High
Mosquito Borne Diseases	High	Long	Widespread	Fast	Varies	Seasonal	High

Risk Index Table								
Hazard	Frequency	Duration	Areal Extent	Speed of Onset	Spatial Dispersion	Temporal Spacing	Risk	
	Adversarial/Human-Caused							
Cyber Incident	High	Varies	Limited	Fast	Citywide	Random	High	
Workplace Violence or Active Threat	Very Low	Short	Limited	Fast	Citywide	Random	Moderate	
Terrorism	Very Low	Short	Varies	Fast	Concentrated	Random	Moderate	
Human Pandemic	Very Low	Varies	Widespread	Varies	Diffuse	Random	Moderate	
Civil Disorder/Unres	Very Low	Varies	Varies	Varies	Concentrated	Random	Low	
	•		Technologica	I/Accidental				
Urban Fires	High	Short	Limited	Fast	Diffuse	Random	High	
Hazardous Material	High	Varies	Limited	Fast	Diffuse	Random	Moderate	
Train Derailment	High	Varies	Limited	Fast	Concentrated	Random	Moderate	
Dam Failure	Low	Varies	Varies	Varies	Diffuse	Random/Seasonal	Moderate	
Radiological Release	Very Low	Short	Limited	Fast	Concentrated	Random	Moderate	
Airplane Crash	High	Short	Limited	Fast	Concentrated	Random	High	
Natural Gas Explosion	Medium	Short	Limited	Fast	Diffuse	Random	High	

See the Oklahoma City Hazard Vulnerability Analysis Annex for details.

See the Oklahoma City Hazard Mitigation Plan for details on natural hazards.

## **CAPABILITY ASSESSMENT**

This capability assessment is based on a comparison of the U.S. Department of Homeland Security (USDHS) Target Capability List (TCL) and the City's current organization and capabilities. The City of Oklahoma City organization has the personnel, equipment, training and experience to perform the following capabilities:

- Planning
- Communications
- Risk Management
- CBRNE Detection

- Critical Infrastructure Protection
- On-Site Incident Management
- Multiagency Coordination (EOC Management) (In Development)
- Critical Resource Logistics and Distribution (In Development)
- Responder Health and Safety
- Emergency Public Safety and Security Response
- Explosive Device response Operations
- Fire incident Response Support
- WMD and Hazardous Materials Response and Decontamination
- Emergency Triage and Pre-Hospital Treatment
- Citizen Evacuation and Shelter in Place
- Search and Rescue
- Emergency Public Information and Warning
- Restoration of Lifelines (Drinking Water, Waste Water, and Transportation Services)

The City of Oklahoma City organization chooses to partner with other Local, State, and Federal organizations to accomplish the following capabilities:

- Community Preparedness and Participation
- Intelligence and Information Sharing and Dissemination
- Information Gathering and Recognition of Indicators and Warnings
- Intelligence Analysis and Production
- Counter-Terror Investigation and Law Enforcement
- Fatality Management
- Economic and Community Recovery

In some instances, The City of Oklahoma City relies on other Local, State, Federal, non-profit organizations, and private sector entities to perform a specific capability or provide the resources necessary for the City to accomplish the following capabilities:

- Food and Agriculture Safety and Defense
- Epidemiological Surveillance and Investigation
- Laboratory Testing
- Volunteer management and Donations
- Animal Disease Emergency Support
- Environmental Health
- Isolation and Quarantine
- Medical Surge
- Medical Supplies Management and Distribution
- Mass Prophylaxis
- Mass Care
- Structural Damage Assessment
- Restoration of Lifelines (Oil, Gas, Electric, and Telecommunications)

The City of Oklahoma City does not maintain the capability to provide Emergency Support Function (ESF) 6 - Mass Care, Emergency Assistance, Housing, and Human Services. These services are already provided by State agencies and non-profit organizations (NPO). However, these organizations do not maintain on-hand sufficient quantities of material, supplies, and resources for the City's entire population. The necessary material, supplies, and resources would be brought in from outside the City and possibly from outside of the State of Oklahoma.

The City of Oklahoma City does not maintain the capability to provide Emergency Support Function (ESF) 11 – Agriculture and Natural Resources, except for the function of providing for the safety and well-being of household pets, which is performed by Oklahoma City Animal Welfare. The remaining functions of ESF-11 are provided by other local and state agencies.

The City of Oklahoma City does not provide electricity, natural gas, and telecommunication services. These services are provided by the private sector.

#### **MITIGATION OVERVIEW**

The City of Oklahoma City has developed a Federal Emergency Management Agency (FEMA) approved Hazard Mitigation Plan. Refer to the Hazard Mitigation Plan for further information and details.

#### PLANNING ASSUMPTIONS

The EOP is based on the planning assumptions and considerations presented in this section.

- Incidents/disasters may:
  - o Occur at any time with little or no warning;
  - o Have significant local and regional impact
  - o Stresses resource management and mutual capabilities
  - o Require significant information-sharing at the unclassified and classified levels across multiple jurisdictions and between the public and private sectors;
  - o Involve single or multiple geographic areas;
  - o Involve multiple, highly varied hazards or threats;
  - o Result in numerous injuries; casualties; displaced people; and property loss;
  - o Disruption of normal social routines;
  - o Impact critical infrastructures and the environment;
  - o Overwhelm the capacity of local and private-sector infrastructure;
  - o Attract a sizeable influx of independent, spontaneous volunteers and donations;
  - o Require prolonged, sustained incident management operations and support activities

- Incidents/disasters are managed at the lowest possible geographic, organizational, and jurisdictional level.
- Incident management activities shall be initiated and conducted using the principles contained in the National Incident Management System (NIMS).
- The combined expertise and capabilities of government at all levels, the private sector, and non-profit organizations (NPO) may be required to mitigate, prepare for, respond to, and recover from incidents and disasters.
- Historically, the government and resources of The City of Oklahoma City have survived undamaged during the kind and type of events requiring activation of this plan. Hence The City of Oklahoma City may likely be able to maintain continuity of government and operations.
- Emergency responder role abandonment is unlikely to occur. Research studies of hundreds of emergencies in other jurisdictions showed no evidence of role abandonment. This has not occurred in Oklahoma City during past major emergencies and disasters.
- The City of Oklahoma City may compete with other local jurisdictions for available government, non-profit, and private sector resources.
- Federal, state, and local assistance has been available to The City of Oklahoma City in most large-scale disaster situations, however, this may not always be the case. The City of Oklahoma City must plan for and be prepared to carry out disaster response and short-term recovery operations on an independent basis for at least 72 hours.
- As the largest city in the region, covering part of four counties, and with the most emergency response resources, surrounding communities and jurisdictions may request assistance and resources from Oklahoma City in the event of a major disaster.
- People may experience fear, but panic is not widespread and most people take action that
  is in their best interest. There is a mistaken belief that people will panic and this becomes
  a reason to withhold information about a threat. In fact, people are more likely to comply
  when they have accurate and complete information including protective actions and
  evacuation routes.
- Panic flight may occur if there is:
  - o A perception of immediate and extreme danger
  - o The existence of a limited number of escape routes
  - o A perception that the escape routes are closing, necessitating immediate escape
  - o A lack of communications

- Anti-social behaviors such as looting are not common during and after disasters and instead a "therapeutic community" is more likely to occur.
- Therapeutic community as "an outpouring of altruistic feelings and behavior beginning with mass rescue work and carrying on for days, weeks, possibly even months after the impact". The therapeutic community may not be a lasting condition and is usually a short-lived phenomenon. It promotes positive psychological outcomes for disaster victims. Also remember, however, that it will be short-lived.
- Disaster shock appears most frequently in sudden events involving widespread destruction, traumatic injuries, or death. When the symptoms do appear, few people are affected. A study by Fritz and Marks reported that 14% of victims showed evidence of the early symptoms associated with shock. Most reported only mild symptoms. These symptoms might include uneasiness or trouble sleeping. Shock lasts for a maximum of a few hours or days. It is rare for shock to last longer.
- Research has found that 46% of injured victims reach hospitals in privately owned vehicles (POV)
- Research has found 75% of injured victims are transported to local hospitals with an average of 67% injured victims being treated at a single hospital.
- Research has found that about 14.7% of evacuees may use a congregate care facility/shelter. The number of evacuees using a congregate care facility/shelter varies with the socioeconomic factors and whether the evacuation takes place in darkness, bad weather, and traffic congestion.
- Over 90% of the population is indoors at home from 10:00 pm to 6:00 am. Approximately one-third of the population is there from 10:00 am to 3:00 pm.
- Evacuations initiated during daytime hours should include time for travel from work or school to home.
- It can take up to four hours for 99% of the population to receive a warning.
- Deployment of resources and incident management actions during an actual or potential terrorist incident are conducted in coordination with the Department of Justice (DOJ).
- The degree of federal and state involvement in incident operations depends largely upon specific federal and state authority or jurisdiction.
- During a pandemic illness or disease outbreak the sick and ill may be isolated at home with primary care given by friends and family.

## **CONCEPT OF OPERATIONS (CONOPS)**

#### ACTIVATION OF THE EMERGENCY OPERATIONS PLAN (EOP)

The EOP is active at all times and does not require a Declaration of a State of Emergency. City departments act under their existing authorities using their available on-duty personnel and material resources to respond to incidents/disasters. It is scalable and flexible. The various components of the EOP are activated to match the needs and complexity of the incident.

#### DECLARATION OF STATE OF EMERGENCY

A Declaration of State of Emergency (Declaration) can aid the response and recovery efforts by conferring emergency powers, activating existing statutory emergency powers, expediting the purchasing and procurement process, recovery of information technology systems and acquisition of Mutual Aid under the Oklahoma Interstate Mutual Aid Compact (Mutual Aid Compact).

The process for issuing a Declaration is found in Oklahoma City Municipal Code Chapter 15 – Civil Defense and Emergency Management, Sections 15-22(a) & 15-37.

A Declaration may be issued by:

- The State Governor or a proper officer or agency of the State as provided by law; or
- Resolution of the City Council
- The Mayor

If the urgency of the situation requires, the City Manager is authorized to *declare the existence* of emergency until such time as the City Council may meet and determine that a state of emergency exists, Oklahoma City Municipal Code Section 15-22(b).

Once a Declaration is issued, it will be given the widest dissemination using a variety of communication methods. The exercise of the emergency powers conferred by the Declaration is limited to the duration of emergency as determined according to law and by the provisions of the Municipal Code.

#### **INCIDENT/DISASTER TYPES**

Incidents tend to be smaller in size and scope, geographically isolated, and of shorter duration than disasters. However, incidents can escalate to the point that they become a disaster. This section defines and types incidents and disasters.

#### TYPES OF INCIDENTS

## Type 5

The description of a Type 5 Incident includes:

- One or two single resources with up to six personnel can handle the incident.
- Incident Command System (ICS) Command and General Staff positions (other than the Incident Commander) are not activated.
- No written Incident Action Plan (IAP) is required.
- The incident is contained within the first operational period, usually within a few hours after resources arrive at the scene.

## Type 4

The description of a Type 4 Incident includes:

- ICS Command Staff and General Staff functions are activated only if needed.
- Several resources are required to respond to the incident.
- The incident is usually limited to one operational period.
- No written Incident Action Plan (IAP) is required, but a documented operational briefing may be completed for all incoming resources.

## Type 3

The description of a Type 3 Incident includes:

- Incident complexity exceeds initial response capabilities.
- Some or all of the ICS Command and General Staff positions may be activated, as well as Division/Group Supervisor and/or Unit Leader level positions to match the complexity of the incident.
- A significant number of resources.
- The incident may extend into multiple operational periods.
- A written IAP may be required for each operational period.

## Type 2

The description of a Type 2 Incident includes:

- Incident extends beyond the capabilities of local control. Assistance from resources outside the Oklahoma City Metropolitan Statistical Area (MSA) may be required (including state, regional, or national resources) to effectively manage incident operations.
- Most or all of the ICS Command and General Staff positions are filled and many of the functional units are needed and staffed.
- Operations personnel normally do not exceed 200 per operational period and total incident personnel do not exceed 500 (guidelines only).
- The incident is expected to go into multiple operational periods.
- A written IAP is required for each operational period.

## Type 1

The description of a Type 1 Incident includes:

- This type of incident is the most complex, requiring regional, state, and national resources to safely and effectively manage and operate.
- All ICS Command and General Staff positions are activated.
- Operations personnel often exceed 500 per operational period and total personnel will usually exceed 1,000.
- Branches may need to be established.
- There is a high impact on the local jurisdiction, requiring additional staff for office administrative and support functions.

#### TYPES OF EMERGENCIES AND DISASTERS

- 1. **Major Emergency:** Any natural or manmade incident that requires responsive action to protect life or property. Major emergencies differ from day-to-day emergencies in that they are likely to be longer in duration, larger in scale, and more complex. Also, they are multi-agency, and may be multi-jurisdictional, but usually within the response capabilities of The City of Oklahoma City and its mutual aid partners.
- 2. Disaster: Any natural or manmade incident that results in extended disruption of social processes within the community, extensive property/environmental damage, or significant numbers of injured persons or loss of life that demands a substantial crisis response; often requiring assistance from government powers and resources beyond the scope of the impacted community.

**3. Catastrophic Incident:** Any natural or manmade incident, including terrorism that results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, local morale, and/or government. A catastrophic incident could result in sustained citywide impacts over a prolonged period of time; almost immediately exceeding resources normally available to The City of Oklahoma City; and significantly interrupting governmental operations and emergency services. A catastrophic incident will require massive state and federal assistance.

#### **INCIDENT/DISASTER PRIORITIES**

Top priorities for incident management are:

- *Life Safety*: Objectives that deal with immediate threats to the safety of the public and responders during response and recovery operations.
- *Incident Stabilization*: Objectives that contain the incident to keep it from expanding, and objectives that control the incident to eliminate or mitigate the cause(s).
- *Property/Environmental Preservation*: Objectives that deal with issues of protecting public and private property, or damage to the environment. This may include protecting critical infrastructure and key resources.

## INTERJURISDICTIONAL RESPONSIBILITIES

The City of Oklahoma City will respond to incidents/disasters within the jurisdictional boundaries of The City of Oklahoma City.

The City of Oklahoma City may provide assistance to or request assistance from other jurisdictions. An Assistant City Manager, Fire Chief, Police Chief or their designee may authorize the response of Oklahoma City personnel and resources outside the Oklahoma City limits.

Mutual Aid is provided or requested in accordance with the Oklahoma Intrastate Mutual Aid Compact found in 63 O.S. 695.1-695.10 or in accordance with Automatic Mutual Aid or Local Mutual Aid Agreements.

Assistance, support, and resources from other states is requested or provided in accordance with the Emergency Management Compact found in 63 O.S. 684.1 - 684.13.

## **Other Municipalities**

There are many incorporated cities adjacent to, within, and or near Oklahoma City's boundaries. Each of these municipalities is a separate legal entity and exercises full authority over emergency response and management within their jurisdictional boundaries.

## Canadian, Cleveland, Oklahoma, and Pottawattamie Counties

Oklahoma City stretches into four counties. These counties' organizations are active at all times and provide emergency response and management to the unincorporated areas of their counties. In the case of County facilities within The City of Oklahoma City, the City provides emergency response and management until the County can assume responsibility.

#### State

The State of Oklahoma organization is active at all times and provides emergency response and management within its jurisdiction and statutory authorities and to state highways and U.S. Interstates. In the case of state facilities, state highways, and U.S. Interstates within The City of Oklahoma City, the City provides necessary emergency response and management until the State can assume responsibility.

The Governor may request the President to declare a major disaster or emergency if the Governor finds that effective response to the event is beyond the combined response capabilities of the State and affected local governments. Based on the findings of a joint Federal-State-local Preliminary Damage Assessment (PDA) indicating the damages are of sufficient severity and magnitude to warrant assistance under the act, the President may grant a major disaster or emergency declaration. (Note: In a particularly fast-moving or clearly devastating disaster, the PDA process may be deferred until after the declaration.)

#### **Federal**

The Federal Government is active at all times and provides emergency response and management to the Federal sites and facilities within or adjoining The City of Oklahoma City. The City of Oklahoma City may provide initial emergency response and management until the Federal Government can assume responsibility.

The U.S. Attorney general has lead responsibility for criminal investigation of terrorist acts or terrorist threats. The U.S. Attorney General, generally acting through the FBI, coordinates prevention actions related to terrorism threats and incidents.

If the President determines that an emergency exists where the primary responsibility for response rests with the Government of the United States, or because the emergency involves an area or facility for which the Federal Government exercises exclusive or preeminent primary responsibility and authority, the President may unilaterally direct the provision of assistance under the act and will, if practical, consult with the Governor of the State.

United States Department of Homeland Security (USDHS) can use limited pre-declaration authorities to move initial response resources (critical goods typically needed in the immediate

aftermath of a disaster such as food, water, emergency generators, etc.) closer to a potentially affected area.

Federal assistance takes many forms—including the direct provision of goods and services, financial assistance (through insurance, grants, loans, and direct payments), and technical assistance—and can come from various sources.

The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act) (PL 100-707, signed into law 1988) constitutes the statutory authority on most federal disaster response activities especially as it pertains to the Federal Emergency Management Agency (FEMA) and FEMA programs.

In a major disaster or emergency as defined in the Stafford Act, the President "may direct any Federal agency, with or without reimbursement, to utilize its authorities and the resources granted to it under Federal law (including personnel, equipment, supplies, facilities, and managerial, technical, and advisory services) in support of State and local assistance efforts…" [sections 402(a)(1) and 502(a)(1) of the Stafford Act, 42 U.S.C. § 5170a (1) and § 5192(a)(1)].

In an actual or potential event/incident that is not encompassed by the Stafford Act, the President may instruct a Federal department or agency, subject to any statutory limitations on the department or agency, to utilize the authorities and resources granted to it by Congress. In accordance with HSPD-5, Federal departments and agencies are expected to provide their full and prompt cooperation, available resources, and support, as appropriate and consistent with their own responsibilities for protecting national security.

## **Department Of Defense**

The Department of Defense (DOD) is active at all times and provides emergency response and management to DOD bases, sites and facilities within or adjoining The City of Oklahoma City. The City of Oklahoma City may provide initial emergency response and management until the DOD can assume responsibility.

When requested, and upon approval of the Secretary of Defense, the Department of Defense (DOD) provides Defense Support of Civil Authorities (DSCA) during domestic incidents. DOD provides support and assistance to the local civil authorities. DOD assets and resources operate under the direction and control of the DOD. DOD may establish liaison to coordinate DOD activities with The City of Oklahoma City.

#### **MISSION AREAS**

There are five mission areas:

- 1. Prevention
- 2. Protection
- 3. Mitigation
- 4. Response
- 5. Recovery

#### PRE-INCIDENT MANAGEMENT ACTIONS

## **Preparedness**

A range of deliberate, critical tasks and activities necessary to build, sustain, and improve citizen preparedness and the operational capability of The City of Oklahoma City across all five mission areas.

Preparedness is maintained through a continuous cycle of planning, organizing, training, equipping, exercising, evaluating, and taking corrective action. Ongoing preparedness efforts ensure coordination during times of crisis. Moreover, preparedness facilitates efficient and effective emergency management and incident response activities.

Planning involves the development of an Emergency Operations Plan (EOP) that describes the City's policy and framework for emergency management and incident response. Oklahoma City Emergency Management is responsible for the development and maintenance of the EOP. The EOP is developed through a collaborative planning process involving City departments and stakeholders. Each City Department makes sure their employees receive an orientation on the EOP and know their roles and responsibilities during an incident/disaster.

Each City department is responsible for training their personnel to perform their job or function and respond to emergencies and disasters. This includes training needs assessment, developing training curriculum, scheduling training courses, and conducting training. Training can range from basic to advanced, from awareness level to technician/operator, and includes continuing education to maintain licenses and certifications.

National Incident Management System (NIMS) training will be conducted in accordance with the NIMS Implementation Objectives and Five-Year NIMS Training Plan (available at <a href="http://www.fema.gov/emergency/nims/NIMSTrainingCourses.shtm">http://www.fema.gov/emergency/nims/NIMSTrainingCourses.shtm</a>). City departments will ensure they are NIMS compliant.

Oklahoma City Emergency Management in collaboration with City departments and Central Oklahoma Urban Area Security Initiative (COUASI) stakeholders may develop and maintain a

multi-year COUASI Training and Exercise Plan (TEP). This plan may identify training courses necessary to meet identified jurisdiction priorities and their associated target capabilities.

The preparedness activities relating to equipment or resources (resource typing, credentialing, and inventorying) are conducted on a continual basis to help ensure that resources are ready to be mobilized when called to an incident. Each City department is responsible for properly equipping their personnel to perform their role and responsibility.

The City of Oklahoma City adheres to the Homeland Security Exercise and Evaluation Program (HSEEP), which is a capabilities, and performance based exercise program that provides a standardized policy, methodology, and language for designing, developing, conducting, and evaluating all exercises. HSEEP also facilitates the creation of self-sustaining, capabilities-based exercise programs by providing tools and resources such as policy and guidance, training, technology, and direct exercise support. This blended approach to HSEEP implementation promotes exercise expertise, while advancing a standardized means of assessing and improving preparedness

Standing or ad hoc committee(s) may be established to assist with planning and preparedness activities.

#### **Prevention**

Prevention includes those capabilities necessary to avoid, prevent, or stop a threatened or actual act of terrorism. It is focused on ensuring we are optimally prepared to prevent an imminent terrorist attack within the City of Oklahoma City.

Terrorism Prevention activities include awareness programs and initiatives, and accurate and timely information sharing. These activities enhance local efforts to understand, recognize and prevent operational activity and other crimes considered indicators of terrorist activity. Prevention activities also facilitate the identification of the infrastructure and resources deemed critical to Oklahoma City. Terrorism is a complex and evolving threat. Prevention of terrorism is not the sole responsibility of one single entity or community. Successful prevention requires a whole community partnership. This partnership allows for seamless acquisition and passage of clear, concise, and actionable information between the federal government, state and local governments and the private sector. Oklahoma City public safety entities embrace the whole community approach and encourage the reporting of suspicious activity.

Prevention includes these Core Capabilities:

- Intelligence and Information Sharing
- Screening, Search, and Detection
- Interdiction and Disruption
- Forensics and Attribution

- Planning
- Public Information and Warning
- Operational Coordination

#### **Protection**

Protection includes capabilities to safeguard the City against acts of terrorism and manmade or natural disasters. It is focused on actions to protect the citizens, residents, visitors, and critical assets, systems, and networks against the greatest risks to our City in a manner that allows our interests, aspirations, and way of life to thrive. We create conditions for a safer, more secure, and more resilient City by enhancing Protection through cooperation and collaboration with all sectors of society.

Protection activities take place during both steady-state and enhanced steady-state conditions:

- Steady-state activities take place during routine, normal, day-to-day operations.
- Enhanced steady-state activities are those that take place during temporary periods of heightened alert when a threat is believed to be imminent, during periods of incident response, or in support of planned events in which additional, or enhanced, Protection activities are needed.

Protection includes these Core Capabilities:

- Intelligence and Information Sharing
- Screening, Search, and Detection
- Interdiction and Disruption
- Access Control and Identity Verification
- Cybersecurity
- Physical Protective Measures

- Risk Management for Protection Programs and Activities
- Supply Chain Integrity and Security
- Planning
- Public Information and Warning
- Operational Coordination

## Mitigation

Sustained activities designed to reduce or eliminate risks to persons or property or to lessen the actual or potential effects or consequences of an incident. Mitigation actions may be implemented prior to, during, or after an incident/disaster.

Mitigation includes these Core Capabilities:

- Threats and hazard identification
- Risk and disaster resilience assessment
- Community resilience
- Long-term vulnerability reduction
- Planning
- Public Information and Warning
- Operational Coordination

Mitigation can provide long-term economic benefits to the City. These benefits may include:

- Retaining existing businesses
- Ensuring that businesses return safer, smarter, and stronger
- Promoting continued or new economic development
- Addressing environmental concerns that reflect hazard constraints and opportunities
- Incorporating hazard reduction into capital improvements and infrastructure elements

The FEMA approved and City Council adopted The City of Oklahoma City Hazard Mitigation Plan includes Mitigation Strategies and an Action Plan. The Hazard Mitigation Plan must be revised and updated every 5 years.

The Oklahoma City Emergency Management coordinates the implementation of mitigation strategies and actions by City departments.

#### INCIDENT ACTIONS

Once an incident occurs, the priorities shift from mitigation, preparedness, and prevention to response and short-term recovery. These activities preserve life, property, the environment, and the social, economic, and political structure of the community. In the context of a terrorist threat or incident, simultaneous activities are initiated to assess local impacts, as well as to assess and take appropriate action to prevent and protect against other potential threats.

## Response

Response includes those capabilities necessary to save lives, protect property and the environment, and meet basic human needs after an incident has occurred. It is focused on ensuring that the City is able to effectively respond to any threat or hazard, including those with cascading effects, with an emphasis on saving and sustaining lives and stabilizing the incident, as well as rapidly meeting basic human needs, restoring basic services and community functionality, establishing a safe and secure environment, and supporting the transition to recovery.

Response includes these Core Capabilities:

<ul> <li>Planning</li> </ul>	Mass Care Services
<ul> <li>Public Information and Warning</li> </ul>	Search & Rescue Operations
Operational Coordination	On-Scene Security and Protection
Critical Transportation	Operational Communications
Fatality Management Services	Public & Private Services & Resources
Infrastructure Systems	Public Health & Medical Services
Situational Assessment	Environmental Response/Health & Safety

When responding to and managing an incident/disaster City departments shall operate using the Incident Command System (ICS).

The majority of initial actions in the incident/disaster are performed by first responders and City departments in accordance with established plans and procedures.

See Appendix B – Response Phase Activities for additional information.

## **People with Disabilities**

This population whose members may have additional needs before, during, and after an incident in functional areas, including but not limited to: maintaining independence, communication, transportation, supervision, and medical care. Individuals in need of additional response assistance may include people with disabilities; those in institutionalized settings; the elderly; children; people from diverse cultures, people with limited English proficiency or are non-English-speaking; and the transportation disadvantaged.

The Americans with Disabilities Act of 1990 provides enforceable standards to eliminate discrimination towards people with disabilities. The ADA is applicable to disaster response and recovery operations such as evacuation, communication/emergency public information, transportation, sheltering, mass care, emergency assistance, medical care, and housing.

Further details on evacuation, communication/emergency public information, transportation, sheltering, mass care, emergency assistance, medical care, and housing of people with disabilities may be found in Emergency Support Function (ESF) Annexes and functional or hazard specific plans.

#### **Key Concepts for Disability Inclusive Emergency Management**

The Stafford Act and Post-Katrina Emergency Management Reform Act (PKEMRA), along with Federal civil rights laws, mandate integration and equal opportunity for people with disabilities in emergency programs, services and activities.

To comply with Federal law, those involved in emergency management and shelter planning should understand the concepts of accessibility and nondiscrimination and how they apply in emergencies. The following are key nondiscrimination concepts applicable under Federal laws, and examples of how these concepts apply to all phases of emergency management.

**Self-Determination** – People with disabilities are the most knowledgeable about their own needs.

**No "One-Size-Fits-All"** – People with disabilities do not all require the same assistance and do not all have the same needs.

Many different types of disabilities affect people in different ways. Preparations should
be made for people with a variety of access and functional needs, including people who
use mobility aids, require medication or portable medical equipment, use service animals,
need information in alternate formats, or rely on personal assistance services.

**Equal Opportunity** – People with disabilities must have the same opportunities to benefit from emergency programs, services, and activities as people without disabilities.

• Emergency recovery services and programs should be designed to provide equivalent choices for people with disabilities as they do for people without disabilities. This includes choices relating to short-term housing or other short- and long-term disaster support services.

**Inclusion** – People with disabilities have the right to participate in and receive the benefits of emergency programs, services, and activities provided by governments, private businesses, and nonprofit organizations.

• Inclusion of people with various types of disabilities in planning, training, and evaluation of programs and services will ensure that all people are given appropriate consideration during emergencies.

**Integration** – Emergency programs, services, and activities typically must be provided in an integrated setting.

• The provision of services such as sheltering, information intake for disaster services, and short-term housing in integrated settings keeps people connected to their support system and personal assistance services providers and avoids the need for disparate services facilities.

**Physical Access** – Emergency programs, services, and activities must be provided at locations that all people can access, including people with disabilities.

• People with disabilities should be able to enter and use emergency facilities and access the programs, services, and activities that are provided. Facilities typically required to be accessible include: parking, drop-off areas, entrances and exits, security screening areas, toilet rooms, bathing facilities, sleeping areas, dining facilities, areas where medical care or human services are provided, and paths of travel to and from and between these areas.

**Equal Access** – People with disabilities must be able to access and benefit from emergency programs, services, and activities equal to the general population.

• Equal access applies to emergency preparedness, notification of emergencies, evacuation, transportation, communication, shelter, distribution of supplies, food, first aid, medical care, housing, and application for and distribution of benefits.

**Effective Communication** – People with disabilities must be given information that is comparable in content and detail to that given to the general public. It must also be accessible, understandable and timely.

Auxiliary aids and services may be needed to ensure effective communication. These
resources may include pen and paper; sign language interpreters through on-site or video;
and interpretation aids for people who are deaf, deaf-blind, hard of hearing or have
speech disabilities. People who are blind, deaf-blind, have low vision, or have cognitive
or intellectual disabilities may need large print information or people to assist with
reading and filling out forms.

**Program Modifications** – People with disabilities must have equal access to emergency programs and services, which may entail modifications to rules, policies, practices, and procedures.

• Service staff may need to change the way questions are asked, provide reader assistance to complete forms, or provide assistance in a more accessible location.

**No Charge** – People with disabilities may not be charged to cover the costs of measures necessary to ensure equal access and nondiscriminatory treatment.

• Examples of accommodations provided without charge to the individual may include ramps; cots modified to address disability-related needs; a visual alarm; grab bars; additional storage space for medical equipment; lowered counters or shelves; Braille and raised letter signage; a sign language interpreter; Computer-Aided Real-time Translation (CART): a message board; assistance in completing forms and documents provided in Braille, large print or audio recording.

#### **Domestic Animals and Pets**

Pets Evacuation and Transportation Standards Act (PETS Act), Public Law-109-308 (2006) amended the Robert T. Stafford Disaster Relief and Emergency Assistance Act (the Stafford Act). The PETS Act requires the rescue, care, shelter, and providing essential needs of individuals and their pets and animals.

FEMA Disaster Assistance Policy identifies the expenses related to state and local governments' emergency pet evacuation and sheltering activities that are eligible for reimbursement following a major disaster declaration under Category B, Emergency Protective Measures, and provisions of the Public Assistance Program. The policy details eligible reimbursements related to shelter facilities, supplies and commodities, eligible labor, equipment, emergency veterinary services, transportation, shelter safety and security, cleaning and restoration, and the removal and disposal of animal carcasses.

#### **Service Animals**

The Americans with Disabilities Act (ADA) definition of service animals is " ... any dog that is individually trained to do work or perform tasks for the benefit of an individual with a disability, including a physical, sensory, psychiatric, intellectual, or other mental disability. 28 C.F.R. § 36.104; 49 C.F.R. § 37.3. Dogs whose sole function is to provide comfort or emotional support do not qualify as service animals under the ADA.

Under the ADA, service animals must be harnessed, leashed, or tethered, unless these devices interfere with the service animal's work or the individual's disability prevents these devices. In that case, the individual must maintain control of the animal through voice, signal, or other effective controls.

- a. If a dog meets the definition above, the dog is considered a service animal regardless of whether it has been licensed or certified by a state or local government or a training program.
- b. No signage or other documentation is required to identify a service animal.

#### Miniature Horses.

Reasonable modifications. A public entity shall make reasonable modifications in policies, practices, or procedures to permit the use of a miniature horse by an individual with a disability if the miniature horse has been individually trained to do work or perform tasks for the benefit of the individual with a disability.

Assessment factors. In determining whether reasonable modifications in policies, practices, or procedures can be made to allow a miniature horse into a specific facility, a public entity shall consider:

- The type, size, and weight of the miniature horse and whether the facility can accommodate these features:
- Whether the handler has sufficient control of the miniature horse;
- Whether the miniature horse is housebroken; and
- Whether the miniature horse's presence in a specific facility compromises legitimate safety requirements that are necessary for safe operation.

Other requirements, which apply to service animals, shall also apply to miniature horses.

Public entities are required to make reasonable modifications to policies, practices or procedures to afford access to persons with disabilities, including those who use service animals, which is equal to the access afforded to individuals without disabilities. 28 C.F.R. § 35.130(b) and § 35.136. This extends to emergency response and recovery operations. A person with a disability will be evacuated, transported, provided mass care and sheltered with their service animal. Emergency response and recovery operations involving service animals will conform to The City

of Oklahoma City, Office of the City Manager, Management Bulletin 11-01 on Service Animals, Revised August 23, 2011.

Further details on the rescue, transport, care, shelter, and providing essential needs of individuals and their pets and animals may be found in Emergency Support Function (ESF) Annexes and functional or hazard specific plans.

#### **Acts of Terrorism/Criminal Acts**

During the response to a terrorist or criminal event, law enforcement actions to collect and preserve evidence and to apprehend perpetrators are critical. These actions take place simultaneously and are closely coordinated with response operations to lessen the impact on life-saving operations.

Once immediate response missions and life-saving activities conclude, the emphasis shifts from response to recovery operations and, if applicable, hazard mitigation.

#### **Access to Affected Area**

In the case of major emergencies and disasters, once an affected area is deemed safe to enter by the Fire, Police and Public Works Incident Commander(s) then consideration should be given to granting access to the affected area by residents, business owners, employees of businesses and outside government and non-government organizations.

The Incident Commander(s) should consider conferring with the Fire and Police Chiefs, Public Works Director, and City Manager's Office regarding opening an affected area and allowing access, especially if the decision is to not open it and to continue to deny access. The decision to allow access or continue to deny access should be based on public health and safety, ongoing search and rescue operations, whether or not it is a crime scene, and victim/survivor needs.

To facilitate the movement of traffic in the affected area by reducing traffic congestion, to create a safe environment and to prevent crime, access to the affected area may be restricted to residents, business owners and employees, and outside government and non-government organizations participating in the response and recovery operations.

<u>In all emergency situations, natural and man-made</u>, law enforcement officers have discretion to <u>prohibit or grant access</u> to an affected area <u>for the purpose of protecting life and property</u>. Persons may be unable to provide the proper identification and/or documents required to gain access because they don't have them or they could have been destroyed or lost in the event. Therefore, law enforcement officers need to be flexible, empathic, and use good judgment when granting this access. Below are some examples of strategies for allowing access to an affected area:

• Showing a government issued driver's license or identification card that lists an address in the affected area.

- Using existing City databases such as utility billing and alarm permits to confirm living or working in the affected area.
- Using vehicle tag databases to confirm living or working at an address in the affected area
- Showing an employer identification card, business card, business license, pay check stub, etc.)

Outside government and non-government organizations and agencies should go to the Incident Command Post to check-in and make arrangements to gain access to affected areas and if necessary obtain public safety escort into and around the area.

#### **Escort of Resources into the Affected Area**

Major emergencies and disasters can require a wide range of resources for response and short term recovery. Many of these resources do not have emergency lights and sirens that would expedite their response to the affected area. When ordering resources there needs to be coordination with the Incident Command and public safety personnel to assure the ability of these resources to rapidly access the affected area. These resources should be directed to a Staging Area outside the affected area where they can be organized into convoys and provided with a Police escort into the affected area.

## **Staging Areas**

Staging Areas should be preplanned and designated throughout the city where resources can be staged before, during, or after an incident. First consideration should be the use of City facilities and parks. Sites chosen would need to be capable of handling different kinds and types of resources and have good ingress and egress. There should be an adequate number to choose from in all quadrants of the City. Emergency planners, Operations Section Chiefs, and Incident Commanders should keep in mind it may not always be practical to use the closest site and should allow for flexibility to establish the site elsewhere.

## **Public Safety Task Forces.**

During a "notice event" where there is time to prepare for the impact of the hazard, ad hoc Task Forces may be created, comprised of Fire, EMSA, Police, Public Works, and other City Departments as appropriate for the incident. They would be staged safely outside the potential impact area and then go into the affected area as a Task Force bringing a coordinated multidisciplinary response.

#### **Ambulance Points of Distribution (PODS)**

In events that have a large affected area and where access may be limited by destruction, debris, or other factors, ambulances may be safely staged at various points close to the impacted area with good ingress and egress and patients are brought out to the ambulances by first responders.

## **Emergent Traffic Flow Plan**

The Incident Commander(s) may develop an ad hoc Emergent Traffic Flow Plan using the existing Emergency Snow Routes. The plan would designate routes for the safe, rapid, and efficient flow of traffic into and out of the affected area. These routes could be used to rapidly move first responders and resources into the affected area or for the evacuation of people out of the affected area. This plan may include traffic control at intersections and/or programming of traffic signal lights along the route to facilitate proper flow of traffic

#### POST-INCIDENT ACTIVITIES

## **Recovery**

Recovery includes those capabilities necessary to assist communities affected by an incident in recovering effectively. It is focused on a timely restoration, strengthening, and revitalization of the infrastructure; housing; a sustainable economy; and the health, social, cultural, historic, and environmental fabric affected by a disaster or catastrophic incident.

Recovery includes these Core Capabilities:

- Planning
- Public Information and Warning
- Operational Coordination
- Economic Recovery

- Health & Social Services
- Housing
- Infrastructure Systems
- Natural & Cultural Resources

Recovery involves actions needed to help individuals and communities return to normal when feasible. During the Recovery Phase The City of Oklahoma City will carry out the four principal disaster recovery functions: recovery management; disaster-assessment, short-term recovery, and long-term recovery reconstruction.

## **National Disaster Recovery Framework (NDRF)**

The National Disaster Recovery Framework (NDRF) is a conceptual guide designed to ensure coordination and recovery planning at all levels of government before a disaster, and defines how the federal government will work together, following a disaster, to best meet the needs of states, local and tribal governments and communities and individuals in their recoveries. The framework establishes coordination structures, defines leadership roles and responsibilities, and guides coordination and recovery planning at all levels of government before a disaster happens. It involves better utilization of existing resources.

## **Recovery Support Functions**

The National Disaster Recovery Framework introduces six recovery support functions that are led by designated federal coordinating agencies. The Recovery Support Functions (RSFs) comprise the coordinating structure for key functional areas of assistance. Their purpose is to support local governments by facilitating problem solving, improving access to resources and fostering coordination among state and federal agencies, nongovernmental partners and stakeholders. The Recovery Support Functions and designated federal coordinating agencies are:

	Recovery Support Function	Federal Coordinating Agencies
•	Community Planning and Capacity Building:	Federal Emergency Management Agency
•	Economic:	U.S. Department of Commerce
•	Health and Social Services:	U.S. Department of Health and Human Services
•	8	U.S. Department of Housing and Urban Development
•	Infrastructure Systems:	U.S. Army Corps of Engineers
•	Natural and Cultural Resources:	U.S. Department of Interior

#### **Leading Recovery**

The framework identifies and recommends key recovery positions designed to allow for more concentrated focus on community recovery. These positions include a Federal Disaster Recovery Coordinator (when warranted in large-scale or catastrophic disasters), State/Tribal Disaster Recovery Coordinators and Local Disaster Recovery Managers.

#### Addressing the Needs of the Whole Community

The framework incorporates whole community values, with emphasis on core principles, such as individual and family empowerment and partnership and inclusiveness. The National Disaster Recovery Framework outlines how important state, local and tribal leadership and participation

of community members in decision-making and coordinated engagement of a wide array of supporting organizations is critical for successful recovery.

## **Local Disaster Recovery Manager (LDRM)**

The role of the Local Disaster Recovery Managers is to organize, coordinate and advance the recovery at the local level. The experience and skill sets of these individuals should include a strong basis in community development and good knowledge of the community's demographics. While these positions will often interact with the emergency management community, it is not necessary that these individuals be emergency management professionals.

Their primary role is to manage and coordinate the redevelopment and building of community. The Local Disaster Recovery Manager serves as the jurisdiction's primary point of contact with the State Disaster Recovery Coordinator. Further details on The City of Oklahoma City's Local Disaster Recovery Manager's role and responsibilities can be found in the Pre-Disaster Recovery Plan Annex.

#### **Disaster Recovery Task Force (DRTF)**

A multiagency Disaster Recovery Task Force (RTF) may be established to coordinate and oversee the recovery and reconstruction process after a disaster or catastrophic incident. It is made up of individuals representing a broad range of disciplines and interests in the community including Planning Department, Development Services Department, Public Works Department, Emergency Management, City Manager's Office and private non-profit (PNP) organizations.. The DRTF meets after an in-depth damage assessment has been completed and emergency response activities are over. Management or oversight of the DRTF may be assigned to the Local Disaster Recovery Manager.

#### **Disaster Recovery Plan**

City's Pre-Disaster Recovery Plan Annex provides a general framework for all disaster recovery. After a disaster occurs, the LDRM may develop a post-disaster recovery plan specific to the disaster's recovery and reconstruction needs.

#### **Damage and Disaster Assessment**

Disaster assessment should include both physical and social impact assessment. Physical impact assessment should involve assessment of casualties, injuries, and damage. Social impact assessment should examine the psychological, demographic, and economic impacts of disaster.

- Damage Assessments
  - o **Rapid Damage Assessment**: Rapid Damage Assessment is a process to determine the scope of the emergency/disaster and the status and condition of the City's infrastructure, critical facilities, and ability to provide both disaster

response and recovery activities and normal services to unaffected portions of the city.

- o Initial Damage Assessment: The Initial Damage Assessment (IDA) is a standardized process to determine the extent of damage and destruction to residential structures, apartments, mobile homes, and businesses from the hazard impact. The IDA is conducted by OKC Emergency Management in partnership with the American Red Cross. The IDA is non-conclusive and shall be conducted based solely on initial damage reports provided by various agencies, entities and private sector partners throughout the City and windshield surveys conducted by staff in the field. This is a preliminary assessment that provides only initial numbers that are given to the Oklahoma Department of Emergency Management (ODEM) to make a decision to request a Joint Preliminary Damage Assessment. The IDA also identifies any unmet needs that may require immediate attention by the American Red Cross. Depending upon the magnitude of the incident or disaster, the IDA may take several days to complete.
- O **Joint Preliminary Damage Assessment**: The Joint Preliminary Damage Assessment (PDA) for Individual Assistance is a standardized process to determine the extent of damage and destruction to residential structures, apartments, mobile homes, and businesses from the hazard impact. The PDA is conducted by FEMA, the Small Business Administration (SBA), ODEM, and OKC Emergency Management. This is a preliminary assessment that provides the official numbers that are used to prepare a Governor's request for a Presidential Major Disaster Declaration.
- O Preliminary Damage Assessment (PDA) for Public Assistance: The Preliminary Damage Assessment (PDA) for Public Assistance is a joint assessment used to determine the magnitude and impact of an event on the local government. A FEMA/State team will usually visit local applicants and view their emergency work costs and their facility and infrastructure damage first-hand to assess the damage, determine the scope of work, and estimate repair costs. The State uses the results of the PDA to determine if the situation is beyond the combined capabilities of the State and local resources and to verify the need for supplemental Federal assistance.
- **Debris Assessment**: The Debris Assessment is a survey of the affected area to estimate the kind, type, and quantity (cubic yards or tons) of debris to be removed and taken to its final resting place. This information from this assessment is used for debris management planning and decision making. The Debris Assessment may be a solo effort of the City of Oklahoma City or a joint effort with ODEM, FEMA, and/or US Army Corps of Engineers (USACE).
- **Site Assessment**: The Site Assessment is a detailed inspection or analysis of damage and destruction to structures and infrastructure to determine the cost to repair, replace, or rebuild.
- Damage Assessment of Properties in Special Flood Hazard Areas (SFHA): This is a damage assessment conducted by Floodplain Managers of structures damaged by the event and located in SFHA. The result of this assessment may determine whether or not the owner can rebuild and if they can what additional conditions may be imposed, such as raising the structure to one foot above the base flood elevation.

• **Victim's Needs Assessment**: The Victim Needs Assessment is typically performed by a non-profit organization such as the American Red Cross to determine the needs of the victims and survivors – clothing, housing, food, etc.

## **Short-Term Recovery**

Short-term recovery includes the following functions:

- Impact area security and reentry
- Temporary shelter/housing
- Infrastructure restoration
- Debris management
- Emergency demolition
- Repair permitting
- Donations management
- Disaster assistance

#### **Disaster Assistance**

If no Presidential Disaster Declaration is awarded or the decision is pending, Oklahoma City Emergency Management and local non-profit organizations through a coordinated effort deliver local recovery assistance programs and services within the scope of their existing authorities and mission at a Multiagency Resource Center (MARC) and later through the long-term recovery groups or long term recovery committees.

If a Presidential Disaster Declaration is awarded, the Federal Joint Field Office (JFO) is the central coordination point among Federal, State, local, and tribal agencies and voluntary organizations for delivering recovery assistance programs. If Individual Assistance is authorized in the Presidential Disaster Declaration, FEMA and the Oklahoma Department of Emergency Management (OEM) may open a Disaster Recovery Center (DRC) to deliver the recovery assistance programs.

## **Long-Term Recovery & Reconstruction**

Long-term recovery and reconstruction includes these functions:

- Hazard source control and area protection
- Land-use practices
- Building construction practices
- Public health and mental health recovery
- Economic development
- Infrastructure resilience
- Historic preservation

- Environmental remediation
- Disaster Memorialization

## Long-term environmental recovery may include:

- Cleanup and restoration of public facilities, businesses, and residences;
- Re-establishment of habitats and prevention of subsequent damage to natural resources;
- Protection of cultural or archeological sites; and
- Protection of natural, cultural, and historical resources from damage during other recovery operations

## Long-term Recovery and Reconstruction Issues:

- Oversight of recovery, reconstruction, and replacement process
- Restoration priorities
- Procedures to carry out build back policies
- Policies for redeveloping areas with repeated disaster damage
- Promoting mitigation and disaster resilience
- Priorities for relocating and acquiring damage property
- Reviewing damage reports
- Recommendations for ordinances, moratoriums, and resolutions
- Economic recovery program
- Procedural changes for non-vital regulations.
- Recommendations for relocation and acquisition of property in damage areas
- Property owner notification program for relocation or acquisition of property
- Evaluating damaged public facilities
- Community redevelopment planning
- Identifying funding sources for recovery reconstruction, and mitigation

### ORGANIZATION AND ASSIGNMENT OF RESPONSIBILITIES

#### **GENERAL**

Most departments within The City of Oklahoma City government have emergency functions in addition to their normal duties. Each department is responsible for developing and maintaining its own emergency operations procedures. Specific responsibilities and functions are outlined in individual emergency support functions (ESF). Responsibilities for certain organizations that are not part of local government are also presented.

#### **EMERGENCY ORGANIZATION**

The Mayor and City Council of The City of Oklahoma City are the governing body and have over-all responsibility for public safety including emergency management and the protection of lives and property within the confines of Oklahoma City. They make policy decisions regarding preparation, response, recovery, and mitigation for incidents/disasters.

The City Manager of Oklahoma City is the chief administrative officer of the City and has supervision and control over City services, staff and equipment. Department Heads and their subordinates have operational responsibility for emergency response and management. They develop and execute plans and procedures to respond to incidents/disasters.

The Oklahoma City Emergency Management has responsibility for comprehensive and integrated emergency management and provides coordination and support to the incident/disaster response and recovery operations, but does not direct on-scene or tactical operations. The City of Oklahoma City has a distributive enterprise wide approach to comprehensive and integrated emergency management where different City departments perform some of the emergency management functions.

The Public Safety Communications Center (PSCC) is an emergency communications center answering emergency (911) and non-emergency calls for service from the public. The PSCC dispatches first responders to incidents/disasters and makes necessary notifications.

Oklahoma City Departments respond to incidents/disasters under their existing authorities using available personnel and equipment/resources. Their emergency response activities parallel their normal day-to-day functions; using the ICS to direct tactical operations and incident management.

When activated, the Multiagency Coordination Center (MACC) provides multiagency coordination, in support of the incident/disaster response and recovery operations, but does not direct on-scene or tactical operations.

Department Public Information Officers perform emergency public information, crisis communications, and public affairs functions on-scene as part of Incident Command. Press releases are reviewed and approved by the Incident Commander. A Joint Information Center (JIC) may be activated and perform emergency public information, crisis communications, and public affairs functions. They coordinate their activity with the MACC. Press releases are reviewed and approved by the MACC Manager.

#### PRIMARY RESPONSIBILITIES

All officials and paid employees of Oklahoma City are subject to call out should an incident/disaster occur requiring their services and all City owned vehicles and equipment may be pressed into service as needed. During an incident/disaster normal day-to-day functions that do not contribute to an Emergency Support Function may be suspended for the duration of the emergency. Resources from suspended functions may be redeployed to accomplish emergency tasks.

See Appendix C – Roles and Responsibilities for additional details.

#### **DISASTER VOLUNTEERS**

Disaster volunteer management is complex and social media and technology have had an influence and impact on disaster volunteer management. There is a correlation between social media usage and interest in volunteering. The ability to volunteer is greatly improved through the use and access to social media.

The initial convergence of volunteers immediately after a hazard impact is a challenge to manage during chaos and the best an Incident Commander can do is to ensure their safety, make sure they do not hinder search and rescue operations, and do not compromise crime scenes. Later, volunteers who come in to help with long-term recovery are well managed by community and faith based organizations. The challenge is managing the unaffiliated volunteers who may converge on a disaster area during the short-term recovery that typically begins the next day and last 7-10 days.

Affiliated volunteers are recruited, vetted, trained, and deployed by an organization (government, non-profit, faith-based, etc.). They work under the direction and control of their organization. These organizations typically operate under their own authorities performing their missions in the affected area or they may receive assignments or mission tasking from the Incident Command, Area Command, or Multiagency Coordination Center (MACC). The volunteer organization may or may not use NIMS/ICS. If they do use NIMS/ICS it is easier to integrate them into the ICS organization.

Unaffiliated volunteers, also known as spontaneous volunteers or spontaneous unaffiliated volunteers (SUV), are individuals not affiliated with an existing Voluntary Organization Active

in Disasters (VOAD), community-based organization, or faith-based organization and who offer to help or self-deploy to assist in emergency or disaster situations without coordinating their activities with existing voluntary organizations or local government. Unaffiliated volunteers can be a significant source of manpower, however, because they do not have pre-established relationships with emergency response organizations, verifying their background, training or credentials and matching them with the appropriate functions or tasks can be difficult.

The City's approach to disaster volunteer management will include:

- Before the emergency/disaster:
  - o Encourage citizens to volunteer before disaster strikes and become affiliated with a community or faith based organization active in disaster response and recovery.
  - o Discourage unaffiliated volunteers from self-deploying to a disaster scene.
  - o Participate in local efforts to develop disaster volunteer management plans, standard operating guidelines (SOG), and standard operating procedures (SOP).
  - o Participate in local exercises to test disaster volunteer management capabilities.
- After the emergency/disaster occurs:
  - o In so far as practical, direct unaffiliated volunteers to existing volunteer community and faith based organizations contributing to the emergency response and recovery operations to work under their direction and control.
  - O Assign a Liaison Officer to work with the voluntary organizations. The Liaison Officer will provide information about local government disaster response and recovery efforts, safety issues, road closures, restrictions, and other information. Liaison Officer will work to resolve the issues and concerns brought to their attention by the voluntary organizations.
  - o Gather information on volunteer disaster assistance efforts in the affected area and provide this information to the public using social media and Web 2.0 technologies.
  - o Gather information on offers to volunteer or donate goods & services and share this with community and faith based organizations.
  - o Establish and/or participate in ad hoc collaborative groups to coordinate the disaster volunteer management efforts.
  - o Within the City's capabilities and authorities provide support to the disaster volunteer management effort to include the vetting of disaster volunteers.
  - o Facilitate access by volunteer organizations to the affected area.

A Disaster Volunteer Center or similar purposed site may be established. It should be established off-site away from the scene, with ample parking, and sufficient space to handle hundreds or thousands of volunteers. It should be operated as a collaborative effort between

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community-based organizations (United Way, American Red Cross, and Medical Reserve Corps), faith-based organizations, and the City of Oklahoma City. Experience has shown that it may need to be established and operational as early as the next morning after an emergency/disaster event. This requires a tremendous overnight effort and commitment of resources by the collaborative partners.

Unaffiliated volunteers will be directed to this Disaster Volunteer Center where they may be:

- Provided information on what organizations are active in the disaster area, the kind of disaster assistance work they are performing, and where they can go to volunteer with these organizations
- Screened, vetted, and given appropriate volunteer identification. The screening and vetting will be performed by the Police Department. The volunteer identification will be provided by one of the City's response and recovery partners.
- Provided with just in time training by a community or faith based organization
- Provided with a safety briefing by the Safety Officer or Assistant Safety Officer
- Assigned to a community or faith based organization to work under their direction

The Disaster Volunteer Center may also be the location where:

- The Liaison Officer works with the voluntary organizations to provide information and work to resolve the issues and concerns brought to their attention by the voluntary organizations.
- Briefings are provided by the City to the volunteer organizations regarding City disaster response and recovery efforts, safety issues, road closures, restrictions, and other information
- Information is gathered on volunteer disaster assistance efforts in the affected area and provide to the public using social media and Web 2.0 technologies.
- Information is gathered on offers to volunteer or donate goods & services and shared with community and faith based organizations.

If a Disaster Volunteer Center is established and operated, then it will be operated in accordance with the Central Oklahoma Region Disaster Volunteer Management Guidelines, which are maintained by Oklahoma City Emergency Management and the Central Oklahoma Disaster Volunteer Coalition's Disaster Volunteer Center Procedures maintained by the Medical Reserve Corps.

## **DIRECTION, CONTROL and COORDINATION**

#### **INCIDENT COMMAND**

The National Incident Management System (NIMS) Incident Command System (ICS) is a standardized on scene, all-hazard, incident management concept. It allows its users to adopt an integrated organizational structure to match the complexities, size, and demands of single or multiple incidents without being hindered by jurisdictional boundaries.

All City departments shall operate using the Incident Command System (ICS) and participate in Unified Command. On-scene or tactical operations are the responsibility of the on-scene Incident/Unified Command.

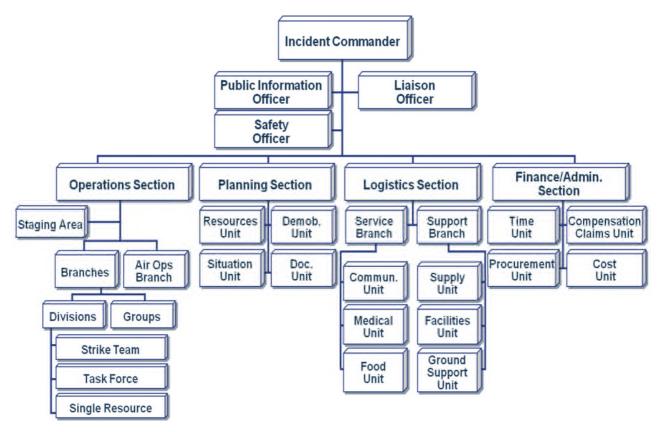


Figure 1 - ICS Organizational Components and Structure

Further information on NIMS ICS training courses is available from the Oklahoma City Emergency Management.

#### **EMERGENCY MANAGEMENT**

Oklahoma City Emergency Management may recommend appropriate action to City Departments and first responders, but exercises no control over participating departments or agencies. Oklahoma City Emergency Management coordinates and supports incident management activities.

#### **INCIDENT COMPLEX**

An Incident Complex is two or more individual incidents located in the same general proximity that are assigned to a single Incident Commander or Unified Command to facilitate management.

When several incidents occur within the same general proximity and Planning, Logistics, and Finance/Administration activities can be adequately and more efficiently provided by a single management team, the incidents might be organized into an Incident Complex. When several incidents are organized into an Incident Complex, the general guideline is that the individual incidents become Branches within the Operations Section of the Incident Complex structure. Typically, each separate incident is organized as a Branch allowing for future expansion, if required. Using Branches allows for more flexibility to establish Divisions or Groups if required later. Also, because Divisions and Groups already may have been established at each of the incidents, the same basic structure can be maintained below the Branch level within the Incident Complex.

#### When to Use It

An Incident Complex may be formed when:

- There are many separate incidents occurring close together.
- One incident is underway and other, smaller incidents occur in the same proximity.
- Management efficiencies can be attained by developing an Incident Complex.

### **Guidelines for Use**

- The incidents must be close enough to each other to be managed by the same incident management team.
- Some staff and/or logistics support economies could be achieved through a combined management approach.
- The number of overall incidents within the agency or jurisdiction requires consolidations wherever possible to conserve staff and reduce costs.
- Planning, Logistics, and Finance/Administration activities can be adequately provided by a single incident management team.

Operations Section Planning Section Logistics Section Finance/Admin.
Section

Branch I (Incident 1) (Incident 2) (Incident 3)

Figure 2 – Incident Complex Organization

#### AREA COMMAND

Area Command (AC) is established to oversee the management of multiple incidents that are each being handled by separate ICS organizations. An Area Command is activated only if necessary, depending on the complexity of the incident, incident management span-of-control considerations, or when there is more than one incident occurring at the same time, generally in the same area, often of the same kind, and vying for the same resources. Area Command is established using the features and principles of NIMS ICS. To ensure the effective management of assigned incidents, the Area Commander has the authority and responsibility to do the following for incidents within the Area Command:

- Provide agency or jurisdictional authority for assigned incidents.
- Ensure a clear understanding of agency expectations, intentions, and constraints.
- Establish critical resource use priorities between various incidents.
- Ensure the ICS structures and organizations are appropriate.
- Maintain contact with elected and appointed officials and other agencies and groups.
- Coordinate the demobilization or reassignment of resources between assigned incidents.

AREA
COMMAND

INCIDENT
INCIDENT
COMMAND
COMMAND
COMMAND

**INCIDENT #2** 

**INCIDENT #3** 

Figure 3 – Area Command

When incidents are of different kinds and/or do not have similar resource demands, they may be handled as separate incidents and coordinated and supported through the Multiagency Coordination Center (MACC).

#### **DEPARTMENT COMMAND CENTERS**

**INCIDENT #1** 

City departments may establish Department Command Centers to direct the response and recovery operations of their department. Department Command Centers are used when:

- The incident/event is wide spread or city-wide
- There is no specific incident scene
- The event involves or impacts a single City department
- Examples:
  - o Snow/Ice operations Public Works Department
  - o Large diameter broken water line Utilities Department
  - o Pandemic flu Oklahoma City County Health Department

Department Command Centers shall operate using the National Incident Management System/Incident Command System (ICS). The City department shall designate an Incident Commander who will be responsible for the management of their department's response to and recovery operations during an incident/disaster.

Other City departments may assign Agency Representatives (AREP) to the Department Command Centers to establish liaison and provide necessary support and assistance.

Department Command Centers need to send Critical Information (See Appendix D) and

situational updates to Oklahoma City Emergency Management or the Multiagency Coordination Center if activated.

#### **MULTIAGENCY COORDINATION SYSTEM**

Multiagency Coordination System (MACS) is a combination of facilities, equipment, personnel, procedures, and communications integrated into a common system with responsibility for coordinating and supporting incident management activities.

Multiagency Coordination System functions are:

- Support incident management policies and priorities,
- Facilitate logistics support and resource tracking,
- Inform resource allocation decisions using incident management priorities,
- Coordinate incident related information, and
- Coordinate interagency and intergovernmental activities and issues regarding incident management policies, priorities, and strategies.

Figure 4 – Oklahoma City's Multiagency Coordination System Organization



### **City Manager:**

The City Manager of Oklahoma City is the chief administrative officer of the City and has supervision and control over City services, staff and equipment.

## **Policy Group:**

The City Manager has authority to establish a Policy Group of elected, appointed officials, and/or department heads, and others as deemed necessary to provide:

- Policy direction,
- Set priorities,

- Resolve issues, and
- Ensure resource allocation.

Depending on the specific emergency, this group may discuss the economic, political, legal, and social implications of hazard impact, response, and recovery.

The Oklahoma Open Meeting Act may apply to the Policy Group.

### **Joint Information Center (JIC):**

The JIC is the physical location where public information staffs involved in incident management activities can collocate and perform critical emergency public information, crisis communications, and public affairs functions.

## **Multiagency Coordination Center (MACC)**

The City of Oklahoma City maintains a MACC to provide a centralized location where city officials may provide coordination and support of incident management activities and disaster response and recovery activities. The City's MACC is located in the Regional Multiagency Coordination Center (RMACC) which also serves as the day-to-day office of Oklahoma County Emergency Management, Oklahoma City Emergency Management, and the Medical Emergency Response Center (MERC). It is a controlled access facility.

### **Functions:**

- 1. Monitor conditions, events, and resources.
- 2. Establish common operating picture.
- 3. Provide information in the form of updates and situation reports (SITREP).
- 4. Establish and coordinate communications which may include emergency public information and establishment of a Joint Information Center (JIC).
- 5. Coordinate or perform resource management as requested or as situation dictates
- 6. Coordination of interdepartmental and interjurisdictional activities.

The MACC is activated, organized, and operated in accordance with the Multiagency Coordination Center Standard Operating Guidelines (Appendix F).

If the MACC is not activated, then coordination and support is provided by Oklahoma City Emergency Management.

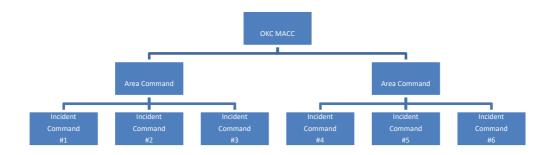
If the incident, disaster, or catastrophe involves multiple jurisdictions or the Central Oklahoma Region, then a Regional Multiagency Coordination Center may be activated and will be organized and operated in accordance with existing FEMA Multiagency Coordination System and Multiagency Coordination Center concepts, doctrine, and guidance.

Figure 5 - MACC Relationship To Incident Commands



(When incidents are of different kinds and/or do not have similar resource demands, they may be handled as separate incidents and coordinated and supported through the MACC)

Figure 6 – MACC Relationship To Area Commands



This figure shows the MACC providing *coordination and support* to two Area Commands. Each Area Command provides *command authority* to two or more Incident/Unified Commands.

### STATE EMERGENCY OPERATIONS CENTER (SEOC)

If the incident is of sufficient size or complexity the State Emergency Operations Center (SEOC) may be activated as part of the Multiagency Coordination System. The SEOC coordinates state organizations and OKVOAD involved in the incident/disaster response and recovery. The Multiagency Coordination Center requests assistance and resources from the SEOC. The SEOC requests Federal assistance and resources and coordinates activities with the Federal Emergency

Management Agency (FEMA) Region 6 Headquarters in Denton, TX.

### **JOINT FIELD OFFICE (JFO)**

The JFO is the primary Federal incident management field structure that provides a temporary central location for the coordination of Federal organizations involved in the incident/disaster response and recovery. The JFO structure is organized, staffed, and managed in a manner consistent with National Incident Management System principles. Although the JFO uses an Incident Command System structure, the JFO does not manage on-scene operations. Instead, the JFO focuses on providing support to on-scene efforts and conducting broader support operations that may extend beyond the incident site.

### INFORMATION COLLECTION AND DISSEMINATION

#### **CRITICAL INFORMATION NEEDS**

This section describes the required critical or essential information common to all response and recovery operations. It identifies the type of information needed, where it is expected to come from, who uses the information, the format the information is shared, and any specific times the information is needed. This information is used for situation assessment and to develop the common operating picture.

See Appendix D – Critical Information Needs Table for additional information.

#### **INFORMATION**

The collection, analysis, and sharing of incident-related information is an important element of NIMS/ICS.

- Information is unclassified and can be shared. It may be available from an open source. Information may be released to the public/media via the Public Information Officer or Joint Information Center.
- Typically, operational information and situational intelligence are management functions located in the Planning Section, with a focus on three incident intelligence areas:
  - o Situation status.
  - o Resource status, and
  - o Anticipated incident status or escalation (e.g., weather forecasts, location of supplies, etc.).
- This information and intelligence is used for incident management decision-making.
- In addition, Technical Specialists may be used in the Planning Section to provide specific information that may support tactical decisions on an incident.

#### **INTELLIGENCE**

Incident management organizations must also establish a system for the collection, analysis, and sharing, as possible, of information developed during intelligence/investigations efforts.

- Some incidents require the using of intelligence and investigative information to support the process.
- Intelligence and investigative information is defined as information that either leads to the detection, prevention, apprehension, and prosecution of criminal activities (or the individuals(s) involved), including terrorist incidents, or information that leads to

determination of the cause of a given incident (regardless of the source) such as public health events or fires with unknown origins.

• Intelligence and investigative information may be classified as For Official Use Only (FOUO), Law Enforcement Sensitive (LES), classified, secret, or top secret.

NIMS/ICS allows for organizational flexibility so the Intelligence/Investigations function can be embedded in several different places within the organizational structure:

- Within the Planning Section. This is the traditional placement for this function and is appropriate for incidents with little or no investigative information requirements, nor a significant amount of specialized information.
- As a Separate General Staff Section. This option may be appropriate when there is an intelligence/investigative component to the incident or when multiple investigative agencies are part of the investigative process and/or there is a need for classified intelligence.
- Within the Operations Section. This option may be appropriate for incidents that require a high degree of linkage and coordination between the investigative information and the operational tactics that are being employed.
- Within the Command Staff. This option may be appropriate for incidents with little need for tactical information or classified intelligence and where supporting Agency Representatives are providing the real-time information to the Command Element.

The Police Department Criminal Intelligence Unit is responsible for the Intelligence/Investigations Function on a day-to-day basis. They ensure all investigative and intelligence operations, functions, and activities within the incident or disaster response are properly managed, coordinated, and directed in order to:

- Prevent/deter additional activity, incidents, and/or attacks.
- Collect, process, analyze, and appropriately disseminate intelligence information.
- Conduct a thorough and comprehensive investigation.
- Identify, process, collect, create a chain of custody for, safeguard, examine/analyze, and store all situational intelligence and probative evidence.

The Intelligence/Investigations Function has responsibilities that cross all departments' interests involved during an incident, but there are functions that remain specific to law enforcement response and/or mission areas.

Two examples include: 1). Expeditious identification and apprehension of all perpetrators, and 2). Successful prosecution of all defendants. Regardless of how the Intelligence/Investigations Function is organized, a close liaison will be maintained and information will be transmitted to Command, Operations, and Planning. However, classified information requiring a security clearance, sensitive information, or specific investigative tactics that would compromise the investigation will be shared only with those who have the appropriate security clearance and/or need to know.

#### INFORMATION SHARING PROCESS

#### **Incident Commands/Area Commands**

The Incident Command Planning Section This information is disseminated throughout the ICS organizational structure as necessary. This information is shared with the Area Command and MACC Situation Unit.

### **MACC Situation Unit**

- Collects, analyzes, and disseminates incident information received from a variety of sources including Incident Commands, Area Commands, other Emergency Operation Centers, news media, other jurisdictions, agencies, and organizations and the private sector.
- Compiles a comprehensive common operating picture of the Major Emergency, Disaster or Catastrophic Incident.
- This information is disseminated throughout the MACC organizational structure as necessary.
- This information is shared with the Joint Information Center, Area Commands, Incident Commands, Fusion Center and other stakeholders.

### Oklahoma Information Fusion Center (OIFC)

- A collaborative effort of local, state, and federal organizations that provide resources, expertise, and information to the center with the goal of maximizing the ability to detect, prevent, investigate, and respond to criminal and terrorism activity.
- Manages the flow of information and intelligence across levels and sectors of government and private industry.
- Turns information and intelligence into actionable knowledge.
- May share *unclassified information* with Oklahoma City Emergency management or the MACC when activated to improve its situational awareness and provide a common operating picture.

Oklahoma City Emergency Management and the MACC when activated, share information and intelligence with the Fusion Center. All information and intelligence received from the Fusion Center must be properly handled, not be shared with media or public, and properly handled according to safeguarding policies.

## **Joint Information Center (JIC)**

Incident Command Public Information Officers must receive approval from the Incident Command prior to releasing information to the public or media.

The Joint Information Center must receive approval from the Incident Command or the MACC Manager if the MACC is activated prior to releasing information to the public or media.

### **COMMUNICATIONS**

The primary method of communications during an incident/disaster is by radio. The City of Oklahoma City has an 800-megahertz radio system that enables full interoperability with all city Departments and many of its mutual aid partners.

The priority for allocating radio systems and talk groups are: 1) Command; 2) Tactical Operations; and 3) Logistic.

All City department radios are programmed with the OKC AID System, which has eleven (11) talk groups. The OKC AID System is used for *command and control*. The Incident Commanders, Unified Command, Area Command and MACC may communicate with their Command and General Staffs, Branch Directors and Group/Division Supervisors using the OKC AID System.

Department Systems (OCPD 1, OCFD, etc.) and talk groups can be used to direct and control *tactical operations* at the Division/Group, Strike Team, Task Force, and Single resource levels.

A designated OKC AID or Department System may be used for *logistical* operations.

The use of radio systems and talk groups is in accordance with the Regional Tactical Interoperable Communications Plan (TICP). A Communications Plan (ICS 205) may be developed as part of any Incident Action Plan.

Long and/or detailed conversations should be conducted by cell phone and/or landline telephone when practical. Support staff should communicate using telephones and computers (e-mails, WebEOC, etc.)

If the radio system is inoperative, command and control functions may be conducted by cell phone. Subscribers to Government Telecommunication System (GETS) may use the emergency priority system to gain access and priority over everyone else trying to use the cell phone system.

If there is a total failure of the telecommunications system occurs, then communications can be accomplished using these methods:

- The use of amateur radio operators. Amateur radio operators and their radio equipment would be positioned at key locations around the city to facilitate radio communications.
- Runners may be used to deliver verbal and written messages. Written messages are preferred over verbal messages to reduce the chance for misunderstanding in an emergency situation.

It is important that responders and Incident Commands use Plain Language and common terminology to avoid any misunderstanding in an emergency situation. US DHS/FEMA requires Plain Language be used for multi-agency, multi-jurisdiction and multi-discipline incidents and events.

### ADMINISTRATION-FINANCE-LOGISTICS

#### **DOCUMENTATION**

Documentation can be used for incident management, response and recovery management, incident/event documentation, After Action Reports (AAR), Corrective Action Plans, and to apply for disaster reimbursement under the Federal Emergency Management Agency (FEMA) Public Assistance Program.

Each City department should retain the original incident/disaster reports and records in accordance with their records management system.

The Oklahoma City Emergency Manager may request and City department shall provide copies of incident/disaster reports and records for inclusion in incident/event documentation files.

#### **Incident Action Plans**

During certain types of incidents (Hazardous Material, Type 1, Type 2, and some Type 3) and during major emergencies or disasters the Incident Command may develop and prepare a written Incident Action Plan (IAP).

Incident Action Plans are prepared in accordance to the National Incident Management System/Incident Command System (NIMS/ICS) guidance and training. Standardized ICS forms may be used. Incident Action Plans should minimally cover:

- Objectives for the operational period
- Assignments for the operational period
- Medical Plan for first responders
- Communications Plan

### **Department Reports**

Each City department may have their own internal reporting requirements for incidents/disasters. These systems should be defined in the individual departments' policies and procedures and/or emergency operation procedures.

### **Time Records**

Each City department maintains time records on each of their employees. During major emergencies and disasters these time records can establish hours worked by an employee. These time records need to be able to identify regular hours (straight time) and overtime hours. These

time records coupled with reports can be used as documentation to apply for disaster reimbursement under the Federal Emergency Management Agency (FEMA) Public Assistance Program.

## **Records Management and Retention**

The Records Management Act stated in Title 67, Oklahoma Statutes and The City of Oklahoma City Records Retention Policy shall apply.

It shall be the responsibility of each department head to maintain and protect records documents, and reports to provide for Continuity of Government (COG) and Continuity of Operations (COOP) plans as well as for the administration of this plan.

#### **AFTER ACTION REVIEW**

The Incident Commanders, City department heads, and Oklahoma City Emergency Manager should constantly reinforce the need for all personnel involved in the incident/disaster response and recovery operations to document any issues or items that may be included or reviewed in the after-action process.

### Responsibilities

Each City department is responsible for conducting an after action review of their response and recovery operations to include a debriefing, after action report, and corrective action plan.

Each Incident Commander is responsible for conducting an after action review of their incident command's operations to include a debriefing, after action report, and corrective action plan.

Each Area Command is responsible for conducting an after action review of their area command's operations to include a debriefing, after action report, and corrective action plan.

The MACC Manager is responsible for conducting an after action review of the multi-agency coordination activities and the MACC operations to include a debriefing, after action report, and corrective action plan.

Oklahoma City Emergency Management is responsible for conducting a comprehensive after action review of incidents/disasters. This comprehensive review is built upon the individual City department and participating organization's after action reports and corrective action plans. The comprehensive review includes one or more debriefings and a comprehensive after action report and corrective action plan.

#### Phase One — Hot Wash

Hot Washes are intended to provide response and recovery participants an opportunity to express their concerns and identify action items that need to be discussed while the focus is still on the incident/disaster and issues are still fresh in the minds of the participants. Hot Washes are meetings to identify critical issues requiring executive-level attention, lessons learned, and best practices associated with the City's response and recovery operations. Hot Washes may be conducted at major transition points over the course of the incident/disaster. Hot Washes should have the broadest participation of City departments, non-profit organizations and private sector entities participation as appropriate.

### Phase Two — Debriefing

Debriefings are formal meetings to conduct a detailed review of response and recovery operations. The appropriate level of participation should be based on the scope and complexity of the incident/disaster. This meeting should be scheduled as soon as possible following demobilization from the response and recovery.

The input from the Phase One – Hot Wash may provide the basis for the agenda for the Debriefing.

The output from the Debriefing may be used to prepare the After-Action Report and Corrective Action Plan. The Debriefing shall include at a minimum:

- Overview of response and recovery operations
- Strengths of the response and recovery operations
- Areas for improvement
- Lessons learned
- Best practices

### **After-Action Report**

The After-Action Report includes a documentation of activities, strengths or positive aspects, areas for improvement, and recommended corrective action. The After-Action Report should be completed as soon as practical after the incident/disaster. The After-Action Report may include:

- An executive summary
- An introduction describing the overview of the incident, major emergency, or disaster.
- A chronology of major events
- Description of response and recovery activities by function or City Department
- Strengths of the response and recovery operations
- Areas for improvement
- Lessons learned

Best practices

City departments and other participating organizations should use information from these reports to update plans and standard operating procedures as required, acquire new technology or equipment, and conduct training and exercises.

#### **Corrective Action Plan**

The Corrective Action Plan assigns areas of improvement to the appropriate organizations for remediation, in accordance with established policies and procedures. The Corrective Action Plan shall minimally include:

- Identify the areas for improvement
- Recommended corrective actions
- Corrective action steps or tasks
- Organization(s) assigned responsibility for taking the corrective action
- Timeline or time frame to complete the corrective action

Corrective Action Plan is included as part of the After Action Report.

### **FINANCE**

City departments shall practice fiscal responsibility at all times even during incidents/disasters. Incident/disaster response and recovery operations should be efficient and cost effective.

During normal day-to-day emergencies, City departments and/or incident commanders follow established Oklahoma City Purchasing Policies and Procedures.

During an incident/disaster City departments and/or incident commanders must follow the Emergency Purchases policy and procedures found in Section 7 of the Oklahoma City Purchasing Policies and Procedures. Oklahoma City Purchasing Policies and Procedures incorporate applicable portions of the Public Competitive Bidding Act of 1974 (61 O.S. Sections 100-138). The requirements for emergency purchases are:

- Immediately necessary in order to avoid loss of life, substantial damage to property, or damage to the public, peace, or safety of Oklahoma City and its inhabitants, or
- If a disaster, or emergency situation has been declared by a proclamation issued by the Mayor of The City of Oklahoma City.

The use of Federal funds including those received from the FEMA Public Assistance Program require that local procurement and contracting comply with Federal procurement standards and regulations found in 2 CFR 200 (Also known as the Super Circular).

During an incident/disaster response and recovery operations, each City Department shall track costs and minimally maintain a record of:

- Personnel directly involved in the response and recovery operations
  - o Name
  - o Position/Title
  - o Hourly rate of pay
  - o Overtime rate of pay
- Hours worked
  - o Regular time or straight time
  - o Overtime
- Equipment used
  - o Kind
  - o Type
- Equipment mileage or hours equipment was used
  - Certain equipment must have an operator (Personnel and equipment records need to match)
- Materials and supplies
- Contract services
- Other costs and expenses related to incident/disaster response and recovery responsibilities.

This information may be used to determine total City costs for incident/disaster response and recovery to seek reimbursement from the Federal Emergency Management Agency (FEMA) Public Assistance Program.

### **FEMA Public Assistance Program**

If a Presidential Major Disaster Declaration is approved and Public Assistance is authorized, then the City may seek reimbursement from the Federal Emergency Management Agency (FEMA) Public Assistance Program. Federal disaster reimbursement for local governments is 75%, with an additional 12.5% coming from the State, and the remaining 12.5% the City's responsibility. The percentage of the Federal share may be increased for certain eligible work in accordance with any authorized Pilot Programs in effect at the time of the disaster declaration. Public Assistance Program reimbursement is in accordance with Federal regulations and FEMA policies and procedures. The FEMA Public Assistance Program is a grant program and is covered under the City's Grant Manual.

#### **LOGISTICS**

### **Agreements and Understandings**

Mutual Aid Agreements or Memorandums of Understanding between The City of Oklahoma City and local governments or other organizations may be prepared as required and shall cite as their authority the State of Oklahoma Emergency Management Act of 2003.

#### **Intrastate Mutual Aid**

When the incident/disaster exceeds the City government's capability to respond, assistance may be requested from mutual aid partners. Mutual aid is provided in accordance with the Oklahoma Intrastate Mutual Aid Compact (63 O.S. 695.1 – 695.10) or Mutual Aid Agreements.

#### **Interstate Mutual Aid**

Interstate assistance is provided through the Emergency Management Assistance Compact (63 O.S. 684.1 – 684.13.). All EMAC requests are handled by OEM through the SEOC.

#### **Federal Assistance**

The Federal government provides assistance to the State and the City in accordance with the National Response Framework (NRF). OEM makes requests for Federal assistance to FEMA Region 6 Headquarters in Denton, Texas.

### **Integration of Mutual Aid Partners And Other Levels Of Government**

Using NIMS ICS, Mutual Aid Partners shall be integrated into the ICS Structure at the appropriate level based on the emergency support function or task they are performing. Usually they work under the direction of the Incident Command.

Mutual Aid Partners may assign an Agency Representative to the Incident Command Post, Area Command Post, or MACC. These representatives report to the Liaison Officer at the Incident Command Post, Area Command Post, or MACC.

Some Federal organizations such as the National Transportation Safety Board (NTSB), Chemical Safety Board (CSB) and Department of Defense do not directly participate in the local incident command, but may receive their missions from the Incident Command or the MACC. They may establish liaison with the Incident Command or MACC to coordinate their activities.

### **Disaster Donations Management**

Donations are of two types: Cash and In-Kind. Failure to properly manage In-Kind Donations can result in what emergency managers call the "second disaster".

The City of Oklahoma City encourages the general public to make cash donations to non-profit organizations providing services to disaster victims. Cash Donations provide immediate funds for disaster assistance and maximum flexibility in the way they can be used.

In-Kind Donations consist of goods, products, material, services, and personal property. In-Kind Donations are discouraged at the beginning of a major emergency, disaster, and catastrophic incident until a Victim's Needs Assessment determines the victims' needs.

If the decision is made to accept In-Kind Donations, an organization from Oklahoma Volunteer Organizations Active in Disasters (OKVOAD) will be requested from the State Emergency Operations Center. The OKVOAD organization will be tasked with handling donations management. The OKVOAD organization will establish a Disaster Donation Center off site, away from the scene. The Disaster Donation Center will receive, sort, inventory, organize, warehouse and distribute donated items to the victims of the incidents/disasters. The OKVOAD organization will be responsible for keeping and retaining records of donations and how and where they were distributed. Donations of new unused goods and materials are preferred.

### PLAN DEVELOPMENT AND MAINTENANCE

Oklahoma City Emergency Management is responsible for EOP development and maintenance. The EOP may be updated periodically as required to incorporate new directives, legislative changes, and procedural changes based on lessons learned from exercises and actual events.

A standing or ad hoc committee, established to assist with planning and preparedness activities, reviews revisions to the EOP and its appendices and annexes. This committee is multidiscipline and multiagency and uses a collaborative process to make revisions and include the necessary stakeholders in the process.

#### **REVIEW AND ADOPTION**

A standing or ad hoc committee, established to assist with planning and preparedness activities, reviews revisions to the EOP and its appendices and annexes.

City Department Heads or their designee review revisions to the Basic Plan and appendices and ESF annexes that are directly related to their department's functions or activities.

The issuance of or amendments to the EOP may be adopted or amended by placing on the City Council agenda for adoption and approval by resolution as provided by Oklahoma City Municipal Code Section 15-21.

The City of Oklahoma City, City Council, by resolution, may delegate authority to approve revisions to all or part of the EOP.

The Adoption Date is the date the City Council adopts and approves the EOP by resolution.

### **REVISION PROCESS**

This section establishes procedures for changes and full updates of the EOP.

## **Types of Changes**

Changes include additions of new or supplementary material and deletions. No proposed change should contradict or override authorities or other plans contained in statute, Executive Order, or regulation.

### **Submitting Changes**

Any City department or any organization with assigned responsibilities under the EOP may propose changes to the plan. These changes my emanate from include lessons learned or best practices identified during exercises and responses to actual events, or incorporate new information technologies

#### **Coordination of Revision Process**

Oklahoma City Emergency Management is responsible for coordinating the revision, review, and approval process for proposed changes to the EOP.

### **Review and Adoption of Changes**

Changes and revisions to the EOP will undergo the same review and adoption process as described above.

### **Notice of Change**

After the City Council adopts a revision to the EOP, Oklahoma City Emergency Management will issue an official Notice of Change.

The date the City Council adopts the revision will appear in the footer of each revised page of the EOP. Example: "Revised XX/XX/20XX".

### **Distribution of Change**

Oklahoma City Emergency Management will distribute Notices of Change to all City Departments and any organization with assigned responsibilities under the plan.

### REISSUANCE OF THE EOP

When deemed necessary, Oklahoma City Emergency Management may reissue an entire up-todate EOP, which incorporates all of the adopted revisions, to all City Departments and any organization with assigned responsibilities under the plan.

### **AUTHORITIES AND REFERENCES**

#### **AUTHORITIES**

The City of Oklahoma City Charter

Oklahoma City Municipal Code 2007 codified through Ordinance No. 24000, adopted December 22, 2009 (Supp. No. 2, Update 9).

• Oklahoma City Municipal Code Chapter 15 – Civil Defense and Emergency Management

Oklahoma City Council Resolution of July 18, 2006 establishing the National Incident Management System (NIMS) as the standard for incident management in The City of Oklahoma City.

Oklahoma City Purchasing Policies and Procedures

Oklahoma Emergency Management Act of 2003 - Oklahoma State Statute Title 63, Section 683

• Oklahoma State Statute Title 63, Section 683.11.A, (Oklahoma Emergency Management Act 2003) mandates the development of an Emergency Operations Plan (EOP).

Oklahoma Emergency Management Compact - Oklahoma State Statute Title 63, Section 684

Oklahoma Intrastate Mutual Aid Compact - Oklahoma State Statute Title 63, Section 695

Public Health Law, OS Title 63

Catastrophic Health Emergencies Powers Act (CHEPA)

The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act) (PL 100-707, signed into law 1988)

The Post-Katrina Emergency Management Reform Act of 2006 (PKEMRA) Title VI of P.L. 109-295 (H.R. 5441)

Pets Evacuation and Transportation Standards Act (PETS Act), Public Law-109-308 (2006)

Americans with Disabilities Act of 1990 (ADA), including changes made by the ADA Amendments Act of 2008 (P.L. 110-325) which became effective on January 1, 2009.

Disaster Mitigation Act (DMA) 2000 (P.L. 206-390) provides the legal basis for FEMA mitigation planning requirements for State, local and Indian Tribal governments as a condition of mitigation grant assistance.

#### REFERENCES

<u>Emergency Management – Concepts and Strategies for Effective Programs, Canton, 2007, John Wiley & Sons</u>

FEMA EMI E-101 Foundations of Emergency Management Student Manual July 2012

FEMA IS-1 Emergency Manager: An Orientation to the Position

FEMA IS-230 Principles of Emergency Management

FEMA IS-235 Emergency Planning

FEMA IS 700.a NIMS, An Introduction

FEMA IS-701 NIMS Multiagency Coordination Systems

FEMA IS 703.a NIMS Resource Management (1-15-2010)

FEMA IS 704 NIMS Communications and Information Management (8-1-2009)

FEMA IS-775 EOC Management and Operations

FEMA SLG 101 – Guide for All-Hazards Emergency Operations Planning, September 1996

FEMA CPG 101 – Developing and Maintaining, State, Territorial, Tribal, and Local Government Emergency Plans, March 2009

Homeland Security Presidential Directive 5 (HSPD 5) – Management of Domestic Incidents

Homeland Security Presidential Directive 8 (HSPD 8) – National Preparedness

ICS 100 – Introduction to ICS

ICS 200 – ICS for Single Resource and Initial Action Incidents

ICS 300 – Intermediate ICS for Expanding Incidents

ICS 400 – Advanced ICS Command and General Staff Complex Incidents

ICS 420-1 Field Operations Guide, FIRESCOPE, June 2004 and June 2007

Interagency Standards for Fire and Fire Aviation Operations, NFES 2724, January 2007

Introduction to Emergency Management, Lindell, Prater, and Perry, 2007, John Wiley & Sons

National Disaster Recovery Framework: Strengthening Disaster Recovery for the Nation (September 2011)

National Preparedness Goal, First Edition, September 2011

National Response Plan (NRP), December 2004

National Response Framework (NRF), March 2008

National Incident Management System (NIMS), December 2008

Presidential Policy Directive 8: National Preparedness (PPD 8)

Target Capabilities List (TCL), September 2007

# **GLOSSARY**

Accessible	Having the legally required features and/or qualities that ensure entrance, participation, and usability of places, programs, services, and activities by individuals with a wide variety of disabilities.
Active State	Temporary periods of heightened alert or real-time response to threats or incidents.
Advanced Readiness Contracting	A type of contracting that ensures contracts are in place before an incident for commonly needed commodities and services such as ice, water, plastic sheeting, temporary power, and debris removal.
Agency	A division of government with a specific function offering a particular kind of assistance. In the Incident Command System, agencies are defined either as jurisdictional (having statutory responsibility for incident management) or as assisting or cooperating (providing resources or other assistance). Governmental organizations are most often in charge of an incident, though in certain circumstances private-sector organizations may be included. Additionally, nongovernmental organizations may be included to provide support.
Agency Representative	A person assigned by a primary, assisting, or cooperating Federal, State, tribal, or local government agency or private organization that has been delegated authority to make decisions affecting that agency's or organization's participation in incident management activities following appropriate consultation with the leadership of that agency.
All-Hazards	Describing an incident, natural or manmade, that warrants action to protect life, property, environment, and public health or safety, and to minimize disruptions of government, social, or economic activities.
All-Hazards Preparedness	Refers to preparedness for terrorist attacks, major disasters, and other emergencies within the United States.
Annexes	See Emergency Support Function Annexes, Incident Annexes, and Support Annexes.
Area Command	An organization established to oversee the management of multiple incidents that are each being handled by a separate Incident Command System organization or to oversee the management of a very large or evolving incident that has multiple incident management teams engaged. An agency administrator/executive or

	other public official with jurisdictional responsibility for the incident usually makes the decision to establish an Area Command. An Area Command is activated only if necessary, depending on the complexity of the incident and incident management span-of-control considerations.
Assessment	The evaluation and interpretation of measurements and other information to provide a basis for decision-making.
Assignment	A task given to a resource to perform within a given operational period that is based on operational objectives defined in the Incident Action Plan.
Attorney General	The chief law enforcement officer of the United States. Generally acting through the Federal Bureau of Investigation, the Attorney General has the lead responsibility for criminal investigations of terrorist acts or terrorist threats by individuals or groups inside the United States or directed at U.S. citizens or institutions abroad, as well as for coordinating activities of the other members of the law enforcement community to detect, prevent, and disrupt terrorist attacks against the United States.
Branch	The organizational level having functional or geographical responsibility for major aspects of incident operations. A Branch is organizationally situated between the Section Chief and the Division or Group in the Operations Section, and between the Section and Units in the Logistics Section. Branches are identified by the use of Roman numerals or by functional area.
Cache	A predetermined complement of tools, equipment, and/or supplies stored in a designated location, available for incident use.
Capability	A capability provides the means to accomplish a mission or function resulting from the performance of one or more critical tasks, under specified conditions, to target levels of performance. A capability may be delivered with any combination of properly planned, organized, equipped, trained, and exercised personnel that achieves the desired outcome.
Catastrophic Incident	Any natural or manmade incident, including terrorism that results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, local morale, and/or government. A catastrophic incident could result in sustained citywide impacts over a prolonged period of time; almost immediately exceeding resources

	normally available to The City of Oklahoma City; and significantly interrupting governmental operations and emergency services. A catastrophic incident will require massive state and federal assistance.
Chain of Command	A series of command, control, executive, or management positions in hierarchical order of authority.
Chief	The Incident Command System title for individuals responsible for management of functional Sections: Operations, Planning, Logistics, Finance/Administration, and Intelligence/Investigations (if established as a separate Section).
Chief Elected Official	A mayor, city manager, or county manager.
Citizen Corps	A community-level program, administered by the Department of Homeland Security, that brings government and private-sector groups together and coordinates the emergency preparedness and response activities of community members. Through its network of community, State, and tribal councils, Citizen Corps increases community preparedness and response capabilities through public education, outreach, training, and volunteer service.
Command	The act of directing, ordering, or controlling by virtue of explicit statutory, regulatory, or delegated authority.
Command Staff	An incident command component that consists of a Public Information Officer, Safety Officer, Liaison Officer, and other positions as required, which report directly to the Incident Commander.
Common Operating Picture	A continuously updated overview of an incident compiled throughout an incident's life cycle from data shared between integrated systems for communication, information management, and intelligence and information sharing. The common operating picture allows incident managers at all levels to make effective, consistent, and timely decisions. The common operating picture also helps ensure consistency at all levels of incident management across jurisdictions, as well as between various governmental jurisdictions and private sector and nongovernmental entities that are engaged.

Comprehensive Preparedness Guide (CPG) 101	Producing Emergency Plans: A Guide for All-Hazard Emergency Operations Planning for State, Territorial, Local, and Tribal Governments: Guide that describes the intersection of the Federal and State, tribal, and local plans and planning. Replaced State and Local Guide (SLG) 101.
Concept Plan (CONPLAN)	A plan that describes the concept of operations for integrating and synchronizing Federal capabilities to accomplish critical tasks, and describes how Federal capabilities will be integrated into and support regional, State, and local plans to meet the objectives described in the Strategic Plan.
Continuity of Government (COG)	The capabilities of a governing body to preserve, maintain, and/or reconstitute its ability to function under the threat of occurrence of any emergency that could disrupt government operations and services.
Continuity of Operations Plan (COOP)	A plan detailing activities of individual departments and agencies to ensure that their essential functions are performed during the threat or occurrence of any emergency.
Coordinate	To advance systematically an analysis and exchange of information among principals who have or may have a need to know certain information to carry out specific incident management responsibilities.
Corrective Actions	Implementing procedures that are based on lessons learned from actual incidents or from training and exercises.
Critical Infrastructure	Systems, assets, and networks, whether physical or virtual, so vital to the United States that the incapacity or destruction of such systems and assets would have a debilitating impact on security, national economic security, national public health or safety, or any combination of those matters.
Critical Tasks	Critical tasks are those tasks essential to achieving success in a homeland security mission for a major event to prevent an occurrence, to minimize loss of life and serious injuries, or to mitigate significant property damage.
Defense Coordinating Officer (DCO)	Individual who serves as the Department of Defense (DOD)'s single point of contact at the Joint Field Office (JFO) for requesting assistance from DOD. With few exceptions, requests for Defense Support of Civil Authorities originating at the JFO are coordinated

	with and processed through the DCO. The DCO may have a Defense Coordinating Element consisting of a staff and military liaison officers to facilitate coordination and support to activated Emergency Support Functions.
Defense Support of Civil Authorities (DSCA)	Support provided by U.S. military forces (Regular, Reserve, and National Guard), Department of Defense (DOD) civilians, DOD contract personnel, and DOD agency and component assets, in response to requests for assistance from civilian Federal, State, local, and tribal authorities for domestic emergencies, designated law enforcement support, and other domestic activities.
Demobilization	The orderly, safe, and efficient return of a resource to its original location and status.
Disaster	Any natural or manmade incident that results in extended disruption of social processes within the community, extensive property/environmental damage, or significant numbers of injured persons or loss of life that demands a substantial crisis response; often requiring assistance from government powers and resources beyond the scope of the impacted community.
Disaster Recovery Center (DRC)	A facility established in a centralized location within or near the disaster area at which disaster victims (individuals, families, or businesses) apply for disaster aid.
Division	The partition of an incident into geographical areas of operation. Divisions are established when the number of resources exceeds the manageable span of control of the Operations Chief. A Division is located within the Incident Command System organization between the Branch and resources in the Operations Section.
Emergency Management	As subset of incident management, the coordination and integration of all activities necessary to build, sustain, and improve the capability to prepare for, protect against, respond to, recover from, or mitigate against threatened or actual natural disasters, acts of terrorism, or other manmade disasters.
Emergency Management Assistance Compact (EMAC)	A congressionally ratified organization that provides form and structure to interstate mutual aid. Through EMAC, a disaster-affected State can request and receive assistance from other member States quickly and efficiently, resolving two key issues up front: liability and reimbursement.

Emergency Manager	The person who has the day-to-day responsibility for emergency management programs and activities. The role is one of coordinating all aspects of a jurisdiction's mitigation, preparedness, response, and recovery capabilities.
Emergency Operations Center (EOC)	The physical location at which the coordination of information and resources to support incident management (on-scene operations) activities normally takes place. An EOC may be a temporary facility or may be located in a more central or permanently established facility, perhaps at a higher level of organization within a jurisdiction. EOCs may be organized by major functional disciplines (e.g., fire, law enforcement, and medical services), by jurisdiction (e.g., Federal, State, regional, tribal, city, county), or some combination thereof.
Emergency Operations Plan (EOP)	A framework that which delineates how a jurisdiction prepares for, responds to, recovers from, and mitigates the impacts of disasters that could adversely affect the health, safety and/or general welfare of the residents of the jurisdiction.
Emergency Plan	The ongoing plan maintained by various jurisdictional levels for responding to a wide variety of potential hazards.
Emergency Response Plan (ERP)	A plan developed by a department or agency that describes how that department or agency will respond to a disaster.
Emergency Public Information	Information that is disseminated primarily in anticipation of an emergency or during an emergency. In addition to providing situational information to the public, it also frequently provides directive actions required to be taken by the general public.
Emergency Support Function (ESF)	Used by the Federal Government and many State governments as the primary mechanism at the operational level to organize and provide assistance. ESFs align categories of resources and provide strategic objectives for their use. ESFs utilize standardized resource management concepts such as typing, inventorying, and tracking to facilitate the dispatch, deployment, and recovery of resources before, during, and after an incident.
Emergency Support Function Annexes	Present the missions, policies, structures, and responsibilities of Federal agencies for coordinating resource and programmatic support to States, tribes, and other Federal agencies or other jurisdictions and entities when activated to provide coordinated

	Federal support during an incident.
Emergency Support Function Coordinator	The entity with management oversight for that particular ESF. The coordinator has ongoing responsibilities throughout the preparedness, response, and recovery phases of incident management.
Emergency Support Function Primary Agency	A Federal agency with significant authorities, roles, resources, or capabilities for a particular function within an ESF. A Federal agency designated as an ESF primary agency serves as a Federal executive agent under the Federal Coordinating Officer (or Federal Resource Coordinator for non-Stafford Act incidents) to accomplish the ESF mission.
Emergency Support Function Support Agency	An entity with specific capabilities or resources that support the primary agencies in executing the mission of the ESF.
Evacuation	Organized, phased, and supervised withdrawal, dispersal, or removal of civilians from dangerous or potentially dangerous areas, and their reception and care in safe areas.
Event	See Planned Event.
Federal	Of or pertaining to the Federal Government of the United States of America.
Federal Coordinating Officer (FCO)	The official appointed by the President to execute Stafford Act authorities, including the commitment of Federal Emergency Management Agency (FEMA) resources and mission assignment of other Federal departments or agencies. In all cases, the FCO represents the FEMA Administrator in the field to discharge all FEMA responsibilities for the response and recovery efforts underway. For Stafford Act events, the FCO is the primary Federal representative with whom the State Coordinating Officer and other State, tribal, and local response officials interface to determine the most urgent needs and set objectives for an effective response in collaboration with the Unified Coordination Group.
Federal Resource Coordinator (FRC)	Official who may be designated by the Department of Homeland Security in non-Stafford Act situations when a Federal department or agency acting under its own authority has requested the assistance of the Secretary of Homeland Security to obtain support from other Federal departments and agencies. In these situations, the FRC coordinates support through interagency agreements and memorandums of understanding. The FRC is responsible for

	coordinating timely delivery of resources to the requesting agency.
FEMA Regional Offices	FEMA has 10 regional offices, each headed by a Regional Administrator. The regional field structures are FEMA's permanent presence for communities and States across America.
Finance/Administration Section	(1) Incident Command: Section responsible for all administrative and financial considerations surrounding an incident. (2) Joint Field Office (JFO): Section responsible for the financial management, monitoring, and tracking of all Federal costs relating to the incident and the functioning of the JFO while adhering to all Federal laws and regulations.
First Responder	Local and nongovernmental police, fire, and other emergency personnel who, in the early stages of an incident, are responsible for the protection and preservation of life, property, evidence, and the environment. This includes emergency response providers as defined in section 2 of the Homeland Security Act of 2002, as well as emergency management, public health, clinical care, public works, and other skilled support personnel (such as equipment operators) who provide immediate support services during prevention, response, and recovery operations. First responders may include personnel from Federal, State, local, tribal, territorial, or nongovernmental organizations.
Function	One of the five major activities in the Incident Command System: Command, Operations, Planning, Logistics, and Finance/Administration. The term function is also used when describing the activity involved (e.g., the planning function). A sixth function, Intelligence/Investigations, may be established, if required, to meet incident management needs.
Functional Needs	Functional needs may be present before, during, or after an incident in one or more areas, including but not limited to: Maintaining independence, Communication, Transportation, Supervision, and Medical care.
Functional Units	Units assigned a specific task/function within the Incident Command Structure.
Fusion Center	Facility that brings together into one central location law enforcement, intelligence, emergency management, public health, and other agencies, as well as private-sector and nongovernmental organizations when appropriate, and that has the capabilities to evaluate and act appropriately on all available information.

General Staff	A group of incident management personnel organized according to function and reporting to the Incident Commander. The General Staff normally consists of the Operations Section Chief, Planning Section Chief, Logistics Section Chief, and Finance/Administration Section Chief. An Intelligence/Investigations Chief may be established, if required, to meet incident management needs.
Governor's Authorized Representative	An individual empowered by a Governor to: (1) execute all necessary documents for disaster assistance on behalf of the State, including certification of applications for public assistance; (2) represent the Governor of the impacted State in the Unified Coordination Group, when required; (3) coordinate and supervise the State disaster assistance program to include serving as its grant administrator; and (4) identify, in coordination with the State Coordinating Officer, the State's critical information needs for incorporation into a list of Essential Elements of Information.
Group	Established to divide the incident management structure into functional areas of operation. Groups are composed of resources assembled to perform a special function not necessarily within a single geographic division. Groups, when activated, are located between Branches and resources in the Operations Section. See Division.
Hazard	Something that is potentially dangerous or harmful, often the root cause of an unwanted outcome.
Hazard Identification and Risk Assessment (HIRA)	A process to identify hazards and associated risk to persons, property, and structures and to improve protection from natural and human-caused hazards. HIRA serves as a foundation for planning, resource management, capability development, public education, and training and exercises.
Homeland Security Council (HSC)	Entity that advises the President on national strategic and policy during large-scale incidents. Together with the National Security Council, ensures coordination for all homeland and national security-related activities among executive departments and agencies and promotes effective development and implementation of related policy.
Homeland Security Exercise and Evaluation Program (HSEEP)	A capabilities and performance-based exercise program that provides a standardized methodology and terminology for exercise design, development, conduct, evaluation, and improvement planning.

Homeland Security Information Network (HSIN)	The primary reporting method (common national network) for the Department of Homeland Security to reach departments, agencies, and operations centers at the Federal, State, local, and private-sector levels. HSIN is a collection of systems and communities of interest designed to facilitate information sharing, collaboration, and warnings.
HSPD-5	Homeland Security Presidential Directive 5, "Management of Domestic Incidents"
HSPD-7	Homeland Security Presidential Directive 7, "Critical Infrastructure, Identification, Prioritization, and Protection"
HSPD-8	Homeland Security Presidential Directive 8, "National Preparedness"
Incident	An occurrence or event, natural or manmade, that requires a response to protect life or property. Incidents can, for example, include major disasters, emergencies, terrorist attacks, terrorist threats, civil unrest, wildland and urban fires, floods, hazardous materials spills, nuclear accidents, aircraft accidents, earthquakes, hurricanes, tornadoes, tropical storms, tsunamis, war-related disasters, public health and medical emergencies, and other occurrences requiring an emergency response.
Incident Action Plan (IAP)	An oral or written plan containing general objectives reflecting the overall strategy for managing an incident. It may include the identification of operational resources and assignments. It may also include attachments that provide direction and important information for management of the incident during one or more operational periods.
Incident Annexes	Describe the concept of operations to address specific contingency or hazard situations or an element of an incident requiring specialized application of the National Response Framework.
Incident Command	Entity responsible for overall management of the incident. Consists of the Incident Commander, either single or unified command, and any assigned supporting staff.
Incident Command Post (ICP)	The field location where the primary functions are performed. The ICP may be co-located with the incident base or other incident facilities.

Incident Command System (ICS)	A standardized on-scene emergency management construct specifically designed to provide for the adoption of an integrated organizational structure that reflects the complexity and demands of single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is a management system designed to enable effective incident management by integrating a combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure, designed to aid in the management of resources during incidents. It is used for all kinds of emergencies and is applicable to small as well as large and complex incidents. ICS is used by various jurisdictions and functional agencies, both public and private, to organize field-level incident management operations.
Incident Commander	The individual responsible for all incident activities, including the development of strategies and tactics and the ordering and the release of resources. The Incident Commander has overall authority and responsibility for conducting incident operations and is responsible for the management of all incident operations at the incident site.
Incident Management	Refers to how incidents are managed across all homeland security activities, including prevention, protection, and response and recovery.
Incident Management Assistance Team (IMAT)	An interagency national- or regional-based team composed of subject-matter experts and incident management professionals from multiple Federal departments and agencies.
Incident Management Team (IMT)	An incident command organization made up of the Command and General Staff members and appropriate functional units of an Incident Command System organization. The level of training and experience of the IMT members, coupled with the identified formal response requirements and responsibilities of the IMT, are factors in determining the "type," or level, of IMT. IMTs are generally grouped in five types. Types I and II are national teams, Type III are State or regional, Type IV are discipline- or large jurisdiction-specific, and Type V are ad hoc incident command organizations typically used by smaller jurisdictions.

Incident Objectives	Statements of guidance and direction needed to select appropriate strategy(s) and the tactical direction of resources. Incident objectives are based on realistic expectations of what can be accomplished when all allocated resources have been effectively deployed. Incident objectives must be achievable and measurable, yet flexible enough to allow strategic and tactical alternatives.
Indian Tribes	The United States recognizes Indian tribes as domestic dependent nations under its protection and recognizes the right of Indian tribes to self-government. As such, tribes are responsible for coordinating tribal resources to address actual or potential incidents. When their resources are exhausted, tribal leaders seek assistance from States or even the Federal Government.
Individual Needs	Individuals in need of additional response assistance may include those who have disabilities, who live in institutional settings, who are elderly, who are from diverse cultures, who have limited English proficiency or who are non-English speaking, who are children, or who are transportation disadvantaged.
Intelligence/ Investigations	Different from operational and situational intelligence gathered and reported by the Planning Section. Intelligence/investigations gathered within the Intelligence/Investigations function is information that either leads to the detection, prevention, apprehension, and prosecution of criminal activities (or the individual(s) involved), including terrorist incidents, or information that leads to determination of the cause of a given incident (regardless of the source) such as public health events or fires with unknown origins.
Interoperability	The ability of emergency management/response personnel to interact and work well together. In the context of technology, interoperability also refers to having an emergency communications system that is the same or is linked to the same system that a jurisdiction uses for nonemergency procedures, and that effectively interfaces with national standards as they are developed. The system should allow the sharing of data with other jurisdictions and levels of government during planning and deployment.
Job Aid	A checklist or other visual aid intended to ensure that specific steps for completing a task or assignment are accomplished.

Joint Field Office (JFO)	The primary Federal incident management field structure. The JFO is a temporary Federal facility that provides a central location for the coordination of Federal, State, tribal, and local governments and private-sector and nongovernmental organizations with primary responsibility for response and recovery. The JFO structure is organized, staffed, and managed in a manner consistent with National Incident Management System principles and is led by the Unified Coordination Group. Although the JFO uses an Incident Command System structure, the JFO does not manage on-scene operations. Instead, the JFO focuses on providing support to onscene efforts and conducting broader support operations that may extend beyond the incident site.
Joint Information Center (JIC)	An interagency entity established to coordinate and disseminate information for the public and media concerning an incident. JICs may be established locally, regionally, or nationally depending on the size and magnitude of the incident.
Joint Information System (JIS)	Mechanism that integrates incident information and public affairs into a cohesive organization designed to provide consistent, coordinated, accurate, accessible, timely, and complete information during crisis or incident operations. The mission of the JIS is to provide a structure and system for developing and delivering coordinated interagency messages; developing, recommending, and executing public information plans and strategies on behalf of the Incident Commander; advising the Incident Commander concerning public affairs issues that could affect a response effort; and controlling rumors and inaccurate information that could undermine public confidence in the emergency response effort.
Joint Operations Center (JOC)	An interagency command post established by the Federal Bureau of Investigation to manage terrorist threats or incidents and investigative and intelligence activities. The JOC coordinates the necessary local, State, and Federal assets required to support the investigation, and to prepare for, respond to, and resolve the threat or incident.
Joint Task Force (JTF)	Based on the complexity and type of incident, and the anticipated level of Department of Defense (DOD) resource involvement, DOD may elect to designate a JTF to command Federal (Title 10) military activities in support of the incident objectives. If a JTF is established, consistent with operational requirements, its command and control element will be co-located with the senior on-scene leadership at the Joint Field Office (JFO) to ensure coordination

	and unity of effort. The co-location of the JTF command and control element does not replace the requirement for a Defense Coordinating Officer (DCO)/Defense Coordinating Element as part of the JFO Unified Coordination Staff. The DCO remains the DOD single point of contact in the JFO for requesting assistance from DOD.
Joint Task Force Commander	Individual who exercises operational control of Federal military personnel and most defense resources in a Federal response. Some Department of Defense (DOD) entities, such as the U.S. Army Corps of Engineers, may respond under separate established authorities and do not provide support under the operational control of a JTF Commander. Unless federalized, National Guard forces remain under the control of a State Governor. Close coordination between Federal military, other DOD entities, and National Guard forces in a response is critical.
Jurisdiction	A range or sphere of authority. Public agencies have jurisdiction at an incident related to their legal responsibilities and authority. Jurisdictional authority at an incident can be political or geographical (e.g., Federal, State, tribal, and local boundary lines) or functional (e.g., law enforcement, public health).
Jurisdictional Agency	The agency having jurisdiction and responsibility for a specific geographical area, or a mandated function.
Key Resources	Any publicly or privately controlled resources essential to the minimal operations of the economy and government.
Liaison Officer	A member of the Command Staff responsible for coordinating with representatives from cooperating and assisting agencies or organizations.
Local Government	Local is defined as "(A) a county, municipality, city, town, township, local public authority, school district, special district, intrastate district, council of governments (regardless of whether the council of governments is incorporated as a nonprofit corporation under State law), regional or interstate government entity, or agency or instrumentality of a local government; (B) an Indian tribe or authorized tribal organization, or in Alaska a Native village or Alaska Regional Native Corporation; and (C) a rural community, unincorporated town or village, or other public entity."
Logistics Section	Incident Command: Section responsible for providing facilities, services, and material support for the incident. (2) Joint Field Office (JFO): Section that coordinates logistics support to include

	control of and accountability for Federal supplies and equipment; resource ordering; delivery of equipment, supplies, and services to the JFO and other field locations; facility location, setup, space management, building services, and general facility operations; transportation coordination and fleet management services; information and technology systems services; administrative services such as mail management and reproduction; and customer assistance.
Long-Term Recovery	A process of recovery that may continue for a number of months or years, depending on the severity and extent of the damage sustained. For example, long-term recovery may include the complete redevelopment of damaged areas.
Major Emergency	Any natural or manmade incident that requires responsive action to protect life or property. Major emergencies differ from day-to-day emergencies in that they are likely to be longer in duration, larger in scale, and more complex. Also, they are multi-agency, and may be multi-jurisdictional, but usually within the response capabilities of The City of Oklahoma City and its mutual aid partners.
Mass Prophylaxis	The process by which an entire community is to receive prophylactic drugs and vaccines over a defined period of time in response to possible exposure to a biological agent. (Source: Community-Based Mass Prophylaxis – A Planning Guide for Public Health Preparedness, Agency for Healthcare Research and Quality, August 2004)
Mission Assignment	The mechanism used to support Federal operations in a Stafford Act major disaster or emergency declaration. It orders immediate, short-term emergency response assistance when an applicable State or local government is overwhelmed by the event and lacks the capability to perform, or contract for, the necessary work. See also Pre-Scripted Mission Assignment.
Mitigation	Activities providing a critical foundation in the effort to reduce the loss of life and property from natural and/or manmade disasters by avoiding or lessening the impact of a disaster and providing value to the public by creating safer communities. Mitigation seeks to fix the cycle of disaster damage, reconstruction, and repeated damage. These activities or actions, in most cases, will have a long-term sustained effect.
Mobilization	The process and procedures used by all organizations—Federal, State, tribal, and local—for activating, assembling, and transporting all resources that have been requested to respond to or support an

	incident.
Multi-Agency Coordination (MAC) Group	Typically, administrators/executives, or their appointed representatives, who are authorized to commit agency resources and funds, are brought together and form MAC Groups. MAC Groups may also be known as multi-agency committees, emergency management committees, or as otherwise defined by the system. A MAC Group can provide coordinated decision-making and resource allocation among cooperating agencies, and may establish the priorities among incidents, harmonize agency policies, and provide strategic guidance and direction to support incident management activities.
Multi-Agency Coordination System(s) (MACS)	Multi-agency coordination systems provide the architecture to support coordination for incident prioritization, critical resource allocation, communications systems integration, and information coordination. The elements of multi-agency coordination systems include facilities, equipment, personnel, procedures, and communications. Two of the most commonly used elements are emergency operations centers and MAC Groups. These systems assist agencies and organizations responding to an incident.
Multi-Agency Resource Center (MARC)	A location where all disaster relief agencies (private and public) come together under one roof to provide assistance to those affected by disaster.
Multi-jurisdictional Incident	An incident requiring action from multiple agencies that each have jurisdiction to manage certain aspects of the incident. In the Incident Command System, these incidents will be managed under Unified Command.
Mutual Aid and Assistance Agreement	Written or oral agreement between and among agencies/organizations and/or jurisdictions that provides a mechanism to quickly obtain emergency assistance in the form of personnel, equipment, materials, and other associated services. The primary objective is to facilitate rapid, short-term deployment of emergency support prior to, during, and/or after an incident.
National	Of a nationwide character, including the Federal, State, local, tribal, and territorial aspects of governance and policy.
National Counterterrorism Center (NCTC)	The primary Federal organization for integrating and analyzing all intelligence pertaining to terrorism and counterterrorism and for conducting strategic operational planning by integrating all instruments of national power.

National Disaster Medical System (NDMS)	A federally coordinated system that augments the Nation's medical response capability. The overall purpose of the NDMS is to establish a single, integrated national medical response capability for assisting State and local authorities in dealing with the medical impacts of major peacetime disasters. NDMS, under Emergency Support Function #8 – Public Health and Medical Services, supports Federal agencies in the management and coordination of the Federal medical response to major emergencies and federally declared disasters.
National Exercise Program	A Department of Homeland Security-coordinated exercise program based upon the National Planning Scenarios contained which are the National Preparedness Guidelines. This program coordinates and, where appropriate, integrates a 5-year homeland security exercise schedule across Federal agencies and incorporates exercises at the State and local levels.
National Incident Management System (NIMS)	System that provides a proactive approach guiding government agencies at all levels, the private sector, and nongovernmental organizations to work seamlessly to prepare for, prevent, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life or property and harm to the environment.
National Infrastructure Coordinating Center (NICC)	As part of the National Operations Center, monitors the Nation's critical infrastructure and key resources on an ongoing basis. During an incident, the NICC provides a coordinating forum to share information across infrastructure and key resources sectors through appropriate information-sharing entities.
National Infrastructure Protection Plan (NIPP)	Plan that provides a coordinated approach to critical infrastructure and key resources protection roles and responsibilities for Federal, State, tribal, local, and private-sector security partners. The NIPP sets national priorities, goals, and requirements for effective distribution of funding and resources that will help ensure that our government, economy, and public services continue in the event of a terrorist attack or other disaster.
National Joint Terrorism Task Force (NJTTF)	Entity responsible for enhancing communications, coordination, and cooperation among Federal, State, tribal, and local agencies representing the intelligence, law enforcement, defense, diplomatic, public safety, and homeland security communities by providing a point of fusion for terrorism intelligence and by supporting Joint Terrorism Task Forces throughout the United States.

National Military Command Center (NMCC)	Facility that serves as the Nation's focal point for continuous monitoring and coordination of worldwide military operations. It directly supports combatant commanders, the Chairman of the Joint Chiefs of Staff, the Secretary of Defense, and the President in the command of U.S. Armed Forces in peacetime contingencies and war. Structured to support the President and Secretary of Defense effectively and efficiently, the NMCC participates in a wide variety of activities, ranging from missile warning and attack assessment to management of peacetime contingencies such as Defense Support of Civil Authorities activities. In conjunction with monitoring the current worldwide situation, the Center alerts the Joint Staff and other national agencies to developing crises and will initially coordinate any military response required.
National Operations Center (NOC)	Serves as the primary national hub for situational awareness and operations coordination across the Federal Government for incident management. The NOC provides the Secretary of Homeland Security and other principals with information necessary to make critical national-level incident management decisions.
National Planning Scenarios	Planning tools that represent a minimum number of credible scenarios depicting the range of potential terrorist attacks and natural disasters and related impacts facing our Nation. They form a basis for coordinated Federal planning, training, and exercises.
National Preparedness Guidelines	Guidance that establishes a vision for national preparedness and provides a systematic approach for prioritizing preparedness efforts across the Nation. These Guidelines focus policy, planning, and investments at all levels of government and the private sector. The Guidelines replace the Interim National Preparedness Goal and integrate recent lessons learned.
National Preparedness Vision	Provides a concise statement of the core preparedness goal for the Nation.
National Response Coordination Center (NRCC)	As a component of the National Operations Center, serves as the Department of Homeland Security/Federal Emergency Management Agency primary operations center responsible for national incident response and recovery as well as national resource coordination. As a 24/7 operations center, the NRCC monitors potential or developing incidents and supports the efforts of regional and field components.

National Response Framework (NRF)	Guides how the Nation conducts all-hazards response. The Framework documents the key response principles, roles, and structures that organize national response. It describes how communities, States, the Federal Government, and private-sector and nongovernmental partners apply these principles for a coordinated, effective national response. And it describes special circumstances where the Federal Government exercises a larger role, including incidents where Federal interests are involved and catastrophic incidents where a State would require significant support. It allows first responders, decision-makers, and supporting entities to provide a unified national response.
National Security Council (NSC)	Advises the President on national strategic and policy during large-scale incidents. Together with the Homeland Security Council, ensures coordination for all homeland and national security-related activities among executive departments and agencies and promotes effective development and implementation of related policy.
National Urban Search and Rescue (SAR) Response System	Specialized teams that locate, rescue (extricate), and provide initial medical stabilization of victims trapped in confined spaces.
National Voluntary Organizations Active in Disaster (NVOAD)	A consortium of more than 30 recognized national organizations active in disaster relief. Their organizations provide capabilities to incident management and response efforts at all levels. During major incidents, National VOAD typically sends representatives to the National Response Coordination Center to represent the voluntary organizations and assist in response coordination.
Non-governmental Organization (NGO)	An entity with an association that is based on interests of its members, individuals, or institutions. It is not created by a government, but it may work cooperatively with government. Such organizations serve a public purpose, not a private benefit. Examples of NGOs include faith-based charity organizations and the American Red Cross. NGOs, including voluntary and faith-based groups, provide relief services to sustain life, reduce physical and emotional distress, and promote the recovery of disaster victims. Often these groups provide specialized services that help individuals with disabilities. NGOs and voluntary organizations play a major role in assisting emergency managers before, during, and after an emergency.

Non-Profit Organization (NPO)	Associations, charities, cooperatives, and other voluntary organizations formed to further cultural, educational, religious, professional, or public service objectives. Most non-governmental organizations (NGOs) are NPOs. An example of a NPO is the American Red Cross (ARC).					
Officer	The ICS title for the personnel responsible for the Command Staff positions of Safety, Liaison, and Public Information.					
Oklahoma Information Fusion Center (OIFC)	A collaborative effort of local, state, and federal organizations that provide resources, expertise, and information to the center with the goal of maximizing the ability to detect, prevent, investigate, and respond to criminal and terrorism activity.					
Oklahoma Intrastate Mutual Aid Compact	A system of intrastate mutual aid between participating jurisdictions in the State of Oklahoma.					
Oklahoma Voluntary Organizations Active in Disaster (OKVOAD)	The purpose of this organization is to bring together voluntary organizations active in disaster services to foster more effective response to the people of Oklahoma in time of disaster through: Cooperation, Coordination, Communications, Education, Convening Mechanisms, and Legislation.					
Operational Briefing	The operations briefing is conducted at the beginning of each operational period. The Incident Action Plan is presented to supervisors of tactical resources. The Planning Section Chief facilitates this briefing according to a concise agenda.					
Operational Period	The designated time period in which tactical objectives are to be accomplished and reevaluated. The length of the operation period depends on the nature and complexity of the incident.					
Operations Section	(1) Incident Command: Responsible for all tactical incident operations and implementation of the Incident Action Plan. In the Incident Command System, it normally includes subordinate Branches, Divisions, and/or Groups. (2) Joint Field Office: Coordinates operational support with on-scene incident management efforts. Branches, divisions, and groups may be added or deleted as required, depending on the nature of the incident. The Operations Section is also responsible for coordinating with other Federal facilities that may be established to support incident management activities.					

Operations Plan (OPLAN)	A plan developed by and for each Federal department or agency describing detailed resource, personnel, and asset allocations necessary to support the concept of operations detailed in the Concept Plan.					
Other Senior Officials	Representatives of other Federal departments and agencies; State, tribal, or local governments; and the private sector or nongovernmental organizations who may participate in a Unified Coordination Group.					
Pets Evacuation and Transportation Standards Act (PETS Act)	Public Law 109-308 (2006). The PETS Act amends the Robert T. Stafford Disaster Relief and Emergency Assistance Act to ensure that State and local emergency preparedness operational plan address the needs of individuals with household pets and service animals following a major disaster or emergency.					
Planned Event	A planned, non-emergency activity (e.g., sporting event, concert, parade, etc.).					
Planning Section	(1) Incident Command: Section responsible for the collection, evaluation, and dissemination of operational information related to the incident, and for the preparation and documentation of the Incident Action Plan. This Section also maintains information on the current and forecasted situation and on the status of resources assigned to the incident. (2) Joint Field Office: Section that collects, evaluates, disseminates, and uses information regarding the threat or incident and the status of Federal resources. The Planning Section prepares and documents Federal support actions and develops unified action, contingency, long-term, and other plans.					
Preparedness	The range of deliberate, critical tasks and activities necessary to build, sustain, and improve the operational capability to prevent, protect against, respond to, and recover from domestic incidents. Preparedness is a continuous process. Preparedness involves efforts at all levels of government and coordination among government, private sector, and nongovernmental organizations to identify threats, determine vulnerabilities, and identify required resources. Within the NIMS, preparedness is operationally focused on establishing guidelines, protocols, and standards for planning, training and exercises, personnel qualification and certification, equipment certification, and publication management.					
Pre-Positioned Resources	Resources moved to an area near the expected incident site in response to anticipated resource needs.					

Prevention	Actions to avoid an incident or to intervene to stop an incident from occurring. Prevention involves actions taken to protect lives and property. It involves applying intelligence and other information to a range of activities that may include such countermeasures as deterrence operations; heightened inspections; improved surveillance and security operations; investigations to determine the full nature and source of the threat; public health and agricultural surveillance and testing processes; immunizations, isolation, or quarantine; and, as appropriate, specific law enforcement operations aimed at deterring, preempting, interdicting, or disrupting illegal activity and apprehending potential perpetrators and bringing them to justice. Under HSPD-8, the National Preparedness Guidelines do not address more general and broader prevention efforts to deter, disrupt, or thwart terrorism by Federal law enforcement, defense, and intelligence agencies.
Primary Agency	See Emergency Support Function (ESF) Primary Agency.
Principal Federal Official (PFO)	May be appointed to serve as the Secretary of Homeland Security's primary representative to ensure consistency of Federal support as well as the overall effectiveness of the Federal incident management for catastrophic or unusually complex incidents that require extraordinary coordination.
Private Sector	Organizations and entities that are not part of any governmental structure. The private sector includes for-profit and not-for-profit organizations, formal and informal structures, commerce, and industry.
Protection	Actions to reduce the vulnerability of critical infrastructure or key resources in order to deter, mitigate, or neutralize terrorist attacks, major disasters, and other emergencies. It requires coordinated action on the part of Federal, State, and local governments, the private sector, and concerned citizens across the country. Protection also includes continuity of government and operations planning; awareness elevation and understanding of threats and vulnerabilities to their critical facilities, systems, and functions; identification and promotion of effective sector-specific protection practices and methodologies; and expansion of voluntary security-related information sharing among private entities within the sector as well as between government and private entities.
Protocol	A set of established guidelines for actions (which may be designated by individuals, teams, functions, or capabilities) under

	various specified conditions.
Public Information	Processes, procedures, and systems for communicating timely, accurate, accessible information on an incident's cause, size, and current situation; resources committed; and other matters of general interest to the public, responders, and additional stakeholders (both directly affected and indirectly affected).
Public Information Officer (PIO)	A member of the Command Staff responsible for interfacing with the public and media and/or with other agencies with incident- related information requirements.
Recovery	The development, coordination, and execution of service and site restoration plans; the reconstitution of government operations and services; individual, private-sector, nongovernmental, and public assistance programs to provide housing and promote restoration; long-term care and treatment of affected persons; additional measures for social, political, environmental, and economic restoration; evaluation of the incident to identify lessons learned; post-incident reporting; and development of initiatives to mitigate the effects of future incidents.
Recovery Task Force (RTF)	The RTF is established to coordinate and oversee the recovery and reconstruction process after a disaster. This group is comprised of individuals representing a broad range of disciplines and interests in the community. The RTF serves as an advisory committee to community leadership.
Region	Generally refers to a geographic area consisting of contiguous Federal, State, local, territorial, and tribal entities.
Regional Response Coordination Centers (RRCCs)	Located in each Federal Emergency Management Agency (FEMA) region, these multi-agency agency coordination centers are staffed by Emergency Support Functions in anticipation of a serious incident in the region or immediately following an incident. Operating under the direction of the FEMA Regional Administrator, the RRCCs coordinate Federal regional response efforts and maintain connectivity with State emergency operations centers, State fusion centers, Federal Executive Boards, and other Federal and State operations and coordination centers that have potential to contribute to development of situational awareness.

Resource Management	A system for identifying available resources at all jurisdiction levels to enable timely and unimpeded access to resources need to prepare for, respond to, or recover from an incident. Resour management includes mutual aid and assistance agreements; t use of special Federal, State, tribal, and local teams; and resour mobilization protocols.					
Resources	Personnel and major items of equipment, supplies, and facilities available or potentially available for assignment to incident operations and for which status is maintained. Under the National Incident Management System, resources are described by kind and type and may be used in operational support or supervisory capacities at an incident or at an emergency operations center.					
Response	Activities that address the short-term, direct effects of an incident. Response includes immediate actions to save lives, protect property, and meet basic human needs. Response also includes the execution of emergency operations plans and of mitigation activities designed to limit the loss of life, personal injury, property damage, and other unfavorable outcomes. As indicated by the situation, response activities include applying intelligence and other information to lessen the effects or consequences of an incident; increased security operations; continuing investigations into the nature and source of the threat; ongoing public health and agricultural surveillance and testing processes; immunizations, isolation, or quarantine; and specific law enforcement operations aimed at preempting, interdicting, or disrupting illegal activity, apprehending actual perpetrators, and bringing them to justice.					
Risk	Risk is a function of three variables: threat, vulnerability, and consequence.					
Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act)	The Robert T. Stafford Disaster Relief and Emergency Assistance Act, P.L. 93-288, as amended. This Act describes the programs and processes by which the Federal Government provides disaster and emergency assistance to State and local governments, tribal nations, eligible private nonprofit organizations, and individuals affected by a declared major disaster or emergency. The Stafford Act covers all hazards, including natural disasters and terrorist events.					

Secretary of Defense	Responsible for homeland defense and may also authorize Defense Support of Civil Authorities for domestic incidents as directed by the President or when consistent with military readiness operations and appropriate under the circumstances and the law. When Department of Defense military forces are authorized to support the needs of civil authorities, command of those forces remains with the Secretary of Defense.
Secretary of Homeland Security	Serves as the principal Federal official for domestic incident management, which includes coordinating both Federal operations within the United States and Federal resources used in response to or recovery from terrorist attacks, major disasters, or other emergencies. The Secretary of Homeland Security is by Presidential directive and statutory authority also responsible for coordination of Federal resources utilized in the prevention of, preparation for, response to, or recovery from terrorist attacks, major disasters, or other emergencies, excluding law enforcement responsibilities otherwise reserved to the Attorney General.
Secretary of State	Responsible for managing international preparedness, response, and recovery activities relating to domestic incidents and the protection of U.S. citizens and U.S. interests overseas.
Section	The organizational level having responsibility for a major functional area of incident management (e.g., Operations, Planning, Logistics, Finance/Administration, and Intelligence/Investigations (if established)).
Short-Term Recovery	A process of recovery that is immediate and overlaps with response. It includes such actions as providing essential public health and safety services, restoring interrupted utility and other essential services, reestablishing transportation routes, and providing food and shelter for those displaced by a disaster. Although called "short term," some of these activities may last for weeks.
Situation Report	Document that contains confirmed or verified information and explicit details (who, what, where, and how) relating to an incident.
Situational Awareness	The ability to identify, process, and comprehend the critical elements of information about an incident.

Span of Control	The number of resources for which a supervisor is responsible, usually expressed as the ratio of supervisors to individuals. (Under the National Incident Management System, an appropriate span of control is between 1:3 and 1:7, with optimal being 1:5.)
Special Needs Populations	Populations whose members may have additional needs before, during, and after an incident in functional areas, including but not limited to: maintaining independence, communication, transportation, supervision, and medical care. Individuals in need of additional response assistance may include those who have disabilities; who live in institutionalized settings; who are elderly; who are children; who are from diverse cultures; who have limited English proficiency or are non-English speaking; or who are transportation disadvantaged.
Staging Area	Any location in which personnel, supplies, and equipment can be temporarily housed or parked while awaiting operational assignment.
Standard Operating Procedure (SOP)	Complete reference document or an operations manual that provides the purpose, authorities, duration, and details for the preferred method of performing a single function or a number of interrelated functions in a uniform manner.
State Government	The governing body of any State of the United States, the District of Columbia, the Commonwealth of Puerto Rico, the Virgin Islands, Guam, American Samoa, the Commonwealth of the Northern Mariana Islands, and any possession of the United States. (Source: Homeland Security Act of 2002)
State Coordinating Officer (SCO)	The individual appointed by the Governor to coordinate State disaster assistance efforts with those of the Federal Government. The SCO plays a critical role in managing the State response and recovery operations following Stafford Act declarations. The Governor of the affected State appoints the SCO, and lines of authority flow from the Governor to the SCO, following the State's policies and laws.
State Emergency Management Agency Director	The official responsible for ensuring that the State is prepared to deal with large-scale emergencies and for coordinating the State response in any incident. This includes supporting local governments as needed or requested and coordinating assistance with other States and/or the Federal Government.

State Homeland Security Advisor	Person who serves as counsel to the Governor on homelan security issues and may serve as a liaison between the Governor office, the State homeland security structure, the Department of Homeland Security, and other organizations both inside and outside of the State.					
Status Report	Relays information specifically related to the status of resources (e.g., the availability or assignment of resources).					
Steady State	Steady state is the posture for routine, normal, day-to-day watch operations and situational awareness. Steady-state activities are activities that take place between incidents/disasters.					
Strategic Guidance Statement and Strategic Plan	Documents that together define the broad national strategic objectives; delineate authorities, roles, and responsibilities; determine required capabilities; and develop performance and effectiveness measures essential to prevent, protect against, respond to, and recover from domestic incidents.					
Strategic Information and Operations Center (SIOC)	The focal point and operational control center for all Federal intelligence, law enforcement, and investigative law enforcement activities related to domestic terrorist incidents or credible threats, including leading attribution investigations. The SIOC serves as an information clearinghouse to help collect, process, vet, and disseminate information relevant to law enforcement and criminal investigation efforts in a timely manner.					
Strategy	The general plan or direction selected to accomplish incident objectives.					
Support Agency	See Emergency Support Function (ESF) Support Agency.					
Support Annexes	Describe how Federal departments and agencies, the private sector, volunteer organizations, and nongovernmental organizations coordinate and execute the common support processes and administrative tasks required during an incident. The actions described in the Support Annexes are not limited to particular types of events, but are overarching in nature and applicable to nearly every type of incident.					
Tactics	Deploying and directing resources on an incident to accomplish the objectives designated by the strategy.					

Target Capabilities List	Defines specific capabilities that all levels of government should possess in order to respond effectively to incidents.				
Task Force	Any combination of resources assembled to support a specific mission or operational need. All resource elements within a Task Force must have common communications and a designated leader.				
Territories	Under the Stafford Act, U.S. territories are may receive federally coordinated response within the U.S. possessions, including the insular areas, and within the Federated States of Micronesia (FSM) and the Republic of the Marshall Islands (RMI). Stafford Act assistance is available to Puerto Rico, the U.S. Virgin Islands, Guam, American Samoa, and the Commonwealth of the Northern Mariana Islands, which are included in the definition of "State" in the Stafford Act. At present, Stafford Act assistance also is available to the FSM and the RMI under the compact of free association.				
Terrorism	As defined under the Homeland Security Act of 2002, any activity that involves an act dangerous to human life or potentially destructive of critical infrastructure or key resources; is a violation of the criminal laws of the United States or of any State or other subdivision of the United States in which it occurs; and is intended to intimidate or coerce the civilian population or influence or affect the conduct of a government by mass destruction, assassination, or kidnapping. See Section 2 (15), Homeland Security Act of 2002, P.L. 107–296, 116 Stat. 2135 (2002).				
Threat	An indication of possible violence, harm, or danger.				
Tribal	Referring to any Indian tribe, band, nation, or other organized group or community, including any Alaskan Native Village as defined in or established pursuant to the Alaskan Native Claims Settlement Act (85 Stat. 688) [43 U.S.C.A. and 1601 et seq.], that is recognized as eligible for the special programs and services provided by the United States to Indians because of their status as Indians.				
Tribal Leader	Individual responsible for the public safety and welfare of the people of that tribe.				
Unified Area Command	Command system established when incidents under an Area Command are multi-jurisdictional. See Area Command.				
Unified Command	An Incident Command System application used when more than				

(UC)	one agency has incident jurisdiction or when incidents cross political jurisdictions. Agencies work together through the designated members of the UC, often the senior person from agencies and/or disciplines participating in the UC, to establish a common set of objectives and strategies and a single Incident Action Plan.
Unified Coordination Group	Provides leadership within the Joint Field Office. The Unified Coordination Group is comprised of specified senior leaders representing State and Federal interests, and in certain circumstances tribal governments, local jurisdictions, the private sector, or nongovernmental organizations. The Unified Coordination Group typically consists of the Principal Federal Official (if designated), Federal Coordinating Officer, State Coordinating Officer, and senior officials from other entities with primary statutory or jurisdictional responsibility and significant operational responsibility for an aspect of an incident (e.g., the Senior Health Official, Department of Defense representative, or Senior Federal Law Enforcement Official if assigned). Within the Unified Coordination Group, the Federal Coordinating Officer is the primary Federal official responsible for coordinating, integrating, and synchronizing Federal response activities.
Unit Leader	Supervisory position for the various Units within the Incident Command Structure.
Unity of Command	Principle of management stating that each individual involved in incident operations will be assigned to only one supervisor.
Universal Task List	A menu of unique tasks that link strategies to prevention, protection, response, and recovery tasks for the major events represented by the National Planning Scenarios. It provides a common vocabulary of critical tasks that support development of essential capabilities among organizations at all levels. The List was used to assist in creating the Target Capabilities List.
Urban Search and Rescue (US&R) Task Forces	A framework for structuring local emergency services personnel into integrated disaster response task forces. The 28 National US&R Task Forces, complete with the necessary tools, equipment, skills, and techniques, can be deployed by the Federal Emergency Management Agency to assist State and local governments in rescuing victims of structural collapse incidents or to assist in other search and rescue missions.
Volunteer	Any individual accepted to perform services by an agency that has the authority to accept volunteer services, if that individual

performs	services	without	promise,	expectation,	or	receipt	of
compensa	tion for se	ervices pe	erformed.				

The	City of Oklahom	na City Emergenc	y Operations Plan (I	EOP)
A	CRONYMS	S AND ABI	BREVIATION	NS

AAR	After Action Report		
AC	Area Command		
ADA	Americans with Disabilities Act of 1990		
ARC	American Red Cross		
AREP	Agency/Department Representative		
ARES	Amateur Radio Emergency Services		
CART	Cleveland Area Rapid Transit		
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive		
CDC	Centers for Disease Control and Prevention		
CDRC	Community Disaster Recovery Center		
СНЕРА	Catastrophic Health Emergencies Powers Act		
CI/KR	Critical Infrastructure/Key Resources		
COG	Continuity of Government		
COOP	Continuity of Operations Plan		
CONPLAN	Concept Plan		
COUASI	Central Oklahoma Urban Area Security Initiative		
CPG 101	Comprehensive Preparedness Guide 101		
CSB	Chemical Safety Board		
DCO	Defense Coordinating Officer		
DMA	Disaster Mitigation Act 2000		
DOD	Department of Defense		
DOJ	Department of Justice		

DRC	Disaster Recovery Center		
DRG	Domestic Readiness Group		
DSCA	Defense Support for Civil Authorities		
DWI	Disaster Welfare Information		
EEG	Exercise Evaluation Guide		
EMAC	Emergency Management Assistance Compact		
EMS	Emergency Medical Services		
EMSA	Emergency Medical Services Authority		
EOC	Emergency Operations Center		
EOP	Emergency Operations Plan		
ERP	Emergency Response Plan		
ESF	Emergency Support Function		
ESIR	Emergency Snow and Ice Route		
FAA	Federal Aviation Administration		
FBI	Federal Bureau of Investigation		
FCO	Federal Coordinating Officer		
FEMA	Federal Emergency Management Agency		
FERP	Flood Emergency Response Plan		
FMAG	Fire Management Assistance Grant		
FMIS	Fire Management Information Systems		
FRC	Federal Resource Coordinator		
FOUO	For Official Use Only		

FEMA	Federal Emergency Management Agency	
GETS	Government Telecommunication System	
GPD	Gallons Per Day	
HHS	Department of Health and Human Services	
HIRA	Hazard Identification and Risk Assessment	
HSC	Homeland Security Council	
HSEEP	Homeland Security Exercise and Evaluation Program	
HSIN	Homeland Security Information Network	
HSPD-5	Homeland Security Presidential Directive 5, "Management of Domestic Incidents"	
HSPD-7	Homeland Security Presidential Directive 7, "Critical Infrastructure, Identification, Prioritization, and Protection"	
HSPD-8	Homeland Security Presidential Directive 8, "National Preparedness"	
IAP	Incident Action Plan	
IC	Incident Command or Incident Commander	
ICP	Incident Command Post	
ICS	Incident Command System	
IMAT	Incident Management Assistance Team	
IMT	Incident Management Team	
ISE	Information Sharing Environment	
IST	Incident Support Team	
IWN	Integrated Wireless Network	
JFO	Joint Field Office	

JIC	Joint Information Center		
JIS	Joint Information System		
JOC	Joint Operations Center		
JTTF	Joint Terrorism Task Force		
LES	Law Enforcement Sensitive		
MERS	Mobile Emergency Response Support		
MAC	Multi-Agency Coordination Group		
MACS	Multi-Agency Coordination System(s)		
MARC	Multi-Agency Resource Center		
MMRS	Metropolitan Medical Response System		
MSA	Metropolitan Statistical Area		
NCTC	National Counterterrorism Center		
NEMA	National Emergency Management Association		
NDMS	National Disaster Medical System		
NGO	Non-governmental Organization		
NIMS	National Incident Management System		
NICC	National Infrastructure Coordinating Center		
NIPP	National Infrastructure Protection Plan		
NJTTF	National Joint Terrorism Task Force		
NMCC	National Military Command Center		
NOAA	National Oceanic and Atmospheric Administration		
NOC	National Operations Center		

NPO	Non-Profit Organization	
NRCC	National Response Coordination Center	
NRF	National Response Framework	
NRP	National Response Plan	
NSC	National Security Council	
NTSB	National Transportation Safety Board	
NVOAD	National Voluntary Organizations Active in Disaster	
NWS	National Weather Service	
OCCHD	Oklahoma City-County Health Department	
OCFD	Oklahoma City Fire Department	
OCPD	Oklahoma City Police Department	
OCPWERTF	Oklahoma City Public Works Emergency Response Task Force	
OCS	Oklahoma Climatological Survey	
ODEQ	Oklahoma Department of Environmental Quality	
ODMHSAS	Oklahoma Department of Mental Health and Substance Abuse Services	
ODOT	Oklahoma Department of Transportation	
ODP	Office for Domestic Preparedness	
OEM	Oklahoma Department of Emergency Management	
OIFC	Oklahoma Information Fusion Center	
OKC	The City of Oklahoma City	
OK-FIRST	Oklahoma First-Response Information Resource System using Telecommunications	
	l .	

OKOHS	Oklahoma Office of Homeland Security		
OKVOAD	Oklahoma Voluntary Organizations Active in Disaster		
OPLAN	Operations Plan		
OWRB	Oklahoma Water Resources Board		
PDA	Preliminary Damage Assessment		
PDD	Presidential Disaster Declaration		
PFO	Principal Federal Official		
PIO	Public Information Officer		
POV	Privately Owned Vehicle		
PSCC	Public Safety Communications Center		
REACT	Radio Emergencies Associated Communications Team		
RMACC	Regional Multi-Agency Coordination Center		
RRCC	Regional Response Coordination Centers		
RTF	Recovery Task Force		
SAR	National Urban Search and Rescue Response System		
SFLEO	Senior Federal Law Enforcement Official		
SEOC	State Emergency Operations Center		
SOP	Standard Operating Procedure		
SCO	State Coordinating Officer		
SIOC	Strategic Information and Operations Center		
SSP	Sector-Specific Plan		
TCL	Target Capabilities List		
TEP	Training and Exercise Plan		

TICP	Tactical Interoperable Communications Plan		
UASI	Urban Areas Security Initiative		
UC	Unified Command		
USACE	United States Army Corps of Engineers		
USAR or US&R	Urban Search and Rescue Task Forces		
USDHS	United Stated Department of Homeland Security		
UTL	Universal Task List		
VOAD	Volunteer Organizations Assisting in Disasters		
WRWA	Will Rogers World Airport		
WMD	Weapons of Mass Destruction		

### THE CITY OF OKLAHOMA CITY EMERGENCY OPERATIONS PLAN (EOP)

APPENDIX A – SITUATION OVERVIEW

(OKLAHOMA CITY AT A GLANCE)

### The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX A – SITUATION OVERVIEW – OKLAHOMA CITY SUMMARY

#### OKLAHOMA CITY AT A GLANCE

The following summary is taken from the Oklahoma City Chamber of Commerce, Greater Oklahoma City Economic Overview – Oklahoma City at a Glance\*. It has been edited for use in the Emergency Operations Plan.

(\*Source: <a href="http://goo.gl/WlT2wY">https://goo.gl/WlT2wY</a> or here (2015): <a href="https://goo.gl/EzZEiN">https://goo.gl/EzZEiN</a> or here (2011): <a href="https://goo.gl/EzZeHfO">https://goo.gl/EzZeHfO</a>)

The Oklahoma City Metropolitan Statistical Area (MSA) includes seven counties: Oklahoma, Canadian, Cleveland, Grady, Lincoln, Logan, and McClain.

By population Oklahoma City is the 27th largest city. The MSA is the 42nd largest metropolitan area in the United States.

Oklahoma City covers 621.2 square miles – the third largest land area for a city in the nation extending into four counties: Oklahoma, Canadian, Cleveland, and Pottawatomie.

Oklahoma City is 1,285 feet above sea level.

#### **Population**

Oklahoma City is the most populous city in the state of Oklahoma. From 2010 to 2014, Oklahoma City's population grew by approximately 3.4% and experienced a 0.7% average annual growth rate. In 2014, the Oklahoma City MSA population was estimated to be 1,297,998, with Oklahoma City consisting of 600,729 (46.3%) of that total.

### Population by Race and Ethnic Group\*

	% W	hite	% BI	ack	% Na Amer		% As	sian	% Hisp Orig	
	2010	2014	2010	2014	2010	2014	2010	2014	2010	2014
Oklahoma City	62.7	67.3	15.1	14.5	3.5	3.0	4.0	4.2	17.2	18.0
<b>Oklahoma County</b>	64.6	68.6	15.4	15.0	3.5	3.0	3.0	3.2	15.1	15.7
OKC MSA	71.9	74.2	10.4	10.1	4.1	3.6	2.8	3.0	11.3	11.9
Oklahoma (state)	72.2	73.3	7.4	7.2	8.6	7.2	1.7	1.9	8.9	9.4

<sup>\*</sup>Persons of Hispanic Origin may be of any race.

SOURCE: 2014 5-Year ACS, 2010 Census

#### **Utilities:**

- Energy
  - o Electricity
    - Oklahoma Gas & Electric Services (OG&E)
    - Public Service Company of Oklahoma (PSO)
    - Oklahoma Electric Cooperative (OEC)
    - numerous municipally owned energy providers

### The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX A – SITUATION OVERVIEW – OKLAHOMA CITY SUMMARY

- Natural Gas
  - Oklahoma Natural Gas Company (ONG)
- Water City of Oklahoma City

  - o Storage Capacity
- Wastewater/Sewer City of Oklahoma City

### **Transportation**

### Major Highways Serving Area

Interstate 35 North and South	U.S. 62 East and Southeast
Interstate 40 East and West	U.S. 77 (Broadway Extension) North and South
Interstate 44 Northeast and Southwest	
Interstate 235Connects I-35 & I-40 & U.S.77	Northwest
Interstate 240 Interconnects I-40, I-44 & I-35	U.S. 277Southwest

### Highways

Oklahoma City is located at the crossroads of I-35, I-40 and I-44, and has more than 2,400 miles of four-lane roads. And, the state of Oklahoma has more than 12,000 miles of state highways, excellent turnpikes, and an interstate system providing a vital link to all major U.S. markets. There are about 15,000 common and/or contract motor freight carriers operating in the state, providing fast and efficient truck transportation to all points on the continent.

#### Air

Will Rogers World Airport sits on more than 8,000 acres of land and serves seven airlines flying nonstop to 22 major airports. Will Rogers World Airport is one of the 10 largest airports in the country in land area, and is one of the largest small hub airports in the nation. The airport operates three runways: two 9,800-ft parallel runways and one 7,800-ft crosswind runway and can accommodate any size aircraft. Currently, the facility is home to 70 companies, including the FAA Mike Monroney Aeronautical Center, The Federal Bureau of Prisons Transfer Center, Southwest Airlines Reservation Center, AAR Aircraft Services – Oklahoma, ARINC Inc., and the Metro Tech Aviation Career Center. The City also operates Wiley Post Airport, a general aviation airport that boasts nearly 80,000 flight operations every year, as well as Clarence E. Page Airport, a small general aviation airport south of Yukon, Oklahoma.

#### Train

Amtrak service is provided via The Heartland Flyer, which makes daily runs to Fort Worth, Texas. Two major lines provide most of the rail transportation in the Oklahoma City MSA:

### The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX A – SITUATION OVERVIEW – OKLAHOMA CITY SUMMARY

Union Pacific and BNSF Railway. These lines have more than 4,000 miles of track and connect Oklahoma communities with other U.S. cities, markets and ports.

Major Cities Distance (Miles) Delivery Time (days)

City Highway Miles Rail Miles		Motor Carrier	Rail Delivery Time	
			Delivery Time (Days)	(Days)
Atlanta	868	1,006	3	4
Chicago	896	846	3	3
Dallas	200	388	1	7-8 hours
Denver	630	792	3	2
Detroit	1,086	1,230	3	4
Houston	437	638	2	1.5
Kansas City	339	379	2	1
Los Angeles	1,367	1,489	3	6
Memphis	474	583	3	2
New Orleans	718	1,000	5	3
New York	1,548	1,592	5	7
St. Louis	462	539	2	1
Seattle	2,021	2,360	5	5

#### Climate/Weather

The average annual temperature is 61° F with an average rainfall of 36.5 inches and average snowfall of 10 inches per year. The average number of flying days is 350 per year.

Monthly average low and high temperatures in Oklahoma City

January29° – 50°	July72° – 94°
February33° – 55°	August71° – 93°
March41° – 63°	September63° – 85°
April50° – 72°	October51° – 74°
May60° – 80°	November40° – 62°
June68° – 88°	December31° – 51°

Source: Oklahoma Climatological Survey (OCS), National Climatic Data Center

### Income\*

Oklahoma City's cost of living ranks well below the national average.

Median Household Income	
Under \$15,000	3%
\$15,000-\$25,000	
\$25,000-\$50,000	1%
\$50,000-\$100,000	
\$100,000-\$150,000	
More than \$150,000	

SOURCE: 2014 5-Year ACS

#### **Labor Analysis**

**Unemployment Rate** 

The unemployment rate for the Oklahoma City metropolitan area averaged 4.4% for 2014. Increases in the area's population and labor force have kept pace with economic growth, keeping the region's unemployment rate low in comparison to the nation.

#### Labor Analysis 2014

Labor Force	607,024
Employed	580,471
Unemployed	26,553
Underemployed*	70,415
<b>Unemployment Rate</b>	4.4%

<sup>\*</sup>Underemployed workers have training or education surpassing the needs of their current position.

SOURCE: U.S. Dept. of Labor, Bureau of Labor Statistics; OKC MSA

#### Total Employment by Industry

Information	1.3%
Natural Resources and Mining	3.3%
Other	3.4%
Construction	4.5%
Manufacturing	5.8%
Financial Activities	5.8%
Leisure and Hospitality	11.3%
Professional and Business Services	12.0%
Education and Health Services	14.5%
Trade, Transportation and Utilities	17.7%
Government	20.5%
SOURCE: Bureau of Labor Statistics, Current Employment Statistics, 2014	, OKC MSA

#### **Education**

In the Greater Oklahoma City area, there are 18 public and private colleges and universities, including two comprehensive universities, Oklahoma State University and the University of Oklahoma. Oklahoma City also has a Career and Technology system, offering programs and services which provide training to high school and post-secondary students, along with training services to a variety of businesses in a number of different skill areas.

#### Educational Attainment (Population 25 years and over)

Less than High School Graduate	12.20%
High School/Technical School	
Some College	25.1%
College Graduate or Higher	35.4%

SOURCE: 2014 5-Year ACS, 2010 Census

#### Area Colleges and Universities

013-2014 Enrollment
C

University of Oklahoma, State, 4-year	30,864
OU Health Sciences Center, State	3,841
OU College of Law, State	537
Oklahoma State University, State, 4-year	28,809
OSU-Oklahoma City, State, 2-year	10,213
OSU School of Veterinary Medicine, State, 2-year	416
Oklahoma City Community College, State, 2-Year	20,456
University of Central Oklahoma, State, 4-Year	20,441
Rose State College, State, 2-Year	10,295
Redlands Community College, State, 2-Year	3,918
Oklahoma City University, Private, 4-Year	3,643
Langston University, State, 4-Year	3,085
Oklahoma Christian University, Private, 4-Year	2,757
Southern Nazarene University, Private, 4-Year	2,729
Oklahoma Baptist University, Private, 4-Year	2,179
Mid-America Christian University, Private, 4-Year	1,898
University of Science and Arts of Oklahoma, State, 4-Year	1,064
University of Phoenix, Private, 2/4-Year	868
Southwestern Christian University, Private, 4-Year	847
St. Gregory's University, Private, 4-Year	787
DeVry University, Private, 4-Year	282
Hillsdale Free Will Baptist College, Private, 4-Year	233
Total Enrollment	150,235

#### **Major Industries:**

The economy of the Greater Oklahoma City region is diverse. While federal, state and local governments are the largest employers, and the oil and natural gas sector generates the largest revenues, the area's major private sector economic contributors include:

- Aviation & Aerospace: With the largest concentration of aviation and aerospace firms in the state, the Greater Oklahoma City region's 265 firms employ 38,000 workers and growing. Nearly 65 percent of the workforce at Tinker Air Force Base the largest single site employer in the state consists of civilian contractors and service providers.
- **Bioscience**: Oklahoma City's bioscience presence is generating national and international attention. The employs more than 51,000 statewide. Companies within this industry are dedicated to providing bioscience goods and services, as well as education and research testing.
- **Energy**: Oklahoma City is the Energy capital of the state. Energy accounts for approximately 3% of metro employment but more than 9% of total compensation. The sector draws its strength from several Energy companies with headquarters in the city.
- **Health Care**: As one of the nation's major centers of health delivery, Oklahoma City metro employs more than 74,000 health care sector workers. The 30 general medical and surgical hospitals and 16 specialized hospitals combine to offer outstanding healthcare.
- **Manufacturing**: This broad category includes metals and machinery; building materials; food products; and medical devices and equipment. With more than 36,000 employed, the manufacturing sector represents approximately 5.8% of the Oklahoma City MSA's total nonagricultural labor force.
- **Professional, Business & Financial Services**: Similar to the health care sector, the Oklahoma City region provides the business and financial services to a market that extends beyond the state boundaries. This sector makes up 19% of the metro's total workforce with more than 109,800 employees.
- Wholesale and Retail Trade: Oklahoma City's central location and accessibility have made it a vital crossroads for commerce. In 2014 the metro had taxable retail sales of more than \$14 billion.
- **International**: The metro area includes 31 countries represented by foreign-based subsidiaries. More than 40,000 people are employed by these companies.

**Leading Employers:** The following table shows the major employers in the OKC metro area.

Company	Product/Service	Employees
State of Oklahoma	Government	46,900
Tinker Air Force Base	Military	26,000
OU - Norman Campus	Higher Education	11,900
FAA Mike Monroney Aeronautical Center	Aerospace	6,500
INTEGRIS Health*	Health Care	6,000
Hobby Lobby Stores Inc*	Wholesale & Retail	5,100
OU Health Sciences Center	Higher Education	5,000
City of Oklahoma City	Government	4,600
Mercy Health System of OK*	Health Care	4,300
OGE Energy Corp.*	Utility	3,400
Chesapeake Energy Corp*	Oil & Gas	3,200
Devon Energy Corp*	Oil & Gas	3,200
OU Medical Center	Health Care	3,200
SSM Health Care of Oklahoma, Inc.*	Health Care	3,000
University of Central Oklahoma	Higher Education	2,900
Norman Regional Hospital	Health Care	2,800
AT&T	Telecommunications	2,400
Oklahoma City Community College	Higher Education	2,100
Sonic Corp*	Retail	2,000
LSB Industries, Inc.*	Manufacturing	1,880
The Boeing Company	Aviation	1,800
Dell	Sales & Business Service	1,700
Hertz Corporation	Rental Services	1,700
UPS	Transportation	1,550
Great Plains Coca-Cola Bottling Company	Manufacturing & Distribution	1,500
Midwest Regional Medical Center	Health Care	1,500
Cox Communications*	Telecommunications	1,400
Farmers Insurance Group	Customer Service	1,300
American Fidelity*	Finance/Insurance	1,300
Johnson Controls	Manufacturing	1,200
Midfirst Bank*	Finance	1,150
Bank of Oklahoma	Finance	1,100
Love's Travel Stops & Country Stores*	Retail	1,100
Deaconess Hospital*	Health Care	1,000
Rose State College	Higher Education	1,000
Continental Resources*	Oil & Gas	1,000
ATC Drivetrain LLC*	Manufacturing	1,000
Dolese Bros. Co.*	Manufacturing	1,000
	<u> </u>	,

<sup>\*</sup>Indicates private headquarters in metro area; employee counts subject to change

SOURCE: The Greater Oklahoma City Chamber

THE CITY OF	OKLAHOMA CITY	EMERGENCY OP	PERATIONS PLAN (EOP)
	APPENDIX B – RES	SPONSE PHASE A	ACTIVITIES

# City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX B – RESPONSE PHASE ACTIVITIES

Establishing Incident Command/Unified Command				
•				
, 1 1 01				
8 71				
Protection of responder and public health and safety.				
<ul> <li>Incident hazard identification and characterization;</li> </ul>				
<ul> <li>Implementation and monitoring of personal protective equipment use,</li> </ul>				
<ul> <li>Exposure sampling and analysis;</li> </ul>				
<ul> <li>Environmental analysis,</li> </ul>				
o Plume modeling,				
<ul> <li>Air monitoring,</li> </ul>				
o Decontamination,				
<ul> <li>Worker health and safety risk analysis;</li> </ul>				
<ul> <li>Health and safety monitoring; and</li> </ul>				
o Development/ongoing evolution of the site-specific safety and health plan.				
Public safety and security				
Firefighting,				
Urban search and rescue;				
Emergency Medical Service actions				
o Triage				
<ul> <li>Pre-Hospital Treatment</li> </ul>				
o Transport				
Medical care				
Public Health and Safety				
<ul> <li>Emerging infectious disease tracking,</li> </ul>				
<ul> <li>Public health education;</li> </ul>				
<ul> <li>Site and public health surveillance and testing procedures;</li> </ul>				
<ul> <li>Immunizations or mass prophylaxis, and</li> </ul>				
<ul> <li>Isolation or quarantine</li> </ul>				
Evacuations of humans and domestic animals or pets;				
Establish facilities for mass care to include shelters/congregate care facilities for				
humans and domestic animals or pets;				
Provide mass care and emergency assistance				
<ul> <li>Food, water, ice, emergency relief supplies</li> </ul>				
<ul> <li>Other humanitarian services and assistance based on situation</li> </ul>				
Transportation system detours, traffic control, traffic rerouting, road closures, etc.;				
Establish perimeters and restrict access to the site				
Establish ingress and egress routes for evacuation, emergency responders,				
personnel and equipment				
Actions to mitigate hazards, protect critical infrastructure and minimize additional				
damage;				
Debris clearance and management;				
£ ,				
Control, containment, and removal of environmental contamination.				

**APPENDIX B-1** 

THE CITY OF OKLAHOMA CITY EMERGENCY OPERATIONS PLAN (E	OP)
APPENDIX C – ROLES AND RESPONSIBILITIES	

## City officials and departments will have these primary responsibilities during major emergencies and disasters.

Official or Department	Primary Responsibilities	Function
Airports	ESF 1 – Transportation (Airports)	<ul> <li>Airport operations</li> <li>Restoration of airport operations and services</li> <li>Support to other ESFs</li> </ul>
Animal Welfare	ESF11 – Agriculture & Natural Resources	Domestic Pets and Animal evacuation and sheltering
City Auditor's Office	Support	Staffing support
City Clerk's Office	Support	Staffing support
City Council	Policy Direction and Emergency Legislation	Adoption of a resolution by the City Council declaration an existence of an emergency local to the City. Section 15-22(a)(2) of the Oklahoma City Municipal Code.
City County Health Department	ESF 8 – Public Health & Medical Services	Public Health
City Manager's Office (City Manager)	Direction, Control and Administration	Declares the existence of an emergency until such time as the City Council meets to determine if state of emergency exists. Section 15-22(b) of the Oklahoma City Municipal Code.
Development Services Department	Long-Term Community Recovery	<ul> <li>Inspection of damaged buildings &amp; structures</li> <li>Emergency Demolition (Coordinate with Public Works &amp; Planning)</li> <li>Non-emergency demolition of buildings &amp; structures (Coordinate with Planning)</li> <li>Repair and reconstruction permitting</li> <li>Participate in Disaster Recovery Task Force (DRTF)</li> </ul>

APPENDIX C-1 06/2017

Official or	Primary	Function
Department	Responsibilities	
Emergency	ESF 5 – Emergency	Emergency Operations Plan
Management	Management	Hazard Mitigation Plan
	ESF 6 – Mass Care,	Functional & hazard specific planning
	Emergency Assistance,	Multiagency Coordination Center
	Temporary Housing, and	Resource management
	Human Services	Damage assessment and documentation
	(Coordination)	Collect, evaluate, and disseminate
	ESF 7 – Logistics	information
	Management and	Provide a Common Operating Picture
	Resource Support	Recommend appropriate action to City
		Departments and first responders
		Hazard identification and risk assessment.
		Coordinate:
Emergency		<ul> <li>Emergency public information</li> </ul>
Management		<ul> <li>Hazard mitigation actions</li> </ul>
(Continued)		<ul> <li>Mass Evacuations</li> </ul>
(Continued)		<ul> <li>Mass care, emergency assistance,</li> </ul>
		housing, and human services
		<ul> <li>FEMA Public Assistance process</li> </ul>
		<ul> <li>Disaster Volunteer Management</li> </ul>
		<ul> <li>Disaster Donation Management</li> </ul>
		Liaison between the OKC and OEM/FEMA
Finance	Support	Manpower to perform general accounting,
		budgeting, procurement, and risk management.
Fire	ESF 4 – Fire Fighting	Fire Suppression
	ESF 9 – Search and	Urban Search & Rescue,
	Rescue	WMD/Hazardous Material Response
	ESF 10 – Oil and	Dive Rescue/Water Rescue
	Hazardous Materials	ESF – 8 Public Health & Medical Support
	response	
General Services	Support	Vehicle & equipment maintenance and repair
		Fuel – gas & diesel
		Facilities management
		Facility maintenance and repair
		Support to other ESFs
		Restoration of energy services to City buildings
		and facilities

APPENDIX C-2 06/2017

Official or	Primary	Function
<b>Department</b>	Responsibilities	runction
Information Technology	ESF 2 - Communications	Repair & restoration of City Computer Infrastructure, Telecommunications, and Radio Systems
Mayor's Office (Mayor)	Policy and Emergency Legislation	Proclamation of State of Emergency by the Mayor's designation and Mayor's emergency powers. Sections 15-37 & 15-38 of the Oklahoma City Municipal Code.
Metropolitan Medical Response System (MMRS)	ESF 8 – Public Health & Medical Services	Medical system response coordination and support Medical system response planning Medical Emergency Response Center (MERC)
Municipal Counselor's Office	Support	Legal Advice, Emergency Legislation, Contracts
Municipal Court	Support	Judicial Action
Municipal Court – Enforcement Services	ESF 13 – Public Safety & Security (Support)	Site security RMACC Security Prisoner transport and booking
Parks & Recreation	ESF 3 – Public Works & Utilities (Support) General Support	Debris clearance and removal Support by providing facilities, equipment, supplies, material, and manpower
Personnel	Support	Staffing support Occupational Health
Planning	Long-Term Community Recovery	Local Disaster Recovery Manager (LDRM) Participate in the Disaster Recovery Task Force (DRTF) Recovery & reconstruction planning issues Districts, Neighborhoods, and Downtown:  • Assist with the inspection of damaged buildings & structures  • Assist with Emergency Demolition (coordinate with Development Services & Public Works)  • Assist with Non-emergency demolition of buildings & structures (coordinate with Development Services)  • Assist with repair and reconstruction permitting

APPENDIX C-3 06/2017

Official or	Primary	Function		
Department	Responsibilities			
Police Department  Public Events	ESF 13 – Public Safety & Security	Public Safety and Security Law Enforcement and Investigation functions Traffic control Site/Area security and access Warnings Evacuations Fusion Center Liaison JTTF Liaison  Provide facilities for Mass Core Continuity of		
Facilities – Cox Convention Center	Support	Provide facilities for Mass Care, Continuity of Government and Operations, and Incident Command		
Public Events Facilities – Ford Center	Support	Provide facilities for Mass Care, Continuity of Government and Operations, and Incident Command		
Public Information & Marketing	ESF 15 – External Affairs	Emergency Public Information Public/Media Information Reproduction/Printing Web 2.0 Technology and Website development & maintenance Joint Information Center (JIC)		
Public Works	ESF 1 – Transportation (Streets & Roadways) ESF 3 – Public Works & Utilities ESF 4 – Fire Fighting (Support) ESF 9 – Search and Rescue (Support) ESF 13 – Public Safety (Support)	Street cleaning and debris removal for emergency equipment entry Heavy equipment for rescue operations Barricading and traffic management Emergency outdoor lighting Emergency Demolition (Coordinate with Development Services & Planning) Household Hazardous material collection & disposal Infrastructure damage assessment Infrastructure repair and restoration Traffic Control Debris management & removal Mapping Flood Plain Management Stormwater Quality		
Public Transportation and Parking	ESF 1 – Transportation (Mass Transit)	Evacuation support Short-Term expedient emergency shelter Transporting persons or personnel Transporting resources Providing Staging Areas		

APPENDIX C-4 06/2017

Official or	Primary	Function
Department	Responsibilities	
Utilities	ESF 3 – Public Works &	Water/Wastewater infrastructure damage
- Water Quality	Utilities	assessment, repair, and restoration
- Wastewater Quality		Water shutoff
		Cut and cap water and waste water lines in
		affected areas to mitigate further damage during
		recovery and reconstruction
		Mapping Support to other ESFs
Utilities	ESF 3 – Public Works &	Solid waste management service restoration
- Solid Waste	Utilities	Debris management & removal
Management		Support to other ESFs
OKC Zoo	Zoo Animal Care	Support to ESF 11 – Agriculture & Natural
		Resources

APPENDIX C-5 06/2017

To close the gaps in the City's Capability Assessment these other agencies/organizations may assume these responsibilities during major emergencies and disasters:

Agency	Primary Responsibilities	Function		
Emergency Medical Service Authority (EMSA)	ESF 8 – Public Health & Medical Services	Emergency Medical Triage, Pre-Hospital Treatment, and Transport Medical Emergency Response Center (MERC		
Oklahoma Dept of Agriculture, Food, and Forestry	ESF 4 – Fire Fighting – Wildland (Support) ESF 11 – Agriculture & Natural Resources	Wildland Fire Fighting Support Responding to animal and plant diseases and pests Safety & security of food supply		
Oklahoma State Historic Preservation Office (SHPO)	ESF 11 – Agriculture & Natural Resources	Historical Preservation		
Oklahoma Dept of and Mental Health Substance Abuse Services (ODMHSAS)	ESF 8 – Public Health & Medical Services	Disaster Mental Health Service Family Assistance Center At Risk & Enhanced Care Task Force		
Oklahoma Dept of Human Services	ESF 6 – Mass Care, Emergency Assistance, Temporary Housing, Human Services	People with Disabilities, Access and Functional Needs Task Force Providing nutritional assistance		
Oklahoma State Dept of Health	ESF 8 – Public Health & Medical Services	At Risk & Enhanced Care Task Force Support to OCCHD		
Oklahoma Dept of Environmental Quality (DEQ)	ESF 10 – Oil and Hazardous Material Response	Support to other ESFs Regulatory oversight Technical and Laboratory assistance		
Oklahoma Dept of Emergency Management (OEM)	ESF 5 – Emergency Management ESF 6 – Mass Care, Emergency Assistance, Temporary Housing, and Human Services ESF 7 – Logistics Management and Resource Support ESF 15 – External Affairs	OKVOAD Intrastate, interstate, and Federal resource management Disaster declaration process Liaison to Federal Emergency Management Agency (FEMA) Emergency Management Assistance Compact (EMAC) process FEMA - Public Assistance FEMA - Individual Assistance Disaster Recovery Centers (DRC) Emergency Public Information Public/Media Information		

APPENDIX C-6 06/2017

Agency	Primary	Function
	Responsibilities	
Oklahoma Dept of	ESF 1 – Transportation	State and Federal Highways infrastructure
Transportation		repair and restoration
(ODOT)		
Oklahoma State	ESF – 8 Public Health &	Mass Fatality Management
Office of Medical	Medical Services	
Examiner		

## Private sector infrastructure will have these responsibilities during major emergencies and disasters:

Utilities	Primary	Functions
	Responsibilities	
Oklahoma Gas &	ESF 12 – Energy	Restoration of electrical service
Electric (OG&E)		
Oklahoma Electric		
Cooperative (OEC)		
Oklahoma Natural	ESF 12 – Energy	Restoration of natural gas service
Gas (ONG)		
COX	ESF 2 – Communications	Restoration of telecommunication services
AT&T		including telephone, internet access, and
		television
Wireless	ESF 2 – Communications	Restoration of wireless telecommunication
Telecommunications		services
Providers		
Pipeline Associations	ESF 12 - Energy	Pipeline identification, locating, and marking
CALL OKIE 811		Dial 811 or 1-800-522-6543

## These Non-Profit Organizations (NPO) will have these responsibilities during major emergencies and disasters: $\frac{1}{2}$

Organization	Primary	Functions
	Responsibilities	
American Red Cross	ESF 6 – Mass Care,	Shelter Operations
	Emergency Assistance,	Damage Assessment
	Temporary Housing,	First Responder Mass care
	Human Services	Mass Care and Emergency Assistance
United Way	ESF 6 – Mass Care,	Disaster Volunteer Management
	Emergency Assistance,	Disaster Volunteer Center
	Temporary Housing,	People with Disabilities/Access & Functional
	Human Services	Needs Task Force
		Mass Care and Emergency Assistance

APPENDIX C-7 06/2017

Organization	Primary	Functions
	Responsibilities	
Heartline 2-1-1	ESF 5 - Emergency	Emergency public information dissemination
	Management (Support)	
Medical Reserve	ESF 8 – Public Health &	Staffing
Corps (MRC)	Medical Services	
	(Support)	
Oklahoma Voluntary	ESF 6 – Mass Care,	Disaster Donations Management
Organizations Active	Emergency Assistance,	Shelter Operations (Support)
in Disaster	Temporary Housing,	Mass Care and Emergency Assistance
(OKVOAD)	Human Services	

APPENDIX C-8 06/2017

THE CITY OF OKLAHOMA	CITY EMERGENCY OP	ERATIONS PLAN (EOP)
APPENDIX D – CRI	ITICAL INFORMATION	NEEDS TABLE

Type of Information	Source	Who Uses it	How Shared	Time Interval
Multi-agency Coordination Center Activated	OKC Emergency Management	OEM FEMA	Telephonic Radio E-mail WebEOC <sup>1</sup>	At time of activation and when level of activation changes
Mutual Aid Requested	- City Departments - OKC Emergency Management	OEM FEMA	Telephonic Radio E-mail WebEOC	At time of request
Local Emergency or Disaster Declaration	- Mayor - City Manager - City Council - OKC Emergency Management	OEM FEMA Media	Telephonic Radio E-mail WebEOC	At time declaration is issued
Damage – Structural  - Destroyed  - Major  - Minor  - Affected	<ul> <li>Field Units</li> <li>OKC         <ul> <li>Emergency</li> <li>Management</li> </ul> </li> <li>American Red         <ul> <li>Cross</li> </ul> </li> </ul>	OEM FEMA Media	Telephonic Radio E-mail WebEOC	As soon as practical
Deaths	<ul><li>Medical</li><li>Examiner</li><li>Field units</li><li>MERC</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Injuries	<ul><li>Field units</li><li>MERC</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Power Outages	- OG&E - OEC	ALL	Telephonic E-mail WebEOC	As soon as practical
Natural Gas Outages	ONG	ALL	Telephonic E-mail WebEOC	As soon as practical
Pipelines - Damage, ruptures, and status	Pipeline Associations & Operators	ALL	Telephonic E-mail WebEOC	As soon as practical
Landline Telecommunications - Damage - Outages	- AT&T - COX	ALL	Telephonic E-mail WebEOC	As soon as practical

<b>Type of Information</b>	Source	Who Uses it	How Shared	Time Interval
Wireless Telecommunications - Damage - Outages	Wireless telecommunication providers	ALL	Telephonic E-mail WebEOC	As soon as practical
Highway, Street, and Bridge Closures - Location - Reason	<ul><li>Public Works</li><li>ODOT</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Debris - Location - Amount - Type	<ul><li>Field units</li><li>Public Works</li><li>Utilities – Solid Waste Mgmt</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Hospital Status	MERC	ALL	EM Resources WebEOC E-mail Telephone	As soon as practical
Long Term Care Facility Status	MERC	ALL	E-mail Telephone WebEOC	As soon as practical
Police Dept. Status - Facilities - Personnel & equipment	OCPD	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Fire Dept. Status - Facilities - Personnel & equipment	OCFD	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
EMSA Status - Facilities - Personnel & equipment	EMSA	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
OCPWERTF Status - Facilities - Personnel & equipment	Public Works	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Water System Status And Condition	Utilities Department	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Wastewater System Status and Condition	Utilities Department	ALL	Telephonic Radio E-mail WebEOC	As soon as practical

Type of Information	Source	Who Uses it	How Shared	Time Interval
Railroads	- Railroads - OK Corporate Commission	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Airports - Status & condition - Open/Closed	OKC Airport Department	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Public school system - Status & condition - School closures	School Districts	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Other Resource Status	<ul><li>City     Departments</li><li>Incident     Commands</li><li>ICS – Resource     Unit</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Evacuations - Location/Area - Reason - Duration - Population - Resource needs or requirements	<ul> <li>Field Units</li> <li>Incident         Commands</li> <li>OKC         Emergency         Management</li> <li>American Red         Cross</li> <li>MERC</li> </ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Shelters - Location - Status - Capacity - Number of guests - Resource needs	<ul> <li>American Red Cross</li> <li>Public Health</li> <li>OKC Emergency Management</li> </ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Food - Processing - Supply/Storage - Distribution	<ul><li>Food Bank</li><li>Private Sector</li><li>ODAFF</li><li>Public Health</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Dams - Release of water - Dam failure - Potential dam failure	<ul><li>Public Works     Department</li><li>Utilities     Department</li><li>Private owners</li></ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical

<b>Type of Information</b>	Source	Who Uses it	How Shared	Time Interval
Hazardous Material Spills/Releases - Type of hazardous material - Quantity - Plume - Runoff - Storm drainage - Waterways	<ul> <li>Field Units</li> <li>OCFD HazMat</li> <li>OKC Storm         Water Quality</li> <li>Oklahoma DEQ</li> <li>LEPC</li> </ul>	ALL	Telephonic Radio E-mail WebEOC	As soon as practical
Briefings or Updates (Pre-Incident)	- OKC Emergency Management - RMACC – Situation Assessment Unit	For Official Use Only	E-mail WebEOC Paper	As Needed
Situation Reports (Active Response and Recovery)  - ICS Form 209 - Narrative Format - WebEOC Format	<ul> <li>OKC         Emergency         Management</li> <li>Incident/Unified         Commands</li> <li>Area         Commands</li> <li>RMACC –         Situation         Assessment         Unit</li> </ul>	For Official Use Only	E-mail WebEOC Paper	As needed
Briefings – ICS - Operational Period - Section Level - Field Level - Staff Level	<ul><li>Incident/Unified Commands</li><li>Area Commands</li></ul>	ICS Organization	Voice Paper	Start of Operational Periods, Shift, or Assignment
Weather - 7-Day Forecast - Hazardous Weather Outlook - Special Weather Statements - Enhanced Weather Page - Watches/Warnings - Advisories	National Weather Service <sup>2</sup>	ALL	Website E-mail WebEOC	Every 6 hours Every 12 hours When forecasts are issued or updated

Type of	Source	Who Uses it	How Shared	Time Interval
Information				
Oklahoma First-	Oklahoma	Authorized	Website	Every 5 minutes
Response	Climatological	Users		Every 6 hours
Information	Survey (OCS)			Every 12 hours
Resource System				When forecasts
using				are issued or
Telecommunications				updated
(OK-FIRST) <sup>3</sup>				
National Weather	National Weather	Authorized	Website	Real time
Service Chat (NWS	Service	User		
Chat) <sup>4</sup>				
Calls for Service	Public Safety	OKC	Telephonic	As requested or
- Call volume	Communications	Emergency	E-mail	required
- Kinds & types of	Center (PSCC)	Mgmt	WebEOC	
calls	911			May be
- Significant		RMACC		determined in
incidents				advance of
- Emergency				incident
Incident				
Notifications				
Highway, Street, and	- Public Works	ALL	Telephonic	As soon as
Bridge Damage	- ODOT		Radio	practical
- Location			E-mail	
- Kind/Type			WebEOC	

#### <sup>1</sup>WebEOC

WebEOC is a web-enabled collaborative information communications system that provides real-time information sharing to facilitate decision making during crisis or day-to-day operations.

WebEOC allows Emergency Operations Centers to communicate with one another, share information, and manage resources. WebEOC can be used by within an Emergency Operations Center to enable Emergency Support Function (ESF) Coordinators and agency representatives to communicate internally. Oklahoma City Emergency Management can access WebEOC from their offices, the Regional Multi-agency Coordination Center, and from their vehicles.

#### <sup>2</sup>National Weather Service (NWS)

The National Weather Service (NWS) Forecast Office in Norman Oklahoma prepares and disseminates a variety of products.

The NWS Forecast Office in Norman, Oklahoma may issue conduct special multimedia briefings with local emergency management directors when significant weather events are forecasted or

occurring that may impact life and/or property. This provides a "heads up" to emergency management directors so they can plan and prepare for the event.

The NWS Forecast Office in Norman, Oklahoma may issue advisories, watches, and warnings as necessary. These form the basis for planning, preparedness, and response activities. The Outdoor Warning System (Tornado Sirens) is activated when a Tornado Warning is issued.

## <sup>3</sup>Oklahoma First-Response Information Resource System using Telecommunications (OK-FIRST)

The mission of OK-FIRST is to help Oklahoma's public safety officials make better and quicker decisions during weather-impacted situations.

The backbone of OK-FIRST is its varied and robust weather information. The program provides real-time data from many platforms, including: radar, Oklahoma Mesonet, lightning data, upper-air observations, computer model output, and satellite imagery. These are combined with text products (forecasts, advisories, watches, warnings, and severe weather updates) from national, regional, and local National Weather Service offices.

Authorized Users have real-time access to multiple products from 15 National Weather Service radars in and around Oklahoma. The information suite for each radar includes more than a dozen reflectivity, velocity, and derived products at up to four tilts. OK-FIRST's complete set of Oklahoma weather is updated every five minutes for 115 locations across the state.

Federal data (radar, satellite, watches, and warnings) is brought into the OK-FIRST data stream via satellite using OCS's NOAAport system. Mesonet data is provided directly from the Oklahoma Mesonet's servers. This data is provided to public safety officials over the Internet within seconds of its arrival. Participants utilize OCS's visualization software to display much of the data provided by OK-FIRST. This allows them to download only the raw weather data, instead of post-processed images.

Above all, OK-FIRST is a decision support system. The everyday tools of its participants are designed to provide a real-time data stream that is combined with, and reflective of, their training.

Only authorized users – public safety and emergency management personnel who have received necessary training and been given a user name and password, can access OK-FIRST. Oklahoma City Emergency Management personnel are authorized users.

#### <sup>4</sup>NWSChat

NWSChat is an Instant Messaging program utilized by NWS operational personnel to share critical warning decision expertise and other types of significant weather information essential to the NWS's mission of saving lives and property.

This information is exchanged in real-time with the media and emergency response community, who in turn play a key role in communicating the NWS's hazardous weather messages to the public.

NWSChat also provides media and emergency response partners with the ability to communicate significant event reports back to NWS operational personnel, who in turn utilize the information to make effective warning decisions.

NWS partners can use NWSChat as an efficient means of seeking clarifications and enhancements to the communication stream originating from the NWS during a fast-paced significant weather or hydrologic event.

THE CITY OF OKLAHOMA CITY EMERGENCY OPERATIONS PLAN (EOP)
APPENDIX E – CHAPTER 15 - CIVIL DEFENSE AND EMERGENCY MANAGEMENT
ARTICLE I – IN GENERAL ARTICLE II – CIVIL DEFENSE EMERGENCY MANAGEMENT ARTICLE III – CIVIL EMERGENCIES
ARTICLE II – CIVIL DEFENSE EMERGENCY MANAGEMENT
ARTICLE II – CIVIL DEFENSE EMERGENCY MANAGEMENT
ARTICLE II – CIVIL DEFENSE EMERGENCY MANAGEMENT

#### ARTICLE I. IN GENERAL

§§ 15-1--15-15. Reserved.

#### **ARTICLE II. CIVIL DEFENSE EMERGENCIES\***

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\*State law references: Oklahoma Emergency Management Act of 2003, 63 O.S. § 683.1 et seq.

§ 15-16. Definitions.

The following words, terms and phrases, when used in this article, shall have the meanings ascribed to them in this section, except where the context clearly indicates a different meaning:

- (1) Civil defense or emergency management means the preparation for and the carrying out of all emergency functions, other than functions for which the military services are primarily responsible, by organized and trained volunteer civilian persons, who will extend existent governmental functions and provide other necessary nongovernmental functions, as listed below, to prevent, minimize and repair injury and damage resulting from enemy attack, sabotage, or other hostile action, or disasters caused by fire, flood, tornado, earthquake, or other causes developing to such an extent to cause an extreme emergency situation to arise which by declaration of the Governor jeopardizes the welfare of the citizens of this State. These functions include, without limitation, firefighting services, police services, medical and health services, rescue, engineering, air raid warning services, communications, radiological, chemical and other special weapons of defense, evacuations of persons from stricken areas, emergency welfare services (civilian war aid), emergency transportation, existing or properly assigned functions of plant protection, integration of industry emergency plans into civil defense plans, assistance to private and public utility companies in the temporary restoration of public utility services, and other functions related to civilian protection, together with all other activities necessary or incidental to the preparation for and carrying out of the foregoing functions.
- (2) Director means the Director of Civil Defense and Emergency Management.

- (3) Disaster or civil defense or disaster emergency means any state of emergency caused by enemy attack upon the United States or a state of emergency declared by the President of the United States or the Governor of Oklahoma upon the occurrence of an attack upon the United States or when such attack is imminent or when an emergency is caused by a disaster, natural or manmade.
- (4) Emergency management includes the activities and measures undertaken by a state, or one of its political subdivisions, to manage a "civil defense program" as defined and provided for by the Federal Civil Defense Act of 1950, as amended, including Title V, added by Public Law 96-342, and Section 207, added by Public Law 97-86.
- (5) A "state of emergency" shall be deemed to exist whenever, by reason of any disaster, such state of emergency is legally proclaimed by proper authority as provided in this article, and such state of emergency shall continue until terminated by proclamation of proper authority as provided by this article.

(Code 1970, § 10-1; Code 1980, § 15-16; Ord. No. 19033, § 2, 7-12-88)

**Cross references:** Definitions and rules of construction generally, § 1-2.

State law references: Similar provisions, 63 O.S. § 683.3.

§ 15-17. Director, generally.

The Director shall serve as executive head of emergency management and shall perform such other duties as may be assigned by the City Manager.

(Code 1970, § 10-2; Ord. No. 16714, § 1, 6-22-82; Code 1980, § 15-17; Ord. No. 19033, § 3, 7-12-88)

§ 15-18. Planning, training, etc., functions of Director.

Prior to an emergency, and within the limits of any funds appropriated or received by grant therefor, the Director shall:

- (1) prepare an operational plan of the departments of City government which shall provide a coordinated assignment of activities and responsibilities to each department in the event of a disaster or state of emergency as provided in this article.
- (2) establish necessary emergency operations centers.

**APPENDIX E-2** 

- (3) establish public warning systems and acquire and cause to be installed such devices as may be necessary to implement such systems.
- (4) establish and carry out recruitment and training programs for purposes of developing qualified civil defense and emergency management volunteer workers.
- (5) plan, supervise, and conduct drills and exercises under simulated disaster conditions.
- (6) develop and maintain mutual aid arrangements for reciprocal civil defense assistance consistent with State and Federal plans of civil defense and emergency management.
- (7) develop and coordinate a public shelter system to include identification, marking and stocking.

(Code 1970, § 10-3; Code 1980, § 15-18; Ord. No. 19033, § 4, 7-12-88)

- § 15-19. General powers of Director during emergencies.
  - (a) If an actual emergency is proclaimed by the City Manager or the City Council, as provided in this article, the Director, with the approval of the City Manager or City Council as provided in this article, may exercise the power to enforce all rules and regulations relating to civil defense and emergency management during such emergency.
  - (b) If the Director is acting under the authority of the City Manager as an agent of the Governor of this State, then the Director may take control of all means of transportation and communications, all stocks of fuel, food, clothing, medicine and supplies and all facilities including buildings and plants, and exercise all powers necessary to secure the safety and protection of the civilian population, to the extent necessary as provided by law.
  - (c) In exercising such powers the Director shall be guided by regulations and orders issued by the Federal government and the Governor of this State relating to civil defense and emergency management and shall take no action contrary to orders which may be issued by the Governor under similar emergency powers.

(Code 1970, § 10-5; Code 1980, § 15-19; Ord. No. 19033, § 5, 7-12-88)

- § 15-20. Other functions of Director.
  - (a) The Director shall properly coordinate the activities of emergency management. He is specifically charged in such emergency with the collection, evaluation and dissemination of information to all agencies, both public and private, participating or cooperating in any such emergency.
  - (b) The Director shall have the power to recommend appropriate action, but he shall not otherwise exercise control over the participating agencies.
  - (c) The Director shall recommend to the City Council the allocation of any funds received from the Federal or State governments or from any other source to alleviate distress and aid in restoring normal conditions.

(Code 1970, § 10-6; Code 1980, § 15-20; Ord. No. 19033, § 6, 7-12-88)

§ 15-21. Procedures for adoption of emergency operations plan.

Before an emergency operations plan may be adopted, it shall be forwarded to the Mayor and Council, for consideration. Upon adoption by the Council of a resolution approving the emergency operations plan as the official plan of organization for the performance of civil defense and emergency management activities in the City, the plan shall be in effect.

(Code 1970, § 10-4; Ord. No. 16714, § 7, 6-22-82; Code 1980, § 15-22; Ord. No. 19033, § 8, 7-12-88)

- § 15-22. Authorization and termination of emergency powers.
  - (a) The emergency powers conferred in this article shall be effective immediately upon the issuance of a proclamation of the existence of emergency:
    - (1) by a proper officer or agency of the State as provided by law; or
    - (2) by resolution of the City Council if the Council finds that the disaster causing the emergency is local to the City and its environs and is locally controllable, and it is so noted in the resolution.
  - (b) If the urgency of the situation requires, the City Manager is authorized to declare the existence of emergency until such time as the City Council may meet and determine that a state of emergency exists. The exercise of the emergency powers conferred in this article is limited to the duration of emergency as determined according to law and by the provisions of this article.

- (c) During the period of such local emergency the exercise of emergency powers shall be in conformity with all applicable provisions of the City Charter.
- (d) Locally proclaimed states of emergency shall be terminated upon adoption by the City Council of a resolution of termination not in conflict with State laws.

(Code 1970, § 10-7; Code 1980, § 15-23)

§§ 15-23--15-35. Reserved.

### **ARTICLE III. CIVIL EMERGENCIES\***

\*State law references: Oklahoma Riot Control and Prevention Act, 21 O.S. § 1321.1 et seq.; municipal authority to enact ordinance in general conformity with such act, 21 O.S. § 1321.9.

### § 15-36. Definitions.

The following words, terms and phrases, when used in this article, shall have the meanings ascribed to them in this section, except where the context clearly indicates a different meaning:

- (1) Curfew means a prohibition against any person walking, running, loitering, standing or motoring upon any alley, street, highway, public property or vacant premises, excepting persons officially designated to duty with reference to the emergency.
- (2) *Disorderly* means a course of conduct by a person which:
  - a. causes public inconvenience, annoyance, or alarm, or recklessly creates a risk thereof, by:
    - 1. engaging in fighting or in violent, tumultuous, or threatening behavior; or
    - 2. making an unreasonable noise or an offensively coarse utterance, gesture, or display, or addressing abusive language to any person present; or
    - 3. dispersing any lawful procession or meeting of persons, not being a peace officer of this City and without lawful authority; or

- 4. creating a hazardous or physically offensive condition which serves no legitimate purpose; or
- b. engages with at least one other person in a course of disorderly conduct as defined in Subparagraph a. above which is likely to cause substantial harm or serious inconvenience, annoyance, or alarm, and refuses or knowingly fails to obey an order to disperse, made by a peace officer to the participants.
- (3) State of emergency means an emergency proclaimed such by the Mayor pursuant to Section 15-37.

(Code 1970, § 21-15; Code 1980, § 15-36)

Cross references: Definitions and rules of construction generally, § 1-2.

#### § 15-37. Proclamation of state of emergency.

- (a) The Mayor, after finding that a public disorder, disaster or riot exists which affects life, health, property or the public peace, may proclaim a state of emergency in the area affected. The proclamation of a state of emergency and other proclamations issued pursuant to this section shall be in writing and shall be signed by the Mayor and filed with the City Clerk.
- (b) The Mayor shall give as much public notice as practical through the news media of the issuance of proclamations pursuant to this section.
- (c) The state of emergency shall cease to exist upon the issuance of a proclamation of the Mayor declaring its termination; provided that the Mayor shall terminate the proclamation when order has been restored in the area affected.

(Code 1970, § 21-17; Code 1980, § 15-37)

#### § 15-38. Mayor's emergency powers.

- (a) The Mayor, during the existence of a state of emergency, by proclamation, may, in the area affected by public disorder, disaster, or riot at the time of the proclamation is issued, prohibit:
  - any person being on the public streets, or in the public parks or at any other public place during the hours declared by the Mayor to be a period of curfew;

- (2) a designated number of persons from assembling or gathering on the public streets, parks or other areas either public or private;
- (3) the manufacture, transfer, use, possession or transportation of a Molotov cocktail or any other device, instrument or object designed to explode or produce uncontained combustion;
- (4) the transporting, possessing or using of gasoline, kerosene, or combustible, flammable, or explosive liquids or materials in a glass or uncapped container of any kind except in connection with the normal operation of motor vehicles, normal home use or legitimate commercial use;
- (5) the possession of firearms or any other deadly weapon by a person (other than a law enforcement officer) in a place other than that person's place of residence or business:
- (6) the sale, purchase or dispensing of alcoholic beverages (including 3.2 beer);
- (7) the sale, purchase or dispensing of other commodities or goods, as he reasonably believes should be prohibited to help preserve and maintain life, health, property or the public peace:
- (8) the use of certain streets, highways or public ways by the public; and
- (9) such other activities as he reasonably believes should be prohibited to help preserve and maintain life, health, property or the public peace.
- (b) In imposing the restrictions provided for in this section, the Mayor may impose them for such times, upon such conditions, with such exceptions and in such areas he from time to time deems necessary.

(Code 1970, § 21-18; Code 1980, § 15-38)

#### § 15-39. Riots.

No three or more persons shall assemble together or act in concert to do any act with force or violence against the peace, or to the terror of others, or make any movement or preparation therefor. No person who is present at the meeting or assembly shall fail to endeavor to prevent the commission or perpetration of such an act.

(Code 1980, § 15-39)

**APPENDIX E-7** 

State law references: Riots, 21 O.S. § 1311 et seq.

#### § 15-40. Penalty.

Any person violating a provision of this article or any proclamation or order issued pursuant hereto shall be guilty of a Class "b" offense and upon conviction be punished by a fine not exceeding \$750.00, excluding costs or imprisonment in the City Jail not exceeding six months, or both such fine and imprisonment.

(Code 1970, § 21-21; Code 1980, § 15-40; Ord. No. 20451, § 1, 10-24-95)

**State law references:** Penalty for ordinance violations, 11 O.S. § 14-111. §§ 15-41--15-70. Reserved.

### THE CITY OF OKLAHOMA CITY EMERGENCY OPERATIONS PLAN (EOP)

APPENDIX F – OKC Multiagency Coordination Center (Non-SOG Version)

## The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX F – OKC MULTIAGENCY COORDINATION CENTER

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## The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX F – OKC MULTIAGENCY COORDINATION CENTER

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### The City of Oklahoma City Emergency Operations Plan (EOP) APPENDIX F – OKC MULTIAGENCY COORDINATION CENTER

#### INTRODUCTION

The City of Oklahoma City maintains a multiagency coordination capability to provide a centralized location where city officials may provide coordination and support to incident management activities and disaster response and recovery activities.

The City's MACC is designed to operate using a simple, scalable and flexible organizational structure and that uses minimal staffing so as to reduce its impact on City Department's operations.

#### **PURPOSE**

The purpose of these guidelines is to describe how the City of Oklahoma City will activate, organize, and conduct multiagency coordination during a city wide or large area major emergency, disaster, or catastrophic incident affecting only The City of Oklahoma City. This would be a Single Jurisdiction event as referenced in the Regional Multiagency Coordination Center Standard Operating Guidelines. The SOG is neither intended to provide detailed instructions nor address every single possibility that may occur. These guidelines place a high premium on improvisation and creative problem solving and provide a framework that should assist in that process.

#### **SCOPE**

These guidelines apply to The City of Oklahoma City, its Departments and its private non-profit organizations and private sector response and recovery partners. These guidelines are limited to an incident, disaster, or catastrophe occurring solely within the jurisdictional boundaries of The City of Oklahoma City.

#### **MACC OBJECTIVES**

- 1. Monitor conditions, events, and resources.
- 2. Establish common operating picture.
- 3. Provide information in the form of updates and situation reports (SITREP).
- 4. Establish and coordinate communications which may include emergency public information and establishment of a Joint Information Center (JIC).
- 5. Coordinate or perform resource management as requested or as situation dictates.
- 6. Coordination of interdepartmental and interjurisdictional activities.

### **SITUATION OVERVIEW**

The City's MACC is located in the Regional Multiagency Coordination Center (RMACC) which also serves as the day-to-day office of Oklahoma County Emergency Management, Oklahoma City Emergency Management, and the Medical Emergency Response Center (MERC).

The RMACC is a Cold War Era underground facility built from 1963-65. It was original built to serve as the City's Emergency Operations Center in the event of a nuclear attack. Because it is built underground on high ground it is protect from all known natural hazards. An emergency generator and large uninterrupted power supply (UPS) afford protection from most technological hazards. There have been recent upgrades to the interior lighting and heating, air conditioning and ventilation (HVAC) system. It has a security system and is a controlled access facility at all times.

An underground fiber optic cable connects the RMACC to the City server. A point-to-point microwave provides a redundant network connection. A COX Business Connection provides a tertiary connection for City employees and a primary connection for visitors.

The term Emergency Operations Center and especially the acronym "EOC" has taken on a different meaning within The City of Oklahoma City, therefore Multiagency Coordination Center is used.

Technology allows the use of a Virtual MACC under certain circumstances when personnel cannot respond to or get to the RMACC (Severe weather, flooding, blizzard, etc.). The Virtual MACC has the following components:

- Function from home or other site
- Location has telephone & internet access
- Use of hand-held radios
- Use of the VPN to access City network and desktop computer
- Use of conference calls to share information and coordinate actions

### **Table 1 – MACC Primary and Alternate Locations**

Primary Location	Alternate Location
4600 Martin Luther King Blvd.	Police & Fire Training Center
Oklahoma City,	800 N. Portland Ave.
Oklahoma 73111	Oklahoma City, Oklahoma
Phone: (405) 605-8200	Classrooms 101 & 102
(405) 605-8202	Phone: (405) 297-1110
, ,	

### **PLANNING ASSUMPTIONS**

The SOG was written based on the following Planning Assumptions:

- The MACC must use minimal staffing so as to reduce its impact on City Departments' operations.
- The City MACC would most likely be activated to Enhanced Operations or Emergency or Disaster Operations Levels during a city wide or large area major emergency, disaster, or catastrophic incident affecting only The City of Oklahoma City. Also known as a Single Jurisdiction event.
- The MACC would not be activated to Enhanced Operations or Emergency or Disaster Operations Levels for an isolated incident or major emergency involving a specific site or geographic area. In this instance multiagency coordination and support would be provided on scene at the Incident Command Post by OKC Emergency Management personnel.

# **CONCEPT OF OPERATIONS (CONOPS)**

#### **Activation of the MACC**

The Oklahoma City Emergency Manager or designee may activate the MACC based on one or more of the following criteria listed in Table 2 – Activation Criteria.

#### Table 2 – Activation Criteria

1.	Specific potential threat is identified	9. Large scale planned event (i.e. Memorial			
	(i.e. Winter Storm Watch, Severe Thunderstorm Watch, etc.)	Marathon)			
2.	Immediate specific threat is identified	10. Major Emergency, Disaster, or Catastrophic			
	(i.e. Tornado Warning)	Incident			
3.	Threat level – both natural and	11. Local state of emergency			
	manmade				
4.	Multi-agency incident/event	12. Resource needs are beyond the capability of the			
		city			
5.	Multi-jurisdictional incident/event	13. Need for critical resource management			
		(ordering, tracking, allocation and reallocation)			
6.	Widespread structural damage due to	14. Duration of the incident/disaster			
	incident/event				
7.	Mass casualty incident	15. Three or more incidents occurring at the same			
		time, each with its own Incident Command			
8.	Mass evacuations				

# **Operational Levels**

The Operational Levels utilized in the Multiagency Coordination Center (MACC) are shown in Table 3 – Levels of Activation.

**Table 3 – Levels of Activation** 

Operational Level	Trigger	Staffing	Functions
Normal No immediate threat		Assigned OKC Emergency Management Personnel	Monitor a wide spectrum of threats
		ACTIVATED	
Monitoring Potential threat		Performed by OKC Emergency Management Personnel supplemented by volunteers and other City personnel	Monitor a specific potential threat; Develop a Common Operating Picture; Provide updates to response and recovery partners; May begin days in advance of an event.
Enhanced Operations Immediate threat		Increased staffing at MACC; Usually limited to one 12-hour operational period or less	Monitor an immediate specific threat, Notification to and Coordination of preparedness actions by response and recovery partners; Develop a Common Operating Picture; Frequency of updates may increase
Emergency or Disaster Operations  Hazard impact		Increased staffing at MACC; Multiple 12-hour operational periods may be necessary	Coordination & Support of response and recovery operations; Develop a Common Operating Picture; Provide impact assessment and situation reports (SITREP)

# **Timeframe to Report to the MACC upon Activation**

Personnel assigned to report to the OKC MACC upon activation should arrive within 30 minutes during normal business hours and within 60 minutes after hours and on weekends.

# **MACC Staffing Requirements**

The assumption is that one-third of the Agency Representatives (AREP) to the OKC MACC will be unavailable at any given time. The remaining two-thirds will be split into two groups: one group will be on-duty working in the OKC MACC and the other group will be off-duty resting for their shift at the OKC MACC.

These are recommended staffing levels for the MACC when activated based on Activation Level. The size, scope, and complexity of the emergency or disaster will determine the actual staffing levels.

**Table 4 – MACC Staffing Requirements** 

MACC POSITION	MONITORING	ENHANCED	EMERGENCY OR DISASTER
MACC POSITION	OPERATIONS	<b>OPERATIONS</b>	OPERATIONS
MACC Manager	1	1	1
Public Information Officer	11	1	1
Liaison Officer			1
Safety Officer			
MAC Group Supervisor		1	1
MACC Advance Planning		1	2
Unit		1	2
MACC Communications	1 <sup>1</sup>	1	4
Unit	1	1	4
MACC Resource		1	2
Management Unit		1	2
MACC Situation Unit	1	1	2
MACC Support Unit		1	2
AREP EMSA		12	1
AREP Fire		1	1
AREP Police		1	1
AREP Public Works		1	1
AREP Utilities		Optional <sup>4</sup>	1
AREP Parks & Recreation		1	1
AREP Airport		Optional <sup>4</sup>	1

MACC POSITION	MONITORING OPERATIONS	ENHANCED OPERATIONS	EMERGENCY OR DISASTER OPERATIONS
AREP Public		Optional <sup>4</sup>	1
Transportation		Optional	1
AREP OCCHD		Optional <sup>4</sup>	12
AREP MMRS		Optional <sup>4</sup>	12
AREP United way		Optional <sup>4</sup>	13
AREP American Red Cross		Optional <sup>4</sup>	13
AREP Salvation Army		Optional <sup>4</sup>	13
AREP OG&E		Optional <sup>4</sup>	Optional <sup>4</sup>
AREP OEC		Optional <sup>4</sup>	Optional <sup>4</sup>
AREP ONG		Optional <sup>4</sup>	Optional <sup>4</sup>
AREP AT&T		Optional <sup>4</sup>	Optional <sup>4</sup>
AREP COX		Optional <sup>4</sup>	Optional <sup>4</sup>
TOTAL (Does not include Optional positions)	4	13	29

Situation dependent as to whether this position is filled.

#### **MACC Action Plan**

The MACC Action Plan (MACC AP) is similar to an ICS Incident Action Plan (IAP), but the MACC AP focus is on coordination and support. The MACC AP provides the organizational structure and work assignments for the MACC. For no-notice events a generic MACC AP will be used at the outset and then an event specific MACC AP will be developed by the MACC Advanced Planning Unit for the next and subsequent operational periods. For notice or preplanned events an event specific MACC AP will be developed.

#### **MACC Position Checklists**

MACC Position Checklists have been developed for each position which provide a detailed description of the responsibilities, duties, and tasks for each MACC Position.

Personnel assigned to the OKC MACC perform the Duties Common to All Positions which emphasize the following tasks:

nphas	size the following tasks:
	Check-In
	Report & receive briefing
	Set up workstation
	Establish and maintain Position Log (ICS 214)

<sup>&</sup>lt;sup>2</sup>Only if MERC is not activated.

<sup>&</sup>lt;sup>3</sup> Situation dependent as to whether this position is filled. The alternative is to establish liaison with them.

<sup>&</sup>lt;sup>4</sup> Situation dependent as to whether this position is filled. The alternative is to establish liaison with them.

☐ Determine your resource r	needs
☐ Ensure your computer is o	perational and connected to city network
During the Operational Phase of t	he OKC MACC the emphasis is on the following tasks:
☐ Maintain Situational Awar	1
	s, Events, and Resources
☐ Rapid Damage Assessmen	
☐ Establish a Common Oper	
☐ Speak for your departmen	<del>-</del>
☐ Facilitate resource request	
☐ Obtain situation status in	nformation and response/recovery activity reports from your
departments	
☐ Coordinate interdepartmen	ntal and interjurisdictional activities
☐ Documentation	
☐ E-mails	
☐ ICS 213 – General	Message
$\Box$ ICS 214 – Unit Lo	g

# **Documentation - ICS 214 - Activity Log**

Personnel assigned to work in the OKC MACC will document their activity using the ICS 214 – Activity Log (electronic or paper version). The ICS 214 will be completed following the instructions in the FEMA ICS Forms Book (2010 Edition). When completing the "Notable Activities" section of the form OKC MACC personnel should consider these guidelines when deciding what to document:

- Time notified of activation
- Time arrived at OKC MACC
- Time left OKC MACC to go home or return to work
- Three A's
  - o Accidents
  - o Agreements
  - o Actions taken
- Three D's
  - o Decisions
  - o Discussions
  - o Disputes
- Three I's
  - o Information/Intelligence
  - o Issues
  - o Ideas/Inspirations

Each entry should endeavor to answer these questions in so far as practical:

- Who
- What
- When
- Where
- Why
- How

### Monitor Conditions, Events, and Resources

Emergency management personnel are in a constant state of monitoring and gathering information including the monitoring a wide spectrum of threats.

Prior to an event/incident they may monitor a specific potential threat, which may begin days in advance of an event/incident. During an event/incident they may monitor an immediate specific threat.

After a threat or hazard has impacted the community, they gather information to provide impact assessment and situation reports (SITREP).

During the monitoring and gathering of information, emergency management personnel need to verify the reliability and accuracy of the information they are receiving. Unverified information should not be used in establishing the common operating picture or developing SITREPs. Personnel should be assigned to follow up on unverified information to resolve its status.

Emergency management personnel will have to resolve any conflicting information they have received.

There are about twenty four jurisdictions that comprise the central Oklahoma region which creates a challenge collecting information. The best approach to collecting information from so many jurisdictions is the following:

- Each jurisdiction provides information to the OKC MACC at a regular interval or at a scheduled time as determined by the MACC Manager.
- The OKC MACC does not call or contact them for information. This is known as passive collection of information. If they send it, then it is considered vetted and ready for use and distribution
- If jurisdiction doesn't provide information, then "No Report" is listed under that jurisdiction.

# **Information Gathering**

Information gathering entails obtaining, consolidating, and retaining raw data from diverse sources, including: Human sources, Observation, Technical sources, and Open (unclassified) sources.

An important element in information gathering capability is the ability to recognize relevant indicators and warnings within the gathered data and immediately sharing them within the OKC MACC.

It is important to share and disseminate information and intelligence as appropriate among disciplines, departments, agencies, and organizations. In simplest terms, the goal is to get the right information to the right people at the right time.

Key information types include:

- Situation status information.
- Operational information.
- Resource information.
- Management and control information.
- Public information.

OKC MACC staff must verify the relevance, reliability, and validity of the information and the credibility of the source by: using trusted sources as the primary sources of information; collating and cross-checking against baseline data and against reports received from other sources; talking to secondary sources; and receiving positive verification that the information is accurate. Any discrepancies should be reconciled to ensure that accurate data are being used.

#### **Information Flow**

There are three categories of Information within the OKC MACC. The process for handling each category of information is described below:

Emergency
☐ Life safety issue
☐ Requires immediate action to prevent loss of life or property.
□ NOTIFY ALL AT ONCE
☐ Route to MACC Manager
☐ MACC Manager reviews it and routes it to the appropriate Functional Team,
Department AREP, or MACC Unit for action
☐ MACC Manager routes it to Situation Unit
■ Log it, post it, record it
Non-Emergent
☐ Does not involve life safety or immediate action to prevent loss of life or property
☐ Route to Situation Unit
■ Log it, post it, record it
☐ Situation Unit routes it to the MACC Manager
☐ MACC Manager reviews it and routes it to the appropriate Functional Team,
Department AREP, or MACC Unit for action
Resource request

#### □ Internal

- Route it to the appropriate Department AREP for interdepartmental assistance or support.
- Route it to the Resource Management Unit when it involves the purchasing & procurement of supplies, materials, or rental equipment from City contractor/vendor.

#### □ External

■ Route it to the MACC Manager who reviews it and routes it to Resource Management Unit, NGO or Private Sector AREP in the MACC.

#### **Documentation of Information Flow**

Personnel assigned to the OKC MACC will share information using e-mail. E-mail provides written documentation of the information flow; it automatically saves a copy of the sent document; and it provides for ease of routing and distribution of messages.

If e-mails are not available, then personnel assigned to the OKC MACC will share and distribute information using the ICS 213 – General Message. The ICS 213 will be completed following the instructions in the FEMA ICS Forms Book (2010 Edition).

Each message whether e-mail or ICS-213 should endeavor to answer these questions in so far as practical:

- Who
- What
- When
- Where
- Why
- How

#### **Issue Board**

The Situation Unit will maintain an Issue Board either physically using white boards or electronically. The Issue Board provides an up-to-date list of significant issues that need to be resolved or are in the process of being resolved. The Issue Board minimally includes:

- Location
- Kind/Type of Issue
- Description
- Assigned to
  - o Who the issue was assigned to for resolution
    - Function or ESF
    - Department/Agency
    - Jurisdiction
- Resources allocated to it

### **Rapid Damage Assessment**

The Rapid Damage Assessment is conducted as soon as possible after a hazard impact to assess the impact the disaster or emergency has had on the City's infrastructure, ability to provide basic services, ability to provide disaster response and recovery, and ability to recover and reconstruct.

The Ra	apid Damage Assessment looks at status, condition, and operation of:
	Water – Lines, treatment plants, booster stations
	Waste Water – Lines, treatment plants, lift stations
	Electrical power
	Natural Gas
	Telecommunications
	Airport
	Bridges & roads
	Fire Stations
	Police Stations
	City buildings and facilities
	City telecommunications capability
	Hospitals & medical facilities
	Long term care facilities
	Schools

# **Establish a Common Operating Picture**

The Situation Unit analyzes and synthesizes the gathered information to develop a common operating picture.

A common operating picture offers an overview of an event/incident thereby providing information/intelligence which enables the Incident Commander/Unified Command, department/agency heads, elected/appointed officials and any other stakeholders and partner agencies to make effective, consistent, and timely decisions.

The development of a common operating picture is a collaborative process by personnel working in the MACC.

The common operating picture is distributed in the form of a Situation Report.

# **Providing Information**

The MACC provides information to the following entities:

- Incident Commanders/Unified Commands
- Area Commands
- Department/Agency Heads

- Elected officials
- Appointed officials
- Various non-profit and private sector stakeholders and response and recovery partners.
- Oklahoma Department of Emergency Management

There are three types of Situation Reports:

- Snap Shot Report
- Situation Report (SITREP)
- Incident Status Summary ICS 209

Snap Shot Report – These reports are issued more frequently and as needed and contain less detail than a SITREP. They usually address one topic, subject, or issue. They have life safety or "Got to know now" information.

Situation Report (SITREP) - Provides the Common Operating Picture and is compiled from gathering, analyzing, and synthesizing information. They are issued a minimum every 8-12 hours, but more frequently during initial stages of the event such as 2, 4, or 6 hours. When the need for SITREPs is more than every 12 hours, then the response phase has likely ended and the recovery phase is underway.

The current practice for preparing SITREPs is to:

- Gather, analyze, and synthesize information from departments, agencies, and AREPs
- Develop common operating picture and prepare the SITREP as an e-mail
- Submit to MACC Manager or Emergency Manager for review and approval
- Once approved it is distributed and posted into WebEOC

ICS 209 – Incident Status Summary – Is used for reporting information on significant incidents. It is not intended for every incident and would not be used on a short duration event. It contains basic information elements needed to support decision making. They are prepared and issued every 12 or 24 hours. It is a four page form with 53 blocks or sections and twelve pages of instructions which can be found in the FEMA ICS Forms Book (2010).

The frequency of distributing information depends on the situation or circumstances and the kind and type information to be distributed. A developing situation or changes in environmental conditions (i.e. wind shift) may require more frequent distribution of information. Updates may need to be distributed after National Weather Service products are issued or updated at scheduled times during the day. The following guidelines

- Pre-Event
  - o At least once a day, usually after event updates or webinars
  - o Factors that may increase frequency:
    - Type of event
    - Severity
    - Probability or confidence of occurrence

Threat to life and property

#### During

- Snap Shots are issued frequently and as needed to disseminate life safety and need to know now information. Consider preceding or following a threat to life or life safety Snap Shot with:
  - Telephone notification
  - Dispatch notification and request for broadcast
  - Direct broadcast over public safety radio
- o SITREPs may be issued a minimum every 8-12 hours, but more frequently during initial stages of the event such as 2, 4, or 6 hours.
- o At 30 minutes before the start of each operational period
- Post Event
  - o As soon as practical after event
  - o At least once a day thereafter, usually at or near the close of business
  - o 30 minutes before start of operational period briefing

Snap Shots, SITREPs, and Incident Status Summary should be vetted - reviewed and approved - by the MACC Manager before they are distributed.

# **Resource Management**

# **Key Resource Management Considerations**

Safety, personnel accountability, managerial control, adequate reserves, and cost are all key considerations that must be taken into account when managing incident resources.

### **Critical Resources**

Critical resources can best be described as resources that everyone needs, but are in short supply. Critical resources are allocated according to priorities established by the Chief Elected Official, Chief Executive Officer or the Multiagency Coordination System's Policy Group depending on the situation. Multiagency Coordination Center implements the critical resource allocation priorities.

#### **Incident Resource Management Process**

The incident resource management process includes several interactive activities:

- Identify requirements
- Order and acquire
- Mobilize
- Track and report
- Recover/Demobilize
- Reimburse
- Inventory

### **Mutual Aid Requests**

The Oklahoma *Intrastate* Mutual Aid Compact applies to Mutual Aid Requests. Mutual Aid Requests from outside jurisdictions or agencies will be processed as follows:

- 1. Request comes to OKCEM/MACC
- 2. OKCEM/MACC discusses the request with the requestor and gathers necessary information, completes the Mutual Aid Worksheet, and forwards it to the appropriate department
- 3. Department analyzes the request to include whether or not they have the requested resources, availability, and cost to provide the requested resources
- 4. Department forwards the request to the City Manager for consideration
- 5. City Manager decision to approve or disapprove
- 6. OKCEM and Department notified of the CM's decision
- 7. OKCEM notifies requestor of the decision and secures a signed Mutual Aid Request
- 8. Department deploys the resources, tracking personnel and & equipment costs
- 9. OKCEM & Department work on the invoice for reimbursement

The information needed from the requesting agency or jurisdiction should be documented using a Mutual Aid Worksheet. This information includes:

- Who is requesting it
- Quantity, kind, and type of resources requested
- Mission, task, or assignment requested
- Support to be provided by requestor Will they provide water, food, fuel, and sleeping accommodations?
- Where do you want them
- When do you want them
- Point of Contact (POC)

Internal resource requests will be documented using an e-mail or an ICS-213 if e-mail is unavailable. Internal resource requests are for:

- Interdepartmental (department to department) assistance or support
- Resource requests involving the acquisition of supplies, materials, or rental equipment from city vendors/contractors
- Requesting assistance or support from an NGO or Private Sector partner in the MACC

# **Disaster Volunteer Management**

The role of the OKC MACC in disaster volunteer management is to coordinate and support the establishment and operation of a Disaster Volunteer Center, if needed. This will likely require the collaboration and support of these entities:

- Police
- IT
- Public Works

- PIM
- **NGOs**

In the event of a small scale disaster or before the establishment and opening of the Disaster Volunteer Center, personnel working in the OKC MACC may receive requests from the public and others to volunteer. When this occurs, OKC MACC staff will:

- ☐ Add them to the list of unsolicited volunteers which will minimally capture this information:
  - o Name
  - Contact information
  - o Volunteering to do what?
  - o Free or not
- ☐ The message the OKC MACC staff will communicate to them is:
  - o Thank them for their offer, but tell them that they are not needed at this time
  - o Tell them we will add them to our disaster volunteer resource list which we share with other organizations
  - o Tell them they will be contacted when they are needed

# **Disaster Donation Management**

The role of the OKC MACC in disaster donations management is to coordinate and support the establishment and operation of a Disaster Donations Center by leveraging existing community resources. This will likely require the collaboration and support of these entities:

- PIM
- NGOs
- OKCEM

In the event of a small scale disaster or before the establishment and opening of the Disaster Donations Center, personnel working in the OKC MACC may receive requests from the public and

mau	ons ce	mer, personner working in the OKC MACC may receive requests from the public
d otl	ners to	give donations. When this occurs, OKC MACC staff will:
	Encou	rage them to make cash donations to a disaster assistance organization
	Add t	hem to the list of unsolicited donation offers which will minimally capture this
	inforn	nation:
	0	Name
	0	Contact information
	0	Goods or service(s) offered
	0	Are the goods or services free or not
П	The m	essage the OKC MACC staff will communicate to them is:
ш		· · ·
	0	Thank them for their offer, but tell them that their goods or services are not
		needed at this time
	0	Tell them we will add them to our disaster donations resource list which we share

- with other organizations
  - o Tell them they will be contacted when they are needed

#### **Establish and Coordinate Communications**

#### **Internal Communications**

Internal communications refer to communications within the RMACC during emergency/disaster.

- Inside the MACC
  - o Oklahoma County EM
  - o Oklahoma City EM
  - o MERC
  - o Units within the MACC Situation, Resource Management, etc.
  - o Functional Teams or ESF Groups
- Methods
  - o Face to face
  - o E-mail
  - o Telephone
  - o General Message ICS 213
  - o WebEOC

Interoffice meetings involving stakeholders facilitate the internal communication process during normal operations. During an event/incident, more frequent meetings may occur.

#### **External Communications**

External communications refer to communications outside the RMACC during the emergency/disaster.

- Oklahoma County, Oklahoma City and MERC stakeholders and/or parent organizations
- Communications with other response and recovery partners
  - o Private non-profits
  - o Private sector
  - o State
  - o Federal
- Methods
  - o Radio
  - o Telephone
  - o E-mail
  - o WebEOC

# **Emergency Public Information and Warnings**

Emergency management personnel identify necessary warnings that need to be issued to the public living or working in the affected area. They either issue the warning or work with the appropriate entities to issue the necessary warning.

Emergency management personnel identify the necessary emergency public information that needs to be distributed to the public living or working in the affected area. MACC staff collaborates with the appropriate entities to develop uniform messaging. The emergency public information may be distributed through various means.

# **Joint Information Center**

Emergency management personnel identify the need for a Joint Information Center. They request the activation of the JIC. MACC staff coordinates with the JIC the release of information to the media and public.

CONTINUED ON NEXT PAGE

# **Severe Weather Operations**

Severe Weather Operations may start when a Severe Thunderstorm or Tornado Watch/Warning is issued.

The following information should be monitored and gathered during severe weather operations.

SOURCES OF INFORMATION	PRE-	DURING	PRIORITY
NAME	EVENT		
• NWS			1 1
o NWS Chat		•	1.1
o Hazardous Weather	•		1.1
Forecasts			
o Watches	•	•	1.1
<ul> <li>Warnings</li> </ul>	•	•	1.1
o Conference calls	•		1.1
<ul> <li>Multimedia briefings</li> </ul>	•		1.1
<ul> <li>NWS WFO Enhanced</li> </ul>	•		1.2
webpage			1.2
o Storm Prediction Center	•	•	1.2
(SPC) webpage			1.2
<ul> <li>Incident Meteorologist (IMET)</li> </ul>	•	•	1.1
Radar First		•	1.1
<ul> <li>All-Hazard Alert Weather Radio</li> </ul>	•	•	1.1
<ul> <li>OKFIRST</li> </ul>		•	1.2
<ul> <li>Local media – TV</li> </ul>		•	1.2
Storm Spotters		•	1.2
Public safety field units (radio)		•	1.2
Amateur radio		•	1.2
GR Analyst - Gibson Ridge		•	1.3
OKC CAD – VisiNet		•	2
Social Media		•	2
Other EOC's		•	3
WebEOC		•	3
• OEM		•	3

Recommended staffing of the OKC MACC for Severe Weather Operations is listed in the below Table.

POSITION	ONE PERSON	MINIMUM STAFFING	MAXIMUM STAFFING
Radar Monitor	X	1	1
Media Monitor	X	1	1
Radio Operator	X	1	5
Amateur Radio <sup>1</sup>			X
Public Safety Radio			
o OKC EDACS			X
o OKWIN			X
o UHF			X
o VHF			X
Oklahoma County EM Frequency			X
IMET <sup>2</sup>			1
VisiNet CAD Monitor <sup>3</sup>	X		1
Situation Unit Leader (SITL)	X	1	1
Social Media Monitor <sup>4</sup>			1
Display Processor (DPRO)		1	1
MACC Support Unit Leader (MSUL)			1
Runner			1
TOTAL		5	14

<sup>&</sup>lt;sup>1</sup> Amateur Radio – Spotter network and NWS
<sup>2</sup> IMET – Incident Meteorologist
<sup>3</sup> VisiNet CAD – Authorized OKC Personnel
<sup>4</sup> Social Media – OKC PIM

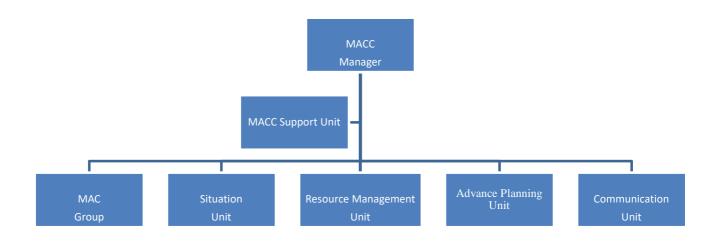
The roles and responsibilities of the Severe Weather Operations positions are as follows:

POSITION	SEVERE WEATHER OPERATIONS ROLE AND RESPONSIBILITIES
Radar Monitor	1. Monitor radar for life threatening attributes using one of the following
	radars:
	a. OKFIRST
	b. RADARFIRST
	c. NWS
	2. Provide updates to SITL, DPRO, Radio Operator, and IMET
	3. Capture screen shots of life threatening attributes
Media Monitor	1. Monitor local television stations for current information on the storm,
	tornado, and situation.
	2. Provide updates to SITL, DPRO, Radar Monitor, and Radio Operator
Radio Operator	Monitor radio systems to gather information
	a. Amateur Radio
	b. Public Safety Radio
	c. OKC EDACS
	d. OKWIN
	e. UHF
	f. VHF
	g. Oklahoma County EM Frequency
	2. Report information to NWS
	3. Provide updates to SITL, DPRO, Radar Monitor
IMET*	Incident Meteorologist monitors Gibson Ridge
	2. Provide updates to SITL, DPRO, Radar Monitor, and Radio Operator
VisiNet CAD Monitor	1. Monitors OKC VisiNet CAD for storm/tornado related information
	2. Provide updates to SITL, DPRO, Radar Monitor, and Radio Operator
SITL	1. Maintains situational awareness
	2. Gathers information from Radar Monitor, Media Monitor, Radio Operator,
	IMET, VisiNet CAD Monitor, and Social media Monitor
	3. Analyze and synthesizes information to create a common operating picture
	4. Prepares Situation Reports
Social Media Monitor	1. Monitors social media sites/feeds to gather information on the current
	situation and rumor control.
	2. Provide updates to SITL, DPRO, Radar Monitor, Radio Operator, IMET
	3. Distributes approved non-emergency public information via social media
Display Processor	1. Plots storm spotter locations, storm attributes and damage on maps
(DPRO)	2. Records significant events and activities of importance on Issue Board
	including time and location using WebEOC Unit Log
MACC Support Unit	Monitors and controls access to the RMACC
Leader (MSUL)	2. Have persons complete the Sign-In Log at front desk
	3. Retrieves supplies and materials as requested by positions
Runner	1. Distributes messages between positions

# MACC ORGANIZATION and ASSIGNMENT OF RESPONSIBILITIES

The MACC is organized using the structure shown in Figure 1 – MACC Organizational Chart.

FIGURE 1 – MACC ORGANIZATIONAL CHART



# **MACC Manager**

The MACC Coordinator facilitates organizing and accomplishing the mission, goals and direction of the MACC:

- Provides expertise on the functions of the MAC Group and on the proper relationships with dispatch centers and incident managers.
- Fills and supervises necessary unit and support positions as needed, in accordance with coordination complexity.
- Arranges for and manages facilities and equipment necessary to carry out the MAC Group functions.
- Facilitates the MAC Group decision and coordination process.
- Implements decisions by the Policy Group.

The MACC Manager position is filled according to Table 4 – MACC Manager Assignment.

**Table 4 – MACC Manager Assignment** 

MACC LEVEL OF ACTIVATION	MACC Manager
Normal Operations	OKC Emergency Manager
Monitoring	OKC Emergency Manager
F.1. 10	OKC Emergency Manager or
Enhanced Operations	City Manager Designee <sup>1</sup>
F	OKC Emergency Manager or
Emergency or Disaster Operations	City Manager Designee <sup>1</sup>

<sup>&</sup>lt;sup>1</sup>City Manager Designee – May be the appropriate Department Head as determined by the nature of the incident, emergency or disaster and/or someone with policy making authority.

# **Multiagency Coordination (MAC) Group**

The MAC Group is made up of a Group Supervisor and Agency Representatives (AREP). The MAC Group Supervisor is responsible for supervising the coordination activities of the MAC Group. The MAC Group Supervisor works under the supervision of the MACC Manager.

The MAC Group coordinates multiagency response and recovery operations and activities and provides support to the incident commands. The MAC Group provides coordinated decision-making and may make key decisions regarding prioritization of objectives, prioritization of incidents, and allocation of critical resources. The MAC Group may coordinate agency administrator level decisions on issues that affect multiple agencies and may include harmonizing agency policies and providing strategic guidance and direction to support incident management activities.

The organization of the MAC Group depends on the nature and complexity of the incident/disaster. The AREPs may be organized into groups by Function (Law Enforcement, Fire, Public Works & Utilities, Human Services, Medical, etc.) or by Emergency Support Functions (ESF) #1-#15.

#### **MACC Situation Unit**

The MACC Situation Unit Leader works under the supervision of the MACC Manager.

The Situation Unit is responsible for information monitoring and gathering. They analyze and synthesize the information gathered to develop a common operating picture which may be provided to various stakeholders and multiagency coordination entities.

The Situation Unit handles the following responsibilities:

- Collects and analyzes information on the current situation.
- Prepares and maintains situation maps and displays.
- Prepare Situation Reports (SITREP) or situation summaries.
- Maintains the following logs:
  - Event/Incident log
  - WebEOC Unit Log
  - Issue Board or Log

# **MACC Resource Management Unit**

The MACC Resource Management Unit Leader works under the supervision of the MACC Manager.

The Resource Management Unit is a hybrid unit that both tracks and obtains resources in support of the Incident Command. It handles the following responsibilities:

- 1. Maintains summary information on critical resources (equipment and personnel) committed to incident/disaster response and recovery.
- 2. Monitors resource needs as determined by the Incident Commands.
- 3. Identifies and tracks critical resource needs.
- 4. Functions as an Expanded Dispatch by ordering and procuring needed resources in support of Incident Commands.
- 5. Handles incoming and outgoing Intrastate Mutual Aid Requests.
- 6. Handles incoming Interstate Mutual Aid Requests (EMAC) from the State EOC.
- **7.** Handles requests for direct federal assistance in accordance with the National Response Framework (NRF).

#### **MACC Communications Unit**

The MACC Communications Unit Leader works under the supervision of the MACC Manager.

The Communications Unit is responsible for the following:

- Provides communication between the MACC and Incident Commands, dispatch centers, other multiagency coordination centers (i.e. EOC), and the State Emergency Operations Center
- May take over incident and disaster dispatch functions thereby;
  - o Relieving 911 Dispatch Center of the burden and allowing them to resume normal operations.
  - o Function as an Expanded Dispatch to handle the increase flow of resource requests.

• Proper operation, maintenance and repair of MACC telecommunication systems (radios, telephones, computers, etc.)

# **Advanced Planning Unit**

The Advance Planning Unit Leader works under the supervision of the MACC Manager.

The Advance Planning Unit is responsible for:

- Development of an Advance Plan consisting of potential response and recovery related issues likely to occur beyond the next operational period, generally within 36 to 72 hours.
- Development of the MACC Action Plan (MAP)
- Performs the document collection and filing tasks of the Documentation Unit function.
- Review all available status reports, Incident and MACC Action Plans, and other significant documents.
- Determine potential future impacts and cascading events of the event or disaster; particularly issues which might modify the overall emergency/disaster operations and MACC operations.
- The Advanced Planning Unit should project the situation assessment and resource needs at least 36 to 72 (or longer) hours ahead, and consider:
  - o Overall goal and incident objectives.
  - o Adequacy of previous and present plans.
  - o Future resource availability.
  - o Strategy assessment and alternatives.
  - o Environmental factors.
  - o Organizational assessment and alternatives.
  - o Political and economic issues.
  - o Long-term recovery needs.

# **Technical Specialists**

MACC Technical Specialists work under the supervision of a Unit Leader, MAC Group Supervisor, or MAC group Function Team depending on where their expertise is needed. MACC Technical Specialists provide special expertise useful in providing coordination and support to the MACC, Incident Commands and Department Operation Centers.

### **MACC Support Unit**

The MACC Support Unit Leader works under the supervision of the MACC Manager. The MACC Support Unit is responsible for the logistical services and support for the MACC.

Orders and procures supplies, materials, personnel, and equipment in support of MACC operations.

- Arranges for food, beverages (water, coffee, soda, etc.) and snacks to MACC personnel.
- MACC physical security and access
- Proper operation of MACC systems
- Arrange for increased housekeeping/janitorial services commensurate with the increase activity in the MACC.
- Performs the document reproduction, scanning, and faxing tasks of the Documentation Unit function.

# **Municipal Counselor**

The Municipal Counselor's Office is represented in the Multiagency Coordination System (MACS) as a member of the Policy Group. However, legal guidance may be important to MACC operations in matters including but not limited to the formal declaration of an emergency and/or other public safety and law enforcement issues. Legal support will be provided by the Municipal Counselor, his designee, or any Assistant Municipal Counselor assigned by him to the MACC. They may provide legal coordination and support by either being present in the MACC or by electronic technology such as e-mail or telephone.

# DIRECTION, CONTROL, AND COORDINATION

The MACC uses the principles and concepts of the National Incident Management System's Command and Management Components: (NIMS) Multiagency Coordination Systems (MACS), Incident Command System (ICS), and Public Information.

# INFORMATION COLLECTION, ANALYSIS, AND DISSEMINATION

Refer to the City Emergency Operations Plan Basic Plan, Information Collection and Dissemination Section and Appendix D – Critical Information Needs and NIMS Communications and Information Management.

#### **COMMUNICATIONS**

Refer to the Emergency Operations Plan Basic Plan, Communications Section.

### ADMINISTRATION, FINANCE, AND LOGISTICS

For details refer to the City Emergency Operations Plan Basic Plan, Administration, Finance, and Logistics Section.

# **MACC Staffing Training Requirements**

Oklahoma City Emergency Managements is responsible for establishing the required and recommended training for personnel assigned to the City of OKC MACC when it's activated.

#### **MACC Action Plan**

The MAC Forms and ICS Forms will be used to create a MACC Action Plan and document MACC actions and activities.

### PLAN DEVELOPMENT and MAINTENANCE

The MACC SOG is maintained by Oklahoma City Emergency Management and is reviewed as part of the annual City Emergency Operations Plan review. Revisions are made to it as necessary.

### **AUTHORITIES and REFERENCES**

#### **Authorities**

Homeland Security Presidential Directive 5 (HSPD 5) – Management of Domestic Incidents

Oklahoma City Council Resolution of July 18, 2006 establishing the National Incident Management System (NIMS) as the standard for incident management in The City of Oklahoma City.

#### References

FEMA EMI E-101 Foundations of Emergency Management Student Manual July 2012

FEMA IS-230 Principles of Emergency Management

FEMA IS 700.a NIMS, An Introduction

FEMA IS-701 NIMS Multiagency Coordination Systems

FEMA IS 703.a NIMS Resource Management (1-15-2010)

FEMA IS 704 NIMS Communications and Information Management (8-1-2009)

# FEMA IS-775 EOC Management and Operations

ICS 100 – Introduction to ICS

ICS 200 – ICS for Single Resource and Initial Action Incidents

ICS 300 – Intermediate ICS for Expanding Incidents

ICS 400 – Advanced ICS Command and General Staff Complex Incidents

ICS 420-1 Field Operations Guide, FIRESCOPE, June 2004 and June 2007

# PUBLIC PROTECTION & EVACUATION ANNEX



**June 2014** 

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#### INTRODUCTION

### **Purpose**

This annex describes the processes for implementing and supporting protective actions taken by the public.

### Scope

This annex applies to City of Oklahoma City residents, departments, non-profit organizations and private sector contractors.

This annex addresses shelter-in-place and large area or large-scale evacuations of Oklahoma City residents for incidents/disasters.

This annex incorporates the provisions of the Oklahoma Homeland Security Region 6&8 Evacuation Plan which addresses large-scale evacuations within the Oklahoma Office of Homeland Security Region 6 (Canadian County, Cleveland County, Lincoln County, Logan County, McClain County, and Pottawatomie County) and Region 8 (Oklahoma County).

#### **Policies**

Priority is given to 1) life safety (first responders and the public), 2) incident stabilization, and 3)property conservation, in that order.

Citizens have personal responsibility for emergency preparedness including evacuation and "Shelter-in-Place". All residents are strongly encouraged to educate themselves, their family members and those for whom they have responsibility, in the proper methods and practices of family emergency plans, preparedness kits, "Shelter-in-Place" and evacuations.

Shelter-in-Place is the preferred protective action when it is practical and safe based on the totality of the circumstances. Shelter-in-Place offers the shortest distance to safety. Under certain circumstances, evacuation can unnecessarily expose people to greater hazard vulnerability and risk, than if they Sheltered-in-Place. Shelter-in-Place is simple, quick and does not require a lot of first responder or community resources.

Evacuation is not always indicated before, during, or after a hazard impact or incident/disaster. Evacuation is used when it offers the greatest safety and protection from a hazard. Evacuation may be the only safe protective action from hazards such as flash floods, flooding, hazardous material spills, acts of terrorism and wildland fires. After a hazard impact or incident/disaster, if a structure is habitable and safe to occupy, then evacuation may not be indicated. Evacuations can be time consuming to complete,

complex to manage, and can require tremendous first responder and community resources.

Emergency resources will initially be devoted to those in the greatest danger, followed by the largest threatened groups.

### **CONCEPT OF OPERATIONS**

### **Situation and Assumptions**

- 1. Oklahoma Homeland Security Regions 6 and 8 include over 6,000 square miles and an estimated population of 1.1 million. This includes The City of Oklahoma City which stretches into four counties Oklahoma County, Canadian County, Cleveland County, and Pottawatomie County.
- 2. Emergency resources within the region include Emergency Management, Law Enforcement, Fire/Rescue, Emergency Medical, Public Health, Hospitals and Public Works Departments.
- 3. This annex assumes that resources would be available to respond to evacuations of various sizes and if that were not the situation, mutual aid and/or state and federal assistance would be requested. Mutual aid resources are available through the Oklahoma Intrastate Mutual Aid Compact.
- 4. The probability of the region requiring a complete evacuation is extremely low; however, it is very likely that localized evacuations may be required in response to natural or manmade events such as those identified in this document.
- 5. This annex strongly encourages all individuals, families, businesses and others to acknowledge responsibility for their own safety, to make appropriate preparations and to take necessary actions, including but not limited to, evacuation and emergency planning, storage of provisions adequate to sustain themselves for a minimum of 72-hours, and other steps as may be deemed prudent for the protection of life and property.
- 6. Emergency resources will initially be devoted to those in the greatest danger, followed by the largest threatened groups. It is probable that some persons or groups, particularly during a large-scale event, may be forced to rely on their own planning, resources and provisions for extended periods until additional assistance becomes available.
- 7. In some situations it may be safer and more effective to "Shelter-in-Place" instead of attempting to evacuate. If advised to "Shelter-in-Place" the personal emergency planning and provision of emergency supplies mentioned above may prove critically important.
- 8. Disaster related research has found that it may take up to four (4) hours for 99% of the population in the affected area to receive the warning.

- 9. People may take protective actions for the following reasons: 1). Environmental cues; 2) Authorities' evacuation warnings or recommendations; 3). Family or relatives' evacuation recommendations; and 4). Observations of others leaving.
- 10. 90% of the population may be home from 10:00 pm and 6:00 am, but only about one-third is there from 10:00 am to 3:00 pm.
- 11. Evacuations initiated during daytime hours should include time for travel home from work and school. This will result in a flow of people into the affected/evacuation area during the evacuation. Basically, people have to go home to evacuate so they can get children, pets, clothing, medicine, valuables, and documents.
- 12. The resident population may be less likely to comply with warnings and evacuation orders.
- 13. The transient population will be more likely to comply with warnings and evacuation orders. For this annex transients are defined as primarily those who stay in commercial lodging facilities such as motels and who are visiting Oklahoma City on business or pleasure.
- 14. Special facility populations consist of students in school, patients in hospitals and long-term care facilities, prisoners/inmates in jails and correctional facilities, and other custodial settings. Warning and evacuation of this population is different than residents and transients.
- 15. Spontaneous evacuation may occur. Spontaneous evacuation refers to the percentage of those who were not warned to evacuate but do so anyway.
- 16. Any warnings should also include the hazard or threat and protective actions to take. Information must be accurate, specific, and complete. People are less likely to comply with warnings and evacuation orders if information is vague and incomplete.
- 17. Contrary to popular belief, people do not panic when warned or ordered to evacuate. They typically react in a rational manner taking appropriate protective actions.

# Individual Responsibility, Preparedness, and Planning

In addition to the acknowledgement of personal responsibility for evacuation, "Shelter-in-Place" and emergency planning issues, all residents are strongly encouraged to educate themselves, their family members and those for whom they have responsibility, in the proper methods and practices associated with "Shelter-in-Place" and evacuations. Additionally, all residents are urged to identify neighbors or other individuals or groups who may need additional assistance with emergency preparation and procedures in advance of an emergency situation and be prepared to assist whenever necessary.

In the event of an emergency situation requiring that "Shelter-in-Place" and/or evacuation related actions be taken, public notification of such will be made as expeditiously and thoroughly as possible, utilizing a variety of methods, as available. Those choosing to ignore or otherwise disregard lawful "Shelter-in-Place" and/or evacuation orders are solely responsible for their own safety and that of all persons or animals under their care or charge, within the affected area.

Situations of this type may involve timeframes where it is simply not feasible for public resources to endanger themselves beyond a reasonable level, particularly to render aid to those who purposefully ignore or disregard official "Shelter-in-Place" and/or evacuation orders. Also, utilities and services such as natural gas, water, electricity, cable television, telephone, etc., may be unavailable during such an event, and potentially for an extended period of time.

All persons being evacuated as a result of an emergency situation should provide and take the personal supplies necessary for initial self-sustainment, to include at least a 72-hour period. Available resources will initially be very limited and staffing for the distribution of supplies, if available; will likely be involved in critical incident-related activities and not necessarily available for supply-related tasks.

Additional information on "Shelter-in-Place" evacuation and the development of a "disaster supply kit" is available at the FEMA website at <a href="https://www.fema.gov">www.fema.gov</a>.

# **Recommended Protective Actions by Hazard**

### **Natural Hazards**

Central Oklahoma may potentially be affected by a variety of natural hazards as identified during routine hazard/threat analysis activities for the development of various Hazard Mitigation Plans, Emergency Operation Plans and other threat/vulnerability-related efforts. These hazards may include tornadoes, high winds, severe thunderstorms with accompanying hail and excessive lightning and rainfall, winter storms, flooding, extreme heat, drought, rural and urban fires, and earthquakes.

# **Tornadoes**

Although tornadoes can cause major damage, it is typically limited to the immediately affected area along the path of travel and would not warrant large-scale evacuation. Residents in the path of a tornado are encouraged to "Shelter-in-Place" unless they are in a mobile or manufactured home or other vulnerable structure. Persons who are traveling and are in the potential path of tornadic activity are encouraged to seek shelter inside a substantial structure or designated shelter, or drive at right angles to the projected path of the storm.

#### **Severe Storms**

Severe thunderstorms including hail, substantial rainfall and high wind events, and severe winter storms can affect large areas, including the entire region. It is recommended that

residents "Shelter-In-Place" during these events. Depending on the type and severity of the storm, it may be necessary to evacuate some at-risk residents due to power outages or other factors which may interrupt utility delivery or present a significant life-safety threat.

#### Flooding

Flooding due to heavy rainfall is generally limited, involving only scattered areas requiring localized evacuation. Persons in flood-prone areas are encouraged to seek high ground and avoid low-lying areas during potential flooding events. Furthermore, motorists should never drive into flood waters regardless of their knowledge of the roadway or perception of water depth.

### **Heat and Drought**

Extreme heat and drought are common throughout Oklahoma, but have not required large-scale evacuations. At-risk residents without air conditioning may be relocated to local shelters during periods of extreme heat.

#### **Fires**

Wildland fires often occur during the summer and fall months when drought, lowered humidity and strong winds can create high fire danger conditions. Rural wildland fires may require evacuation of some residents, or in some situations, entire communities. Should heavy smoke and/or toxic fumes be present in large or otherwise dangerous quantities, persons located downwind may require evacuation.

# **Earthquakes**

Central Oklahoma has a low to moderate risk for significant seismic activity. As earthquakes are relatively unpredictable in both occurrence and strength, evacuation prior to a seismic event is unlikely.

#### **Dam Failure**

Dam failure may be associated with a natural or manmade event, which in either case; little or no notice of the impending failure may be received. Dam failures can also be the result of heavy rainfall causing the dam to "overtop" or the spillway to fail. These situations provide some warning, but still generally less than a few hours. If it is determined that a dam may potentially fail, immediate evacuation of downstream residents will likely be necessary in the inundation area.

#### **Man-Made Hazards**

#### **Hazardous Materials Release**

Several interstate highways, state highways, railways and pipelines routinely transport hazardous materials within central Oklahoma. The release of such materials could require implementation of "Shelter In Place" methodologies and/or localized evacuations.

Manufacturing, treatment and storage facilities throughout the region additionally pose a potential hazardous material threat. Should a release occur, the need for specific actions including "Shelter In Place" and/or possible evacuation will be determined based on the nature of the material, existing weather conditions, and proximity to the release.

### Acts of Terrorism, Weapons of Mass Destruction

Acts of terrorism do not typically provide sufficient warning time to initiate a pre-event evacuation, and some events require quarantine, not evacuation. Depending on the event location and existing weather conditions, chemical, biological, radiological, nuclear or explosive (CBRNE) attacks could require post-event evacuation of large portions of the region.

#### **Police Actions**

There are numerous actions or situations that could require the evacuation of portions of the region. These include shootings or sniper attacks, bomb threats, barricaded subjects and civil unrest, and would typically require only the temporary evacuation of the immediate event area.

#### **Decision to Shelter-in-Place or Evacuate**

The decision to Shelter-in-Place or evacuate should be a collaborative effort involving first responders and other appropriate stakeholders and based on the totality of the circumstances. Life safety is the number one priority. The size of the area to be evacuated will be determined by conditions as the time of the emergency or disaster.

Incident/Unified Commands may issue protective action warnings and orders for the incidents/disasters they are managing.

The Oklahoma City Emergency Manager or Regional Multiagency Coordination Center if activated may recommend protective actions to include Shelter-in-Place and evacuation.

### **Warning and Notification**

Warnings and notifications must be specific, accurate, and complete. They must include the hazard or threat and protective action to take.

Affected areas may be notified of the need for "Shelter-In-Place" or evacuation by multiple means including:

- "All-Hazards" Alert Weather Radio announcements,
- Local commercial radio
- Local television announcements and television scrolling messages,
- Mass notification systems (if available),
- Emergency Alert Systems,
- Outdoor Warning Devices (tornado sirens)
- Amateur (HAM) Radio,
- Route Warnings Announcements by public safety officials through vehicular public address systems
- Door-to-door visits by public safety officials and other authorities, and
- Other available methods.

The effectiveness of a given warning method varies with the types of activities in which people are engaged and proximity to warning sources/devices. Those with sensory disabilities or reduced sensory abilities should ensure they have a method to receive warnings in an accessible format; this may include devices connected to the all-hazard alert weather radio such as strobe lights and vibrators, Braille readers, text-to-voice technology, service animals, etc..

### **Accessible Hazard Alert System**

The City of Oklahoma City uses the Accessible Hazard Alert System (AHAS<sup>TM</sup>) from DeafLinks. AHAS provides 24/7 capability to send accessible alerts in response to all Emergency Alert System (EAS) event codes for Warnings, Watches, and Emergencies, Civil Emergency Messages (CEM), Terrorism events, Amber Alerts, and National Weather Service (NWS) watches and warnings. AHAS is designed to respond primarily to "threat to life and property" events.

AHAS provides the capability to send accessible video alerts in American Sign Language (ASL), English Voice, and English Text. AHAS alerts are Short Message Service (SMS) compatible for delivery of text alerts (with embedded video links) to cell phones, web, or mobile communication systems. AHAS Alerts are also created in Broadcast quality formats for local TV stations.

The AHAS-IN<sup>TM</sup> (individual notification) component of the AHAS<sup>TM</sup> program is a subscriber based service allowing Deaf Link to deliver accessible alerts to computers, tablets, web/video capable phones, web capable braille readers and other devices as selected by the subscriber. This service is free to the subscriber other than any carrier costs associated with their broadband (phone or internet) service provider. Alerts are sent to subscribers with zip codes in the affected area of the event or disaster.

The City's use of the AHAS ensures compliance with federal law, regulations, and initiatives.

• Rehabilitation Act of 1973 – Section 504

- Americans with Disability Act (ADA) of 1990
- Americans with Disability Act (ADA) Amendments Act of 2008
- FEMA's efforts to integrate people with disabilities into emergency management pursuant to the Post-Katrina Emergency Management Reform Act (PKEMRA) of 2006

#### **Emergency Alert System**

The Emergency Alert System (EAS) is a national public warning system that requires broadcasters, cable television systems, wireless cable systems, satellite digital audio radio service (SDARS) providers, and direct broadcast satellite (DBS) providers to provide the communications capability to the President to address the American public during a national emergency. The system also may be used by state and local authorities to deliver important emergency information, such as AMBER alerts and weather information targeted to specific areas. Oklahoma City Emergency Management contacts the National Weather Service (NWS) in Norman, OK and requests they issue a warning and evacuation notice via the EAS.

#### **Integrated Public Alert and Warning System (IPAWS)**

During an emergency, alert and warning officials need to provide the public with life-saving information quickly. The Integrated Public Alert and Warning System (IPAWS) is a modernization and integration of the nation's alert and warning infrastructure and will save time when time matters most, protecting life and property.

Federal, State, territorial, tribal and local alerting authorities can use IPAWS and integrated local systems that use Common Alerting Protocol standards with the IPAWS infrastructure. IPAWS provides public safety officials with an effective way to alert and warn the public about serious emergencies using the Emergency Alert System (EAS), Wireless Emergency Alerts (WEA), the National Oceanic and Atmospheric Administration (NOAA) All-Hazards Radio, and other public alerting systems from a single interface.

#### **Public Storm Shelters**

The City of Oklahoma City does not maintain, open, or operate emergency public storm shelters. Opening public storm shelters in the current inventory of publicly-owned City buildings would expose the public to more risk than if they sheltered in place at home, as long it's not a mobile home.

Taking shelter in one of our publicly-owned City buildings would only give people a false sense of security and no more protection that a well-built house. The City's public buildings are not built to FEMA guidelines to provide near absolute protection from a tornado, including EF-4 and EF-5 tornadoes. Since about 98% of all tornadoes are EF-3 or less, a well-built home can give people survivable protection from an EF-3 or less tornado.

Public Storm Shelters are virtually non-existent outside the City of Oklahoma City. Determining whether a jurisdiction provides public storm shelter opportunities is a personal responsibility that must be accomplished during severe weather planning before severe weather occurs.

Those living in manufactured housing, mobile homes or otherwise vulnerable locations are encouraged to identify suitable shelter locations well in advance of approaching severe weather, and make plans to move to those locations prior to the arrival of severe weather or pending threat. Persons who are traveling and are in the potential path of tornadic activity are encouraged to seek shelter inside a substantial structure, or drive at right angles to the projected path of the storm.

#### **Shelter-In-Place**

The practice of "Shelter-In-Place" is recognized as a potentially life-saving action in a variety of situations. As previously stated, some situations will necessitate "Shelter-In-Place" instead of evacuation in order to protect residents to the highest possible level.

#### **Severe Weather**

Severe Weather events requiring "Shelter in Place" may include tornadic activity, excessively high winds, or other situations potentially causing significant structural damage. Occupants should seek shelter in a substantially constructed building on the lowest possible level, in a small interior room or closet away from exterior walls or openings such as doors and/or windows. The additional use of heavy padding, clothes or other methods to protect from flying debris is encouraged.

Also, occupants may "Shelter-in-Place" in an above or below ground safe room built to FEMA 320 and/or 361 guidelines.

It is a best practice to have a battery-powered flashlight and radio or digital television (with extra batteries) available to help obtain updated weather conditions reports and other important information.

#### **Hazardous Atmosphere**

Hazardous atmospheres requiring "Shelter-In-Place" may occur at any time, from a variety of sources including an accidental or intentional hazardous material release, chemical release, radiological release or other threat as a result of an airborne contaminant within a relatively close proximity to the involved person(s). Primary considerations during a situation of this type include the nature and amount of material released, distance to/from the point of release, and existing weather conditions.

If instructed to "Shelter-In-Place" because of a hazardous atmosphere situation, several steps should be taken as quickly and safely as possible:

- Immediately ensure that all pets and people are kept indoors.
- Close and lock all doors, windows or other exterior openings.
- Turn off HVAC systems and any air circulating devices (fans, heating/air conditioning, etc.).
- Enter a previously identified small interior room, at or above ground level, preferably with no windows or exterior openings, equipped with a hard-wired telephone if possible. Your emergency supply kit should be kept in this same area.
- Use plastic sheeting and duct tape to seal all openings in the room, including doors, vents, etc.
- Monitor your emergency radio or television and await further instructions.

#### **Evacuation - General**

A variety of factors, including the type and magnitude of an event, anticipated duration and weather conditions may determine the extent of an evacuation area, the direction of evacuation and the amount of time provided for evacuation. For planning purposes, three scenarios are presented including:

- Extended Notice (1 to 3 days warning)
- Short Notice (less than 24 hours)
- No Notice (immediate), including evacuation after an event

#### **Evacuation - Transportation**

There are multiple transportation services that move large numbers of people in and through Oklahoma City. During an evacuation, it may be necessary to notify any or all of these services in order to delay, postpone or re-direct incoming traffic so they do not add to the number of persons requiring evacuation. Affected modes may include; airports and aircraft, rail stations and railway lines and bus stations or bus lines.

Mass transit may be used to transport persons without transportation out of the evacuation zone or affected area. In order to effect a timely, large scale evacuation, coordination with mass transit entities must take place at the earliest possible stage of the emergency. To assist with this effort, points of contact have been identified and a contact list will be maintained in the Regional Multiagency Coordination Center.

Collections points will be established as needed. Evacuees without vehicles will be instructed to go to the nearest collection point for evacuation to outside the affected area.

#### **Evacuation Routes**

In general, initial evacuation should be away from the impacted area or threat, toward safer areas or regions, unless otherwise instructed by a competent authority.

Traffic movement during evacuation will be controlled by the use of designated routes and traffic control points. In so far as practical, there should be at least two routes of egress out of or away from the evacuated area. One lane should be kept open for ingress of emergency vehicles.

Multiple highways converge in central Oklahoma and will be utilized as primary evacuation routes. Specific evacuation route recommendations, including direction, travel routes, and recommended travel distances will be provided at the time of need. They are dependent on the specific nature and location of the actual event, existing and predicted weather conditions and other incident-specific factors, and cannot be accurately predetermined.

Primary evacuation routes from Oklahoma City will likely include all State (ST) ST 3, ST 4, ST 37, ST 74, ST 92, ST 152; Interstate (I) I35, I40, I-44, I235, and I240; U.S. Highways (US): US 62, US 66, US 77, US 270; and Turnpikes: H.E. Bailey, John Kilpatrick, and Turner. Should the need dictate, area turnpikes may be utilized as primary evacuation routes pending approval of the Oklahoma Highway Patrol and Oklahoma Turnpike Authority.

Rest areas and/comfort stations which provide fuel, water, food, sanitary facilities, vehicle service/repair and information should be established along evacuation routes when evacuation large numbers of people to adjoining counties and/or states.

Vehicles that experience mechanical breakdowns on the evacuation routes will be moved off the roadway. Incident Action Plans need to include picking up and evacuating these stranded motorists. Wrecker services may need to be contracted to provide dedicated tow and recovery services to keep evacuation routes open.

#### **Evacuation - Traffic Management Coordination**

Traffic movement will be directed to a safe area, evacuation center, and/or mass care shelters.

Evacuation efforts will require coordination between the Oklahoma City Police Department, Oklahoma City Public Works,, Oklahoma Department of Transportation, Oklahoma Turnpike Authority, and Oklahoma Highway Patrol to keep roads and highways open and moving as freely as possible. Traffic signal lights may be manually operated by the Oklahoma City Police Department to effectively manage the flow of traffic during an evacuation. Other efforts to keep roads and highways open and moving may include moving disabled vehicles or other obstructions from the traffic lanes, providing traffic control barricades, signage and barriers, and providing some limited roadside assistance if necessary.

Oklahoma City Public Works – Traffic Management may develop traffic management plans, routes, and maps for an evacuation.

Sign/message boards (fixed and portable) may be utilized as available and applicable to assist in directing evacuation efforts.

#### **Evacuation - Proximate Destination and Ultimate Destination**

The proximate destination is the point the evacuees leave the risk area. This destination is dependent on incident specifics and existing weather conditions, and will be provided during evacuation notifications.

The ultimate destination is the place where evacuees want to stay until they can return home. Evacuees may choose their ultimate destination whether it be with family/friends, commercial lodging (hotels/motels), or congregate care shelters.

#### **Evacuees**

Residents who are able to evacuate themselves will be directed to recommended evacuation routes, proximate destinations, evacuation centers and/or congregate care shelters.

Residents unable to evacuate themselves would be directed to the nearest specified collection points/temporary shelters. They may walk or smaller multi-passenger vehicles will be used to provide transportation to designated collection points/temporary shelters to await transportation out of the area. Larger vehicles including school buses, charter buses, multi-passenger vehicles and other such resources will be used to transport these evacuees from the collection points/temporary shelters to proximate and ultimate destinations.

#### **Evacuees – People with Disabilities and People with Access and Functional Needs**

This population whose members may have additional needs before, during, and after an incident in functional areas, including but not limited to: maintaining independence, communication, transportation, supervision, and medical care. Individuals in need of additional response assistance may include people with disabilities; those using assistive technology (wheelchairs, etc.); those in institutionalized settings; the elderly; children; people from diverse cultures, people with limited English proficiency or are non-English-speaking; and the transportation disadvantaged.

In the context of this document and relevant planning, this category may include all residents (citizens) who are unable to self-evacuate. This could potentially include residents of long-term or short-term care or custodial facilities, nursing homes, assisted-living centers, mental health facilities, jails, prisons, drug treatment facilities, and/or other groups of individuals who may have limitations in regards to self-evacuation, or non-institutionalized citizens who genuinely require outside assistance.

Primary responsibility for "Shelter-in-Place" or evacuation of persons with disabilities and persons with access and functional needs rests with the individual, individual's family, and/or health care organizations, providers, agencies or businesses that are currently providing care for these individuals.

Some individuals may be cared for at home by family and/or a health care organization. Primary responsibility for "Shelter-in-Place" or evacuation of these persons rests with the family and care provider. The Medical Emergency Response Center (MERC) may provide coordination of and support to the "Shelter-in-Place" or evacuation efforts.

The public will be given a telephone number(s) for persons with disabilities or access and functional needs without transportation. Incident Action Plans need to include provisions to pick-up these individuals using a task force approach that provides a range of capabilities to meet the needs of these individuals.

In some situations, "Shelter-in-Place" will provide a greater level of protection and better care than to relocate. However, this does not preclude the need to identify applicable evacuation measures for all individuals or groups with disabilities and access and functional needs.

Persons with impaired health or limited mobility may be evacuated to a designated site by ambulance, non-emergency medical transport resources, handicapped accessible mass transit, or by other identified resources.

#### **Evacuation - Schools**

There are numerous school districts, schools, and campuses within OKC, which are separate legal entities. The decision to "Shelter-in-Place" or evacuate students rests with the school administration, district superintendent, or school principal. The City of Oklahoma City will coordinate its evacuation and shelter-in-place efforts with the affected school districts. Depending on the kind and type of incident coordination may include notification to the school district of the hazard or risk, recommended protective actions (evacuation or shelter-in-place), and providing requested assistance and support.

In Extended Notice situations potentially affected schools will be closed. The decision to close schools, dismiss the school children and returned them to their home or normal drop-off point is the responsibility of the school principal or administrator. If the decision is made to immediately dismiss the school children and returned them to their home or normal drop-off point, then this will be accomplished according to existing school emergency response plans and/or transportation plans.

During Short Notice or No Notice situations, children may be transported to a designated safe site where they would be released to their parents or family members with proper identification. Citizens should refer to the details of their respective school system emergency response plan and/or transportation plan.

#### **Evacuation - Household Pets and Domestic Animals**

The Pets Evacuation and Transportation Standards Act (PETS Act), Public Law-109-308 (2006) requires household pets and domestic animals be evacuated, transported, and sheltered. The

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evacuation, transportation, and sheltering of household pets and domestic animals will be in accordance with Oklahoma City ESF #11- Agriculture and Natural Resources Annex, Oklahoma City Reception of Evacuees Plan, and Oklahoma City Congregate Shelter Plan.

As with all other aspects of personal emergency preparedness, domestic animal owners are expected to be responsible for their animals/pets, to make appropriate preparations and to take necessary actions, including but not limited to, emergency preparedness planning, evacuation, transportation, storage of provisions adequate to sustain the animal(s) for a minimum of 72-hours, and other steps as may be deemed prudent for their protection.

An initial estimate of the numbers and types of animals that may need to be evacuated will be made by those assigned such responsibility including farm animals, animals in kennels, veterinary hospitals, zoos, pet stores, animal shelters, university laboratories, etc.

Resources specific to animal and pet evacuation, transport, and sheltering will be identified and requested, including transport vehicles (stock trailers, trucks equipped with animal cages, etc.), that may be used to evacuate animals.

In so far as practical, records of animals found, including locations and descriptions, will be maintained to help facilitate the return to their owners.

#### **Evacuation – Hospitals, Medical Facilities, and Long Term Care Facilities**

In the case of hospitals, medical facilities, and long term care facilities (LTCF), Oklahoma State Department of Health will be notified of the evacuations and the Medical Emergency Response Center (MERC) may provide coordination of and support to the evacuation efforts.

#### **Evacuation – Correctional & Detention Facilities**

Correctional and detention facilities include prisons, jails, and alternative to incarceration facilities. Correctional and detention facilities should develop and maintain their own plans and procedures for the evacuation and relocation of their prisoners, inmates, and detainees to a safe and secure location outside the affected area. Law enforcement may provide assistance to correctional and detention facilities.

#### **Reception of Evacuees**

Evacuees will be received and processed in accordance to the Oklahoma City Reception Plan.

#### **Mass Care and Sheltering**

Initially, Evacuation Center(s) may be established. These centers are located in a safe area and provide limited services and generally are intended to provide care and comfort for short duration evacuations.

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For longer duration events requiring dormitory operations (overnight sleeping arrangements) a Mass Care Congregate Care Shelter may be opened. An Evacuation Center may transition to a Mass Care Congregate Care Shelter. Mass Care and Congregate Care Sheltering will be provided in accordance with the Oklahoma City Congregate Shelter Plan and Oklahoma City Emergency Support Function #6.

#### **Public Safety and Security**

Law enforcement will provide public safety and security for evacuations to include collection points/temporary shelters, evacuation routes, reception sites, and congregate care shelters.

Law enforcement will direct traffic and facilitate the orderly flow of traffic out of the affected/evacuation area on the evacuation routes. Oklahoma City Public Works will assist law enforcement by deploying traffic control devices such as portable/temporary barriers or barricades to close traffic lanes and/or redirect traffic around evacuated areas.

Law enforcement will secure the perimeter of evacuated areas and provide law enforcement patrols of the affected area or within the evacuated zone. If available, National Guard troops may be used to supplement and assist in securing the perimeter and patrolling of the evacuated areas.

Law enforcement will enforce the evacuation orders in accordance with applicable state statutes: 63 O.S. Sec(s). 683.8 & 683.9 (Emergency Management Act); and 63 O.S. Sec. 6403 (The Catastrophic Health Emergency Act). The use of force will be in accordance with statutes, case law, and department policies and procedures.

Law enforcement officers encountering persons who refuse to evacuate will request their name and identifying information such as date of birth and record their physical/clothing description, and their address. This information will aid in later missing person investigations, search and rescue operations, and identification of deceased persons. Law enforcement officers will make sure the address or location of the person(s) refusing to evacuate is recorded in the computer aided dispatch (CAD) system.

#### **ORGANIZATION**

Emergency incident activities are organized using the National Incident Management System (NIMS) Incident Command Structure (ICS).

Incident/Unified Commands are responsible for directing all public protection and evacuation actions at the scene of an emergency or incident/disaster. During a large-scale evacuation, The City of Oklahoma City may be divided into sections and an Incident/Unified Command assigned to each one.

Oklahoma City Emergency Management or the Regional Multiagency Coordination Center

(RMACC) if activated is responsible for coordinating all large-scale public protection and evacuation actions before, during, and after an incident/disaster.

#### **ROLES AND RESPONSIBILITIES**

#### **Coordinator/Primary City Department:**

#### **Oklahoma City Police Department**

- Public warning and evacuation orders
- Conduct and coordinate evacuations
- Enforcement of evacuation orders
- Traffic control
- Establish perimeter around affected/evacuation area and restrict access
- Law enforcement patrols of affected/evacuated areas.
- Protection of key assets and critical infrastructures within affected/evacuated area.
- Public information support.
- Reception Site support
- Congregate care shelter support.
- Liaison and coordination with other agencies.
- Assist correctional and detention facilities with evacuations
- When OKC Emergency Management is unavailable, Police 911 may interface with DeafLinks to issue watches and warnings via the AHAS.

#### **City Support Departments:**

#### **Oklahoma City Animal Welfare**

- Domestic pet and animal containment.
- Domestic pet and animal evacuation, transportation and sheltering.

#### Oklahoma City Municipal Counselor's Office

• Legal advice

#### **Oklahoma City Emergency Management**

- Coordination of City Departments in support of the Public Protection and Evacuation Plan functions and activities.
- Gathers and analyzes information to establish a common operating picture and assess possible cascading events.

#### **Public Protection & Evacuation Annex** - 18

- Coordination of ESF #6 in support of Public Protection and Evacuation
- The Regional Multiagency Coordination Center, when activated as part of the Multiagency Coordination System (MACS) will perform these responsibilities.
- Interface with the National Weather Service to issue warnings via the Emergency Alert System (EAS).
- Oversee the Accessible Hazard Alert System (AHAS) from DeafLinks and interface with DeafLinks to issue watches and warnings via the AHAS.

#### **Oklahoma City Fire Department**

- Support to the evacuation of hospitals and long-term care facilities
- Support to evacuation of Medical At-Risk patients
- Evacuation support

#### Oklahoma City Public Transportation and Parking

- Provide buses to evacuate people without transportation
- Provide handicapped accessible vehicles to evacuate people with mobility impairment

#### **Oklahoma City Public Works**

- Traffic management
- Traffic control devices, barricades, signs, etc
- Emergency outdoor lighting
- Mapping
- Evacuation support

#### **Public Information and Marketing**

- Emergency Public Information
- Joint Information Center (JIC)

#### **Support Agencies / Entities:**

#### **Emergency Medical Service Authority (EMSA)**

- Support to the evacuation of hospitals and long-term care facilities
- Support to evacuation of Medical At-Risk patients
- General evacuation support

#### **Medical Emergency Response Center (MERC)**

Coordination and support to the evacuation of hospitals and long-term care facilities

• Coordination and support of Shelter-in-Place or evacuations of Medical At-Risk patients

Other local, state, and federal supporting agencies/entities will assist in providing support to evacuation functions and activities as necessary with personnel, material, supplies, and /or equipment as dictated by the nature of the incident / disaster.

#### **AUTHORITIES AND REFERENCES**

- 1. Oklahoma Emergency Management Act of 2003, Oklahoma § Title 63, Supplement 2006
- 2. Oklahoma Attorney General Opinion 07-11 of April 23, 2007, the Governor and Political Subdivisions have the authority to require evacuation during an emergency for the health and safety of the public.
- 3. Oklahoma Homeland Security Region 6 & 8 Evacuation Plan, May 2007
- 4. Evacuation and Re-Entry Planning Course, G358, Student Manual, Emergency Management Institute, Federal Emergency Management Agency, January 2006.
- 5. The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act) (PL 100-707, signed into law 1988)
- 6. Pets Evacuation and Transportation Standards Act (PETS Act), Public Law-109-308 (2006)
- 7. Americans with Disabilities Act of 1990 (ADA), including changes made by the ADA Amendments Act of 2008 (P.L. 110-325) which became effective on January 1, 2009.

## **WARNING ANNEX**



December 2015

#### INTRODUCTION

#### **Purpose**

This annex describes the systems that provide reliable, timely, and effective warnings to the public before, during, and after an incident/disaster.

#### **Scope**

This annex applies to City of Oklahoma City residents, departments, non-profit organizations and private sector contractors.

#### **Policies**

Priority is given to 1) life safety (first responders and the public), 2) incident stabilization, and 3)property conservation, in that order.

An attempt will be made to warn all of Oklahoma City of an impending danger or threat.

One or more types of warning methods will be used to issue and distribute a warning.

Not all of Oklahoma City may be involved in an event; however, all of Oklahoma City should be notified of the event.

#### **CONCEPT OF OPERATIONS**

#### **Situation and Assumptions**

- 1. Disaster related research has found that most people will seek confirmation of an official warning from one or more sources such as environmental clues, media or friends and family.
- 2. Disaster related research has found that it may take up to four (4) hours for 99% of the population in the affected area to receive the warning.
- 3. 90% of the population may be home from 10:00 pm and 6:00 am, but only about one-third is there from 10:00 am to 3:00 pm.
- 4. The resident population may be less likely to comply with warnings and evacuation orders.

- 5. The transient population will be more likely to comply with warnings and evacuation orders. For this annex transients are defined as primarily those who stay in commercial lodging facilities such as motels and who are visiting Oklahoma City on business or pleasure.
- 6. Special facility populations consist of students in school, patients in hospitals and long-term care facilities, prisoners/inmates in jails and correctional facilities, and other custodial settings. Warning and evacuation of this population is different than for residents and transients.
- 7. Any warnings should also include the hazard or threat and protective actions to take. Information must be accurate, specific, and complete. People are less likely to comply with warnings and evacuation orders if information is vague and incomplete.
- 8. Contrary to popular belief, people do not panic when warned or ordered to evacuate. They typically react in a rational manner taking appropriate protective actions.

#### Individual Responsibility, Preparedness, and Planning

Residents of Oklahoma City have personal responsibility to be aware of their surroundings and approaching hazards or threats. When there is an approaching or developing hazard, they should monitor sources of information and warnings. They are encouraged to obtain All-Hazard Alert Weather Radios so they can receive warnings from the National Weather Service or sign up for services offered by local television stations.

#### **Decision to Warn**

In some situations the decision to warn is immediate and based on an immediate threat to life and safety situation or warnings issued by the National Weather Service. In other less emergent situations, the decision to issue a warning may be a collaborative effort involving first responders and other appropriate stakeholders and based on the totality of the circumstances. Regardless of the situation, life safety is the number one priority.

Incident/Unified Commands may issue warnings and protective action orders for the incidents/disasters they are managing.

The Oklahoma City Emergency Manager or the Oklahoma City Multiagency Coordination Center (OKC MACC) if activated may recommend the issuance of warnings and protective action orders.

#### Warning and Notification

Warnings and notifications must be specific, accurate, and complete. They must include the hazard or threat and protective action to take.

Affected areas may be notified by multiple means including:

- "All-Hazards" Alert Weather Radio announcements,
- Local commercial radio
- Local television announcements and television scrolling messages,
- Mass notification systems (if available),
- Emergency Alert Systems,
- Outdoor Warning Devices (tornado sirens)
- Amateur (HAM) Radio,
- Route Warnings Announcements by public safety officials through vehicular public address systems
- Door-to-door visits by public safety officials and other authorities, and
- Social media such as Twitter and Facebook
- Other available methods.

The effectiveness of a given warning method varies with the types of activities in which people are engaged and proximity to warning sources/devices. Those with sensory disabilities or reduced sensory abilities should ensure they have a method to receive warnings in an accessible format; this may include devices connected to the all-hazard alert weather radio such as strobe lights and vibrators, Braille readers, text-to-voice technology, service animals, etc.

#### **Accessible Hazard Alert System**

The City of Oklahoma City uses the Accessible Hazard Alert System (AHAS) from DeafLink. AHAS provides 24/7 capability to send accessible alerts in response to all Emergency Alert System event codes for Warnings, Watches, and Emergencies, Civil Emergency Messages (CEM), Terrorism events, Amber Alerts, and National Weather Service (NWS) watches and warnings. AHAS is designed to respond primarily to "threat to life and property" events.

AHAS provides the capability to send accessible video alerts in American Sign Language (ASL), English Voice, and English Text. AHAS alerts are Short Message Service (SMS) compatible for delivery of text alerts (with embedded video links) to cell phones, web, or mobile communication systems. AHAS Alerts are also created in Broadcast quality formats for local TV stations.

The AHAS Individual Notification (AHAS-IN) component of the AHAS program is a subscriber based service allowing Deaf Link to deliver accessible alerts to computers, tablets, web/video capable phones, web capable braille readers and other devices as selected by the subscriber. This service is free to the subscriber other than any carrier costs associated with their broadband (phone or internet) service provider. Alerts are sent to subscribers with zip codes in the affected area of the event or disaster.

The City's use of the AHAS ensures compliance with federal law, regulations, and initiatives.

- Rehabilitation Act of 1973 Section 504
- Americans with Disability Act (ADA) of 1990
- Americans with Disability Act (ADA) Amendments Act of 2008

• FEMA's efforts to integrate people with disabilities into emergency management pursuant to the Post-Katrina Emergency Management Reform Act (PKEMRA) of 2006

#### **Outdoor Warning System**

#### **Purpose**

A responsibility of The City of Oklahoma City is to warn the public of tornado threats, which requires immediate protective actions in order to save lives and reduce injuries. Outdoor Warning Systems (OWS) are one method to warn the public. The purpose of this section is to ensure the coordination of activations, operation, and testing of the City's OWS. This section also addresses the desired public action upon activation of the OWS.

#### Overview of OWS

The OWS consists of sirens designed to alert citizens of a tornado threat, which require immediate protective actions in order to save lives and reduce injuries. The City of Oklahoma City has 182 Outdoor Warning Sirens in its OWS. The OWS is designed to alert citizens who are outside or outdoors. It is not designed to penetrate buildings and warn those inside structures. Citizens should not wait to hear a siren as their only source of warning information. They should have multiple sources to receive warnings. Other sources of warnings may include: National Oceanic and Atmospheric Administration (NOAA) All-Hazards Radio with Specific Area Message Encoding (SAME) technology, radio, television, subscription weather and warning services (that use text messages, e-mails, and telephone messages), electronic device applications (apps) that provide warnings and information, Commercial Mobile Alert System (CMAS), and other sources.

#### OWS Activation Guidelines - Tornado Warning

The system's primary point of activation is at 911 Communications. On-duty 911 Dispatchers have the primary responsibility for activating the OWS. The Oklahoma City Office of Emergency Management (OKC OEM) provides an alternate or backup capability for OWS activation at the OKC MACC when it is operational. OKC OEM may activate the OWS when 911 Dispatchers are unable to activate it.

OKC OEM is responsible for monitoring a developing severe weather situation and providing recommendations to 911 Communications regarding OWS activation including what sectors of the OWS to activate. OKC OEM may direct 911 Communications to activate the OWS in the absence of a tornado warning or for other hazardous conditions or threats specified below.

The City of Oklahoma City uses a threat-based warning approach to activate the OWS. The OWS is divided into nine sectors. 911 Communications activates the OWS sectors in the portion of the city threatened by a tornado. OWS sector(s) are activated when:

- The National Weather Service (NWS) issues a Tornado Warning and the Storm-Based Warning Polygon within the Tornado Warning covers one or more OWS sectors in whole or in part.
- The City of Oklahoma City public safety personnel in the field report a tornado
- There is other credible evidence of a tornado threatening or occurring in Oklahoma City.
- There is a recommendation from the Oklahoma City Office of Emergency Management

When in doubt or there is no clear decision on sectors to activate, 911 Communications or OKC OEM staff should err on the side of caution and activate the OWS sector(s) in question. The City assumes no liability for any failure to warn and/or any failure of any outdoor warning sirens.

When one or more of these criteria are met, the 911 Dispatcher immediately notifies the on-duty 911 Supervisor. Upon the supervisor's authorization, the appropriate OWS sector(s) are activated simultaneously.

#### OKC OEM Recommendation Criteria - Tornado Warning

OKC OEM makes recommendations to 911 Communications regarding OWS activation including what sectors of the OWS to activate. Recommending what sector(s) of the OKC OWS to activate is based on the following criteria:

- Sector(s) that the NWS Tornado Warning Storm-Based Warning Polygon covers in whole or in part.
- Current location of the storm/tornado in relation to the City and its OWS sectors.
- Direction of travel and speed of the storm/tornado in relation to the City and its OWS sectors.
- Location of known planned events (either indoors or outdoors occurring within Oklahoma City where large numbers of people have gathered) in relation to the storm/tornado movement.
- Timing of the storm/tornado in relation to the City and its OWS sectors.

OKC OEM will maintain communications with 911 Communications to provide recommendations on which sector(s) to activate. When it is an event with advanced notice, an open conference call bridge between OKC OEM and 911 Communications will be maintained for immediate voice communication. When the event is spontaneous and without notice, voice communications, via public safety radio or telephone, will be used. Radio communications will occur on the radio channel known as PDEMGT.

#### New Tornado Warnings or Threats

911 Communications may activate OKC OWS sector(s) more than once when new or additional Tornado Warnings are issued by the NWS or new or additional threats are identified and move into or across the City.

#### No "All Clear" signal

When activated, the OKC OWS sounds for three-minutes. That does not mean the threat or hazard has dissipated. No "All Clear" signal is given. Citizens must remain aware of their environment and situation to know when the threat no longer exists by monitoring various sources of information including their NOAA All Hazards Alert Weather Radio, television, radio, various computer, smart phone, and tablet applications.

#### Desired Public Action upon Activation of the OWS

When the OWS is activated, the public should take shelter and seek more information. Taking shelter is a personal decision and responsibility and may include moving indoors into a sturdy structure, going to a safe room or into a storm shelter. Seeking more information may include looking at or listening to various electronic media to learn the nature of the hazard or threat, its location, and timing as to impacting them. Once they have received more information, citizens can make informed decisions on what further protective measures to take.

#### OWS Activation Guidelines – Other Threats

The City of Oklahoma City retains the option to activate its Outdoor Warning System for other hazardous conditions or threats that pose an immediate and significant threat to life safety. Some examples could include: potential dam breaches, wildland fires, hazardous material incidents, or enemy attack. When the OWS is activated for other hazardous conditions and threats, OKC Public Information and Marketing should immediately follow-up with additional emergency public information to the community regarding the hazard or threat and the appropriate protective measures to be taken by the public.

#### **OWS** Activation Notifications

911 Communications notifies on-duty Police Department personnel via public safety radio of OWS activation.

The primary method of internal notification is through the use of notification e-mails that are automatically sent to designated recipients when the OWS is activated.

The primary method of external notification is through NWSChat. OKC OEM will make an entry into the National Weather Service's NWSChat which will notify the NWS, other jurisdictions, and the media that the City's OWS sector(s) have been activated. The NWSChat entry will state:

- OKC OWS has been activated,
- Which OKC OWS sector(s) have been activated, and
- The reason for activation.

#### **OWS** Testing

911 Communications is responsible for testing the Outdoor Warning System weekly on Saturday at noon.

The weekly Saturday test of the OWS may be suspended for the following reasons:

- When the National Weather Service has issued a Severe Thunderstorm/Tornado Watch or Warning for the Central Oklahoma region
- Imminent threat of severe weather
- Freezing temperature below 32 degrees F
- Requests to not sound the system because of large outdoor special events, sporting events or ceremonies
- When directed by the OKC City Manager's Office

911 Communications is responsible for conducting a silent test of the OWS as necessary.

#### Other Warning/Alert Systems used Concurrently with the OWS

The City's Accessible Hazard Alert System (AHAS) will be used to distribute warnings concurrently with the OWS activation or as soon as practical thereafter.

#### **Emergency Alert System**

The Emergency Alert System (EAS) is a national public warning system that requires broadcasters, cable television systems, wireless cable systems, satellite digital audio radio service (SDARS) providers, and direct broadcast satellite (DBS) providers to provide the communications capability to the President to address the American public during a national emergency. The system also may be used by state and local authorities to deliver important emergency information, such as AMBER alerts and weather information targeted to specific areas. The EAS allows authorized Federal, state and local authorities to provide emergency messages utilizing virtually all area public broadcast media methods (radio, television, etc.) simultaneously, providing additional effectiveness during "no-notice" or "short-notice" evacuation efforts, and will be utilized as applicable.

#### **EAS Guidelines**

Oklahoma City Emergency Management contacts the National Weather Service (NWS) in Norman, OK and requests they issue a warning and evacuation notice via the EAS.

EAS alerts should be issued for <u>life-threatening</u> emergencies only. Issuing EAS Alerts for less-serious conditions could compromise the confidence of local broadcasters and cable operators, all of whom are carrying alerts on a voluntary basis. EAS activation for weather-related incidents will generally be the responsibility of the National Weather Service. During non-weather events the local Emergency Management Office is responsible for activation through the National Weather Service.

Attempted activations outside of the State and Local EAS Plan may be classified as a "false or deceptive EAS transmission" as per 47 CFR 11.45. Local activations are restricted to the EAS event codes established by the Federal Communication Corporation (FCC). Aside from weather-related codes, the only two codes appropriate for local civil use are Civil Emergency Message (CEM) and Evacuation Immediate (EVI). A third code potentially available for local civil use is Flash Flood Warning (FFW), based on IFLOWS or other reliable information concerning imminent danger from a dam failure.

#### EAS Procedures

When the Incident Commander, Unified Command or highest ranking official at the scene of an incident deems that an EAS message must be initiated and the basic criteria are met, they will contact OKC OEM for message initiation. OKC OEM will contact the National Weather Service to request activation. If there is any question as to the validity of the request or instructions provided in the message, the Emergency Manager/designee will verify that the incident has occurred and/or clarify the instructions before contacting the National Weather Service.

All requests for activation must meet the following criteria:

- Lives must be in danger
- Direction provided via the EAS has the potential to save lives
- Effective warning cannot be accomplished by any other means

Designated officials shall use the following format when contacting the National Weather Service (NWS) for EAS activation:

"This is (Name/Title) of (Organization). I request that the Emergency Alert System be activated for the \_\_\_\_\_area because of (Description of emergency)."

Predetermined authentication procedures (not published for operational security reasons) will be utilized as necessary. Upon authentication, designated officials and NWS personnel shall determine transmission details (i.e., live or recorded, immediate or delayed).

All EAS messages sent will include the following information:

- The name and title of the person delivering the message
- What will happen?
- When will it happen?
- Geographic area affected
- Emergency protection measures for the public
- If evacuation is required, identify the hazard area and specify desirable transportation routes
- Reassurance that officials are addressing the incident
- Identify radio and television stations that the public should monitor for further information and instructions

All broadcast stations and cable systems are monitoring via EAS equipment and will be alerted by the header codes and attention signal. Upon receipt of the signal, each station and cable system will, at the discretion of their management, transmit the emergency message from the Local Primary-1 or Local Primary-2 (LP-1 or LP-2) station. To prevent downstream locations from missing parts of the EAS message, broadcast stations and cable systems using automatic programming interrupt should receive the EOM codes before retransmitting State or local EAS messages.

To avoid unnecessary public confusion, all stations and cable systems must be cautioned in providing news and information pertaining to the emergency. All messages must be based on definite and confirmed facts. The public must not be left to decide what is or is not factual.

#### **EAS Stations by County**

COUNTY	STATION	FREQ	TYPE	CITY SERVED	COMMENTS
Canadian	KZUE	1460	AM	El Reno	
	KNAH	99.7	FM	Mustang	
Cleveland	K46DP	46	TV	Norman	
	KGOU	106.3	FM	Norman	
	KMSI	88.1	FM	Moore	
	KREF	1400	AM	Norman	
	KWPN	640	AM	Moore	
	KATT	100.5	FM	OK City	
Oklahoma	KAUT	43	TV	OK City	
	KCSC	90.1	FM	Edmond	
	KGHM	1340	AM	OK City	
	KETA	13	TV	OK City	
	KFOR	4	TV	OK City	
	KBRU	94.7	FM	OK City	
	KJYO	102.7	FM	OK City	
	WWLS	98.1	FM	The Village	
	KMGL	104.1	FM	OK City	
	KOPX	62	TV	OK City	
	KOCB	34	TV	OK City	
	КОСО	5	TV	OK City	
	KOKF	90.9	FM	Edmond	
	KOKH	25	TV	OK City	
	KOKC	1520	AM	OK City	
	KOMA	92.5	FM	OK City	Classic Hits
	KOMA	92.9	FM	OK City	HD2 Simulcast
	KOMA	103.1	FM	OK City	Rebroadcast of KOKC 1520 AM
	KOPX	62	TV	OK City	
	KKWD	104.9	FM	Bethany	

COUNTY	STATION	FREQ	TYPE	CITY SERVED	COMMENTS
	KQCV	800	AM	OK City	
Oklahoma	KROU	105.7	FM	Spencer	
	KRXO	107.7	FM	OK City	"The Franchise" Sports Radio
	KRXO	104.5	FM	OK City	HD2 Classic Rock
	KRXO	96.5	FM	OK City	HD3 Signal – Top 40
	KSBI	52	TV	OK City	
	KXOC-LP	41	TV	OK City	
	KTBO	14	TV	OK City	
	KTLV	1220	AM	Midwest City	
	KTOK	1000	AM	OK City	
	KTST	101.9	FM	OK City	
	KTUZ	30	TV	OK City	
	KUOT-CD	19	TV	OK City	
	KRMP	1140	AM	OK City	
	KWTV	9	TV	OK City	
	KXXY	96.1	FM	OK City	
	KYIS	98.9	FM	OK City	
	KYLV	88.9	FM	OK City	
	K221FQ	92.1	FM	OK City	
	WKY	930	AM	OK City	
	K243BW	104.5	FM	Ok City	

A complete listing of the EAS stations can be located on the Internet at http://www.okeas.org

#### **EAS** References

Title 47 U.S.C. 151, 154 (i) & (o), 303 & 606; and 47 C.F.R. Part 11, FCC Rules and Regulations, Emergency Alert System.

#### **Integrated Public Alert and Warning System (IPAWS)**

During an emergency, alert and warning officials need to provide the public with life-saving information quickly. The Integrated Public Alert and Warning System (IPAWS) is a modernization and integration of the nation's alert and warning infrastructure and will save time when time matters most, protecting life and property.

Federal, State, territorial, tribal and local alerting authorities can use IPAWS and integrated local systems that use Common Alerting Protocol standards with the IPAWS infrastructure. IPAWS provides public safety officials with an effective way to alert and warn the public about serious emergencies using the Emergency Alert System (EAS), Wireless Emergency Alerts (WEA), the National Oceanic and Atmospheric Administration (NOAA) All-Hazards Radio, and other public alerting systems from a single interface.

#### **ORGANIZATION**

Emergency incident activities are organized using the National Incident Management System (NIMS) Incident Command Structure (ICS).

Incident/Unified Commands are responsible for issuing warnings and public protection orders at the scene of an emergency or incident/disaster.

The Police Department has primary responsibility to disseminate warnings and protective actions.

911 Communications has primary responsibility for activating the Oklahoma City Outdoor Warning System.

The Oklahoma City Office of Emergency Management or the Oklahoma City Multiagency Coordination Center if activated has secondary responsibility for activating the Oklahoma City Outdoor Warning System. OKC OEM is responsible for coordinating all large-scale or city-wide warnings and public protection actions before, during, and after an incident/disaster.

#### **ROLES AND RESPONSIBILITIES**

#### **Incident/Unified Command**

• Issue public warnings and protective action orders for the incident they are managing

#### Oklahoma City Police Department – Operations Bureaus

• Dissemination of warnings and protective action orders using uniformed personnel

#### Oklahoma City Police Department - 911 Communications

- Activation of the City's Outdoor Warning System
- When OKC Emergency Management is unavailable, 911 Communications may interface with DeafLinks to issue watches and warnings via the AHAS.

#### Oklahoma City Office of Emergency Management

- Coordination of the City's warning activities.
- Develop and maintain City of Oklahoma City Policy on the activation of the Outdoor Warning System
- Monitors hazards and gathers and analyzes information to establish a common operating picture and assess possible cascading events.
- Recommend issuing warnings or protective action orders
- Interface with the National Weather Service to issue warnings via the Emergency Alert System (EAS).

- Oversee the Accessible Hazard Alert System (AHAS) from DeafLinks and interface with DeafLinks to issue watches and warnings via the AHAS.
- The Oklahoma City Multiagency Coordination Center, when activated as part of the Multiagency Coordination System (MACS) will perform these responsibilities.

### **Information Technology**

- Design and oversee the construction of the Outdoor Warning System.
- Oversee maintenance and repair of the Outdoor Warning Device System
- When needed, oversee and direct upgrade and improvements to the Outdoor Warning System

#### **Public Information and Marketing**

- Provides warnings and protective action orders over social media
- Monitor social media
- Coordination of Emergency Public Information
- Activation and operation of the City's Joint Information Center (JIC)

#### **Authorities and References**

Article II, Section 15, of the Municipal Code of The City of Oklahoma City.

# PRE-DISASTER RECOVERY PLAN ANNEX



February 2016

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**RSF Coordinator:** City Support Departments:

Planning Department Director Public Information and Marketing

Primary City Departments: Other Support Agencies/Entities:

Development Services Department Emergency Management Planning Department Public Works

Department Utilities Department

Oklahoma City Urban Renewal Authority (OCURA)
Oklahoma City County Health Department
(OCCHD)

Oklahoma Department of Emergency Management Oklahoma Department of Environmental Quality Oklahoma Department of Mental Health and

Substance Abuse Services

Oklahoma Archeological Society Oklahoma Historical Society

Federal Emergency Management Agency (FEMA) State & Federal Natural Resource Conservation

Agencies

**American Red Cross** 

United Way

Non-Profit Organizations Chamber of Commerce

Private Sector

#### INTRODUCTION

#### **Purpose**

The City's Pre-Disaster Recovery Plan Annex provides a framework for the coordination of City of Oklahoma City Departments, non-profit organizations (NPOs) and the private sector to enable the community to recover from the consequences of an incident/disaster.

#### **Scope**

The City's Pre-Disaster Recovery Plan Annex applies to all City of Oklahoma City Departments, non-profit organizations and private sector incident/disaster response and recovery partners. It encompasses four activities:

- Damage and Disaster Assessment
- Short-Term Recovery
  - o Disaster Assistance
- Long-Term Recovery and Reconstruction
- Recovery Management

#### **Policies**

Priority is given to 1) life safety (first responders and the public), 2) incident stabilization, and 3) property conservation, in that order.

Recovery, repair and reconstruction activities will be conducted in accordance with applicable historic preservation acts, federal and state statute, municipal code, and applicable building, electrical, plumbing, mechanical, and fire codes.

Repair and reconstruction permitting processes and procedures may be modified in so far as practical and safe to expedite repair and reconstruction activities.

Recovery and reconstruction includes restoration of social routines and the local economy.

Hazard mitigation measures and actions will be incorporated into recovery and reconstruction and will be consistent with the Oklahoma City Hazard Mitigation Plan and planoke, the City's comprehensive plan.

During recovery and reconstruction actions should be taken to develop a disaster resilient community. These actions should reduce property damage, economic disruptions, and loss of lives and ensure that quality of life remains at or quickly returns to predisaster levels.

#### **CONCEPT OF OPERATIONS**

#### **Situation and Assumptions**

#### **Situation**

Incidents/Disasters have the potential to cause extensive property damage, personal injury and death, disruption of the social routine, and disruption of the local economy. Recovery from large-scale incidents/disasters may require assistance from state, federal, and private sector resources

Hazard insurance, both homeowner and business, is the primary source of funding for individual and business recovery. Some individuals, homeowners, and businesses may not have insurance or may be underinsured creating a challenge to recovery.

State and federal disaster assistance programs are available to assist individual victims, businesses, state and local governments and certain non-profit organizations in dealing with the financial ramifications associated with major disasters.

Federal disaster assistance may come from one or more sources of funding: U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG) Program, Small Business Administration (SBA) low-interest loans, and

the Federal Emergency Management Agency's Public Assistance Program, Individual Assistance Program and Hazard Mitigation Grant Program (HMGP).

When a Presidential Disaster Declaration is issued and Individual Assistance is authorized - state and federal agencies may provide disaster assistance grants and low-interest loans to individuals, homeowners, and businesses to assist with recovery and reconstruction.

The City of Oklahoma City, non-government organizations (NGO), and State of Oklahoma have expertise in locating grants and low interest loans. Additionally, several agencies have the ability and/or expertise to assist The City of Oklahoma City in developing budgetary strategies that can alleviate some of the negative consequences of an incident/disaster.

#### **Assumption**

Incidents/disasters will create an economic hardship on Oklahoma City residents and businesses.

Disaster assistance programs, grants and low interest loans will be available to assist with recovery and reconstruction following an incident/disaster in Oklahoma City.

The State of Oklahoma Public Assistance Program may provide funds to help local governments when damages are not severe or wide spread enough to warrant a Presidential Disaster Declaration.

#### General

During the Recovery Phase The City of Oklahoma City will carry out the four principal disaster recovery functions:

- Damage and disaster assessment,
- Short-term recovery,
- Long-term recovery and reconstruction,
- Recovery management.

#### **National Disaster Recovery Framework (NDRF)**

The National Disaster Recovery Framework (NDRF) is a conceptual guide designed to ensure coordination and recovery planning at all levels of government before a disaster, and defines how the federal government will work together, following a disaster, to best meet the needs of states, local and tribal governments and communities and individuals in their recoveries. The framework establishes coordination structures, defines leadership roles and responsibilities, and guides coordination and recovery planning at all levels of government before a disaster happens. It involves better utilization of existing resources.

#### **Recovery Support Functions (RSF)**

The National Disaster Recovery Framework introduces six recovery support functions that are led by designated federal coordinating agencies. The Recovery Support Functions (RSFs) comprise the coordinating structure for key functional areas of assistance. Their purpose is to support local governments by facilitating problem solving, improving access to resources and fostering coordination among state and federal agencies, nongovernmental partners and stakeholders. The Recovery Support Functions and designated federal coordinating agencies are:

• Community Planning and Capacity Building: Federal Emergency Management Agency

• Economic: U.S. Department of Commerce

Health and Social Services:
Housing and community development:
U.S. Department of Health and Human Services
U.S. Department of Housing and Urban Development

Infrastructure Systems:
 Natural and Cultural Resources:
 U.S. Army Corps of Engineers
 U.S. Department of Interior

#### **Leading Recovery**

The framework identifies and recommends key recovery positions designed to allow for more concentrated focus on community recovery. These positions include a Federal Disaster Recovery Coordinator (when warranted in large-scale or catastrophic disasters), State/Tribal Disaster Recovery Coordinators and Local Disaster Recovery Managers.

#### Addressing the Needs of the Whole Community

The framework incorporates whole community values, with emphasis on core principles, such as individual and family empowerment and partnership and inclusiveness. The National Disaster Recovery Framework outlines how important state, local and tribal leadership and participation of community members in decision-making and coordinated engagement of a wide array of supporting organizations is critical for successful recovery.

#### **Local Disaster Recovery Manager (LDRM)**

The role of the Local Disaster Recovery Managers is to organize, coordinate and advance the recovery at the local level. The experience and skill sets of these individuals should include a strong basis in community development and good knowledge of the community's demographics. While these positions will often interact with the emergency management community, it is not necessary that these individuals be emergency management professionals.

Their primary role is to manage and coordinate the redevelopment and rebuilding of the community. The Local Disaster Recovery Manager serves as the jurisdiction's primary point of contact with the State Disaster Recovery Coordinator.

#### **Disaster Recovery Task Force (DRTF)**

A multiagency Disaster Recovery Task Force (RTF) may be established to coordinate and support the recovery and reconstruction process after a disaster or catastrophic incident. It is

made up of individuals representing a broad range of disciplines and interests in the community including the Planning Department, Development Services Department, Public Works Department, Emergency Management, City Manager's Office and private non-profit (PNP) organizations. The DRTF meets after an in-depth damage assessment has been completed and emergency response activities are over. Management or oversight of the DRTF may be assigned to the Local Disaster Recovery Manager.

#### **Pre-Disaster Recovery Plan**

Emergency Operations Plan Pre-Disaster Recovery Plan Annex provides a general framework for the City's disaster recovery.

#### **Post-Disaster Recovery Plan**

After a disaster occurs, the LDRM may develop a Post-Disaster Recovery Plan specific to the disaster's recovery and reconstruction needs.

#### **Damage and Disaster Assessment**

Disaster assessment should include both physical and social impact assessment. Physical impact assessment should involve assessment of casualties, injuries, and damage. Social impact assessment should examine the psychological, demographic, and economic impacts of disaster.

#### • Types of Damage Assessments

- Rapid Damage Assessment: Rapid Damage Assessment is a process to determine the scope of the emergency/disaster and the status and condition of the City's infrastructure, critical facilities, and ability to provide both disaster response and recovery activities and normal services to unaffected portions of the city.
- o Initial Damage Assessment: The Initial Damage Assessment (IDA) is a standardized process to determine the extent of damage and destruction to residential structures, apartments, mobile homes, and businesses from the hazard impact. The IDA is conducted by OKC Emergency Management in partnership with the American Red Cross. The IDA is non-conclusive and shall be conducted based solely on initial damage reports provided by various agencies, entities and private sector partners throughout the city and windshield surveys conducted by staff in the field. This is a preliminary assessment that provides only initial numbers that are given to the Oklahoma Department of Emergency Management (ODEM) to make a decision to request a Joint Preliminary Damage Assessment. The IDA also identifies any unmet needs that may require immediate attention by the American Red Cross. Depending upon the magnitude of the incident or disaster, the IDA may take several days to complete.
- O **Joint Preliminary Damage Assessment**: The Joint Preliminary Damage Assessment (PDA) for Individual Assistance is a standardized process to determine the extent of damage and destruction to residential structures,

- apartments, mobile homes, and businesses from the hazard impact. The PDA is conducted by FEMA, the Small Business Administration (SBA), ODEM, and OKC Emergency Management. This is a preliminary assessment that provides the official numbers that are used to prepare a Governor's request for a Presidential Major Disaster Declaration.
- O Preliminary Damage Assessment (PDA) for Public Assistance: The Preliminary Damage Assessment (PDA) for Public Assistance is a joint assessment used to determine the magnitude and impact of an event on the local government. A FEMA/State team will usually visit local applicants and view their emergency work costs and their facility and infrastructure damage first-hand to assess the damage, determine the scope of work, and estimate repair costs. The State uses the results of the PDA to determine if the situation is beyond the combined capabilities of the State and local resources and to verify the need for supplemental Federal assistance.
- **Debris Assessment**: The Debris Assessment is a survey of the affected area to estimate the kind, type, and quantity (cubic yards or tons) of debris to be removed and taken to its final resting place. This information from this assessment is used for debris management planning and decision making. The Debris Assessment may be a solo effort of the City of Oklahoma City or a joint effort with ODEM, FEMA, and/or US Army Corps of Engineers (USACE).
- **Site Assessment**: The Site Assessment is a detailed inspection or analysis of damage and destruction to structures and infrastructure to determine the cost to repair, replace, or rebuild.
- Damage Assessment of Properties in Special Flood Hazard Areas (SFHA): This is a damage assessment conducted by Floodplain Managers of structures damaged by the event and located in SFHA. The result of this assessment may determine whether or not the owner can rebuild and if they can what additional conditions may be imposed, such as raising the structure to one foot above the base flood elevation.
- **Victim's Needs Assessment**: The Victim Needs Assessment is typically performed by a non-profit organization such as the American Red Cross to determine the needs of the victims and survivors clothing, housing, food, etc.

#### **Short-Term Recovery**

Recovery Function	RSF	City Department
Impact area security and reentry	13	Police
Temporary shelter/housing	6	Emergency Management
Infrastructure restoration	1, 3, 12	Airports
<ul> <li>Transportation</li> </ul>		Public Works
<ul> <li>Utilities</li> </ul>		Utilities
• Energy		Private Sector Energy
Debris management	3	Public Works
Emergency demolition	3	Public Works
		Development Services
		Planning (for HP, Design Districts &
		cultural resources)
Repair and reconstruction permitting	14	Development Services
		Planning (for HP & Design Districts)
Donations management	7	Emergency Management
Disaster assistance	6	Emergency Management

#### **Disaster Assistance**

#### • Local

- o If no Presidential Disaster Declaration is awarded or the decision is pending, Oklahoma City Emergency Management and non-profit organizations through a coordinated effort will deliver local recovery assistance programs and services within the scope of their existing authorities and mission at a Community Disaster Recovery Center (CDRC) or Multiagency Resource Center (MARC).
- o Local disaster assistance will be delivered in accordance with ESF #6 of the Oklahoma City Emergency Operations Plan.

#### • State & Federal

- o If a Presidential Disaster Declaration is awarded, the Federal Joint Field Office (JFO) is the central coordination point among Federal, State, local, and tribal agencies and voluntary organizations for delivering recovery assistance programs.
- o If Individual Assistance is authorized in the Presidential Disaster Declaration, FEMA and the Oklahoma Department of Emergency Management (OEM) may open a Disaster Recovery Center (DRC) to deliver the recovery assistance programs.
- o State & Federal disaster assistance will be delivered in accordance with the State Emergency Operations Plan and the National Response Framework.

## **Long-Term Recovery & Reconstruction**

Long-term recovery and reconstruction includes these functions:

<b>Recovery Function</b>	City Department or Agency
Hazard source control and area	Varies based on type of hazard
protection	
Land-use practices consistent with the	Planning
City's comprehensive plan	
Building construction practices	Development Services
	Planning Department and its Office of
	Sustainability
Public health and mental health recovery	Oklahoma City County Health Department
	Oklahoma Department of Mental Health and
	Substance Abuse Services
Economic development	City Manager's Office
	Chamber of Commerce
Infrastructure resilience	Utilities
	Private sector energy companies
	Private sector telecommunication companies
Historic preservation	Planning
	Oklahoma Historical Society
Design districts: Bricktown, Stockyards,	Planning
Urban Design, Downtown & Scenic	
River	
Environmental remediation	Oklahoma Department of Environmental Quality
	(DEQ)
Disaster memorialization	Private sector

Long-term environmental recovery may include:

Recovery Function	City Department
Cleanup and restoration of public facilities,	All City Departments
businesses, and residences;	Home & Business owners
	Private sector restoration contractors
Re-establishment of habitats and prevention of	State & federal natural resource
subsequent damage to natural resources;	conservation agencies
	Planning Dept/Office of Sustainability
Protection of cultural/archeological sites; and	Planning
natural, cultural, and historical resources from	Oklahoma Archeological Survey
damage during other recovery operations	Oklahoma Historical Society

#### **ORGANIZATION**

#### The City of Oklahoma City Local Disaster Recovery Manager (LDRM)

The City of Oklahoma City Planning Department Director (Director) or their designee shall serve as the City's designated Local Disaster Recovery Manager (LDRM). The Director may also designate staff to fulfill pre- and post-disaster recovery responsibilities as needed. The primary purpose of the LDRM is to manage and coordinate the long-term disaster recovery functions, which include the redevelopment and reconstruction of the community. The LDRM addresses, with the City's recovery partners, any long-term recovery issues such as those listed in this plan.

#### Oklahoma City Disaster Recovery Task Force (OKCDRTF)

A multiagency Disaster Recovery Task Force (DRTF) may be established to provide coordination and support to recovery and reconstruction process after a disaster or catastrophic incident. It is made up of individuals representing a broad range of disciplines and interests in the community including the Planning Department, Development Services Department, Public Works Department, Emergency Management, City Manager's Office and private non-profit (PNP) organizations. The DRTF meets after an in-depth damage assessment has been completed and emergency response activities are over.

The Local Disaster Recovery Manager serves as the DRTF chairperson and provides management and oversight of the DRTF. The DRTF may also have a chairperson, vice-chairperson, secretary/recorder, and members.

#### RESPONSIBILITIES

#### RSF Coordinator: The City of Oklahoma City Local Disaster Recovery Manager (LDRM)

The following responsibilities have been adapted from the NDRF:

#### Pre-Disaster LDRM Responsibilities

- Promulgate principles and practices that further resiliency and sustainability in development and strategic planning initiatives.
- Coordinate development and maintenance of Emergency Support Function #14 Long-Term Community Recovery Annex which is the City's Pre-Disaster Recovery Plan.

#### Post-Disaster LDRM Responsibilities

- Serve as the chairperson, co-chair/vice chairperson of the City's Disaster Recovery Task Force.
- Coordinate the development and implementation of the City's Post-Disaster Recovery Plan to meet the disaster's recovery and reconstruction needs.

# The City of Oklahoma City Pre-Disaster Recovery Plan Annex

- Participate in damage and impact assessments with Oklahoma City Emergency Management, Oklahoma Department of Emergency Management, FEMA and other recovery partners.
- Coordinate with other City departments and recovery partners the completion of longterm disaster recovery functions listed in the EOP Basic Plan and Pre-Disaster Recovery Plan Annex
- Coordinate with other City departments to facilitate the repair, reconstruction, development or redevelopment of the built environment, through permitting, etc.
- Work with the City's Public Information Office in coordination with the Oklahoma Department of Emergency Management to develop a unified and accessible communication strategy.
- Work closely with the recovery leadership at all levels to ensure a well-coordinated, timely and well-executed recovery.
- Serve as the City's representative on any community based organizations' Long Term Recovery Committee which works to fill the unmet needs of disaster survivors.
- Work with the community to develop post-disaster recovery plans by performing the following functions:
  - Lead the development of the community's recovery plans and ensure that they are publicly supported, actionable and feasible based on available funding and capacity.
  - o Incorporate critical mitigation, resilience, sustainability and accessibility-building measures into the recovery plans and efforts.
  - o Organize recovery planning processes to reflect the community's visions, priorities, resources, capability and capacity.
- Ensure inclusiveness in the community recovery process, including persons with disabilities, seniors, members of underserved communities and those with limited English proficiency.
- Communicate recovery priorities to State and Federal governments and other recovery stakeholders and supporters.
- Collaborate with State, Federal and other stakeholders and supporters, such as the business and nonprofit communities, to raise financial support (including long-term capital investment in local businesses) for the community's recovery, leverage the resources where possible and resolve potential duplication of assistance.
- Develop and implement recovery progress measures and communicate adjustments and improvements to applicable stakeholders and authorities.

# Oklahoma City Disaster Recovery Task Force (OKCDRTF)

- Assist with the development of a Recovery Operations Plan
- Recommend restoration priorities
- Develop procedures to carry out buildback policies
- Develop policies for redeveloping areas with repeated disaster damage
- Promote mitigation
- Develop priorities for relocating and acquiring damage property
- Review damage reports
- Recommend economic recovery program

# The City of Oklahoma City Pre-Disaster Recovery Plan Annex

- Recommend procedural changes for non-vital regulations
- Participate in community redevelopment planning
- Identify funding sources for mitigation

# **Development Services Department**

- Repair and reconstruction permitting
- Building construction practices and inspections
- Non-emergency demolition of buildings and structures (coordinated with Planning)
- Participate in redevelopment planning

#### **Emergency Management**

- Coordination and support (ESF #5)
- Coordinate mass care, emergency assistance, housing, and human services (ESF #6)
  - o Delivery of local disaster assistance
- Resource management (ESF #7)
  - o Coordination of donation management
- Gather and analyze information to establish a common operating picture and assess possible cascading events.
- Coordinate state and federal disaster assistance and reimbursement
- Coordinate damage assessment
- Develop and maintain the Oklahoma City Hazard Mitigation Plan
- Chair the Oklahoma City Hazard Mitigation Committee

# **Planning Department**

- Fill Local Disaster Recovery Manager (LDRM) position
- Participate in redevelopment planning
- Non-emergency demolition of buildings and structures (coordinate with Development Services)
- Emergency demolition of buildings and structures, particularly in HP and Design District areas (coordinate with Public Works)
- Ensure consistency with planoke, the City's Comprehensive Plan
- Coordinate review related to historic resources and archeological sites/Section 106 Review for federal agency requirements (federal funds only)
- Repair and reconstruction permitting in HP and Design District areas
- Coordinate protection of natural, cultural, and historic resources from damage during recovery operations
- Identify Federal resources to aide in long-term recovery
- Provide technical guidance and support to other City departments to implement recovery solutions that are more resilient than the situation that existed before the disaster

# **Public Works Department**

- Debris clearance
- Emergency demolition of buildings and structures (coordinate with Planning, particularly in HP and Design District areas)
- Repair and restoration of bridges, roads, and storm water control structures

# The City of Oklahoma City Pre-Disaster Recovery Plan Annex

# **Utilities Department**

- Debris removal and management
- Repair and restoration of water and waste water infrastructure

# **Support Agencies/Entities**

Other supporting agencies/entities will assist in providing support to recovery functions and activities as necessary with personnel, materials, supplies, and/or equipment as dictated by the nature of the incident/disaster.

#### **Public Information & Marketing**

- Coordinate and synchronize pre and post-disaster recovery public information with City departments and external partners.
- Perform public information functions and activities as needed

# Oklahoma City Urban Renewal Authority

- Support or perform work on the following activities as authorized by Council:
  - o Recommending restoration priorities
  - o Developing procedures to carry out buildback policies
  - o Developing policies for redeveloping areas with repeated disaster damage
  - o Developing priorities for relocating and acquiring damage property
  - o Recommending economic recovery program
- Recommendations for relocation and acquisition of property in damage areas
- Property owner notification program for relocation or acquisition of property
- Participate in community redevelopment planning
- Prepare requests for proposals (RFP) for redevelopment of property

# HAZARD VULNERABILITY ANALYSIS ANNEX



**May 2017** 

# Introduction

#### **Overview**

This is a Hazard Vulnerability Analysis (HVA) for the City of Oklahoma City (City). The term "Planning Area" as used in this HVA refers to the jurisdictional boundaries of the City of Oklahoma City. The City covers about 620 square miles and stretches into four different counties — Canadian, Cleveland, Oklahoma, and Pottawatomie. The majority of the City and the seat of City government are located in Oklahoma County.

The City shares a common border with or surrounds in whole or in part multiple incorporated municipalities. Each of these municipalities has their own Emergency Operations Plan which may or may not have a HVA component or annex. Also, they may have their own hazard mitigation plan or have participated in their county's hazard mitigation plan but which only contains a natural hazard vulnerability analysis.

The City is served by twenty three public school districts. Many of these school districts' boundaries stretch into multiple municipal jurisdictions serving more than just the City and a few cross county lines. These school districts may have their own Emergency Operations Plan which may have a HVA component or annex. Also, they may have their own hazard mitigation plan or have participated in their county's hazard mitigation plan but which only contains a natural hazard vulnerability analysis.

# **Hazard Vulnerability Analysis (HVA)**

A HVA is a key component of an Emergency Operations Plan (EOP). The HVA is a systematic approach to identifying hazards that may impact the City, determining their probability of occurrence, and identifying which parts of the City are vulnerable to that hazard. This process helps to prioritize hazards and threats as well as preparedness efforts.

Minimally the HVA is updated every five (5) years at the same time the City's Hazard Mitigation Plan is updated. Any annual changes to the City's Hazard Mitigation Plan will be reflected in the HVA too.

#### Reserved for Future use

Reserved for future use.

HVA - 1 06/2017

# **Hazard Identification and Risk Assessment**

# **Overview**

In this section, an effort was made to identify the following hazards that have affected or may affect the Planning Area. Hazards are placed in one of three categories: (a) natural, (b) adversarial/human-caused, and (c) technological/accidental.

This section will identify hazards and provide a hazard probability rating for each one.

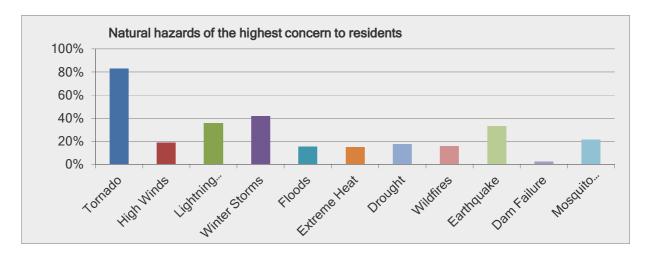
# **Hazard Identification Methodology**

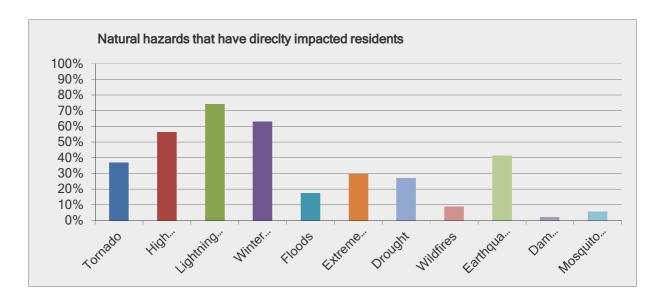
Hazard	s that may impact the City were identified by
	Review of disaster declarations and Fire Management Assistance grants (FMAG)
	Review of OKC OEM Event/Incident Reports
	Review of historical records
	Review of computer aided dispatch data
	Input from the Emergency Manager and OKC OEM staff
	Input from resident surveys
	Input from Local Planning and Preparedness Committee/Hazard Mitigation Planning Committee
	(LPPC/HMPC) members
	Input from City Departments
	Input from the Emergency Medical Service Authority
	Input from USGS
	Input and data from Oklahoma Geological Survey Input and data from the Oklahoma City Count
	Health Department
	Input and data from Oklahoma State Department of Health
	Input from the nation Weather Service
	Review of data from the National Centers for Environmental Information (NCEI) formerly known
	as (NCDC)
	Review of FEMA Flood Insurance Rate Maps (FIRM)
	Review of NFIP Repetitive Loss Properties
	Review of State of Oklahoma Hazard Mitigation Plan
	Review of available data from regulatory agencies that oversee technological or manmade
	hazards
	OK Water Resources Board – Inventory of Dams

HVA - 2 06/2017

# **Results of Surveys**

As part of the 2017 Hazard Mitigation Plan Update surveys were conducted online, in-person, and with members of the LPPC/HMPC. The below graphs depict a summary of the results of those surveys:





# **Disaster History**

Oklahoma has 179 federal declarations since 1955. Oklahoma ranks third for the number of federal declarations. These declarations include Major Disaster declarations, Emergency Declarations, and Fire Management Assistance Grants (FMAG). The Planning Team researched the FEMA database of Declarations by State and downloaded the Excel Spreadsheet. Each Major Disaster Declaration (Declaration) and Fire Management Assistance Grant (FMAG) listed was further researched to identify whether the Declaration or FMAG included one or more of the counties the Planning Area stretches into.

HVA - 3 06/2017

Major Disaster Declarations. The below list represents the Major Disaster Declarations for one or more of the counties the Planning Area stretches into for the past ten years. Although frequently only one or two of the four counties the Planning Area stretches into are listed this does not mean that the remaining counties were not affected by the event, it may simply mean the thresholds for Individual and/or Public Assistance were not met by those counties.

Declaration	Declaration	Incident Description	Declaration Type	County or Counties			
Number	Date						
1678	2/1/2007	Severe Winter Storms	Major Disaster	Canadian			
			Declaration				
1707	6/7/2007	Severe Storms, Tornadoes,	Major Disaster	Canadian			
		and Flooding	Declaration				
1712	7/7/2007	Severe Storms, Flooding,	Major Disaster	Canadian, Oklahoma &			
		and Tornadoes	Declaration	Cleveland			
1718	8/24/2007	Severe Storms, Tornadoes,	Major Disaster	Canadian & Cleveland			
		and Flooding	Declaration				
1735	12/18/2007	Severe Winter Storms	Major Disaster	Canadian, Oklahoma &			
			Declaration	Cleveland			
1820	2/15/2009	Severe Storms and	Major Disaster	Oklahoma			
		Tornadoes	Declaration	February 10th Tornado			
1846	6/19/2009	Wildfires	Major Disaster	Oklahoma			
			Declaration	April 2009 Fires			
1876	2/25/2010	Severe Winter Storm	Major Disaster	Canadian & Cleveland			
			Declaration				
1883	3/5/2010	Severe Winter Storm	Major Disaster	Canadian & Cleveland			
			Declaration				
1917	5/24/2010	Severe Storms, Tornadoes,	Major Disaster	Oklahoma & Cleveland May			
		and Straight-Line Winds	Declaration	10th Tornado			
1926	7/26/2010	Severe Storms, Tornadoes,	Major Disaster	Oklahoma June 14th Flood			
		Straight-line Winds, and	Declaration				
		Flooding					
1989	6/6/2011	Severe Storms, Tornadoes,	Major Disaster	Canadian - Mutual Aid to			
		Straight-line Winds, and	Declaration	Piedmont			
		Flooding					
4117	5/20/2013	Severe Storms and	Major Disaster	Canadian, Oklahoma &			
		Tornadoes	Declaration	Cleveland			
4222	5/26/2015	Severe Storms, Tornadoes,	Major Disaster	Canadian, Oklahoma &			
		Straight-line Winds, and	Declaration	Cleveland			
		Flooding					
4247	12/29/2015	Severe Winter Storms and	Major Disaster	Canadian & Oklahoma			
		Flooding	Declaration				
4256	2/10/2016	Severe Winter Storms and	Major Disaster	Canadian			
		Flooding	Declaration				

HVA - 4 06/2017

**Fire Management Assistance Grants.** The below list represents the FMAGs for wildfires that occurred in the past ten years within the Planning Area and were the responsibility of the City of Oklahoma City Fire Department to contain and extinguish.

FMAG	FMAG	Incident Description	Declaration Type	County or Counties
Number	Date			
5001	8/3/2012	Luther Fire	Fire Management Assistance Declaration	Oklahoma
2951	8/30/2011	63rd and Sooner Road Fire	Fire Management Assistance Declaration	Oklahoma
2954	8/31/2011	Westminster Fire	Fire Management Assistance Declaration	Oklahoma
2941	8/1/2011	Mustang Road Fire	Fire Management Assistance Declaration	Canadian
2942	8/2/2011	Anderson Road Fire	Fire Management Assistance Declaration	Cleveland
2883	4/6/2011	Jones-Spencer Fire	Fire Management Assistance Declaration	Oklahoma

Note: There were four other FMAGs issued for wildfire occurring in adjoining jurisdictions in close proximity to the Planning Area in the past ten years which the City of Oklahoma City provided mutual aid to the agency having jurisdiction.

Small Business Administration Disaster Declarations. Not all events result in a Major Disaster Declaration. If the Governor's request for a Major disaster declaration is denied by the President of the United States, then the Small Business Administration (SBA) acting under its own authority may issue a Disaster Declaration. A SBA Disaster Declaration limits federal disaster assistance to low interest disaster loans only. The Planning Team researched Small Business Administration Disaster declarations. The below list represents standalone SBA Disaster Declarations not associated with a Major Disaster Declaration for one or more of the counties the Planning Area stretches into for the past ten years.

Declaration #	County	Incident	Incident Period
14263, 14264	Cleveland	OK-00091 – Tornadoes, Severe Storms, Straight-Line Winds, and Flooding	03/25/2015 through 03/26/2015
12231, 12232	Oklahoma	OK-00041 - Tornadoes, Severe Storms, Straight Line Winds and Flooding	06/13/2010 through 06/15/2010
12260, 12261	Oklahoma	OK-00042 – Tornadoes, Severe Storms & Flooding	07/06/2010 through 07/12/2010
12841, 12842	Oklahoma	OK-00056 – Oklahoma County Wildfire	08/30/2011 through 09/01/2011

HVA - 5 06/2017

#### **Identified Natural Hazards**

A **natural disaster** is a major adverse event resulting from natural processes of the Earth and fall into five (5) major categories: atmospheric, geological, hydrological, extraterrestrial, and biological. They have influenced, shaped, and modified human behavior, changing the way people live with and respond to the environment. Moreover, natural disasters have resulted in enormous intangible losses, causing grief through the loss of life and personal possessions, and had a profound effect on the population's resilience or ability to recover. The natural hazards that have a potential impact on the planning area and are addressed in this HVA are as follows:

- 1. Tornadoes
- 2. High Winds
- 3. Lightning
- 4. Hail
- 5. Severe Winter Storms
- 6. Flood
- 7. Extreme Heat
- 8. Drought
- 9. Wildfires
- 10. Earthquakes
- 11. Mosquito Borne Diseases

#### **Identified Adversarial/Human-Caused**

The adversarial/human-caused hazards that have a potential impact on the planning area and are addressed in this HVA are as follows:

- 1. Cyber Incident
- 2. Workplace Violence or Active Threat
- 3. Terrorism
  - a. WMD
  - b. Conventional weapons attack
  - c. Vehicle ramming attack
  - d. Improvised explosive devices
- 4. Human Pandemic Outbreak
- 5. Civil disorder/unrest

# **Identified Technological/Accidental**

The technological/accidental hazards that have a potential impact on the planning area and are addressed in this HVA are as follows:

- 1. Urban Conflagration
- 2. Hazardous Material Release
- 3. Train Derailment
- 4. Dam Failure
- 5. Radiological Release
- 6. Airplane Crash

HVA - 6 06/2017

# **Hazard Probability Rating**

OKC OEM staff gathered data and information from various sources to identify the frequency of events over a given time period in the Planning Area. OKC OEM staff then used this data to calculate the probability rating for a hazard event occurring. The results are displayed in the below tables. The probability rating is based on the following criteria:

The frequency of a hazard impact occurring was quantified as follows:

High = Event probable in next year

Medium = Event probable in next 3 years

Low = Event probable in next 5 years

Very Low = Event probable in next 10 years

Based on history and using the previously mentioned probability statements, probability was quantified as follows:

Which result in the following probability ratings:

High = greater than 33%

Medium = greater than 20%, but less than or equal to 33% Low = greater than 10%, but less than or equal to 20%

Very Low = 10% or less

Example: The Big City USA has had 158 Hail events recorded in the last 58 years.

158 / 58 = 2.724 x 100% = 272% which would make it "High".

# **Natural Hazard Probability Rating Table**

Hazard	Source	Frequency	Time Frequency/ Period Time Period			Result	Rating
Extreme Heat	NCEI	32	20 years	1.6	X 100	160%	High
Flooding	NCEI	33	12 years	2.75	X 100	275%	High
Hail	NCEI	298	12 years	24.83	X 100	2,483.33%	High
High Winds	NCEI	474	66 years	7.18	X 100	718.18%	High
Lightning	NCEI	48	22 years	2.18	X 100	218.18%	High
Tornadoes	NCEI	84	66 years	1.27	X 100	127.27%	High
Winter Weather	NCEI	36	12 years	3	X 100	300%	High
Drought	NCEI	6	16 years	0.375	X 100	37.5%	Medium
Wildfire	OCFD	7,728	10 years	772.80	X100	77,289%	High
Earthquake	OGS	3,393	4 years	848.25	X100	84,825%	High
Mosquito Borne Disease	OCCHD	5	5 years	1	X100	100%	High

HVA - 7 06/2017

All but one natural hazard has a high probability of occurring in the Planning Area. However, the number of damage producing events those that result in death, injury, or property destruction or damage are low for some of the natural hazards. For example there have been 3,393 recorded earthquakes of a magnitude greater than 2.0 with epicenters in Oklahoma County from 2013-2016, however, none have caused death or injury and relatively few have produced damage and the damage that has occurred would fall in the category of "affected damage". Another example is there have been 7,728 reported grass fires in the Planning Area but only two produced sufficient damage to result in either a Major Disaster Declaration or SBA Disaster declaration. Finally, there have been five mosquito borne disease events in five years which looks like a low number. However, each event lasts months and over the five year period has produced a low of 18 to a high of 161 hospitalizations and from zero to a record 15 deaths statewide.

**Adversarial/Human-Caused Probability Rating Table** 

Hazard	Source	Frequency	Time Period	· "		Result	Rating
Cyber Incident (Nationwide)	2017 DBIR	42,068	365 days	115.25	X 100	11,252%	High
Workplace Violence or active Threat	OCPD	1	1 10 years 0.10		X 100	10%	Very low
Terrorism	OCPD	1	22 years	0.045	X 100	4.5%	Very Low
Human Pandemic Outbreak OCCHD		1	10 years	0.10	X100	10%	Very Low
Civil Disorder/Unrest	OCPD	0	10 years	0	X100	0	Very Low

**Technological/Accidental Probability Rating Table** 

Hazard	Source	Frequency	Time Period	Frequency/ Time Period		Result	Rating	
Urban Conflagration	OCFD	12,243	12 years	1,020.25	X 100	102,025	High	
Hazardous Material Release	OCFD	9,567	6 years	1,594.5	X 100	159,450	High	
Train Derailment	FRA	3	3 years	1	X 100	100%	High	
Dam Failure	OKC OEM	1	8 years	0.125	X100	12.5%	Low	
Radiological Release	DEQ	0	10 years	0	X 100	0	Very low	
Airplane Crash	FAA	13	10	1.3	X 100	130%	High	
Natural Gas Explosion	OKC OEM	3	4 years	0.75	X100	75%	High	

HVA - 8 06/2017

# **Hazard Vulnerability Assessment Risk Table**

OKC OEM staff developed a HVA Risk Assessment Table for the three categories of hazards and the individual hazards under each category. The following factors were used to develop the Risk Assessment Table which appears at the end of this Annex:

- Hazard Type of hazard
- Frequency Probability Rating calculated for the hazard. What is the likelihood of the hazard impacting the City and causing a hazard event
- Duration How long the hazard impacts the City
- Areal Extent How much of the City can this hazard impact
- Speed of Onset What is the speed of onset for the hazard
- Spatial Dispersion How is the hazard or hazard impact dispersed across the City
- Temporal Spacing When or what time of the year does this hazard occur or impact the City
- Risk A combination of probability of occurrence and severity of a hazard impact on people, property, and infrastructure

These factors are quantified as follows:

**Frequency** – The Probability Rating calculated for the hazard.

### **Duration**

- Short = Event lasts from seconds to hours
- Intermediate = Event lasts for hours up to a day
- Long = Lasts from a day or longer
- Varies = Duration varies based on multiple factors it may be short, intermediate, or long

#### **Areal Extent**

- Limited = Impacts a small or defined portion of the City
- Widespread = Impacts most or all of the City
- Varies = Multiple factors can influence whether the area impacted is limited or widespread

#### **Speed of Onset**

- Fast = Develops or occurs with little or no notice
- Moderate = Develops over a period of hours up to a day
- Slow = Develops over a period of days
- Varies = Multiple factors can influence the speed of onset so the onset may be fast, moderate, or slow

HVA - 9 06/2017

#### **Spatial Dispersion**

- Concentrated = Localized to specific sites or locations in the City
- Diffuse = Not concentrated nor localized, may occur in multiple locations of the City, but not citywide
- Citywide = Impacts or occurs in all parts of the City
- Varies = Multiple factors can influence whether its concentrated, diffuse, or citywide

## **Temporal Spacing**

- Seasonal = Occurs during certain seasons or times of the year
- Random = Can occur at any time of the year

#### Risk

- High = Hazard is likely to occur and may cause death, injuries, property damage/destruction, and/or disruption to infrastructure.
- Moderate = Hazard may probably occur and may cause severe injury, illness, property damage, and short-term disruption to infrastructure.
- Low = May occur in time and may cause minor injury, illness, property damage, and little to no disruption to infrastructure
- Very Low = Unlikely to occur but probability is not zero and poses minimal threat to life safety, property, or infrastructure.

HVA - 10 06/2017

# **Hazard Profiles**

# **Tornadoes**

# **Background**

A tornado is traditionally defined as a violently rotating column of air that reaches from the bottom of a cumulonimbus cloud to the ground. Tornadoes are found in severe thunderstorms, but not all severe thunderstorms will contain tornadoes. While all tornadoes touch both the ground and the bottom of a cloud, it is possible for only part of the tornado to be visible.

#### Frequency

Frequency is high.

#### **Duration**

A tornado may be on the ground for only a few seconds, or last for over an hour.

#### **Areal Extent**

A tornado may affect an area as large as one mile wide or several miles in length.

#### **Speed of Onset**

Speed of onset is fast for tornadoes.

# **Spatial Dispersion**

The spatial dispersion of a tornado would be Citywide.

#### **Temporal Spacing**

The temporal spacing is random, but with the majority of tornados occurring during the Spring months.

#### Risk

The risk for tornadoes in Oklahoma City is high.

# **Previous Incidents**

- May 3, 1999: A F5 tornado touched down and killed 36 and injured 583 people.
- May 10, 2010: A F4 tornado touched down and killed 2 and injured at least 450 people.
- May 24, 2011: At least 7 tornadoes occurred; One EF5, Two EF4, One EF3, One EF2, and Two EF1.
- April 14, 2012: A tornado touched down at 12:55am.
- May 19, 2013: An EF-4 tornado touched down.
- May 20, 2013: An EF-5 tornado touched down and killed 24 people and caused billions of dollars in damage.
- May 31, 2013: An EF-1 tornado touched down.
- May 6, 2015: An EF-3 touched down with a length of 1.3 miles.

HVA - 11 06/2017

# **High Winds**

# **Background**

Wind is defined as the movement of air relative to the earth's surface. High winds can result from thunderstorms, strong cold front passages, or gradient winds between high and low pressure moving across Oklahoma. High winds, sometimes referred to as "straight-line" winds, are speeds reaching 58 mph or greater, either sustaining or gusting. Downdraft winds are a small-scale column of air that rapidly sinks toward the ground, usually accompanied by precipitation as in a shower or thunderstorm. A downburst is the result of a strong downdraft associated with a thunderstorm that causes damaging winds near the ground. These winds can range from light breezes to sustained speeds of 80 to 100 mph. The ratio of spring and summer storms that produce high, non-tornadic winds is expected to increase relative to storms that produce tornadoes, according to a study by the National Severe Storms Laboratory (Brooks 2013).

# **Frequency**

Frequency is high.

#### **Duration**

High Winds can occur over hours to days.

#### **Areal Extent**

The area that is affected by this type of incident is widespread.

# **Speed of Onset**

The speed of onset for high winds will be different for each event.

#### **Spatial Dispersion**

The spatial dispersion of high winds is Citywide.

# **Temporal Spacing**

The temporal spacing of high winds is random.

#### Risk

The risk for high winds in Oklahoma City is moderate.

#### **Previous Incidents**

• January 1, 1950 through September 30, 2016: 474 significant wind events with speeds of 57.5 mph or greater.

HVA - 12 06/2017

# Lightning

# **Background**

Lightning is a discharge of intense atmospheric electricity, accompanied by a vivid flash of light, from one cloud to another, or from a cloud to the ground. Lightning is formed by the separation of positive and negative charges that occur when ice crystals collide high up in a thunderstorm cloud. As lightning passes through the atmosphere the air immediately surrounding it is heated, causing the air to expand rapidly. The resulting sound wave produces thunder. The majority of lightning bolts strike from one cloud to another but can also strike the ground.

#### **Frequency**

Frequency is high.

#### **Duration**

Lightning can occur over hours.

#### **Areal Extent**

The area that is affected by this type of incident is widespread.

# **Speed of Onset**

The speed of onset for lightning is fast.

# **Spatial Dispersion**

The spatial dispersion of lightning is Citywide.

# **Temporal Spacing**

The temporal spacing is random.

#### Risk

The risk for lightning in Oklahoma City is high.

#### **Previous Incidents**

• January 1, 1994 through September 30, 2016: 48 lightning events occurred with a total of 51 injuries and an estimated of \$8,288,750 in property damage.

HVA - 13 06/2017

# Hail

# **Background**

Hail is a form of solid precipitation that consists of balls or irregular lumps of ice, which are individually called hailstones. Hail formation requires an atmospheric environment of strong, upward moving air, called an updraft, within the subfreezing region of a thunderstorm cloud. Large hail stones greater than an inch in diameter (quarter size), can result from a severe thunderstorm and require a very powerful updraft to form. Most large hail is the product of supercell thunderstorms, which have a sustained rotating updraft that moves growing hailstones a long distance through the height of the cloud before falling to the ground.

# **Frequency**

Frequency is high.

#### Duration

Hail can occur over hours.

#### **Areal Extent**

The area that is affected by this type of incident is widespread.

#### **Speed of Onset**

The speed of onset is moderate for hail events.

# **Spatial Dispersion**

The spatial dispersion of hail is Citywide.

#### **Temporal Spacing**

The temporal spacing of hail events is random.

#### Risk

The risk for lightning in Oklahoma City is moderate.

#### **Previous Incidents**

 January 1, 1950 through September 31, 2016: 916 hail events occurred. Of these events, 232 had hail equal to or greater than 1.0-inch in diameter and therefor classified as damaging hail. It should be noted that multiple hail events may be recorded for the same storm system.

HVA - 14 06/2017

# Winter Weather

# **Background**

Winter Weather can refer to any combination of winter precipitation, including snow, sleet, and freezing rain. A severe winter storm can range from freezing rain or sleet to moderate snow over a few hours up to blizzard conditions and extremely cold temperatures that lasts several days.

### **Frequency**

Frequency is high.

#### **Duration**

Winter Weather varies, can occur over hours and into days.

#### **Areal Extent**

The area that is affected by this type of incident is widespread.

#### **Speed of Onset**

The speed of onset will vary from each event.

### **Spatial Dispersion**

The spatial dispersion for winter weather is Citywide.

# **Temporal Spacing**

The temporal spacing is seasonal for this type of event.

#### Risk

The risk for winter storms in Oklahoma City is moderate.

#### **Previous Incidents**

- November 25, 1993 through September 30, 2016: 64 winter storm and ice storm events occurred.
- December 25-26, 2000: Two to four inches of a snow/sleet/freezing rain mixture fell.
- January 29-30, 2002: One to two inches of ice fell across the area.
- December 24, 2009: Snowfall accumulated from seven to eleven inches with frequent wind gusts of 50 to 60+ mph caused considerable blowing and drifting snow.
- January 28, 2010: Heavy freezing rain impacted much of Oklahoma. Resulted in widespread damage to trees and power lines, and almost 90 accidents were reported.
- February 8, 2013: Four to six inches of snow was measured around Oklahoma County.
- December 5 & 6, 2013: Two storms impacted Oklahoma. The first storm was freezing rain, sleet and snow. The second round was primarily snow.
- March 4, 2015 Three inches of snow/sleet mixture fell.

HVA - 15 06/2017

# Flood

#### **Background**

Floods are one of the most common hazards in the United States including Oklahoma. Flooding is the deadliest thunderstorm hazard in the U.S. annually (followed by lighting). Flood effects can be local, impacting a neighborhood or community; or very large, affecting entire river basins and multiple states. The two general types of flooding are river flooding and flash flooding.

# **Frequency**

Frequency is high.

#### **Duration**

The duration will vary depending on the kind of flooding which occurs.

#### **Areal Extent**

The areal extent of a flood would be limited.

# **Speed of Onset**

The speed of onset is usually fast, however that my also vary on the kind of flooding which occurs.

#### **Spatial Dispersion**

The spatial dispersion is concentrated.

# **Temporal Spacing**

The temporal spacing is random for a flooding event.

#### Risk

The risk for flooding in Oklahoma City is high.

#### **Previous Incidents**

- June 14, 2010: Some area received over a foot of rainfall for the day, much of it fell in only a few hours. A joint PDA found 209 structures in Oklahoma City were identified with damage.
- July 8, 2010: Estimated 4 inches of rain an hour have fallen during the evening hours. A joint PDA found 226 structures identified with damage.
- May 31, 2013: Heavy rains led to flash flooding. This flash flood event ranked as one of the
  worst in Oklahoma City history in terms of fatalities and damages to property. Per
  Oklahoma City Police Department, a total of eleven individuals seeking shelter in drainage
  ditchers were swept away by flood waters and died in Oklahoma City.
- May 31, 2014: Slow moving Storm Thunderstorms producing heavy rainfall that produced flash flooding and damaging business in downtown Oklahoma City.
- May 6, 2015: Parts of Central Oklahoma received 4 to 7 inches of rain triggering flash flooding.
- May 23, 2015: Heavy rainfall resulting in flash flooding. This was the second flash flooding event in a month.
- June 12, 2015: Heavy rainfall and flash flooding.
- July 8, 2016: High water caused several roads to be impassable due to very heavy rainfall.
- August 31, 2016: Street flooding and high water.
- October 4, 2016: Street flooding and high water.

HVA - 16 06/2017

# **Extreme Heat**

# **Background**

Temperatures that are 10 degrees Fahrenheit or more above the average temperature for the region and last for several weeks are considered extreme. A secondary hazard that may be produced by extreme heat is a drought.

# **Frequency**

Frequency is high.

#### **Duration**

The duration will vary, but can last several days, weeks, or even months.

#### **Areal Extent**

The areal extent of extreme heat would be widespread.

#### **Speed of Onset**

The speed of onset is slow, because of the required time before temperatures are considered extreme.

#### **Spatial Dispersion**

The spatial dispersion is Citywide.

# **Temporal Spacing**

The temporal spacing is seasonal for this type of event.

# Risk

The risk for extreme heat in Oklahoma City is high.

#### **Previous Incidents**

• July 1996 – September 2016: there were 32 extreme heat events, were 38 deaths occurred and 326 injuries.

HVA - 17 06/2017

# **Drought**

# **Background**

A drought is a period of drier-than-normal conditions that results in water-related problems. Precipitation (rain or snow) falls in uneven patterns across the country. When no rain or only a small amount of rain falls, soils can dry out and plants can die. When rainfall is less than normal for several weeks, months or years the flow of streams and rivers declines causing water levels in lakes and reservoirs to fall, and the depth of water in wells decreases. If dry weather persists and water supply problems develop, the dry period can become a drought.

#### **Frequency**

Frequency is medium.

#### **Duration**

The duration will be long.

#### **Areal Extent**

The areal extent of drought would be widespread.

#### **Speed of Onset**

The speed of onset is slow and last for a long period of time.

# **Spatial Dispersion**

The spatial dispersion would be Citywide.

#### **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for drought in Oklahoma City is low.

#### **Previous Incidents**

• July 1996 – September 2016: there were 32 extreme heat events, were 38 deaths occurred and 326 injuries.

HVA - 18 06/2017

# Wildfires

# **Background**

A wildfire is an uncontrolled fire in a rural or wilderness area. The majority of wildfires in Oklahoma occur in the late fall through winter and into early spring, which coincides with dormant vegetation and the time of the year the state receives the least amount of precipitation. A wildfire often begins unnoticed and can spread quickly, lighting brush, trees and even homes.

# **Frequency**

Frequency is high.

#### **Duration**

The duration varies on several factors.

#### **Areal Extent**

The areal extent of wildfires varies.

# **Speed of Onset**

The speed of onset of wildfires is fast.

# **Spatial Dispersion**

The spatial dispersion will be diffuse.

# **Temporal Spacing**

The temporal spacing is seasonal for this type of event.

#### Risk

The risk for Wildfires in Oklahoma City is high.

#### **Previous Incidents**

- 2007 2016: According to the Oklahoma City Fire Department, there have been 7,728 grass fires.
- July 26, 2000: Large grass fire that consumed 80 acres of grass and injured two firefighters.
- August 3, 2012: Extreme temperatures coupled with low humidity increased winds, and ongoing drought led to several large wildfires across Oklahoma.

HVA - 19 06/2017

# **Earthquakes**

# **Background**

An earthquake is a sudden, rapid shaking of the Earth caused by the breaking and shifting of rock beneath the Earth's surface. Most earthquakes occur as the result of slowly accumulating pressure that causes the ground to slip abruptly along a geological fault plane on or near a plate boundary. The resulting waves of vibration within the earth create ground motion at the surface that vibrates in a very complex manner. Earthquakes can be one of nature's most damaging hazards; the severity of an earthquake is dependent on the amount of energy released from the fault or epicenter.

#### **Frequency**

Frequency is high.

#### **Duration**

The duration is short.

#### **Areal Extent**

The areal extent of earthquakes varies.

#### **Speed of Onset**

The speed of onset of earthquakes is fast.

# **Spatial Dispersion**

The spatial dispersion varies.

#### **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for Earthquakes in Oklahoma City is high.

#### **Previous Incidents**

- 2010: 1,047 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
- 2011: 1,470 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
- 2012: 980 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
- 2013: 2,848 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
- 2014: 5,483 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
- 2015: 6,936 earthquakes occurred according to the Oklahoma Geological Survey (OGS).
  2016: 4,284 earthquakes occurred according to the Oklahoma Geological Survey (OGS).

HVA - 20 06/2017

# **Mosquito Borne Diseases**

# **Background**

Mosquito borne diseases occur when a mosquito that is carrying a virus or a parasite bites a person and makes them sick. While there are many different types of mosquitoes in Oklahoma and worldwide, not all mosquitoes carry viruses or parasites that make people sick. Mosquitoes can transmit these harmful organisms form one hose to another. These include West Nile virus (WNV), Chikungunya virus, and Zika virus.

#### **Frequency**

Frequency is high.

#### **Duration**

The duration is long.

#### **Areal Extent**

The areal extent of Mosquito Borne Diseases is widespread.

# **Speed of Onset**

The speed of onset is fast.

# **Spatial Dispersion**

The spatial dispersion varies.

# **Temporal Spacing**

The temporal spacing is seasonal for this type of event.

#### Risk

The risk for Mosquito Borne Diseases in Oklahoma City is high.

#### **Previous Incidents**

- 2002 2016: West Nile Virus, there have been 675 non-fatal cases and 54 people have died.
- 2014 2016: Chikungunya Virus, there have been 18 cases in Oklahoma, but were only those who had traveled per the CDC. No locally transmitted cases.
- 2005 2/8/2017: Zika Virus, there have been 29 cases in Oklahoma, but were only those who traveled outside the United States. No locally transmitted cases.

HVA - 21 06/2017

# **Cyber Incident**

# **Background**

A cyber incident involves an attack upon computers and networks, and the information contained within them. A cyber-incident could potentially disrupt communications, banking systems, power systems, and emergency networks.

### **Frequency**

Frequency is high.

#### **Duration**

The duration varies.

#### **Areal Extent**

The areal extent is limited.

#### **Speed of Onset**

The speed of onset is fast.

### **Spatial Dispersion**

The spatial dispersion is Citywide.

# **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for cyber incident in Oklahoma City is high.

#### Previous Incidents Involving The City of OKC Information Technology Systems

- Fiscal Year 2016 Two actual security incidents that could result in compromised data or system integrity.
- Fiscal Year 2015 Six actual security incidents that could result in compromised data or system integrity.
- Fiscal Year 2014 One actual security incident that could result in compromised data or system integrity.

HVA - 22 06/2017

# **Workplace Violence or Active Threat**

# **Background**

Workplace violence can occur at or outside the workplace and can range from threats and verbal abuse to physical assaults and homicide. It is one of the leading causes of job-related deaths. Incidents may be triggered by stress, increased workloads, financial problems, firing, or disciplinary actions. Active threat can be an active shooter or assailant. Active Shooter is an individual(s) actively engaged in killing or attempting to kill people in a confined, and populated area typically though the use of firearms. Active Assailant is a person(s) actively in the process of killing, inflicting serious bodily injury or otherwise causing serious imminent danger to others.

#### **Frequency**

Frequency is very low.

#### **Duration**

The duration is short.

#### **Areal Extent**

The areal extent is limited.

#### **Speed of Onset**

The speed of onset is fast.

# **Spatial Dispersion**

The spatial dispersion is Citywide.

#### **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for Workplace Violence or Active Threat is moderate.

#### **Previous Incidents**

• 1966-2010: In the United States, 202 active threat incidents. With 55% of the time, the assailant had a connection with the attack location.

HVA - 23 06/2017

# **Terrorism**

# **Background**

The threat of terrorism still persists and continues to evolve. Today's threats no longer originate from one specific group or individual. The threats come from both foreign lands as well as from within our local communities. Terrorist threats of today can be as simple as a home-made improvised explosive device (IED), a biological attack or a well-coordinated cyber-attack against critical infrastructure and key resources.

# **Frequency**

Frequency is very low.

#### **Duration**

The duration is short.

# **Areal Extent**

The areal extent is varies.

### **Speed of Onset**

The speed of onset is fast.

# **Spatial Dispersion**

The spatial dispersion is concentrated.

# **Temporal Spacing**

The temporal spacing is random for this type of event.

# Risk

The risk for Terrorism is moderate.

#### **Previous Incidents**

• April 19, 1995: A vehicle-borne improvised explosive device detonated and destroyed the 9-stor Alfred P. Murrah building. A total of 168 people were killed and 850 people were injured.

HVA - 24 06/2017

# **Human Pandemic Outbreak**

# **Background**

A widespread pandemic or epidemic could plausibly become an incident in the Oklahoma City area. Pandemics or epidemics are a danger to the emergency responders and the public. This can include seasonal or novel influenza, tuberculosis, pertussis, polio, smallpox, SARS, H1N1, and other health-related events. Bioterrorism incidents can also be included in this identified hazard area.

#### **Frequency**

Frequency is very low.

#### **Duration**

The duration varies.

#### **Areal Extent**

The areal extent is varies.

# **Speed of Onset**

The speed of onset varies.

# **Spatial Dispersion**

The spatial dispersion is concentrated.

# **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for Human Pandemic Outbreak is low.

# **Previous Incidents**

• April 12, 2009 to April 10, 2010: An Influenza A (H1N1) virus emerged. CDC estimated that there were 60.8 million cases, 274,304 hospitalizations, and 12,469 deaths in the United States due to the H1N1 virus.

HVA - 25 06/2017

# **Civil Disorder / Unrest**

# **Background**

Any domestic situation such as a demonstration, strike, riot, or public panic that has the potential of causing casualties and/or major property damage could be considered civil disorder or unrest. This type of incident could be the result of global events, politics, religion, etc...

# **Frequency**

Frequency is very low.

#### **Duration**

The duration varies.

# **Areal Extent**

The areal extent is varies.

# **Speed of Onset**

The speed of onset varies.

# **Spatial Dispersion**

The spatial dispersion is concentrated.

# **Temporal Spacing**

The temporal spacing is random for this type of event.

#### Risk

The risk for Civil Disorder/Unrest is low.

# **Previous Incidents**

• N/A

HVA - 26 06/2017

# **Urban Fire**

#### **Background**

Urban fire refers to fires occurring in and involving built structures such as apartments, homes, businesses, and other structures. Fire is the third leading unintentional cause of injury and death in homes within the United States, behind falls and poisonings. In the past few years, deaths and injuries associated with fires have gradually decreased, but the loss of life, public health, and property loss still ranks high in communities across the nation. Nearly all home and other building fires are preventable, even arson fires. Juveniles, who often respond to counseling, cause the majority of arson fires, and the rest, can be deterred in a number of ways.

#### **Frequency**

Frequency is high.

#### **Duration**

The duration of most urban structure fires is from minutes to hours depending on the nature of the fire, the construction of the structure, and the extent the fire has spread within the structure.

#### **Areal Extent**

The areal extent of urban fires is usually limited to a single structure/building.

#### **Speed of Onset**

The speed of onset for an urban fire is usually fast with little or no notice.

# **Spatial Dispersion**

The spatial dispersion for urban fires is diffuse. Urban fires can occur anywhere in the City and more than one can occur at the same time.

#### **Temporal Spacing**

The temporal spacing for urban fires is random as they can occur at any time.

# Risk

The risk for urban fires in Oklahoma City is high. They are likely to occur and when they do occur they may cause death, injuries, and damage and destroy property.

#### **Previous Incidents**

- The typical fire scenario in Oklahoma City occurs in a single family, residential structure. These fires are often referred to as "room and contents" fires and "food on the stove" fires. Fires originating in the kitchen are the primary cause of residential fires.
- The highest incidence of fires occurring outside of single family residential structures are those occurring in apartment complexes, again usually from cooking.
- In a ten year period (2005-2014) OCFD responded to 10, 253 structure fire incidents resulting in one firefighter death, 75 civilian deaths, and \$160,202,580 in property loss.

HVA - 27 06/2017

# **Hazardous Material Release**

# **Background**

Hazardous materials are substances that, because of their chemical or toxic nature, pose a potential risk to life or health. Many of the properties of these substances that make them valuable to us, such as their ability to kill dangerous bacteria in water, can cause a hazard for people and the environment if they are mishandled. Some hazardous materials can cause death, serious injury, long-lasting health effects, and damage to property. They can be stored in various containers and tanks at fixed sites or facilities and transported over highways, railroads, and through pipelines. Oklahoma City has multiple sites that store and use hazardous materials in the course of their business operations or manufacturing. Hazardous materials are transported over the railroads, interstates, and highways that crisscross the City. Hazardous materials are transported through multiple pipelines that also crisscross the City. Large quantities of anhydrous ammonia are used in commercial refrigeration systems used at food production and storage facilities.

#### Frequency

The frequency for hazardous material releases is high.

#### **Duration**

The duration of a hazardous material release varies from minutes to hours depending on the cause and nature of the release, the amount of hazardous material in the tank, container, or pipeline; and whether or not the release can be guickly stopped.

#### **Areal Extent**

The areal extent of a hazardous material release is usually limited to the immediate area of the traffic collision. In a few instances the hazardous material release may generate a cloud or plume of the hazardous material which may move offsite carried downwind by the breeze/wind.

# **Speed of Onset**

The speed of onset for a hazardous material release is fast with little or no notice.

# **Spatial Dispersion**

The spatial dispersion for a hazardous material release is diffuse. Hazardous material releases can occur anywhere in the City and more than one can occur at the same time.

#### **Temporal Spacing**

The temporal spacing for hazardous material releases is random as they can occur at any time or the year although they are more likely to occur during daytime hours.

#### Rick

The risk of hazardous material releases in Oklahoma City is moderate. They are likely to occur but have produced few events causing death, injury, and/or damage and destruction of property.

#### **Previous Incidents**

- The typical hazardous material spill either involves spilled fuel the result of a traffic collision or mishandling of the product during fueling of a vehicle or the rupture of a pipeline by a third party during excavation.
- In a 6 year period (2011-2016) OCFD responded to 9,567 hazardous material releases.

HVA - 28 06/2017

# **Train Derailment**

# **Background**

Oklahoma City is home to several railways transporting persons and cargo. The Burlington Northern Santa Fe (BNSF), Stillwater Central (SLWC), Union Pacific (UP), Southern Kansas and Oklahoma (SKOL) and Arkansas Oklahoma (AOK) Railways have or share tracks within Oklahoma City. On occasion a locomotive or train has left the rails which is known as a derailment. Derailments can result in damage to the tracks, locomotives, rail cars; hazardous material releases, fires, and disruption of rail and vehicular traffic. There are a variety of causes for train derailments including switch improperly aligned, excessive lateral motion (Gib Clearance), and collision with objects on the tracks (e.g. vehicles).

# **Frequency**

The frequency for a train derailment is high.

#### Duration

The duration of a train derailment varies. The actual derailment is short but the consequence management phase can last hours or days.

#### **Areal Extent**

The areal extent of a train derailment is limited to those portions of the City that railroad tracks pass through and where the railroad tracks cross surface streets and highways.

# **Speed of Onset**

The speed of onset for a train derailment is fast with little or no notice.

# **Spatial Dispersion**

The spatial dispersion for a train derailment is diffuse. A train derailment can occur anywhere in the City where there are railroad tracks and because there are multiple rail lines and rail road companies in the City more than one train derailment could occur at the same time.

#### **Temporal Spacing**

The temporal spacing for train derailments is random as they can occur at any time of the year.

#### Risk

The risk of train derailments in Oklahoma City is moderate. They are likely to occur and have the potential to produce events causing death, injury, and/or damage and destruction of property. The train derailments to date have produced only damage to railroad property (e.g. tracks, locomotives, etc.)

#### **Previous Incidents**

• The Federal Railroad Administration (FRA) records show one train derailment in Oklahoma County in each year 2014, 2015, and 2016.

HVA - 29 06/2017

# **Dam Failure**

# **Background**

A dam is defined as any artificial barrier or structure constructed across a watercourse for the purpose of storage, control, or diversion of water. Dams typically are constructed of earth, rock, or concrete. A dam impounds water in the upstream area, referred to as the reservoir or lake. The amount of water impounded is measured in acre-feet. An acre-foot is the volume of water that covers an acre of land to a depth of one foot. As a function of upstream topography, even a very small dam may impound or detain many acre-feet of water. A dam failure is the collapse, breach, or other failure resulting in downstream flooding.

The Oklahoma Water Resources Board identifies total of 66 dams within the jurisdictional boundaries of the City of Oklahoma City that includes parts of Canadian, Cleveland, and Oklahoma Counties. OWRB classifies 24 of these as high hazard dams, 3 significant dams, and 39 of these as low hazard dams. There are 7 high hazard dams outside Oklahoma City limits if dam failure would occur, they would affect Oklahoma City.

The City of Oklahoma City owns and operates 21 dams and 17 are classified by OWRB: 10 of them as high hazard dams and 7 as low hazard dams. The remaining thirty four 34 high hazard dams are privately owned. A variety or private individuals, companies, and organizations such as Homeowner Associations (HOA) maintain these privately owned dams. In addition, there are numerous earthen dams creating ponds and small lakes on private property which are not identified or regulated by OWRB or any other agency.

# Frequency

The frequency for a dam failure is low.

#### **Duration**

The duration of a dam failure varies depending on the acre-feet of water impounded behind the

#### **Areal Extent**

The areal extent of a dam failure varies depending on the acre-feet of water impounded behind the dam. Typically downstream areas in the inundation zone will flood.

#### **Speed of Onset**

The speed of onset of a dam failure varies. A poorly constructed or maintained dam could suddenly fail without notice. In other situations there may be indications of a potential dam failure allowing time to prevent or mitigate the failure.

#### **Spatial Dispersion**

The spatial dispersion for dam failures is diffuse. A dam failure can occur wherever there is a dam and dams are scattered throughout the city.

#### **Temporal Spacing**

The temporal spacing for dam failures is random as they can occur at any time of the year. However, experience has shown they are more likely to occur during the rainy season(s) when there is excessive rainfall runoff.

HVA - 30 06/2017

#### Risk

The risk of dam failures in Oklahoma City is moderate. They may occur and have the potential to produce events causing death, injury, and/or damage and destruction of property. To date the only recent dam failure produced minor property and infrastructure damage.

# **Previous Incidents**

- April 2008 there was a potential dam failure involving a City owned detention pond dam. The potential failure was detected and mitigation actions prevented a dam failure.
- June 2015 a privately owned stock pond dam in SE Oklahoma City suddenly failed without notice producing a small scale flash flood event damaging private driveways, a small portion of City owned street, and covering private property in mud and silt.

HVA - 31 06/2017

# **Radiological Release**

# **Background**

A radiological release is the unintentional or accidental release of or exposure to materials that emit ionizing radiation. There are no nuclear power plants in Oklahoma or in adjoining states that are close enough to the City to pose a threat. Other sources of ionizing radiation include medical and diagnostic X-ray machines, certain surveying instruments, some imaging systems used to check pipelines, radioactive sources used to calibrate radiation detection instruments, and even some household fire detectors. Different categories of radiological sources used for medical and industrial purposes are present in the City. Per Oklahoma Department of Environmental Quality there are 46 radiological licensees with physical addresses in Oklahoma City. These include 74 authorized locations with physical addresses in OKC (a license may have multiple authorized locations). Note: These numbers *do not* include temporary job sites.

#### **Frequency**

The frequency for a radiological release is very low.

#### **Duration**

The duration of a radiological release is short.

#### **Areal Extent**

The areal extent of a radiological release is limited to the immediate area of the radiological source.

#### **Speed of Onset**

The speed of onset for an unintentional or accidental radiological release is fast with little or no notice.

# **Spatial Dispersion**

The spatial dispersion for a radiological release is concentrated to those sites/locations that have a radiological source.

#### **Temporal Spacing**

The temporal spacing for a radiological release is random as they can occur at any time of the year.

#### Risk

The risk from a radiological release is moderate in Oklahoma City. A radiological release may occur but the type of radiological source and duration of exposure determines the potential to produce death, injury, or illness. A radiological release does not destroy property per se but it can contaminate property making it inaccessible or unusable.

#### **Previous Incidents**

• There have been no radiological releases or spills within the City in the last ten years. There may have been some releases/spills within a facility but the radiation was confined to the building and did not go offsite.

HVA - 32 06/2017

# **Airplane Crash**

# **Background**

An airplane crash is an accident in which an aircraft hits land or water and is damaged and destroyed. The pilot and passengers on the airplane may be injured or killed. The airplane crash may result in casualties and property damage on the ground. Airplane crash includes fixed and rotary wing (helicopter) aircraft. The City owns and operates three airports plus there are several private airports or airparks in the City.

# **Frequency**

The frequency for airplane crashes is high.

#### **Duration**

The duration of an airplane crash is short; however, the consequence management phase may take hours or days.

#### **Areal Extent**

The areal extent of an airplane crash is limited to the immediate area of the crash site.

# **Speed of Onset**

The speed of onset for an airplane crash is usually fast with little or no notice.

#### **Spatial Dispersion**

The spatial dispersion for an airplane crash is concentrated to within a few miles of an airport as crashes have typically occurred

#### **Temporal Spacing**

The temporal spacing for an airplane crash is random as they can occur at any time of the year.

#### Risk

The risk from an airplane crash is high. An aircraft crash is likely to occur and may cause death, injuries, and property damage/destruction.

#### **Previous Incidents**

• According the Federal Aviation Administration (FAA) records there have been thirteen (13) aircraft crashes in Oklahoma City over the last ten years. Seven of them were non-fatal incidents and six were fatal incidents resulting in eleven deaths.

HVA - 33 06/2017

# **Natural Gas Explosion**

# **Background**

A natural gas explosion for purposes of the HVA is an explosion resulting from mixing of natural gas, typically from a natural gas leak, with air in the presence of an ignition source inside a structure. The explosion typical damages/destroys the structure and damages nearby structures. The explosion may also result in a fire. Most residential and commercial structures in the City receive and use natural gas for heating. There are various causes for a natural gas leak including punctured natural gas lines resulting from excavation or directional boring, defective connections and pipes, and malicious acts.

#### **Frequency**

The frequency for a natural gas explosion is medium.

#### **Duration**

The duration of a natural gas explosion is short.

#### **Areal Extent**

The areal extent of a natural gas explosion is limited to the immediate area of the explosion and nearby structures.

## **Speed of Onset**

The speed of onset for a natural gas explosion is fast with little or no notice.

# **Spatial Dispersion**

The spatial dispersion for a natural gas explosion is diffuse as they are neither concentrated or localized and may occur in multiple locations in the City.

#### **Temporal Spacing**

The temporal spacing for a natural gas explosion is random as they can occur at any time of the year. However, the three recorded incidents have occurred in the first three months of the calendar year.

#### Risk

The risk from a natural gas explosion is high. A natural gas explosion may probably occur and when one does occur is can cause death, injuries, and property damage/destruction.

#### **Previous Incidents**

- January 2013 An occupied home in south Oklahoma City exploded in the late afternoon after a directional boring company punctured a natural gas line allowing natural gas to leak into the home. The home was destroyed in the subsequent explosion and fire.
- January 2016 An occupied home in northwest Oklahoma City exploded late at night after natural gas built up in the home from a nearby defective natural gas pipe connection.
- February 2016 An unoccupied newly constructed home exploded during the early afternoon after thieves stole the new gas stove from the kitchen breaking the flexible connection and allowing the home to fill with natural gas.

HVA - 34 06/2017

			Risk Inde	x Table			
Hazard	Frequency	Duration	Areal Extent	Speed of Onset	Spatial Dispersion	Temporal Spacing	Risk
•			Natural H	lazards			
Tornadoes	High	Short	Limited	Fast	Citywide	Random	High
High Winds	High	Short	Varies	Fast	Citywide	Random	Moderate
Lightning	High	Short	Varies	Fast	Citywide	Random	High
Hail	High	Short	Varies	Fast	Citywide	Random	Moderate
Winter Weather	High	Varies	Widespread	Moderate	Citywide	Seasonal	Moderate
Flood	High	Varies	Limited	Fast	Concentrated	Random	High
Extreme Heat	High	Long	Widespread	Slow	Citywide	Seasonal	High
Drought	Medium	Long	Widespread	Slow	Citywide	Random	Low
Wildfires	High	Varies	Varies	Fast	Diffuse	Seasonal	High
Earthquakes	High	Short	Varies	Fast	Varies	Random	High
Mosquito Borne Diseases	High	Long	Widespread	Fast	Varies	Seasonal	High
			Adversarial/Hu	man-Caused			
Cyber Incident	High	Varies	Limited	Fast	Citywide	Random	High
Workplace Violence or Active Threat	Very Low	Short	Limited	Fast	Citywide	Random	Moderate
Terrorism	Very Low	Short	Varies	Fast	Concentrated	Random	Moderate
Human Pandemic Outbreak	Very Low	Varies	Widespread	Varies	Diffuse	Random	Moderate
Civil Disorder/Unrest	Very Low	Varies	Varies	Varies	Concentrated	Random	Low

HVA - 35 06/2017

	Risk Index Table														
Hazard	Frequency	Duration	ation Areal Extent Spe		Spatial Dispersion	Temporal Spacing	Risk								
	Technological/Accidental														
Urban Fires	High	Short	Limited	Fast	Diffuse	Random	High								
Hazardous Material Release	High	Varies	Limited	Fast Diffuse		Random	Moderate								
Train Derailment	High	Varies	Limited	Fast	Concentrated	Random	Moderate								
Dam Failure	Low	Varies	Varies	Varies	Diffuse	Random/Seasonal	Moderate								
Radiological Release	Very Low	Short	Limited	Fast	Concentrated	Random	Moderate								
Airplane Crash	rplane Crash High Short		Limited	Fast	Concentrated	Random	High								
Natural Gas Explosion	Medium	Short	Limited	Fast	Diffuse	Random	High								

HVA - 36 06/2017

THE CITY OF OKLAHOMA CITY EMERGENCY OPERATIONS PLAN (EOP	)
EMERGENCY SUPPORT FUNCTION ANNEXES	

# The City of Oklahoma City Emergency Operations Plan (EOP) EMERGENCY SUPPORT FUNCTION MATRIX

ESF#	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Emergency Support Function (ESF)  City Departments	Transportation	Communications	Public Works & Engineering	Firefighting	Emergency Management	Mass Care, Emergency Assistance, Housing, and Human Services	Logistics Management and Resource Support	Public Health & Medical Services	Search and Rescue	Oil and Hazardous Materials Response	Agriculture & Natural Resources	Energy	Public Safety & Security	Not Assigned	External Affairs
Airport	P			S	S		S								s
Animal Welfare					S	S	s				P				S
City Auditor					s										S
City Clerk					S										S
City Council					S										S
City County Health Dept.					S	S	S	P							S
City Manager					S										S
Development Services			S		S										S
Emergency Management	s	S	S	S	P	P	P	s	S	s	s	S	S		s
Emergency Medical Service Authority (EMSA)					S	S	S	P							S
Finance					S		S								S
Fire Department				P	S	S	s	S	P	P	S	S	S		S
General Services	S		S		S	S							S		S
Information Technology		P			S	S									S
Mayor's Office					S										S
Metropolitan Medical Response System (MMRS)					s	S	S	P							S
Municipal Counselor					s		s						S		S
Municipal Court					S								S		s
Parks & Recreation			S		S	S	s	S							s
Personnel					S		S								S
Planning					s										s
Police Department					S	S	S						P		S
<b>Public Events Facilities</b>					S	S	S								S
Public Info. & Market.					s	s	S						s		P
Public Works	P	s	P	S	s	s	s		S	s			s		s
Public Transportation & Parking	P				S	S	S								S

# The City of Oklahoma City Emergency Operations Plan (EOP) EMERGENCY SUPPORT FUNCTION MATRIX

ESF#	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Emergency Support Function (ESF)  City Departments	Transportation	Communications	Public Works & Engineering	Firefighting	Emergency Management	Mass Care, Emergency Assistance, Housing, and Human Services	Logistics Management and Resource Support	Public Health & Medical Services	Search and Rescue	Oil and Hazardous Materials Response	Agriculture & Natural Resources	Energy	Public Safety & Security	Not Assigned	External Affairs
Sustainability Office					s							S			S
Urban Renewal Authority															S
Utilities			P	s	s	s	s								S
Zoo					S	S	S				S				S
Private Sector												Р			

 $<sup>\</sup>mbox{\sc P}=\mbox{\sc Primary Department}$  - Responsible for management of the ESF

 $S = Support \ Department - Responsible \ for \ supporting \ Primary \ Department$